

## Investor Presentation

### December 2021

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### **Forward-Looking Statements**

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This presentation includes certain non-GAAP financial measures as defined under SEC Regulation G. A reconciliation of those measures to the most directly comparable GAAP measures is provided in this presentation. Adjusted EBITDA is defined as net income before net interest expense, income tax expense, depreciation, amortization and accretion expense, non-cash unit-based compensation expense, unrealized gains and losses on commodity derivatives and inventory adjustments, and certain other operating expenses reflected in net income that we do not believe are indicative of ongoing core operations, such as gain or loss on disposal of assets and impairment charges. This presentation includes also the forward-looking non-GAAP measure of Adjusted EBITDA. Due to the forward-looking nature of the aforementioned non-GAAP financial measure, management cannot reliably or reasonably predict certain of the necessary components of the most directly comparable forward-looking GAAP measure without unreasonable effort, due to the inherent difficulty in quantifying certain amounts due to a variety of factors, including the unpredictability of commodity price movements and future charges or reversals outside the normal course of business which may be significant. Accordingly, we are unable to present a quantitative reconciliation of such forward-looking non-GAAP financial measure to its most directly comparable forward-looking GAAP financial measure.

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### Sunoco LP At A Glance

### The Nation's Largest Independent Fuel Distributor with Growing Energy Infrastructure Platform

- ~7.5 billion gallons distributed (LTM 9/30/21)
- ~7,300 dealer, distributor, and commission agent customers
- ~2,500 commercial customers
- 78 company-operated locations in Hawaii and on the New Jersey Turnpike
- 25 fuel terminals complement an expansive fuel distribution network
- Long-term 7-Eleven take-or-pay contract provides ratable income



#### **Integrated Midstream Platform**



- 25 terminals across the U.S.
- ~18MM barrels of total storage capacity
- Two transmix processing plants



• ~950 sites with stable lease income

#### **Broad Brand Portfolio**



 Anchored by Sunoco brand; supplemented by other major brands and unbranded fuel in >30 states

#### SUNDCO LP'

### Attractive Fuel Distribution and Logistics Sector



Favorable Sector Fundamentals and Proven Ability to Adapt Ensures Income Optimization and Stability

- Fuel volume recovery continues...with decades of demand remaining for traditional motor fuels
- Breakeven economics provide durable gross profit
  - In lower fuel volume scenarios, the industry breakeven CPG increases resulting in a higher fuel margin environment
  - Inflation and other cost headwinds increase the breakeven further
- Gross profit optimization strategies promote income stability in various commodity environments
  - Limit the downside in challenging markets
  - Capture upside in supportive markets
- Premium grade fuels offer wide margins and demonstrate more price inelasticity versus lower grades
- Branded fuels, such as Sunoco, provide a margin uplift above unbranded options

### **SUN's Unique Competitive Advantages**





#### **Terminals & Storage**

#### Expanding midstream portfolio

- Acquired 10 terminals and 15 million barrels of storage in 2020 and 2021
- Making organic investments J.C. Nolan pipeline / terminal and greenfield terminal in Brownsville, Texas

### Midstream footprint complements wholesale distribution network

- Strategically located within SUN's fuel distribution operations
- Integrated platform generates synergies from terminalling and fuel sales
- Fuel distribution position ensures high utilization in owned terminals





#### Wholesale Distribution

Scale provides purchasing power, cost efficiencies, and growth opportunities

Enhanced margins from Sunoco brand and bulk purchasing power

Multi-channel distribution and geographic diversity provide stability through commodity cycles

- Long-term take or pay with 7-Eleven serves as foundation
- Fee sites have strong renewal rates and provide stable rental income
- Retail exposure in high fuel margin markets -Hawaii and the New Jersey Turnpike

### Ability to flex expenses in various volume environments

SUN is the largest and most diverse independent operator with scale and an iconic brand

### **Disciplined & Diversified Growth Strategy**



Combination of fuel distribution and midstream acquisitions generates synergy opportunities

### **Growth from Strategic Acquisitions**



SUN sees attractive market for continued acquisition activity

### **History of Delivering Results...**

#### **Cost Efficient Model**



- Post 2018 retail divestiture, SUN continues to lower expenses
- Cost discipline provides tailwind to Adjusted EBITDA
- Efficiency enhances returns on invested capital
- \* Midpoint of 2021 total operating expense guidance

#### **Strong Bottom Line**



Adjusted EBITDA\*

- Fuel distribution and midstream assets provide stable foundation
- Consistent growth through organic investment and disciplined M&A
- \* 2021 EBITDA guidance of \$725-765 million; Adjusted EBITDA is a non-GAAP number, please see reconciliation on slide 14

### ...Has Strengthened Financial Position



#### Improved Leverage

- Committed to strong balance sheet with longterm leverage ratio target of 4.0x
- Ample liquidity through \$1.5 billion revolving credit facility
- Next Senior Note maturity in 2027

#### **Improved Coverage**



- Committed to maintaining secure distribution
- Target coverage of 1.4x or greater
- Enhances free cash flow position for reinvestment

#### SUNDCO LP

### **Total Return Since New Strategic Direction**



#### SUN's discipline and solid financial foundation will continue to grow value for unitholders

# Expect Continued Strong Performance – 2022 Business Outlook and Guidance

Key Metric	Outlook / Guidance	Highlights					
Fuel Volume	7.7 – 8.1 billion gallons	<ul> <li>Despite uncertainty in pace of demand recovery, expect continued year-over-year volume improvements</li> </ul>					
Fuel Margin	10.5 – 11.5 CPG	<ul> <li>Fuel margins will continue to be supported by elevated industry breakeven levels</li> </ul>					
Total Operating Expenses <sup>(1)</sup>	~\$490 – \$500 million	<ul> <li>Increased volumes, growth, and inflation will contribute to higher expenses in 2022</li> <li>Continue to appropriately scale expenses with growth</li> <li>Cost discipline and optimization remain a focus</li> </ul>					
Growth Capital	~\$150+ million	<ul> <li>Growth capital weighted to new business to grow fuel distribution</li> <li>Expect to self fund 2022 capital spend</li> </ul>					
Maintenance Capital	~\$50 million	<ul> <li>Continue to deploy maintenance capital for appropriate long-term upkeep of assets</li> </ul>					

#### Expect Adjusted EBITDA of \$770 to \$810 million<sup>(2)</sup>

SUNDCO LP

### Industry Transition Will Occur Over Decades, Not Years

#### Two Scenarios of U.S Fleet Transition: 1) Low EV Growth and 2) High EV Growth



Source: Fuels Institute; low growth scenario based on EIA forecast; high growth scenario based on Bloomberg New Energy Finance forecast

- In the high growth scenario presented, EVs as a percentage of U.S. fleet are only ~44% in 2040... far less in lower growth scenario
- Transition of U.S. fleet EVs will span decades given low starting point, EV sales (only 1.7% in 2020<sup>(1)</sup>) and average life vehicles remaining in the fleet (12.1 years in 2020<sup>(2)</sup>)
- Beyond the uncertainty of the rate and extent of consumer adoption, equally important issues and challenges exist:
  - Supply Chain (reliable & responsible battery raw material procurement and production)
  - Infrastructure (massive power & distribution needs)
  - Political (national security, funding & taxation)

#### What Does This Mean For SUN?

Multi-decade timeframe to meaningfully transition vehicle fleet

Sustainable gross margins: Volume decline will be offset by increasing margins as breakevens rise

Generation of continued strong cash flow will allow for investment in emerging opportunities

### **Environmental, Social and Governance**

#### Sunoco is committed to...

#### ... Operational Excellence

#### Rigorous Environmental Protocols

- Redundant leak detection
- Effective emissions controls
- Robust contain and respond leak/spill protocols

#### A Commitment to Efficiency

- Efficiently managed fleet shorter turnover life
- LED lighting and high efficiency components at stores

#### Incentivized

- Efficiency means greater
   profit opportunity
- HES enhancements are rewarded

#### **Poised for the Future**

 Ideal network for distribution of renewables



#### ... Socially Responsible Behavior

#### Safe, Socially Responsible Work Environment

- Stringent safety protocols demonstrated, effective results
- Diverse and inclusive workforce
- Comprehensive required workplace training

#### **Supporting Our Communities**

- Consistent and meaningful commitment to volunteerism
- Robust charitable giving through the Energy Transfer/Sunoco Foundation:
  - North Texas Food Bank
  - MD Anderson Children's Hospital
  - Salvation Army
  - Philabundance
  - Many others

### Corporate Responsibility Report in December 2021



### ... Effective Governance

#### Starts at the Top

• Diverse board with three independent directors

#### **Robust and Regimented**

- A full suite of sophisticated governance policies and training programs
- Financial reporting controls
- Independent auditors

#### Accessible Reporting Systems

• Anonymous hotline and web reporting for reporting compliance or other concerns

### Dedicated Oversight and Enforcement

- Fully-staffed, trained Compliance Office
- Independent investigation
   protocols



### Reconciliation of Adjusted EBITDA to Net Income

		2020	2019	2018	2017
(\$ in millions)					
Fuel distribution and marketing	\$	654	\$ 545	\$ 554	\$ 346
All other		85	120	84	386
Total Adjusted EBITDA		739	665	638	732
Depreciation, amortization and accretion		(189)	(183)	(182)	(203)
Interest expense, net		(175)	(173)	(146)	(245)
Non-cash compensation expense		(14)	(13)	(12)	(24)
Loss on disposal of assets and impairment charges		(2)	(68)	(80)	(400)
Loss on extinguishment of debt and other, net		(13)	-	(129)	-
Unrealized gain (loss) on commodity derivatives		(6)	5	(6)	3
Inventory adjustments		(82)	79	(84)	28
Equity in earnings of unconsolidated affiliate		5	2	-	-
Adjusted EBITDA related to unconsolidated affiliate		(10)	(4)	-	-
Other non-cash adjustments		(17)	(14)	(14)	-
Income tax (expense) benefit		(24)	17	(192)	258
Net income and comprehensive income	\$	212	\$ 313	\$ (207)	\$ 149