

## Newmont Goldcorp update

March 25, 2019



## Cautionary statement

### **Cautionary statement regarding forward looking statements:**

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws and "forward-looking information" within the meaning of applicable Canadian securities laws. Where a forward-looking statement expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, such statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from future results expressed, projected or implied by the forward-looking statements. Forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as "anticipate," "intend," "plan," "will," "would," "estimate," "expect," "believe," "target," "indicative," "preliminary," or "potential." Forward-looking statements in this presentation may include, without limitation: (i) statements relating to Newmont's planned acquisition of Goldcorp (the "proposed Newmont Goldcorp transaction") and the expected terms, timing and closing of the proposed Newmont Goldcorp transaction, including receipt of required approvals and satisfaction of other customary closing conditions; (iii) estimates of future costs applicable to sales and all-in sustaining costs; (iv) expectations regarding accretion; (v) estimates of future capital expenditures; (vi) estimates of future cost reductions, efficiencies and Newmont Goldcorp synergies, including, without limitation, G&A savings, supply chain efficiencies, full potential improvement, integration opportunities and other improvements and saving; (vii) expectations regarding future exploration and the development, growth and potential of Newmont's and Goldcorp's operations, project pipeline and investments, including, without limitation, project returns, expected average internal rate of return, schedule, decision dates, mine life, commercial start, first production, capital average production, average costs and upside potential; (viii) expectations regarding future investments or divestitures; (ix) expectations of future dividends and returns to stockholders; (x) expectations of future free cash flow generation, liquidity, balance sheet strength and credit ratings; (xi) expectations of future equity and enterprise value; (xii) expectations of future plans and benefits; (xiiii) expectations regarding future mineralization, including, without limitation, expectations regarding reserves and resources, grade and recoveries; (xiv) estimates of future closure costs and liabilities; and (xv) expectations regarding the Nevada joint venture between Newmont and Barrick (the "Nevada JV" or the "Nevada joint venture"), including expectations regarding closing of the joint venture, value accretion, joint venture synergies and the benefits thereof. Estimates or expectations of future events or results are based upon certain assumptions, which may prove to be incorrect. Such assumptions, include, but are not limited to: (i) there being no significant change to current geotechnical, metallurgical, hydrological and other physical conditions; (ii) permitting, development, operations and expansion of Newmont's and Goldcorp's operations and projects being consistent with current expectations and mine plans, including, without limitation, receipt of export approvals; (iii) political developments in any jurisdiction in which Newmont and Goldcorp operate being consistent with its current expectations; (iv) certain exchange rate assumptions for the Australian dollar or the Canadian dollar to the U.S. dollar, as well as other exchange rates being approximately consistent with current levels; (v) certain price assumptions for gold, copper, silver, zinc, lead and oil; (vi) prices for key supplies being approximately consistent with current levels; (vii) the accuracy of current mineral reserve, mineral resource and mineralized material estimates; and (viii) other planning assumptions. Risks relating to forward-looking statements in regard to the Newmont's and Goldcorp's business and future performance may include, but are not limited to, gold and other metals price volatility, currency fluctuations, operational risks, increased production costs and variances in ore grade or recovery rates from those assumed in mining plans, political risk, community relations, conflict resolution governmental regulation and judicial outcomes and other risks. In addition, material risks that could cause actual results to differ from forwardlooking statements include: the inherent uncertainty associated with financial or other projections; the prompt and effective integration of Newmont's and Goldcorp's businesses and the ability to achieve the anticipated synergies and value-creation contemplated by the proposed Newmont Goldcorp transaction; the risk associated with Newmont's and Goldcorp's ability to obtain the approval of the proposed Newmont Goldcorp transaction by their stockholders required to consummate the proposed Newmont Goldcorp transaction and the timing of the closing of the proposed Newmont Goldcorp transaction, including the risk that the conditions to the transaction are not satisfied on a timely basis or at all and the failure of the transaction to close for any other reason; the risk that a consent or authorization that may be required for the proposed Newmont Goldcorp transaction is not obtained or is obtained subject to conditions that are not anticipated; the outcome of any legal proceedings that may be instituted against the parties and others related to the arrangement agreement; the risk associated with the closing of the Nevada joint venture transaction and ability to achieve the anticipated synergies and value-creation contemplated by the proposed Nevada joint venture transaction; unanticipated difficulties or expenditures relating to the transactions, the response of business partners and retention as a result of the announcement and pendency of the transactions; potential volatility in the price of Newmont common stock due to the proposed transactions; and the diversion of management time on transaction-related issues. For a more detailed discussion of such risks and other factors, see Newmont's 2018 Annual Report on Form 10-K, filed with the Securities and Exchange Commission (SEC) as well as the Company's other SEC filings, available on the SEC website or www.newmont.com, Goldcorp's most recent annual information form as well as Goldcorp's other filings made with Canadian securities regulatory authorities and available on SEDAR, on the SEC website or www.goldcorp.com. Newmont is not affirming or adopting any statements or reports attributed to Goldcorp (including prior mineral reserve and resource declaration) in this presentation or made by Goldcorp outside of this presentation. Goldcorp is not affirming or adopting any statements or reports attributed to Newmont (including prior mineral reserve and resource declaration) in this presentation or made by Newmont outside of this presentation. Newmont and Goldcorp do not undertake any obligation to release publicly revisions to any "forward-looking statement," including, without limitation, outlook, to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws. Investors should not assume that any lack of update to a previously issued "forward-looking statement" constitutes a reaffirmation of that statement. Continued reliance on "forward-looking statements" is at investors' own risk.

### Additional information

### Additional information about the Newmont Goldcorp transaction and where to find it

This communication is not intended to and does not constitute an offer to sell or the solicitation of an offer to subscribe for or buy or an invitation to purchase or subscribe for any securities or the solicitation of any vote or approval in any jurisdiction, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. This communication is being made in respect of the proposed Newmont Goldcorp transaction involving the Company and Goldcorp pursuant to the terms of an Arrangement Agreement by and among the Company and Goldcorp and may be deemed to be soliciting material relating to the proposed Newmont Goldcorp transaction. In connection with the proposed Newmont Goldcorp transaction, the Company filed a proxy statement relating to a special meeting of its stockholders with the SEC on March 11. Additionally, the Company has filed will file other relevant materials in connection with the proposed Newmont Goldcorp transaction with the proposed Newmont Goldcorp transaction and any other relevant materials carefully in their entirety before making any voting or investment decision with respect to the proposed Newmont Goldcorp transaction and any other relevant materials carefully in their entirety before making any voting or investment decision with respect to the proposed Newmont Goldcorp transaction and will contain important information about the proposed Newmont Goldcorp transaction and the parties to the transaction. The definitive proxy statement was mailed to the Company's stockholders. Stockholders of the Company are and will be able to obtain a copy of the proxy statement, the filings with the SEC that have and will be incorporated by reference into the proxy statement as well as other filings containing information about the proposed Newmont Goldcorp transaction and the parties to the transaction made by the Company with the SEC free of charge at the SEC's website at www.sec.gov, on the Company's website at www.sec.gov or by contacting the Compan

### Participants in the Newmont Goldcorp transaction solicitation

The Company and its directors, its executive officers, members of its management, its employees and other persons, under SEC rules, may be deemed to be participants in the solicitation of proxies of the Company's stockholders in connection with the proposed Newmont Goldcorp transaction. Investors and security holders may obtain more detailed information regarding the names, affiliations and interests of certain of the Company's executive officers and directors in the solicitation by reading the Company's 2018 Annual Report on Form 10-K filed with the SEC on February 21, 2019, its proxy statement relating to its 2018 Annual Meeting of Stockholders filed with the SEC on March 9, 2018 and other relevant materials filed with the SEC when they become available. Additional information regarding the interests of such potential participants in the solicitation of proxies in connection with the proposed Newmont Goldcorp transaction is set forth in the proxy statement relating to the transaction filed with the SEC on March 11, 2019, and mailed to stockholders on March 14, 2019. Additional information concerning Goldcorp's executive officers and directors is set forth in its 2017 Annual Report on Form 40-F filed with the SEC on March 16, 2018 and other relevant materials filed with the SEC when they become available.

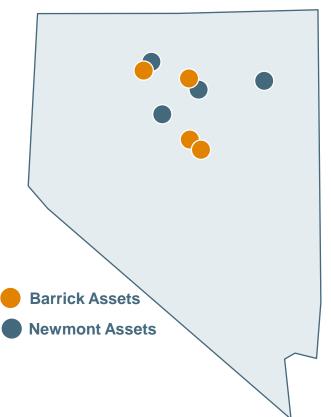
## Formation of Nevada JV to unlock significant value

### Joint Venture (JV) Terms<sup>1</sup>

- 61.5% Barrick, 38.5% Newmont
- Operator: Barrick
- Board of Directors: representation and voting power will reflect ownership levels
- Technical Advisory, Finance and Exploration committees: equal representation from Barrick and Newmont
- Includes:
  - Cortez, Goldrush, Goldstrike, Turquoise Ridge
  - Carlin, Long Canyon, Phoenix, Twin Creeks
  - All associated processing facilities and other infrastructure
- Closing expected in the coming months
- Barrick to withdraw Newmont acquisition and AGM proposals



Nevada Joint Venture



Total synergy value of \$4.7B to Barrick and Newmont shareholders6

### Newmont Goldcorp strategic combination

### Creating the world's leading gold company

- Strongest portfolio of operating gold mines, projects, and Reserves in favorable jurisdictions
- Proven and scalable operating model
- Targeting sustainable production of 6 to 7 million\* ounces of gold annually<sup>1</sup>
- Industry-leading dividend and investment-grade balance sheet
- Goldcorp and Newmont shareholder votes scheduled for April 4 and 11, respectively, with closing expected shortly thereafter

### Value proposition\*

• \$4.4 billion NPV of (\$365 million annual) pre-tax synergies, supply chain efficiencies and Full Potential improvements<sup>2,3</sup>

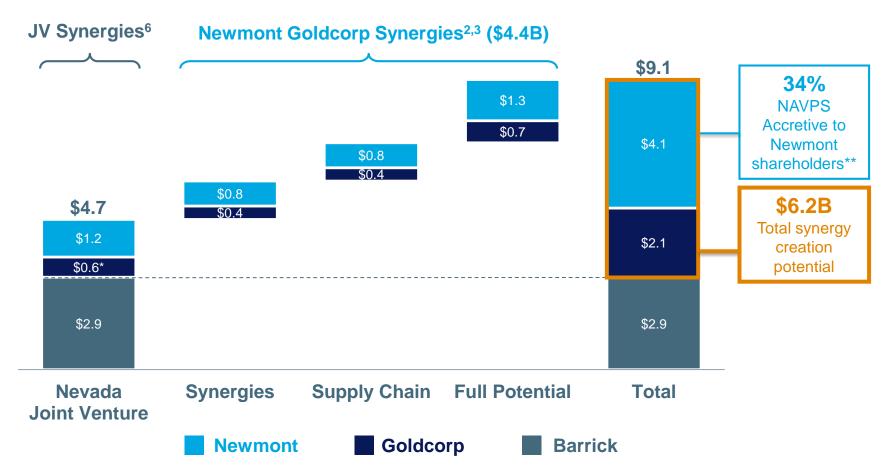
NEWMONT. =GOLDCORP

- 27% accretive to Newmont's NAV per share and 34% accretive to 2020 cash flow per share<sup>2</sup>
- Further upside from project optimization, sequencing, exploration, and divestments
- Stable free cash flow from steady production and improving costs over a decades long horizon

<sup>\*</sup> As per Newmont Goldcorp's latest guidance issued on 4 March 2019; targeted production and value proposition figures included on this slide represent the proposed Newmont Goldcorp transaction, and does not reflect the potential impact of the proposed Newmont and Barrick Nevada joint venture.

## Newmont Goldcorp + JV creates \$9.1B of synergies

**NPV of Pre-Tax Synergies (US \$B)** 

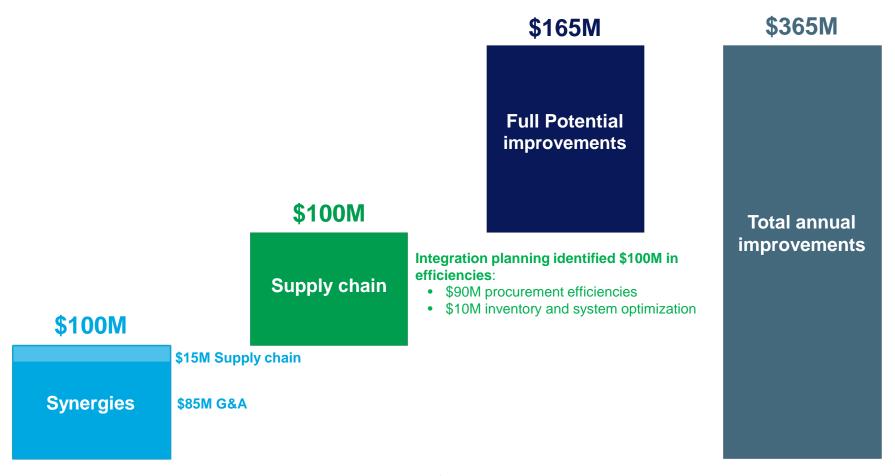


\*\$2.9B of synergy value created by Newmont Goldcorp transaction more than offsets \$0.6B Nevada JV synergy value shared with Goldcorp; \*\* Additional detail provided on slide 13

\$4.1B of additional value created for Newmont shareholders

### Newmont Goldcorp value creation potential of >\$4.4B<sup>2</sup>

Annual identified cost efficiency and productivity improvements<sup>1,3</sup> (\$M)

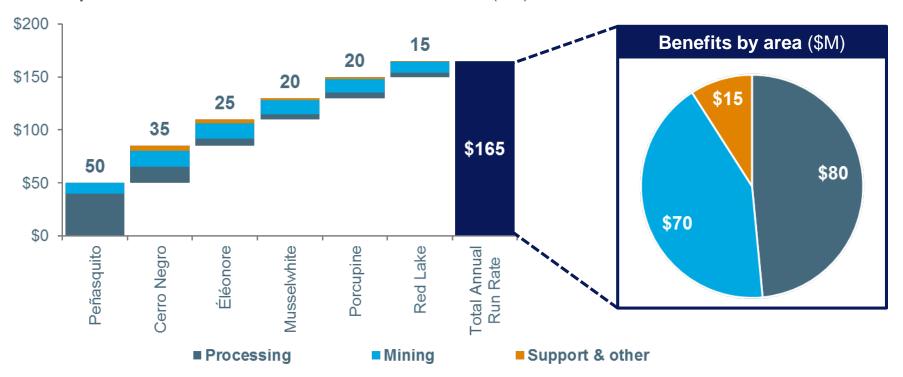


Note: Based on incremental Full Potential benefits for Goldcorp assets of \$75 per ounce.<sup>3</sup>

Value potential remains unchanged after Nevada joint venture6

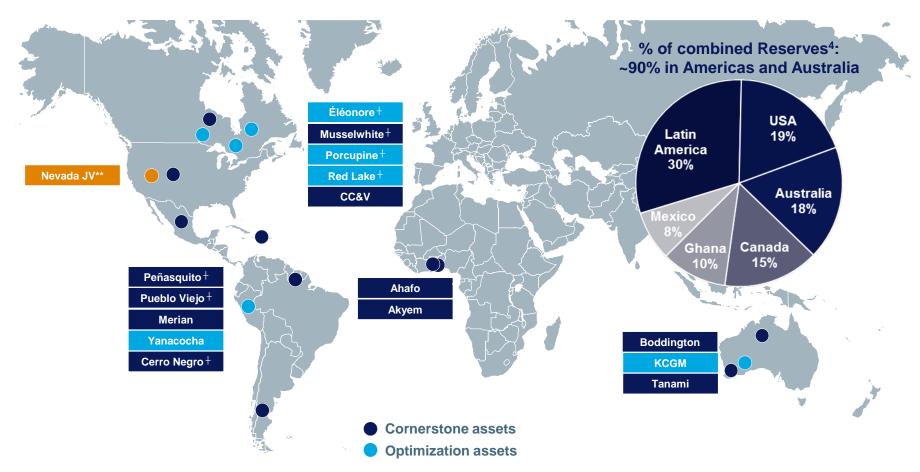
### Full Potential improvements to deliver \$165M annually<sup>1,3</sup>

### **Annual pre-tax cash flows from Full Potential benefits (\$M)**



- Greatest total value potential from processing improvements productivity, reliability and cost efficiency
- Additional value from surface and underground mining initiatives, as well as support cost efficiencies
- Further upside potential from implementation of "Critical Few" technology initiatives and application of Newmont's Strategic Resource Development program

## Newmont Goldcorp's industry leading portfolio\*



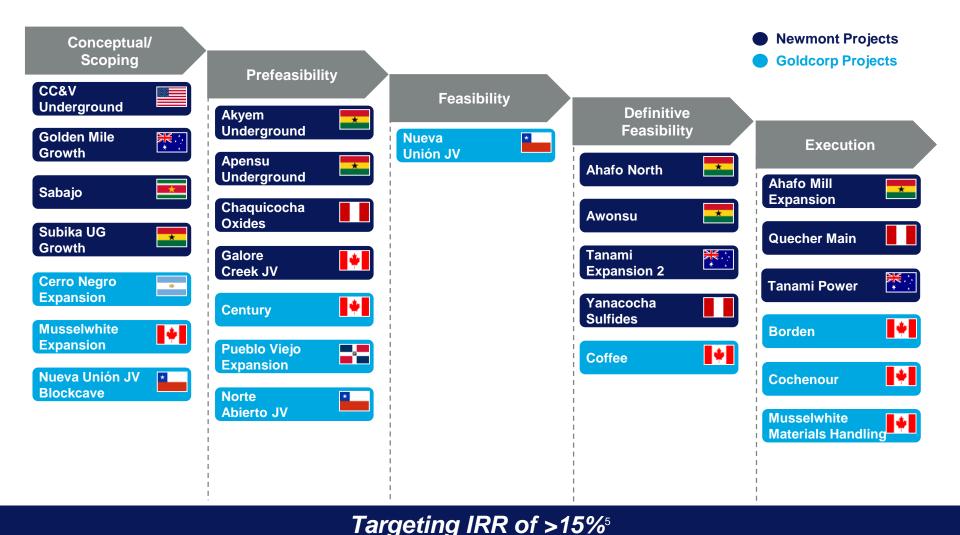
<sup>\*</sup> Subject to closing of Newmont Goldcorp transaction; see Endnote 1

Strongest portfolio of operating mines and Reserves in favorable jurisdictions

<sup>\*\*</sup> Subject to closing of Nevada joint venture with Barrick; see Endnote 1

<sup>+</sup> Goldcorp assets

## Combined pipeline\* highlights depth and flexibility



<sup>1 311 9 3 1111 9</sup> 

<sup>\*</sup> Subject to closing of Newmont Goldcorp transaction; see Endnote 1

### Complementary strengths to deliver long-term value





Values based culture of continuous improvement

Performance supported by global processes and fit-for-purpose technology

Strong balance sheet and financial discipline

Experienced operational leadership with deep and diverse bench strength

Create value and improve lives through sustainable and responsible mining

Deliver superior operational excellence

Sustain a global portfolio of long-life assets

Lead the gold sector in profitability and responsibility

### **=**GOLDCORP

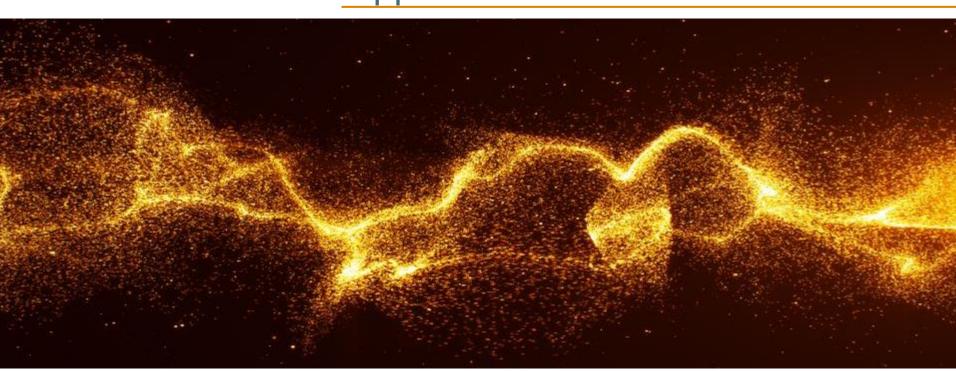
Innovation and responsibility across the mining cycle

Assets with exploration and optimization potential

Portfolio of world-class opportunities

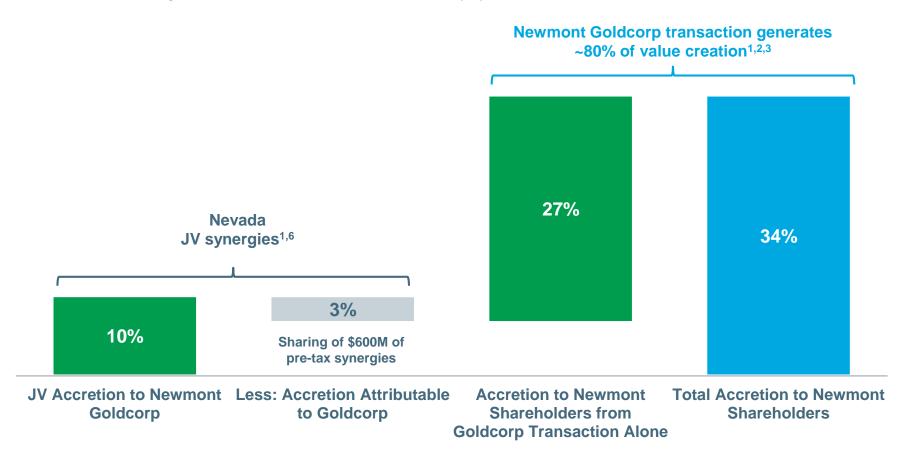
Strong stakeholder commitment in mining friendly jurisdictions

# Appendix



## Significant accretion to Newmont shareholders

**Consensus NAV per share accretion to Newmont** (%)



### Both transactions generate 34% accretion to Newmont shareholders

Note: Newmont NAV per share accretion based on street consensus NAV estimates for Newmont and Goldcorp, Newmont and Barrick street consensus Nevada NPVs and estimated synergies from both the Goldcorp and Nevada joint venture transactions

## Due diligence focus on asset strength and optionality

### In-person asset and functional diligence

- ✓ Technical and business due diligence; multiple site visits with senior leaders.
- ✓ Operating mines with near-mine exploration upside and revenue stream diversification
- ✓ Assets located in high-ranking gold districts
- ✓ Operations achieve stable recoveries in low to mid 90 percent range
- ✓ All sites are cyanide code-certified

### Reviews demonstrate further opportunities:

- ✓ Applying Newmont technical fundamentals
- ✓ Improving stope performance in underground operations through reducing dilution
- ✓ Enhancing resource modeling to create greater production predictability
- ✓ Applying Full Potential program and fit-for-purpose digital initiatives
- ✓ Providing sulfide concentrate in Nevada for use as heat source
- ✓ Expanding near-mine exploration potential in districts with historically low exploration spend
- ✓ Leveraging Newmont's proprietary exploration tools to see through alluvial cover

### Cornerstone Goldcorp assets

### **Peñasquito**



- Large gold-silver deposit with substantial zinc credits
- Dynamic mineral system with extensive low-grade and localized high-grade gold
- Strong pipeline of early-stage brownfield exploration targets, including JV's
- Full Potential expected to deliver cost and productivity efficiencies

**Cerro Negro** 



- High-grade and margin operation with efficient processing facility
- Extensive land package with near-mine and brownfields exploration targets
- Favorable jurisdiction with social support
- Opportunity to utilize Newmont exploration tools to extend mine life

Musselwhite



- High-margin underground operation in favorable jurisdiction
- Mineralization open at depth for 1.2km down plunge from existing reserves
- 750 square kilometer land position in prospective Greenstone belt
- Opportunity to refresh technical fundamentals, utilize Newmont exploration tools

Pueblo Viejo



- Joint venture with Barrick (40 percent equity ownership)
- One of the largest gold mines
- Expansive resource with reserve conversion potential
- Opportunity for mine optimization leveraging Newmont tools

### Optimization potential to unlock longer-term value

#### Éléonore



- Goldcorp's newest Canadian mine with significant exploration potential
- Leading tailings storage facility management
- Metallurgical test work suggests ability to improve recoveries
- Multiple exploration targets within footprint; opportunity to leverage DSG

**Porcupine** 



- Mature underground operation with more than 31 million ounces produced
- Good infrastructure and skilled labor force
- Hoyle Pond underground mineralization remains open at depth
- Borden electric equipment brings opportunity for technological learnings

**Red Lake** 



- World-class, mature gold district; higher cost operation due to lower grades
- Good ground control programs, rock mass, infrastructure and site access
- Technical fundamentals refresh could improve grade reconciliation with closer drill spacing and continuous incorporation of data into modeling process

### Goldcorp projects provide long-term optionality

#### **Nueva Union**



- Opportunity to develop two Cu porphyry deposits; experienced partner in Teck
- Long-life in favorable jurisdiction; brownfields potential at Relincho, La Fortuna
- La Fortuna open at depth with potential grade extensions
- Opportunity to optimize mine plan leveraging Newmont's technical expertise

Coffee



- Multiple pits provide operational flexibility
- Conventional crushed ore heap leach, with low cyanide and lime consumption
- Ore leaches rapidly with high gold recovery
- Potential development and operational synergies with Galore Creek

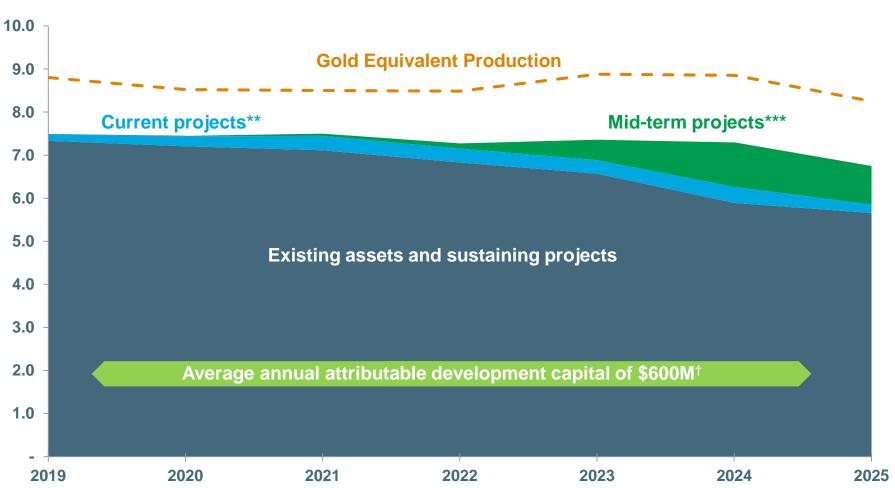
**Norte Abierto** 



- World-class gold-copper project in South America; long-life with large resource
- Two large deposits combined to improve economics, reduce footprint
- Target-rich land tenement on the Maricunga Belt in favorable jurisdiction
- Optimization opportunities include automation and caving

## Newmont Goldcorp stable long-term production<sup>1</sup>

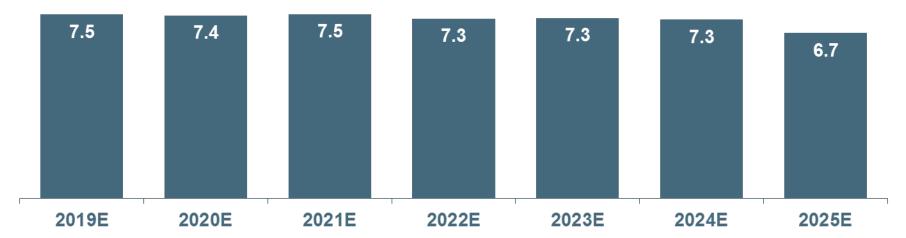




<sup>\*</sup> Figures included on this slide represent the proposed Newmont Goldcorp transaction, and do not reflect the potential impact of the proposed Newmont and Barrick Nevada joint venture; \*\*Current projects include: Borden, AME, Quecher Main, Tanami Power; \*\*\*Mid-term projects include: Tanami Expansion 2, Yanacocha Sulfides, Ahafo North, and Coffee. The attributable development capital represents the estimates for current and unapproved Mid-term projects from 1/1/2019 – 12/31/2025; †Does not include potential impact from divestitures or project optimization; Metal price assumptions: \$1200/oz Au, \$16/oz Ag, \$1.05/lb Zn, \$0.90/lb Pb and \$2.50/lb Cu

## Newmont Goldcorp long-term outlook<sup>1</sup>

Attributable gold production\* (Moz) +/-5%



All-in sustaining cost\*\* (\$/oz) +/-5%



<sup>\*</sup>Figures on this slide do not include impact from the proposed Newmont and Barrick Nevada joint venture, potential divestitures or project optimization

<sup>\*\*</sup>See endnote 7

## Newmont Goldcorp long-term outlook<sup>a</sup>

Outlook +/- 5%	2019E	2020E	2021E	2022E	2023E	2024E	2025E
Attributable Production <sup>b</sup> (Koz)	7,500	7,400	7,500	7,300	7,300	7,300	6,700
Consolidated CAS (\$/oz)	715	720	705	690	630	630	670
Consolidated All-in Sustaining Costs (\$/oz)	945	935	890	875	835	810	830
Consolidated Sustaining Capital Expenditures (\$M)	1,150	1,050	800	775	900	800	600
Consolidated Development Capital Expenditures (\$M)	900	900	975	1,425	675	50	50

<sup>&</sup>lt;sup>a</sup> The estimates in the table below are considered "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws. See cautionary statement on slide 2. In developing this outlook, Newmont management applied a number of hypothetical assumptions in respect of a number of future matters that impact outlook. For example, 2019 Outlook assumes \$1,200/ozAu, \$2.50/lbCu, \$0.75 USD/AUD exchange rate and \$65/barrel WTI. There can be no assurance that such assumptions are correct or that outlook will be achieved. A reconciliation of the 2019 and 2018 Gold AISC outlook to the 2019 and 2018 Gold CAS outlook is provided in the slides which follow. A reconciliation has not been provided for longer-term outlook in reliance on Item 10(e)(1)(i)(B) of Regulation S-K because such reconciliation is not available without unreasonable efforts.

<sup>&</sup>lt;sup>b</sup> Figures included on this slide represent the proposed Newmont Goldcorp transaction, and do not reflect the potential impact of the proposed Newmont and Barrick Nevada joint venture.

## NAV per share accretion analysis

A summary of NAV per share impact to Newmont shareholders under the Newmont Goldcorp combination agreement and Nevada JV is provided below. Outlook, including the estimates in the tables below, are considered "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws.

Accretion to Newmont Shareholders	After-Tax NPV to NEM US\$ Billions		After-Tax NAV <u>Per Share</u>		
			% Accretion		
Base Impact from Goldcorp Transaction <sup>1</sup>	\$	1.3	+10%		
Synergies (\$100M/year) <sup>2,3</sup>	\$	0.6	+5%		
Supply Chain (\$100M/year) <sup>2,4</sup>	\$	0.6	+5%		
Full Potential (\$165M/year) <sup>2,5</sup>	\$	1.0	+8%		
Subtotal: Goldcorp Transaction	\$	3.4	+27%		
Nevada JV Synergies <sup>6</sup>	\$	0.8	+6%		
Total to Newmont Shareholders	\$	4.3	+34%		

- Accretion to Newmont shareholders through exchange ratio (i.e., ownership split), which reflects premium paid, before benefits from synergies, supply chain and Full Potential improvements. Accretion generated from the difference between Newmont owning (i) 65% of the combined NAV, and (ii) Newmont contributing ~59% (based on broker consensus estimates) to the combined NAV. The ~6% difference represents \$1.3bn of value to Newmont shareholders.
- (2) Represents NPV based on twenty-year projection period and a 5% discount rate (consistent with Barrick's method for calculating the Nevada JV synergies, per Note 6 below). Assumes 50% of synergies are realized in 2019 and 100% thereafter.
   (3) \$85M G&A savings and \$15M supply chain savings.
- \$90M procurement efficiencies, \$10M inventory and system optimization.
- (5) \$80M processing, \$70M mining and \$15M support / other.
- (6) Represents Newmont shareholders' share of estimated Nevada JV synergies. Estimated Nevada JV synergies are based upon disclosed Barrick estimates. The NPV of pre-tax synergies were projected by Barrick over a twenty year period, assuming consensus commodity prices and a 5% discount rate. Newmont is not affirming or adopting any statements, disclosures or reports attributed to Barrick.

### Reconciliation: Paulson and Newmont NAV analysis

A reconciliation of NAV per share impact to Newmont shareholders under the Newmont Goldcorp combination agreement and Nevada JV, from the perspective of Paulson & Co. (Paulson) to the perspective of Newmont management is provided below. Outlook, including the estimates in the tables below, are considered "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws.

NPV to NEM		NAV <u>Per Sharé</u>		Accretion to NAV Per Share	
US\$	US\$ Billions		/ Share	% Accretion	
\$	(0.4)	\$	(0.75)	-3%	
\$	1.3	\$	2.40	+10%	
\$	1.6	\$	2.87	+12%	
\$	1.1	\$	2.04	+9%	
\$	1.8	\$	3.38	+14%	
\$	(1.0)	\$	(1.88)	-8%	
\$	4.3	\$	8.05	+34%	
	\N_\CS\$ \$ \$ \$ \$	NEM US\$ Billions \$ (0.4)  \$ 1.3 \$ 1.6  \$ 1.1 \$ 1.8 \$ (1.0)	NEM         Per           US\$ Billions         US\$           \$ (0.4)         \$           \$ 1.3         \$           \$ 1.6         \$           \$ 1.1         \$           \$ 1.8         \$           \$ (1.0)         \$	NEM         Per Sharē           US\$ Billions         US\$ / Share           \$ (0.4)         \$ (0.75\$)           \$ 1.3         \$ 2.40           \$ 1.6         \$ 2.87           \$ 1.1         \$ 2.04           \$ 1.8         \$ 3.38           \$ (1.0)         \$ (1.88)	

- ) Based on letter from Paulson dated March 21, 2019; represents the difference between Paulson's estimate of Net Attributable Value from the Goldcorp transaction (+\$217M) and Paulson's estimate of Goldcorp's share of Attributable Nevada Synergy (-\$633M)
- (2) Accretion to Newmont shareholders through exchange ratio (i.e., ownership split), which reflects premium paid, before benefits from synergies, supply chain and Full Potential improvements. Accretion generated from the difference between (i) Newmont owning 65% of the combined NAV, and (ii) Newmont contributing ~59% (based on broker consensus estimates) to the combined NAV. The ~6% difference represents \$1.3bn of value to Newmont shareholders.
- As premium is reflected in the exchange ratio (see note above), the \$1.6bn premium that was a deduction in the Paulson analysis is added back.
- (4) 65% (i.e., Newmont's share) of the difference between (i) Newmont's estimate of \$4.4bn (pre-tax) based on \$365mm per year for 20 years and a 5% discount rate (consistent with Barrick's and Paulson's method for calculating the Nevada JV synergies), and (ii) Paulson's estimate of \$2.7bn (pre-tax).
  - The sum of (i) \$0.6bn (pre-tax) of attributable Nevada JV synergy to Goldcorp that was a deduction in the Paulson analysis, and (ii) \$1.2bn (pre-tax) of attributable Nevada JV synergy to Newmont that was excluded in the Paulson analysis, is added back.
- The Paulson analysis is based on pre-tax synergies, while the Newmont analysis is based on after-tax.
   Based on 536mm shares outstanding.
- Different from the -\$0.78/share referenced in the Paulson analysis due to rounding differences in underlying shares outstanding and PF Newmont Goldcorp ownership split.

### All-in sustaining costs

Newmont has developed a metric that expands on GAAP measures, such as cost of goods sold, and non-GAAP measures, such as Costs applicable to sales per ounce, to provide visibility into the economics of our mining operations related to expenditures, operating performance and the ability to generate cash flow from our continuing operations.

Current GAAP measures used in the mining industry, such as cost of goods sold, do not capture all of the expenditures incurred to discover, develop and sustain production. Therefore, we believe that all-in sustaining costs is a non-GAAP measure that provides additional information to management, investors, and analysts that aid in the understanding of the economics of our operations and performance compared to other producers and provides investors visibility by better defining the total costs associated with production.

All-in sustaining cost ("AISC") amounts are intended to provide additional information only and do not have any standardized meaning prescribed by GAAP and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP. The measures are not necessarily indicative of operating profit or cash flow from operations as determined under GAAP. Other companies may calculate these measures differently as a result of differences in the underlying accounting principles, policies applied and in accounting frameworks such as in International Financial Reporting Standards ("IFRS"), or by reflecting the benefit from selling non-gold metals as a reduction to AISC. Differences may also arise related to definitional differences of sustaining versus development (i.e. non-sustaining) capital activities based upon each company's internal policies.

The Company recently revised its calculation of AISC to exclude development expenditures related to developing new or major projects at existing operations where these projects will materially benefit the operation included in Advanced projects, research and development and Exploration amounts presented in the Consolidated Statements of Operations.

The following disclosure provides information regarding the adjustments made in determining the all-in sustaining costs measure:

Costs applicable to sales. Includes all direct and indirect costs related to current production incurred to execute the current mine plan. We exclude certain exceptional or unusual amounts from Costs applicable to sales (CAS), such as significant revisions to recovery amounts. CAS includes by-product credits from certain metals obtained during the process of extracting and processing the primary ore-body. CAS is accounted for on an accrual basis and excludes Depreciation and amortization and Reclamation and remediation, which is consistent with our presentation of CAS on the Consolidated Statements of Operations. In determining AISC, only the CAS associated with producing and selling an ounce of gold is included in the measure. Therefore, the amount of gold CAS included in AISC is derived from the CAS presented in the Company's Consolidated Statements of Operations less the amount of CAS attributable to the production of copper at our Phoenix and Boddington mines. The copper CAS at those mine sites is disclosed in Note 3 to the Consolidated Financial Statements. The allocation of CAS between gold and copper at the Phoenix and Boddington mines is based upon the relative sales value of gold and copper produced during the period.

Reclamation costs. Includes accretion expense related to Reclamation liabilities and the amortization of the related Asset Retirement Cost (ARC) for the Company's operating properties. Accretion related to the Reclamation liabilities and the amortization of the ARC assets for reclamation does not reflect annual cash outflows but are calculated in accordance with GAAP. The accretion and amortization reflect the periodic costs of reclamation associated with current production and are therefore included in the measure. The allocation of these costs to gold and copper is determined using the same allocation used in the allocation of CAS between gold and copper at the Phoenix and Boddington mines.

Advanced projects, research and development and exploration. Includes incurred expenses related to projects that are designed to sustain current production and exploration. We note that as current resources are depleted, exploration and advanced projects are necessary for us to replace the depleting reserves or enhance the recovery and processing of the current reserves to sustain production at existing operations. As these costs relate to sustaining our production and are considered a continuing cost of a mining company, these costs are included in the AISC measure. These costs are derived from the Advanced projects, research and development and Exploration amounts presented in the Consolidated Statements of Operations less incurred expenses related to the development of new operations, or related to major projects at existing operations where these projects will materially benefit the operation in the future. The allocation of these costs to gold and copper is determined using the same allocation used in the allocation of CAS between gold and copper at the Phoenix and Boddington mines.

General and administrative. Includes costs related to administrative tasks not directly related to current production, but rather related to support our corporate structure and fulfill our obligations to operate as a public company. Including these expenses in the AISC metric provides visibility of the impact that general and administrative activities have on current operations and profitability on a per ounce basis.

Other expense, net. We exclude certain exceptional or unusual expenses from Other expense, net, such as restructuring, as these are not indicative to sustaining our current operations. Furthermore, this adjustment to Other expense, net is also consistent with the nature of the adjustments made to Net income (loss) attributable to Newmont stockholders as disclosed in the Company's non-GAAP financial measure Adjusted net income (loss). The allocation of these costs to gold and copper is determined using the same allocation used in the allocation of CAS between gold and copper at the Phoenix and Boddington mines.

Treatment and refining costs. Includes costs paid to smelters for treatment and refining of our concentrates to produce the salable metal. These costs are presented net as a reduction of Sales on our Consolidated Statements of Operations.

Sustaining capital. We determined sustaining capital as those capital expenditures that are necessary to maintain current production and execute the current mine plan. Capital expenditures to develop new operations, or related to major projects at existing operations where these projects will materially benefit the operation, are generally considered non-sustaining or development capital. We determined the classification of sustaining and development (i.e. non-sustaining) capital projects based on a systematic review of our project portfolio in light of the nature of each project. Sustaining capital costs are relevant to the AISC metric as these are needed to maintain the Company's current operations and provide improved transparency related to our ability to finance these expenditures from current operations. The allocation of these costs to gold and copper is determined using the same allocation used in the allocation of CAS between gold and copper at the Phoenix and Boddington mines.

## All-in sustaining costs – 2019 outlook

A reconciliation of 2019 Gold AISC outlook to the 2019 Gold CAS outlook is provided below. Outlook, including the estimates in the tables below, are considered "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws.

2019 Proforma Outlook - Gold <sup>7,9</sup>	Outlook Estimate 11	
Cost Applicable to Sales 1,2	\$	5,300
Reclamation Costs <sup>3</sup>		165
Advanced Project and Exploration 4		190
General and Adminstrative 5		350
Other Expense		35
Treatment and Refining Costs		75
Sustaining Capital <sup>6</sup>		920
All-in Sustaining Costs 8	\$	7,050
Ounces (000) Sold <sup>10</sup>		7,450
All-in Sustaining Costs per Oz <sup>8</sup>	\$	945

- (1) Excludes Depreciation and amortization and Reclamation and remediation.
- Includes stockpile and leach pad inventory adjustments.
- Reclamation costs include operating accretion and amortization of asset retirement costs.
- (4) Advanced Project and Exploration excludes nonsustaining advanced projects and exploration.
- (5) Includes stock based compensation
- (6) Excludes development capital expenditures, capitalized interest and change in accrued capital.
- The reconciliation is provided for illustrative purposes in order to better describe management's estimates of the components of the calculation. Estimates for each component of the forward-looking All-in sustaining costs per ounce are independently calculated and, as a result, the total All-in sustaining costs and the Allin sustaining costs per ounce may not sum to the component ranges. While a reconciliation to the most directly comparable GAAP measure has been provided for 2018 AISC Gold Outlook on a consolidated basis, a reconciliation has not been provided on an individual site or project basis in reliance on Item 10(e)(1)(i)(B) of Regulation S-K because such reconciliation is not available without unreasonable efforts.
- (8) Reflects revised AISC definition.
- (9) All values are presented on a consolidated basis for combined Newmont Goldcorp.
- (10) Consolidated production for Yanacocha and Merian is presented on a total production basis for the mine site and excludes production from Pueblo Viejo
- (11) Reflects full 12 months of 2019 for production and costs

### All-in sustaining costs – 2020 outlook

A reconciliation of 2020 Gold AISC outlook to the 2020 Gold CAS outlook is provided below. Outlook, including the estimates in the tables below, are considered "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws.

2020 Outlook - Gold <sup>7,9</sup>	Outlook Estimate		
Coat Applicable to Color 1,2	<b>c</b>	F 200	
Cost Applicable to Sales 1,2	\$	5,300	
Reclamation Costs <sup>3</sup>		140	
Advanced Project and Exploration <sup>4</sup>		175	
General and Adminstrative 5		300	
Other Expense		25	
Treatment and Refining Costs		95	
Sustaining Capital <sup>6</sup>		900	
All-in Sustaining Costs 8	\$	6,950	
Ounces (000) Sold <sup>10</sup>	-	7,400	
All-in Sustaining Costs per Oz 8	\$	935	

- (1) Excludes Depreciation and amortization and Reclamation and remediation.
- Includes stockpile and leach pad inventory adjustments.
- Reclamation costs include operating accretion and amortization of asset retirement costs.
- Advanced Project and Exploration excludes nonsustaining advanced projects and exploration.
- (5) Includes stock based compensation
- (6) Excludes development capital expenditures, capitalized interest and change in accrued capital.
- The reconciliation is provided for illustrative purposes in order to better describe management's estimates of the components of the calculation. Estimates for each component of the forward-looking All-in sustaining costs per ounce are independently calculated and, as a result, the total All-in sustaining costs and the All-in sustaining costs per ounce may not sum to the component ranges. While a reconciliation to the most directly comparable GAAP measure has been provided for 2018 AISC Gold Outlook on a consolidated basis, a reconciliation has not been provided on an individual site or project basis in reliance on Item 10(e)(1)(i)(B) of Regulation S-K because such reconciliation is not available without unreasonable efforts.
- (8) Reflects revised AISC definition.
- (9) All values are presented on a consolidated basis for combined Newmont Goldcorp.
- (10) Consolidated production for Yanacocha and Merian is presented on a total production basis for the mine site and excludes production from Pueblo Viejo

### **Endnotes**

Investors are encouraged to read the information contained in this presentation in conjunction with the following notes, the Cautionary Statement on slide 2 and the factors described under the "Risk Factors" section of the Company's Form 10-K, filed with the SEC on February 21, 2019 and disclosure in the Company's other recent SEC filings.

- 1. Projections used in this presentation are considered "forward looking statements". See cautionary statement above regarding forward-looking statements. Forward-looking information representing post-closing expectations is inherently uncertain. Estimates such as expected accretion, net asset value (NAV), net present value (NPV) creation, synergies, future production, Internal rate of return, financial flexibility and balance sheet strength are preliminary in nature. There can be no assurance that the proposed Newmont Goldcorp transaction will close or that the related forward-looking information will prove to be accurate. See cautionary statement on slide 2. Similarly, the proposed NV joint venture also remains subject to closing, receipt of governmental approvals, if required, and satisfaction of the conditions of the implementation agreement between Barrick and Newmont. No assurances can be provided that the Nevada joint venture will close or that the related forward-looking information will prove to be accurate.
- Value creation potential (or NPV creation) as used in this presentation is a management estimate provided for illustrative purposes, and should not be considered a GAAP or non-GAAP financial measure. Value creation potential represents management's combined estimate of pre-tax synergies, supply chain efficiencies and Full Potential improvements, as a result of the proposed Newmont Goldcorp transaction that have been monetized and projected over a twenty year period for purposes of the estimation, applying a discount rate of 5 percent. Such estimates are necessarily imprecise and are based on numerous judgments and assumptions. Expected value creation potential is a "forward-looking statement" subject to risks, uncertainties and other factors which could cause actual value creation to differ from expected value creation. Newmont Goldcorp NAV accretion reflects street consensus and Newmont Goldcorp 2020 accretion reflects street consensus forecast of standalone CFPS and \$365M in annual pre-tax synergies and other cost savings and improvements
- 3. Full Potential cost savings or improvements as used in this presentation are considered operating measures provided for illustrative purposes, and should not be considered GAAP or non-GAAP financial measures. Full Potential amounts are estimates utilized by management that represent estimated cumulative incremental value realized as a result of Full Potential projects implemented and are based upon both cost savings and efficiencies that have been monetized for purposes of the estimation. Because Full Potential savings/improvements estimates reflect differences between certain actual costs incurred and management estimates of costs that would have been incurred in the absence of the Full Potential program, such estimates are necessarily imprecise and are based on numerous judgments and assumptions. Expected Full Potential cost savings or improvements are projections are "forward-looking statements" subject to risks, uncertainties and other factors which could cause actual results to differ from current expectations
- 4. Reserve percentages by jurisdiction are forward looking and assume closing of both the Newmont Goldcorp transaction and the NV joint venture. See note 1. For more information regarding Newmont's reserves, see the Company's Annual Report filed with the SEC on February 21, 2019 for the Proven and Probable reserve tables prepared in compliance with the SEC's Industry Guide 7, which is available at <a href="https://www.sec.gov">www.sec.gov</a> or on the Company's website. The reserves percentages represent gold reserves only, are based upon Newmont, Goldcorp and Barrick's previously published reserve figures. Newmont's reserves were prepared in compliance with Industry Guide 7 published by the United States SEC. The Goldcorp and Barrick reserve figures are sourced from Goldcorp's public information. Goldcorp and Barrick's reserves were prepared in accordance with the Canadian National Instrument 43-101 ("NI 43-101") pursuant to the requirements of the Canadian securities laws, which differ from the requirements of United States securities laws. The definitions used in NI 43-101 are incorporated by reference from the CIM Definition Standards adopted by CIM Council on May 10, 2014 (the "CIM Definition Standards"). U.S. reporting requirements are governed by the SEC Industry Guide 7, as followed by Newmont. These reporting standards have similar goals in terms of conveying an appropriate level of confidence in the disclosures being reported, but embody different approaches and definitions. For example, the terms "Nineral Reserve", "Proven Mineral Reserve" and "Probable Mineral Reserve" are Canadian mining terms as defined in NI 43-101, and these definitions differ from the definitions in Industry Guide 7. Under Industry Guide 7 standards, a "final" or "bankable" feasibility study is typically required to report reserves or cash flow analysis to designate reserves. Further, under Industry Guide 7, mineralization may not be classified as a "reserve" unless the determination has been made that the mineralization could
- 5. IRR targets on projects are calculated using an assumed \$1,200 gold price.
- 6. Estimated Nevada Joint venture synergies are based upon disclosed Barrick estimates, the NPV of pre-tax synergies were projected by Barrick over a twenty year period, assuming consensus commodity prices and a 5% discount rate. Newmont is not affirming or adopting any statements, disclosures or reports attributed to Barrick.
- 7. AISC is a non-GAAP financial measure. AISC as used by Newmont is defined as the sum of cost applicable to sales (including all direct and indirect costs related to current gold production incurred to execute on the current mine plan), remediation costs (including operating accretion and amortization of asset retirement costs), G&A, exploration expense, advanced projects and R&D, treatment and refining costs, other expense, net of one-time adjustments and sustaining capital. For a reconciliation of Newmont's AISC to the nearest GAAP metric (CAS), see slides 24-25.