Part I  Reporting Issuer

1. Issuer's name  
Kinder Morgan, Inc.

2. Issuer's employer identification number (EIN)  
89-0692103

3. Name of contact for additional information  
Investor Relations

4. Telephone No. of contact  
(713)389-9490

5. Email address of contact  
km. ir@kmorgan.com

6. Number and street (or P.O. box if mail is not delivered to street address) of contact  
1001 Louisiana St., Suite 1000

7. City, town, or post office, state, and ZIP code of contact  
Houston, TX 77002

8. Date of action  

9. Classification and description  
Cash distributions to holders of Kinder Morgan, Inc. Common Stock

10. CUSIP number  
494568101

Part II  Organizational Action

Attach additional statements if needed. See back of form for additional questions.

14. Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action: Kinder Morgan, Inc. distributed cash to holders of its common stock on February 15, 2019 ($0.200 per share); May 15, 2019 ($0.250 per share); August 15, 2019 ($0.250 per share); and November 15, 2019 ($0.250 per share). Kinder Morgan, Inc. expects that its earnings and profits will be insufficient to characterize all of the 2019 distributions as qualified dividends. A portion of Kinder Morgan's dividends paid in 2019 are expected to be return of capital for U.S. tax purposes. All of the dividend portion of the distributions is 100% qualified dividends.

15. Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis: Based on information available at the time of this posting, a portion of the distributions made during 2019 are expected to be a non-dividend distribution and treated as a return of capital. A return of capital will be applied against the shareholder's basis under Internal Revenue Code 301(c)(2).

<table>
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<tr>
<th>Record Date</th>
<th>Payment Date</th>
<th>Cash Distribution</th>
<th>ROC Basis</th>
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<td></td>
<td></td>
<td>Per Share</td>
<td>ROC</td>
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<tr>
<td></td>
<td></td>
<td>Percentage</td>
<td>ROC Basis</td>
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<tr>
<td></td>
<td></td>
<td>Dividend</td>
<td>Adjustment</td>
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<td>1/15/2019</td>
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<tr>
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<td>0.0000</td>
<td>0.2500</td>
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</tbody>
</table>

16. Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates: The quarterly distribution of cash is characterized as a taxable dividend to the extent it comes out of the corporation's earnings and profits generated during the current year or accumulated from prior years. The part of the distribution that exceeds current and accumulated earnings and profits is treated as a non-taxable return of capital which reduces the shareholder's adjusted basis in the stock. If the distribution exceeds the stock basis, the excess is treated as capital gain.
Part II  Organizational Action (continued)

17 List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based ➪
Internal Revenue Code Sections 301(c) and 316(a)

18 Can any resulting loss be recognized? ➪ N/A

19 Provide any other information necessary to implement the adjustment, such as the reportable tax year ➪
Distributions for the tax year ending December 31, 2019.

Signature ➪ [Signature]
Date ➪ 1/30/2020

Print your name ➪ Jordan Mintz
Title ➪ VP & CTO

Paid Preparer Use Only
Print/Type preparer’s name ➪
Preparer’s signature ➪
Date ➪
Check [ ] if self-employed
PTIN ➪
Firm’s name ➪
Firm’s address ➪
Firm’s EIN ➪
Phone no. ➪

Send Form 8937 (including accompanying statements) to: Department of the Treasury, Internal Revenue Service, Ogden, UT 84201-0054