



SUPPLEMENTAL FINANCIAL INFORMATION

Q3FY26

APRIL 28, 2026

Safe Harbor Statement and Use of Non-GAAP Financial Information

This document and our other communications regarding our quarterly financial results contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to any historical fact. Forward-looking statements include, among other things, statements about the Company's plans, programs, strategies, prospects, and opportunities; financial outlook for future periods, including the fiscal fourth quarter 2026; expectations regarding our ability to service debt and continue to generate free cash flow; expectations regarding our ability to make timely quarterly payments under the settlement agreement with the U.S. Department of Commerce's Bureau of Industry and Security; expectations regarding logistical, macroeconomic, or other factors affecting the Company, including uncertainty related to tariffs, trade restrictions, or evolving global trade policy; expectations regarding market demand for the Company's products, our visibility into such demand and our ability to optimize our level of production and meet market and industry expectations and the effects of these future trends on the Company's financial and operational performance; anticipated shifts in technology and storage industry trends, and anticipated demand and performance of new storage product introductions, including HAMR-based products; our ability to successfully integrate acquisitions with our existing business; and expectations regarding the Company's business strategy and performance, as well as dividend issuance plans for the fiscal quarter ending July 3, 2026 and beyond. Forward-looking statements generally can be identified by words such as "expects," "intends," "plans," "anticipates," "believes," "estimates," "predicts," "projects," "should," "may," "will," "will continue," "can," "could" or the negative of these words, variations of these words and comparable terminology, in each case, intended to refer to future events or circumstances. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking. Forward-looking statements are subject to various uncertainties and risks that could cause our actual results to differ materially from historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, those described under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's latest periodic report on Form 10-Q or Form 10-K filed with the U.S. Securities and Exchange Commission. Undue reliance should not be placed on the forward-looking statements in this press release, which are based on information available to us on, and which speak only as of, the date hereof. The Company undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date they were made, unless required by applicable law.

To supplement the consolidated financial statements presented in accordance with U.S. generally accepted accounting principles (GAAP), the Company uses non-GAAP measures of gross profit, gross margin, operating expenses, income from operations, operating margin, net income, diluted EPS, free cash flow, EBITDA, adjusted EBITDA and the last twelve months (LTM) adjusted EBITDA, which are adjusted from results based on GAAP to exclude certain benefits, expenses, gains and losses. A full discussion of these adjustments can be found in the earnings press release for the Company's most recent fiscal quarter. These non-GAAP financial measures are provided to enhance the user's overall understanding of the Company's current financial performance and its prospects for the future. Specifically, the Company believes non-GAAP results provide useful information to both management and investors as these non-GAAP results exclude certain benefits, expenses, gains and losses that it believes are not indicative of its core operating results and because it is similar to the approach used in connection with the financial models and estimates published by financial analysts who follow the Company.

These non-GAAP financial measures are used by management to assess the Company's performance, allocate resources and plan for future periods. These non-GAAP financial measures should only be considered as supplemental to results prepared in accordance with GAAP, and not considered as a substitute or replacement for, or superior to, GAAP results. These non-GAAP measures may differ from the non-GAAP measures reported by other companies.

Q3FY26 Financial Highlights

Delivered robust Q3FY26 results¹ across key profitability metrics on strong, durable data center demand

- Revenue up 44% YoY, exceeding the high-end of guidance range, as momentum continues to build for our Mozaic HAMR platforms
- Record gross margin of 47.0%, up ~480 bps QoQ and ~1080 bps YoY reflecting continued execution of our pricing strategy along with improving product mix
- Record operating margin of 37.5%, up ~560 bps QoQ and ~1400 bps YoY
- EPS expanded to \$4.10, exceeding the high-end of guidance range
- Strong free cash flow generation of \$953M, up 57% sequentially; the highest level in over a decade
- Strengthened the balance sheet retiring ~\$640M of debt and improved net leverage ratio to 0.7x

Q3FY26	
Revenue	\$3.11B
Gross Margin (non-GAAP)	47.0%
Operating Margin (non-GAAP)	37.5%
Diluted Earnings Per Share (non-GAAP)	\$4.10
Cash Flow From Operations	\$1.1B

1. Figures presented are non-GAAP, please refer to the "Reconciliation Tables" section for a reconciliation of each non-GAAP measure included in this presentation to the most comparable GAAP measure

Markets and Technology Highlights



- Hard Drive exabyte shipments of 199EB, up 39% YoY, with ~90% shipped to data center customers
- Nearline exabyte supply largely allocated through CY27 with strategic planning discussions reaching into CY28 and beyond; build-to-order contracts in place through FY27



- Data center revenue of \$2.5B, up 55% YoY, driven by strengthening cloud and enterprise demand
- 10th consecutive quarter of revenue growth from Cloud customers
- Shipped Mozaic drives to ~75% of leading global cloud customers; on track to complete remaining two customer qualifications in the June quarter



- Mozaic 4+ qualified with two largest CSPs with qualification timelines matching those of PMR products, highlighting HAMR technology maturity
- Mozaic 4+ is expected to be the majority of our HAMR exabyte shipments exiting CY26
- Mozaic 5+ development progressing well, targeting late CY27 to begin qualification shipments

Quarterly Financial Trends

	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26	QoQ	YoY
Results (non-GAAP)¹							
Revenue (\$M)	2,160	2,444	2,629	2,825	3,112	10%	44%
Gross Margin %	36.2%	37.9%	40.1%	42.2%	47.0%	4.8 ppt	10.8 ppt
Operating Expenses (\$M)	274	286	291	290	296	2%	8%
Operating Margin %	23.5%	26.2%	29.0%	31.9%	37.5%	5.6 ppt	14.0 ppt
Net Income (\$M)	407	556	583	702	934	33%	129%
Diluted EPS	\$1.90	\$2.59	\$2.61	\$3.11	\$4.10	32%	115%
End of Qtr Actual Share Count (M)	212	213	214	218	224	3%	6%
Diluted Shares O/S for EPS ¹ (M)	214	215	223	226	228	1%	7%
Cash and Cash Equivalents (\$M)	814	891	1,112	1,046	1,146	10%	41%
Debt ² (\$M)	5,146	4,995	4,994	4,499	3,863	-14%	-25%
Cash Flow From Operations (\$M)	259	508	532	723	1,114	54%	330%
Capital Expenditures ³ (\$M)	43	83	105	116	161	39%	274%
Free Cash Flow ¹ (\$M)	216	425	427	607	953	57%	341%
LTM Dividend Paid (\$M)	594	600	606	612	621		
Dividends Per Share Paid	\$0.72	\$0.72	\$0.72	\$0.72	\$0.74		
LTM Shares Repurchased (M)	-	-	0.2	0.2	0.2		

NOTE: Minor changes and calculation variances are due to rounding.

1. See 'Reconciliation Tables' section for GAAP reconciliation.
2. Principal outstanding less unamortized discount and debt issuance cost.
3. Capital Expenditures is cash paid for the acquisition of property, equipment, and leasehold improvements.

Quarterly Financial Trends Continued

	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26	QoQ	YoY
Revenue by End Market (\$M)	2,160	2,444	2,629	2,825	3,112	10%	44%
Data Center ¹	1,615	1,863	2,114	2,224	2,500	12%	55%
<i>As a % of total revenue</i>	<i>75%</i>	<i>76%</i>	<i>80%</i>	<i>79%</i>	<i>80%</i>	1 ppt	5 ppt
Edge IoT ¹	545	581	515	601	612	2%	12%
<i>As a % of total revenue</i>	<i>25%</i>	<i>24%</i>	<i>20%</i>	<i>21%</i>	<i>20%</i>	-1 ppt	-5 ppt
HDD Exabyte Capacity Shipped	144	162	182	190	199	5%	39%
Nearline	120	137	159	165	175	6%	47%
Non - Nearline	24	26	22	25	24	-4%	0%

NOTE: Minor calculation variances are due to rounding.

1. Data Center is comprised of nearline products sold into cloud, enterprise, VIA customers and systems; Edge IoT end markets are comprised of all other products.

Guidance Q4FY26

Q4FY26

Revenue	\$3.45 billion ± \$100 million
Operating Margin ¹ (non-GAAP)	Lower forties % range of revenue
Diluted Earnings Per Share ^{1,2} (non-GAAP)	\$5.00 ± \$0.20

At the mid point of the guidance³:

- Operating Expense (non-GAAP) expected to be ~\$295 million
- Tax Expense (non-GAAP) expected to be ~16% of income before taxes
- Diluted Shares O/S for EPS (non-GAAP) expected to be ~231 million including estimated dilution from Exchangeable Senior Notes due 2028⁴ of ~3 million shares

1. We have not reconciled our non-GAAP diluted EPS guidance for fiscal fourth quarter 2026 to the most directly comparable GAAP measure, other than estimated share-based compensation expenses, because material items that may impact these measures are out of our control and/or cannot be reasonably predicted, including, but not limited to, net (gain) loss from debt transactions, strategic investment losses (gains) or impairment charges, income tax adjustments on these measures, and other charges or benefits that may arise. The amounts of these measures are not currently available but may be material to future results. A reconciliation of our historical non-GAAP financial measures to their nearest GAAP equivalent is contained in this release.

2. Guidance regarding non-GAAP diluted earnings per share excludes known pre-tax charges related to estimated share-based compensation expenses of \$0.23 per share.

3. Guidance based on announced tariff policies as of April 28th, 2026, and reflects minimal direct impact to Q4FY26 financial outlook.

4. Refer to [Illustrative Table of Potential Dilutive Impact of Exchangeable Senior Notes due 2028](#)

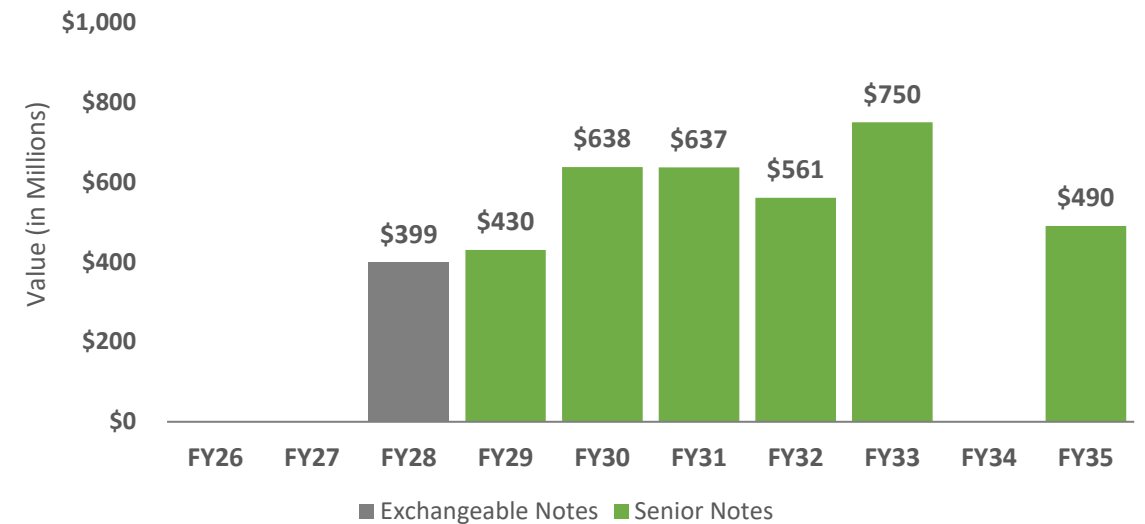
Debt Capital Structure

- \$2.4B Liquidity¹, \$1.1B cash, \$1.3B revolving credit facility
- \$3.9B Debt², weighted average interest rate of 6.5%, weighted average maturity of ~5 years
- Fitch upgraded Seagate's credit to investment grade³

Debt Metrics

	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26
Net Debt (\$M) ²	4,379	4,155	3,934	3,500	2,759
LTM Cash Interest Expense (\$M)	324	324	312	302	295
LTM Adjusted EBITDA (\$M) ⁴	2,056	2,349	2,682	3,053	3,721
Total Leverage Ratio on Net Debt ⁵	2.1x	1.8x	1.5x	1.1x	0.7x
Interest Coverage Ratio	6.4x	7.2x	8.6x	10.1x	12.6x

Debt Maturity as of Q3FY26 (\$3.9B Principal Outstanding)



NOTE: Minor calculation variances are due to rounding. For the capitalized terms included but not defined here, please see the Credit Agreement filed with the SEC.

- Liquidity levels include both Cash and cash equivalents and revolver.
 - Debt refers to principal outstanding and net debt refers to principal outstanding less cash and cash equivalents. In Q3FY26, we classified the \$399M Exchangeable Senior Notes due 2028 to the current portion of long-term debt as the conditional conversion option was triggered.
 - On March 24th, 2026 Fitch changed their outlook on STX to Stable from Positive and their long-term rating to BBB- from BB+.
 - EBITDA is defined as net income before income tax expense, interest expense, interest income, depreciation and amortization. Adjusted EBITDA excludes certain benefits, expenses, gains, losses and other extraordinary charges. LTM adjusted EBITDA is defined as the total of last twelve months adjusted EBITDA. See 'Reconciliation Tables' section for reconciliation of Net Income to adjusted EBITDA.
 - Also known as "total net leverage ratio", which reflects Net Debt divided by LTM Adjusted EBITDA.
- Link to [Illustrative Table of Potential Dilutive Impact of Exchangeable Senior Notes due 2028](#)

We Build Value in a Data-Driven World



Seagate Delivers Industry’s Highest Capacity Hard Drives with Next-Generation Mozaic™ 4+

Seagate announced its next-generation Mozaic™ 4+ platform, the industry’s only heat-assisted magnetic recording (HAMR)–based storage platform deployed at-scale, is now qualified and in production with two leading hyperscale cloud providers.

Learn more at <https://www.seagate.com/blog/>.



The AI era doesn’t run oncompute alone — it runs on storage economics

B.S. Teh highlights that scaling AI depends less on compute breakthroughs and more on storage economics that can support exploding data volumes sustainably.



FY2025 Sustainability Report

From the full story to key highlights, here’s everything that you need to know about what we accomplished in FY2025.



Reconciliation Tables

Reconciliation of GAAP Gross Profit to Non-GAAP Gross Profit (\$M)	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26
GAAP Gross Profit	\$760	\$914	\$1,037	\$1,176	\$1,447
Amortization of acquired intangible assets	—	—	3	2	2
Purchase order cancellation fees	(3)	(5)	—	—	—
Restructuring and other, net	10	3	—	—	—
Share-based compensation	14	14	14	13	14
Non-GAAP Gross Profit	\$781	\$926	\$1,054	\$1,191	\$1,463
GAAP Gross Margin %	35.2%	37.4%	39.4%	41.6%	46.5%
Non-GAAP Gross Margin %	36.2%	37.9%	40.1%	42.2%	47.0%

Reconciliation of GAAP Operating Expenses to Non-GAAP Operating Expenses (\$M)	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26
GAAP Operating Expenses	\$329	\$346	\$343	\$333	\$449
Acquisition-related charges	(5)	(2)	(1)	—	—
Legal settlement	—	—	—	—	(105)
Restructuring and other, net	(10)	(13)	(13)	(3)	(7)
Share-based compensation	(40)	(45)	(38)	(40)	(40)
Other charges	—	—	—	—	(1)
Non-GAAP Operating Expenses	\$274	\$286	\$291	\$290	\$296

Reconciliation of GAAP Income From Operations to Non-GAAP Income From Operations (\$M)	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26
GAAP Income From Operations	\$431	\$568	\$694	\$843	\$998
Acquisition-related charges	5	2	1	—	—
Amortization of acquired intangible assets	—	—	3	2	2
Legal settlement	—	—	—	—	105
Purchase order cancellation fees	(3)	(5)	—	—	—
Restructuring and other, net	20	16	13	3	7
Share-based compensation	54	59	52	53	54
Other charges	—	—	—	—	1
Non-GAAP Income From Operations	\$507	\$640	\$763	\$901	\$1,167
GAAP Operating Margin %	20.0 %	23.2 %	26.4 %	29.8 %	32.1 %
Non-GAAP Operating Margin %	23.5 %	26.2 %	29.0 %	31.9 %	37.5 %

Reconciliation of GAAP Net Income to Non-GAAP Net Income (\$M)	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26
GAAP Net Income	\$340	\$488	\$549	\$593	\$748
Acquisition-related charges	5	2	1	—	—
Amortization of acquired intangible assets	—	—	3	2	2
Legal settlement	—	—	—	—	105
Net (gain) loss from business divestiture	(8)	—	—	—	3
Net loss from debt transactions	4	3	6	66	69
Purchase order cancellation fees	(3)	(5)	—	—	—
Restructuring and other, net	20	16	13	3	7
Share-based compensation	54	59	52	53	54
Other charges	—	—	—	—	1
Income tax adjustments	(5)	(7)	(41)	(15)	(55)
Non-GAAP Net Income	\$407	\$556	\$583	\$702	\$934

Reconciliation of GAAP Diluted Net Income Per Share to Non-GAAP Diluted Net Income Per Share (\$M)	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26
GAAP Diluted Net Income Per Share	\$1.57	\$2.24	\$2.43	\$2.60	\$3.27
Acquisition-related charges	0.02	0.01	—	—	—
Amortization of acquired intangible assets	—	—	0.01	0.01	0.01
Legal Settlement	—	—	—	—	0.46
Net (gain) loss from business divestiture	(0.04)	—	—	—	0.01
Net loss from debt transactions	0.02	0.01	0.03	0.29	0.30
Purchase order cancellation fees	(0.01)	(0.02)	—	—	—
Restructuring and other, net	0.09	0.07	0.06	0.01	0.03
Share-based compensation	0.25	0.27	0.23	0.23	0.24
Other charges	—	—	—	—	—
Income tax adjustments	(0.02)	(0.03)	(0.18)	(0.07)	(0.24)
Non-GAAP diluted sharecount adjustments ¹	0.02	0.04	0.03	0.04	0.02
Non-GAAP Diluted Net Income Per Share¹	\$1.90	\$2.59	\$2.61	\$3.11	\$4.10

Shares used in diluted net income per share calculation (M)

GAAP	216	218	226	228	229
Non-GAAP diluted sharecount adjustments ¹	(2)	(3)	(3)	(2)	(1)
Non-GAAP	214	215	223	226	228

1. Q3FY25, Q4FY25, Q1FY26, Q2FY26 and Q3FY26 non-GAAP shares used in diluted EPS calculation excluded approximately 2 million, 3 million, 3 million 2 million and 1 million shares, respectively, that are issuable upon conversion of our 2028 exchangeable senior notes using the if-converted method. This is because these dilutive effects are expected to be offset partially by the capped call transactions entered by the Company in conjunction with the issuance of our 2028 exchangeable senior notes in order to reduce the potential dilution to the Company's ordinary shares upon the conversion.

Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow (\$M)	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26
Net Cash Provided by Operating Activities	\$259	\$508	\$532	\$723	\$1,114
Acquisition of property, equipment and leasehold improvements	(43)	(83)	(105)	(116)	(161)
Free Cash Flow	\$216	\$425	\$427	\$607	\$953

Reconciliation of GAAP Net Income to Non-GAAP Adjusted EBITDA (\$M)	Q3FY25	Q4FY25	Q1FY26	Q2FY26	Q3FY26
GAAP Net Income	\$340	\$488	\$549	\$593	\$748
Depreciation and amortization	63	61	72	68	66
Interest expense	77	75	80	72	68
Interest income	(4)	(6)	(7)	(7)	(6)
Income tax expense	15	4	65	114	116
Non-GAAP EBITDA	491	622	759	840	992
Acquisition-related charges	5	2	1	—	—
Legal Settlement	—	—	—	—	105
Net (gain) loss from business divestiture	(8)	—	—	—	3
Net loss from debt transactions	4	3	6	66	69
Purchase order cancellation fees	(3)	(5)	—	—	—
Restructuring and other, net	20	16	13	3	7
Share-based compensation	54	59	52	53	54
Other charges	—	—	—	—	1
Non-GAAP Adjusted EBITDA	\$563	\$697	\$831	\$962	\$1,231



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