



# 1Q 2026 Investor Presentation

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February 2026



## Forward-Looking Statements / Non-GAAP Financial Measures / Industry & Market Data

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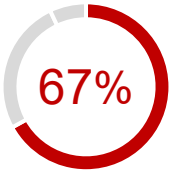
**GAAP** – Unless otherwise stated, all historical and estimated future financial information included in this presentation has been prepared in accordance with generally accepted accounting principles in the United States (“GAAP”).

**Non-GAAP** – In addition to using financial measures prescribed by GAAP, we use non-generally accepted accounting principles (“non-GAAP”) financial measures in this presentation. Descriptions of our non-GAAP financial measures, and reconciliations to comparable GAAP measures, can be found in this presentation under “Non-GAAP Financial Measures and Reconciliations”. These non-GAAP financial measures do not have any standardized meaning under GAAP and may not be comparable to similarly titled measures presented by other issuers. As such, they should not be considered as alternatives to GAAP financial measures.

**Industry & Market Data** – Certain data included in this presentation has been derived from a variety of sources, including independent industry publications, government publications and other published independent sources. Although we believe that such third-party sources are reliable, we have not independently verified, and take no responsibility for, the accuracy or completeness of such data.

# Irreplaceable Infrastructure Portfolio

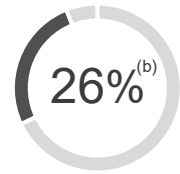
## NATURAL GAS



### Largest U.S. Natural Gas Transmission Network<sup>(a)</sup>

- ~58,600 miles of transmission, ~6,800 miles of gathering, & 1,300 miles of NGL pipelines
- Transport ~40% of U.S. natural gas production
- >700 bcf of working storage capacity, ~15% of U.S. capacity

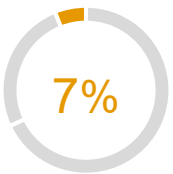
## REFINED PRODUCTS



### Largest U.S. Independent Refined Products Transporter & Terminal Operator

- Transport ~1.7 mmbbl of refined product volumes
- ~9,000 miles of refined products & crude pipelines
- 136 liquids & bulk terminals; 16 Jones Act tankers
- 135 mmbbl of total liquids storage capacity

## CO<sub>2</sub>



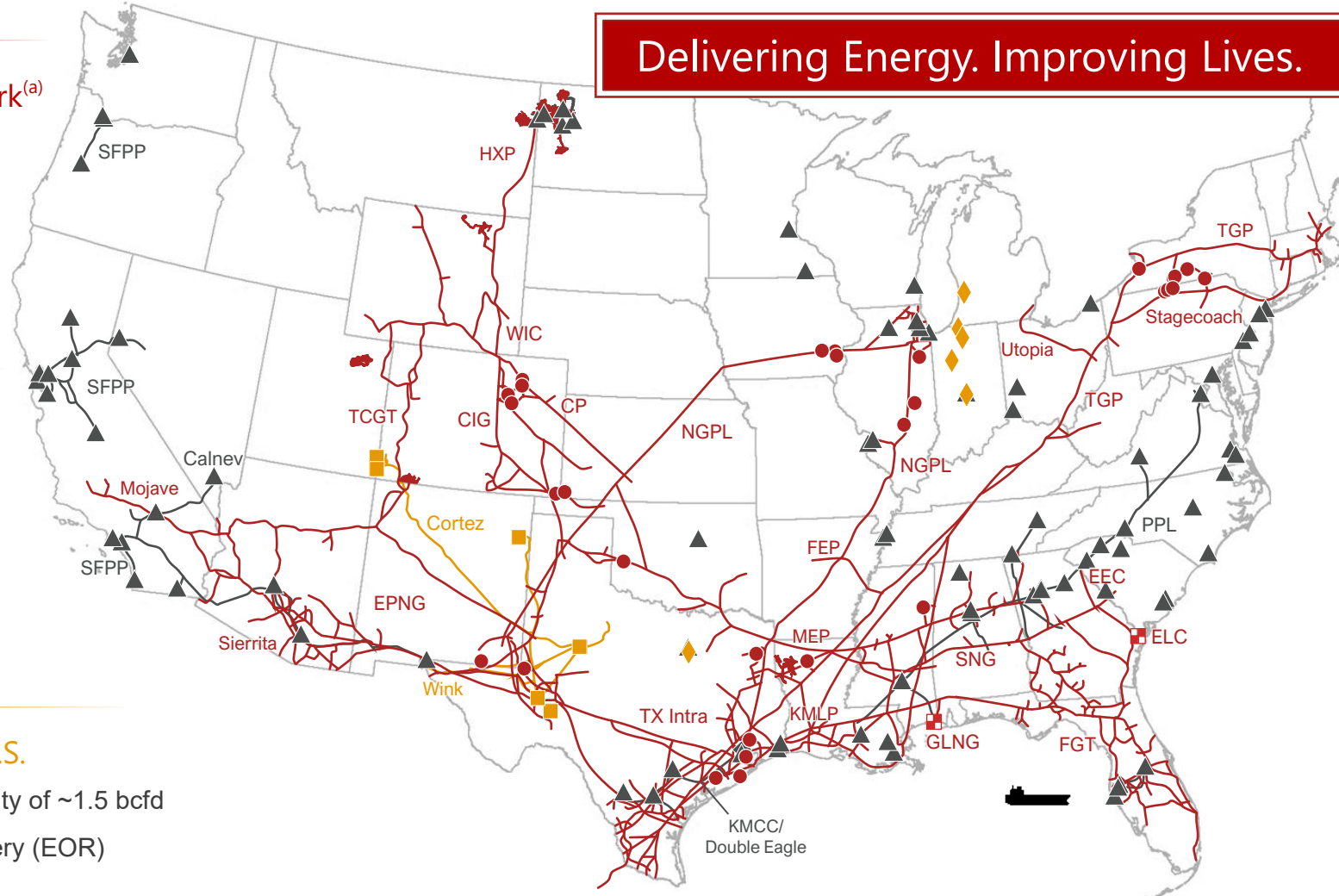
### One of the Largest CO<sub>2</sub> Transporters in the U.S.

- ~1,500 miles of CO<sub>2</sub> pipelines with transport capacity of ~1.5 bcf/d
- Produce and transport CO<sub>2</sub> for enhanced oil recovery (EOR)

### Strategic Renewable Natural Gas Portfolio

- RNG production capacity of 6.4 bcf<sup>(c)</sup>

## BUSINESS MIX



Delivering Energy. Improving Lives.

Note: Volumes per 2026 budget. Business mix based on 2026 budgeted Total Adjusted Segment EBDA, which is a non-GAAP financial measure. See Non-GAAP Financial Measures & Reconciliations.

a) Does not include mileage associated with natural gas gathering assets.  
 b) Refined Products includes 13% from our Products Pipelines Segment and 13% from our Terminals Segment.  
 c) Annual capacity at KMI share.

# Driving Long-Term Shareholder Value



## Natural Gas Focus

2/3 of cash flows come from midstream natural gas<sup>(a)</sup>

Transport ~40% of U.S. natural gas production



## Balance Sheet Strength

~3.8x YE 2026B Net Debt / Adjusted EBITDA

BBB+ / Baa2 (positive) investment grade balance sheet<sup>(b)</sup>



## Attractive Growth Projects

~\$10.0 billion of committed projects at <6x EBITDA build multiple

Pursuing >\$10 billion of additional opportunities beyond our current backlog



## Predictable & Growing Cash Flows

~70% of cash flows are take-or-pay or hedged<sup>(a)</sup>

+5% Adj. EPS and +2.5% Adj. EBITDA growth budgeted in 2026<sup>(c)</sup>



## Shareholder Returns

Increasing dividend for 9th straight year

Returned nearly \$23 billion to shareholders over the past 10 years<sup>(d)</sup>

Note: Total Adjusted Segment EBITDA, Adjusted EPS, Adjusted EBITDA, Net Debt, and EBITDA build multiple (calculated based on Project EBITDA) are non-GAAP financial measures. See Non-GAAP Financial Measures & Reconciliations.

a) Based on 2026 budgeted Total Adjusted Segment EBITDA.

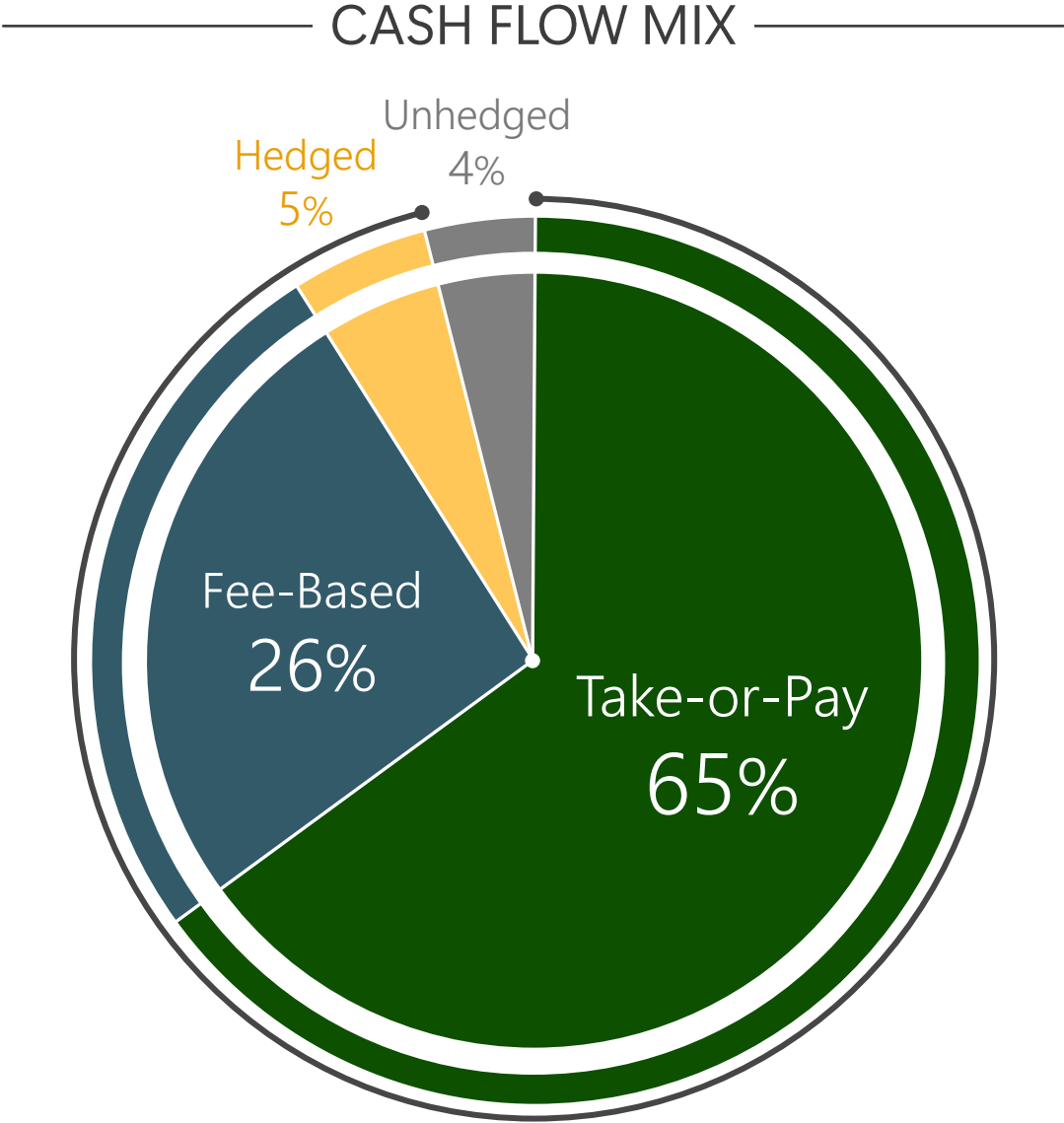
b) S&P and Fitch have KMI's senior unsecured rating at BBB+. Moody's has KMI's senior unsecured rating at Baa2 with a positive outlook.

c) The final 2026 budget includes the impact of the EagleHawk divestiture, which closed after our preliminary guidance announcement in December.

d) 2016 – 2025 dividends and share repurchases.

# Highly Contracted, Predictable Cash Flows

**96%** Take-or-Pay, Fee-Based, or Hedged Cash Flows

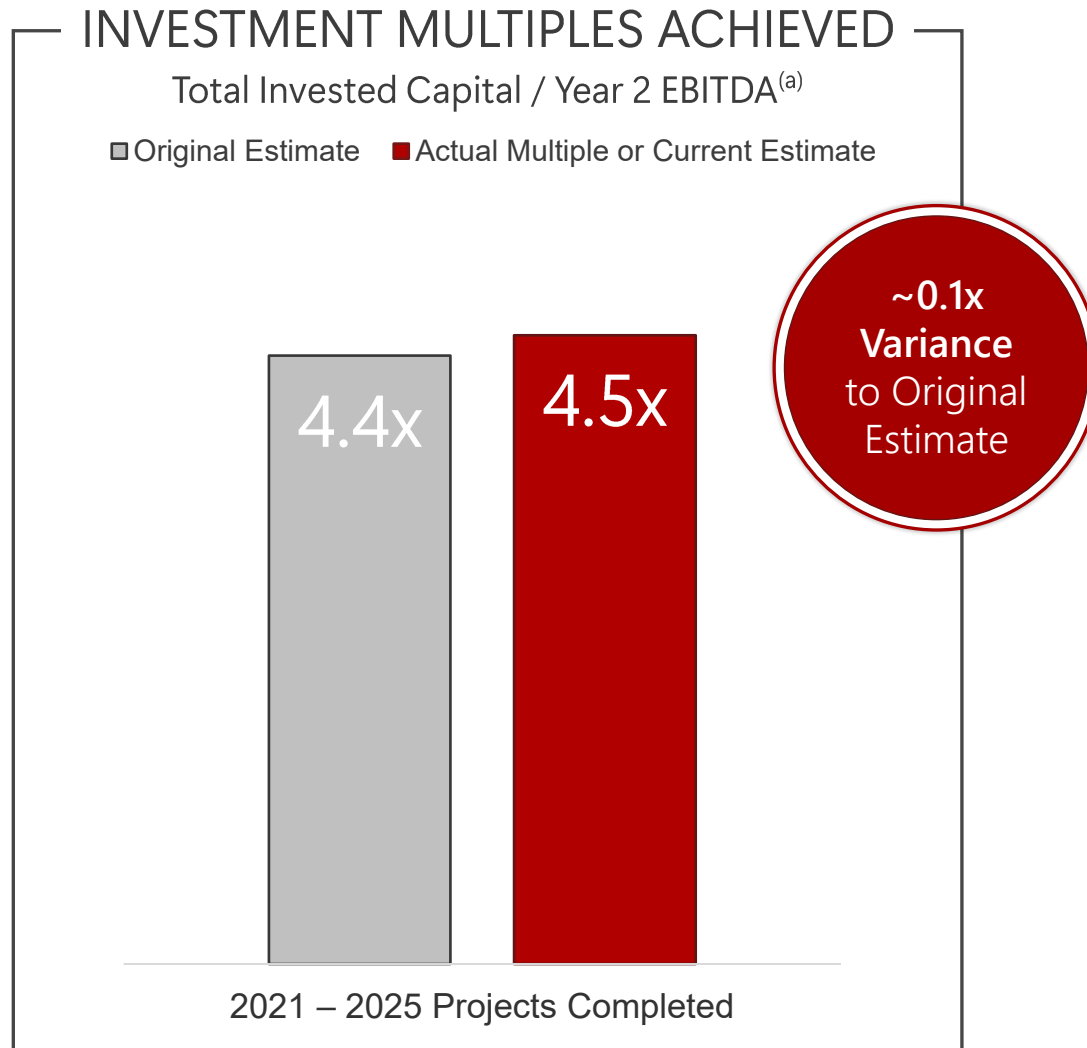


- 65% Take-or-Pay**
  - Entitled to payment regardless of throughput
  - Reservation fee for capacity
- 26% Fee-Based**
  - Fixed fee collected regardless of commodity price
  - Volumetric based revenues
  - ~40% highly stable, refined product cash flows
- 5% Hedged**
  - Disciplined approach to managing price volatility
  - Substantially hedged near-term price exposure
- 4% Unhedged**
  - Commodity price based

Note: Cash flow mix based on 2026 budgeted Total Adjusted Segment EBDA, which is a non-GAAP financial measure. See Non-GAAP Financial Measures & Reconciliations. Includes hedging as of 1/16/2026.

# Successfully Achieving Attractive Returns

Demonstrated Project Execution Provides Foundation for Delivering Future Returns



273 projects placed in service 2021-2025, representing nearly **\$5.4 billion** of capital

Total capex within **0.5%** of original estimate, despite a backdrop of **26% cumulative inflation<sup>(b)</sup>**

Vast majority of projects completed **on time and on budget or better**

Currently expect project returns<sup>(c)</sup> to be **within 100bps** from original expectations and well above our cost of capital

**Proven project execution underpins confidence in delivering our \$10.0 billion backlog at a <6x EBITDA build multiple**

a) Multiple reflects KMI share of invested capital divided by Project EBITDA, a non-GAAP measure (see Non-GAAP Financial Measures & Reconciliations), generated in its second full year of operation. G&P projects are excluded from the investment multiple but included in all other statistics. CO<sub>2</sub> EOR projects are excluded from all statistics.

b) Based on cumulative U.S. PPI Final Demand inflation between November 2020 – November 2025.

c) Project returns reflect the capital-weighted average IRR for projects placed in service between 2021 – 2025.

# \$10.0bn Committed Growth Capital Project Backlog as of 12/31/2025

~20% of Backlog Capital Going into Service During 2026

| \$ Billion                   | Total         |   |
|------------------------------|---------------|---|
| Natural Gas (excluding G&P)  | \$8.3         | Nearly all serving end-use power, LDC, and LNG demand                   |
| Other                        | 0.3           | Primarily refined product projects                                      |
| <b>Subtotal</b>              | <b>\$8.6</b>  | <b>Contracted, stable cash flows, minimal direct commodity exposure</b> |
| <b>EBITDA Build Multiple</b> | <b>~5.6x</b>  |   |
| Gathering & Processing       | 0.8           | Mostly natural gas, volume-based projects                               |
| EOR                          | 0.5           | Commodity price & volume-based cash flows                               |
| <b>Total Backlog</b>         | <b>\$10.0</b> |   |

~90%

Natural gas  
portion of backlog

1Q 2028

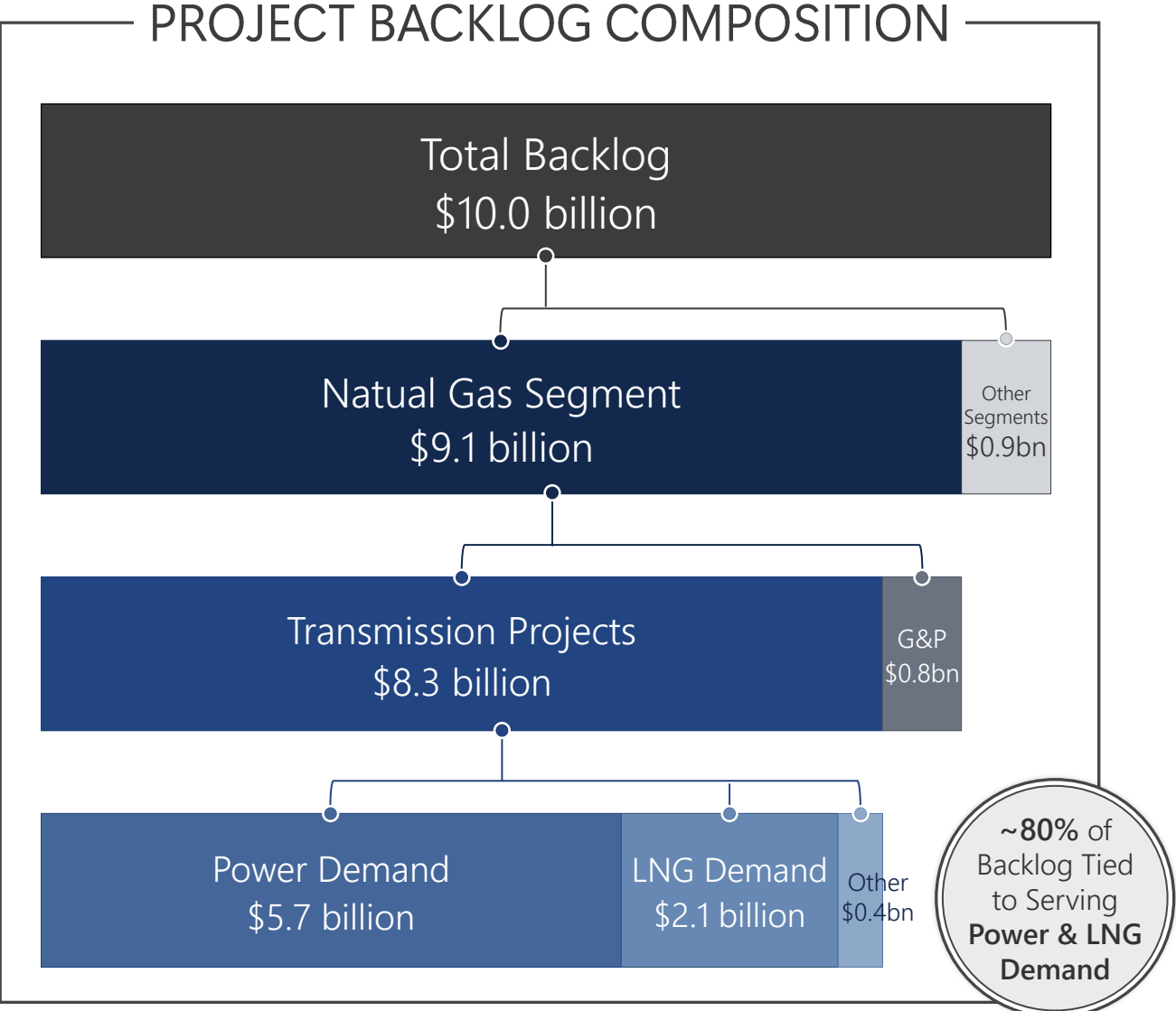
Capital-weighted  
average project  
in-service date

> \$3 billion

Expected annual  
growth capex over  
next few years

Note: Figures may not sum due to rounding. Other includes projects in our Products Pipelines and Terminals Segments. EBITDA build multiple reflects KMI share of estimated capital divided by estimated Project EBITDA (a non-GAAP financial measure). See Non-GAAP Financial Measures & Reconciliations.

# High-Quality Growth Within Our Core Competency



**CORE COMPETENCY**

Projects are primarily **extensions** off our **existing network**

Completed **\$13 billion** of natural gas pipelines and storage over the past 10 years<sup>(a)</sup>

**HIGH-QUALITY PROJECTS**

Growth underpinned by **highly contracted, long-lived, take-or-pay** pipeline and storage projects

Across our largest natural gas projects, **>90%** of capacity is **contracted**, with an **average tenor** of **>20 years** & **average customer credit rating** of **A-**<sup>(b)</sup>

**MORE TO COME**

**Pursuing >\$10 billion of additional natural gas opportunities** beyond our backlog, all within areas of our core expertise

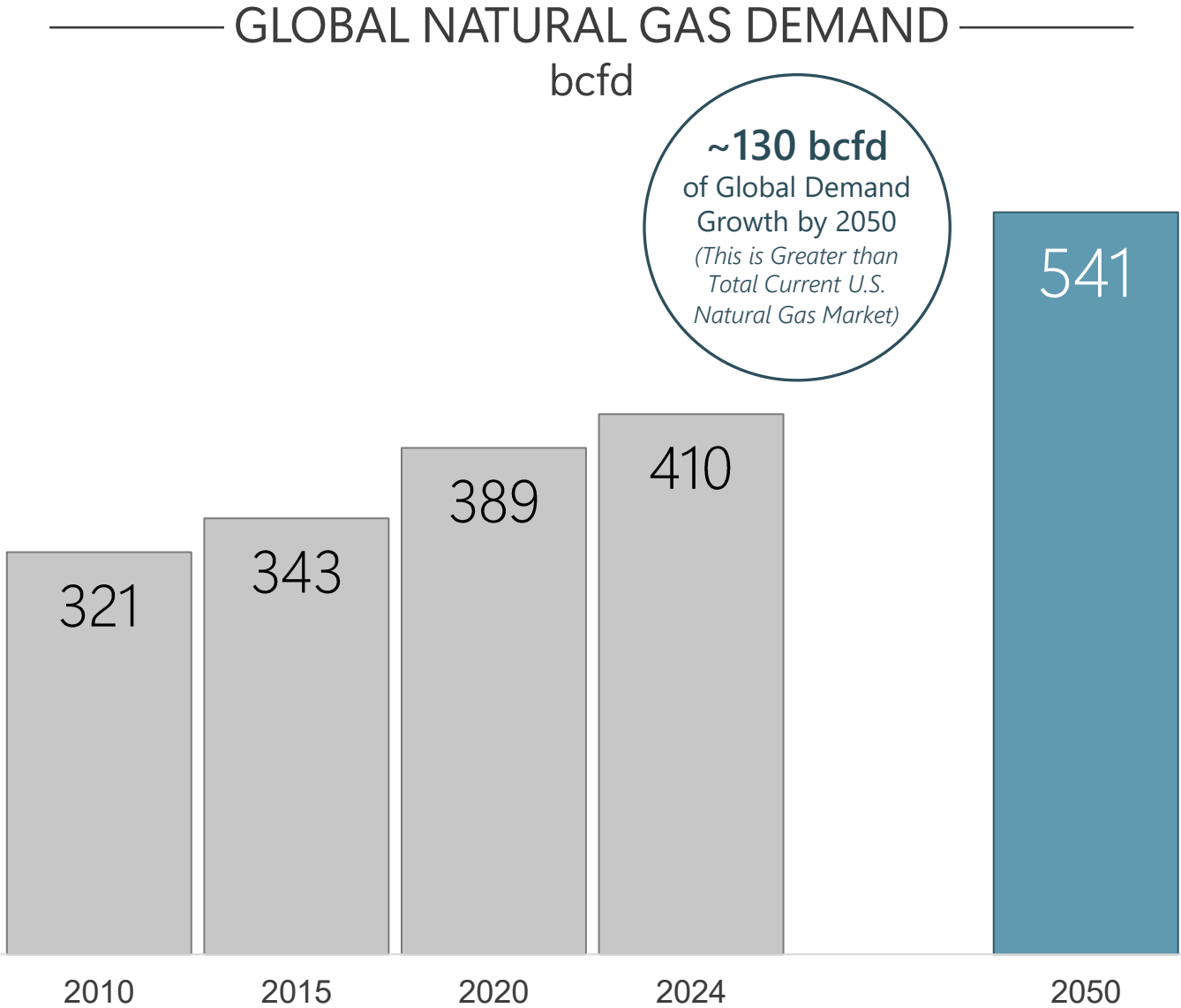
Note: Figures may not sum due to rounding. Project EBITDA is a non-GAAP financial measure. See Non-GAAP Financial Measures & Reconciliations.

a) Total project capital from 2016 – 2025. KMI share \$8.5 billion.

b) Includes 14 projects with capital investment >\$100 million, collectively representing ~90% of our \$9.1 billion Natural Gas Pipelines Segment project backlog. Metrics shown are capital-weighted. S&P/Moody's/Fitch blended credit rating.

# Global Natural Gas Demand Poised for Long-Term Growth

U.S. LNG Well Positioned to Meet Global Demand



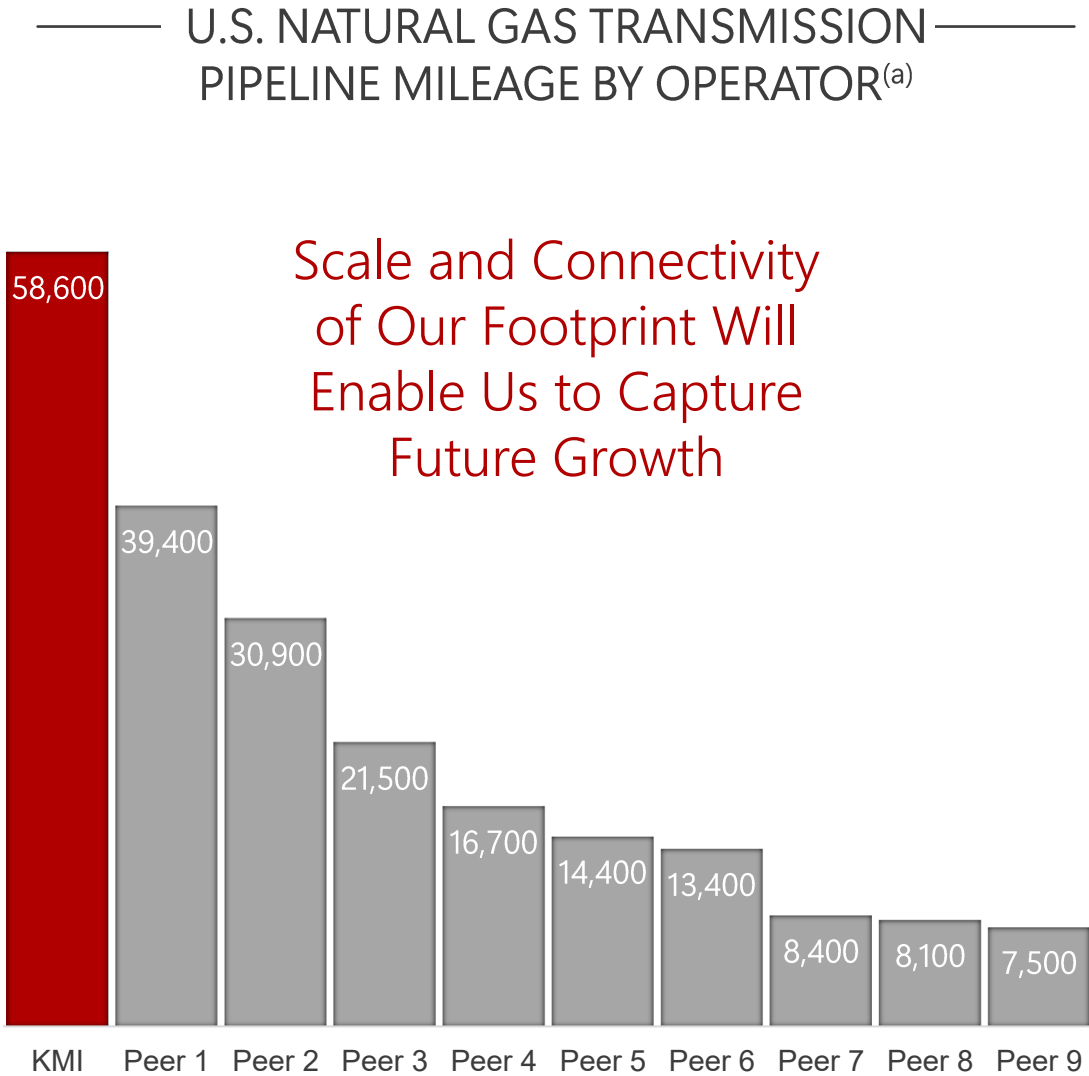
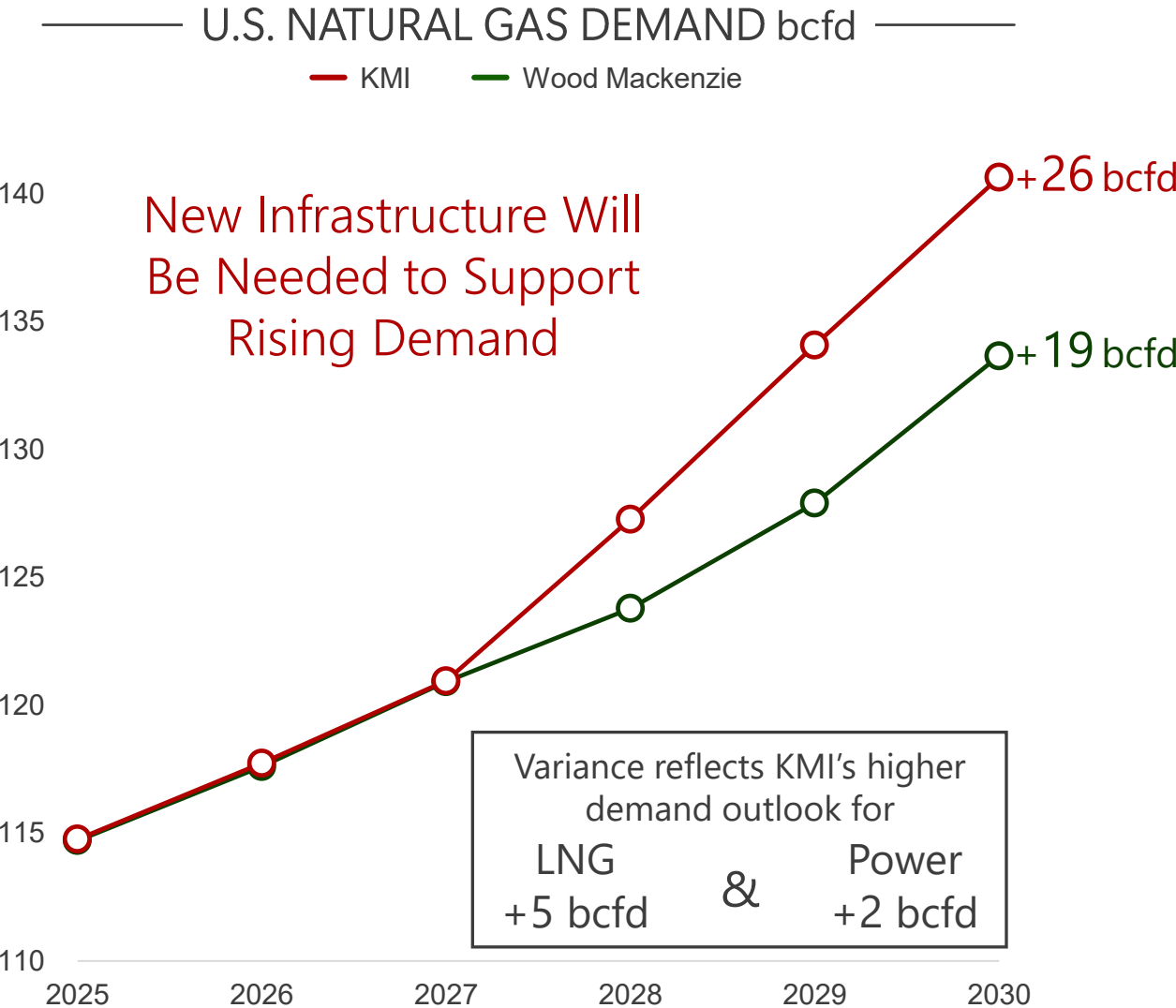
Demand growth largely coming from countries with limited domestic natural resources

Additional U.S. LNG will be needed to meet growing global demand

- KEY U.S. ADVANTAGES —
- ✓ Abundant supply at a competitive cost
  - ✓ Low geopolitical risk
  - ✓ Established transport & storage infrastructure

Source: IEA (2025) World Energy Outlook Current Policies Scenario, World Energy Outlook 2025 – Analysis – IEA. All rights reserved.

# Extensive Network Well Positioned to Serve Growing U.S. Natural Gas Demand



Source: KMI internal natural gas forecast as of 1Q 2026. Wood Mackenzie North America Gas 10-Year Investment Horizon Outlook, November 2025.

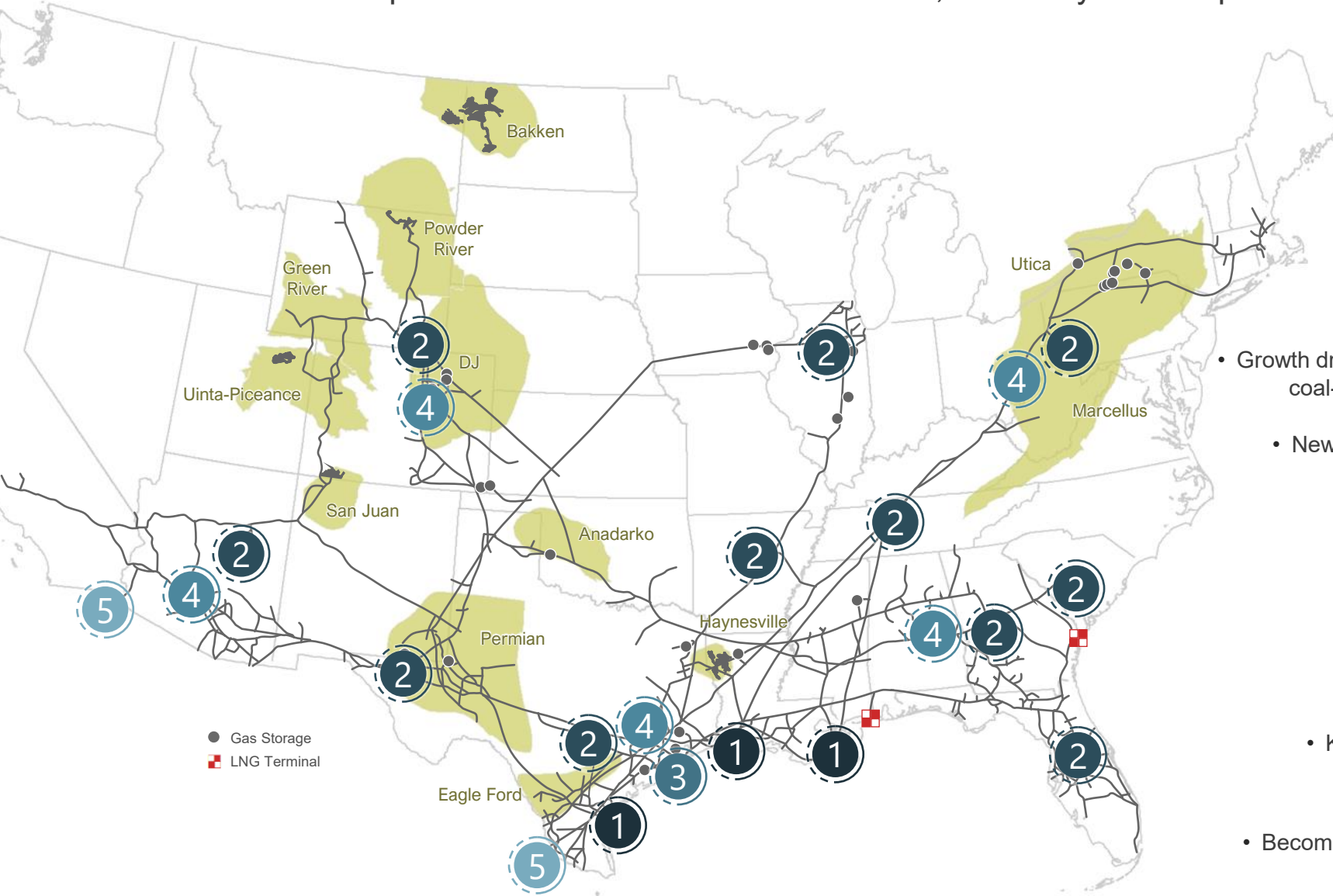
a) Data per recent peer company reports and presentations. Does not include mileage associated with gathering assets. Peers include Berkshire, Boardwalk, ENB CN, EPD, ET, OKE, Tallgrass, TRP CN, and WMB.

# WoodMac Natural Gas Demand Overview: 2025 – 2030

>85% of Growth is Expected to Occur in Texas & Louisiana, Driven by LNG Exports



2025 U.S. Demand  
**115 bcf/d**  
Increase in demand by 2030  
**+19 bcf/d**



## LNG Feedgas +13 bcf/d

1

- Rising global demand for U.S. LNG
- Abundant, economic U.S. natural gas supply

## Power +3 bcf/d

2

- Growth driven by population migration, economic development, coal-to-gas conversions, manufacturing re-shoring, & data centers
- New capacity needed to backstop intermittent renewables

## Industrial +2 bcf/d

3

- Growth primarily along the TX & LA Gulf Coast

## Residential & Commercial stable

4

- Steady, primarily weather-driven demand

## Mexico Exports stable

5

- KMI can deliver into Mexico at multiple strategic points

## Storage

- Becoming increasingly important to support variable demand
- KMI has >700 bcf of working storage capacity

Source: Wood Mackenzie North America Gas 10-Year Investment Horizon Outlook, November 2025. Industrial sector includes Wood Mackenzie's "Other" category, comprised of lease and plant fuel. LNG feedgas equals exports plus an assumed 9% increase for plant fuel. This volume would otherwise be included in the Industrial category. 2030 demand growth includes 1 bcf/d from Transport and Blue Hydrogen; sectors not broken out above. Numbers may not sum due to rounding.

# LNG Exports Driving Natural Gas Demand Growth

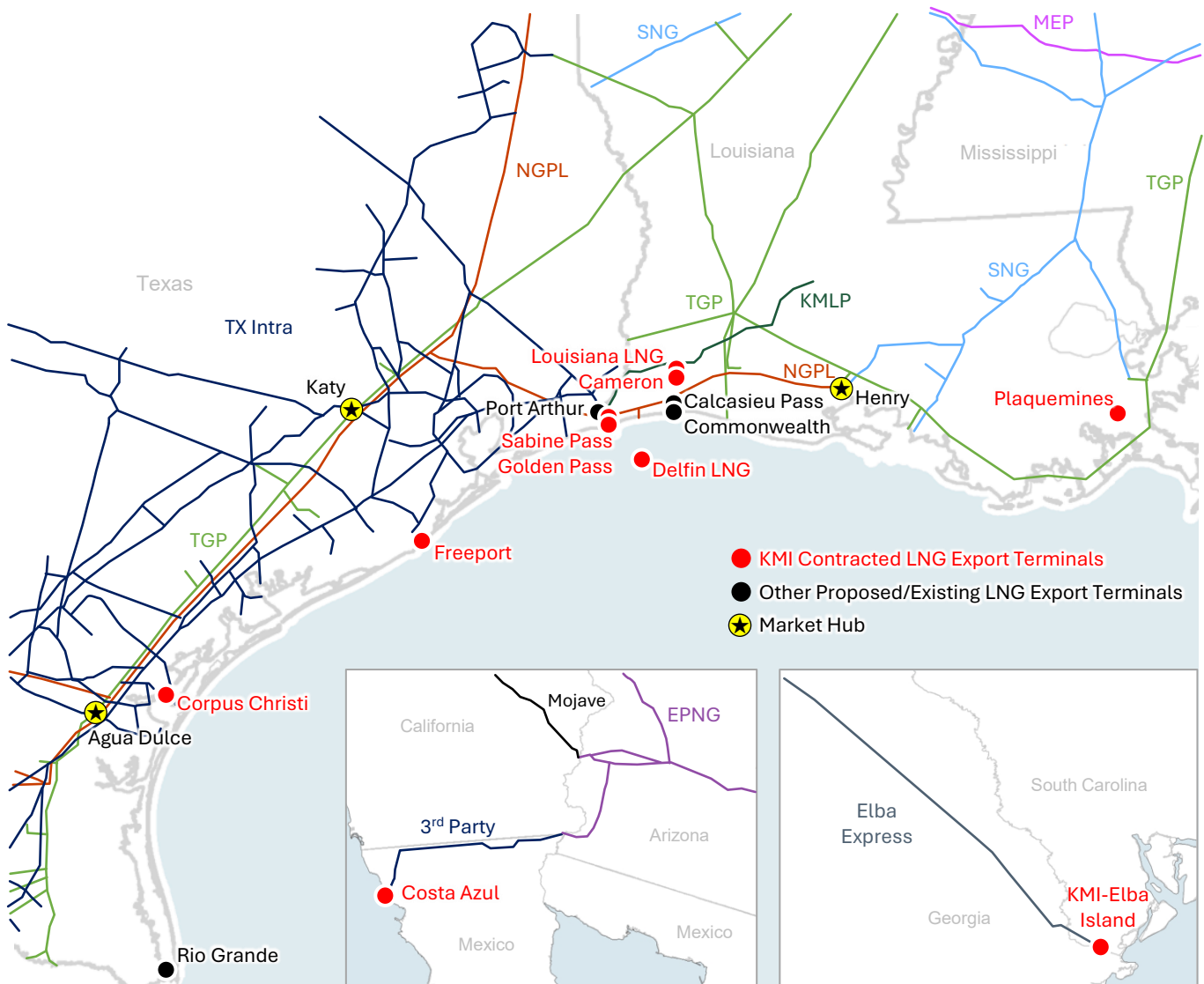
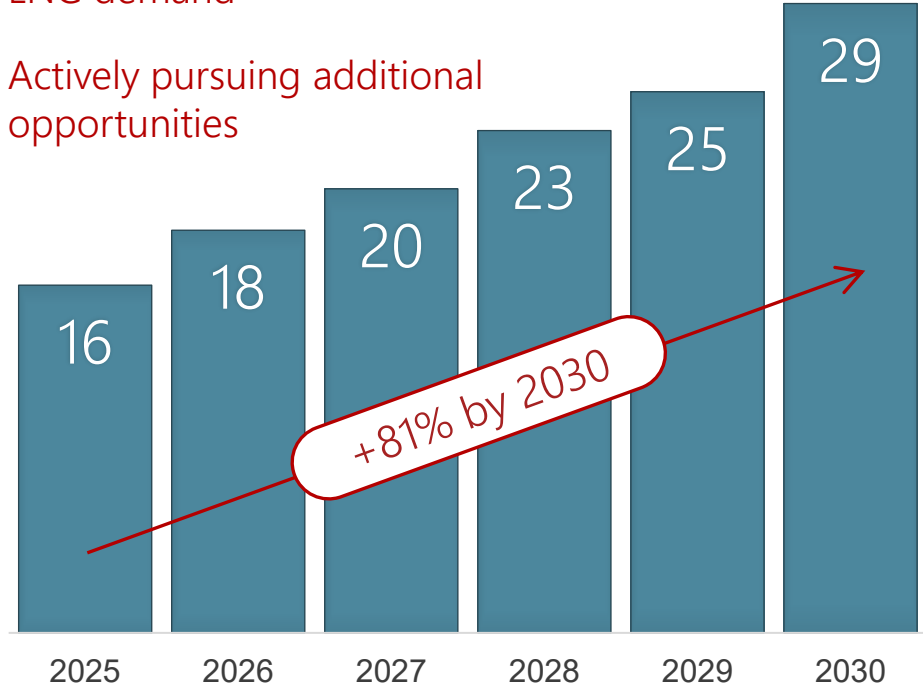
Our Assets Are Well Positioned to Supply Robust LNG Export Growth Along the Texas and Louisiana Gulf Coast

WOODMAC U.S. LNG FEEDGAS FORECAST  
bcfd

KMI has long-term contracts to move 8 bcf/d to LNG facilities today & >12 bcf/d by the end of 2028

>20% of contracted \$10.0bn project backlog directed toward serving LNG demand

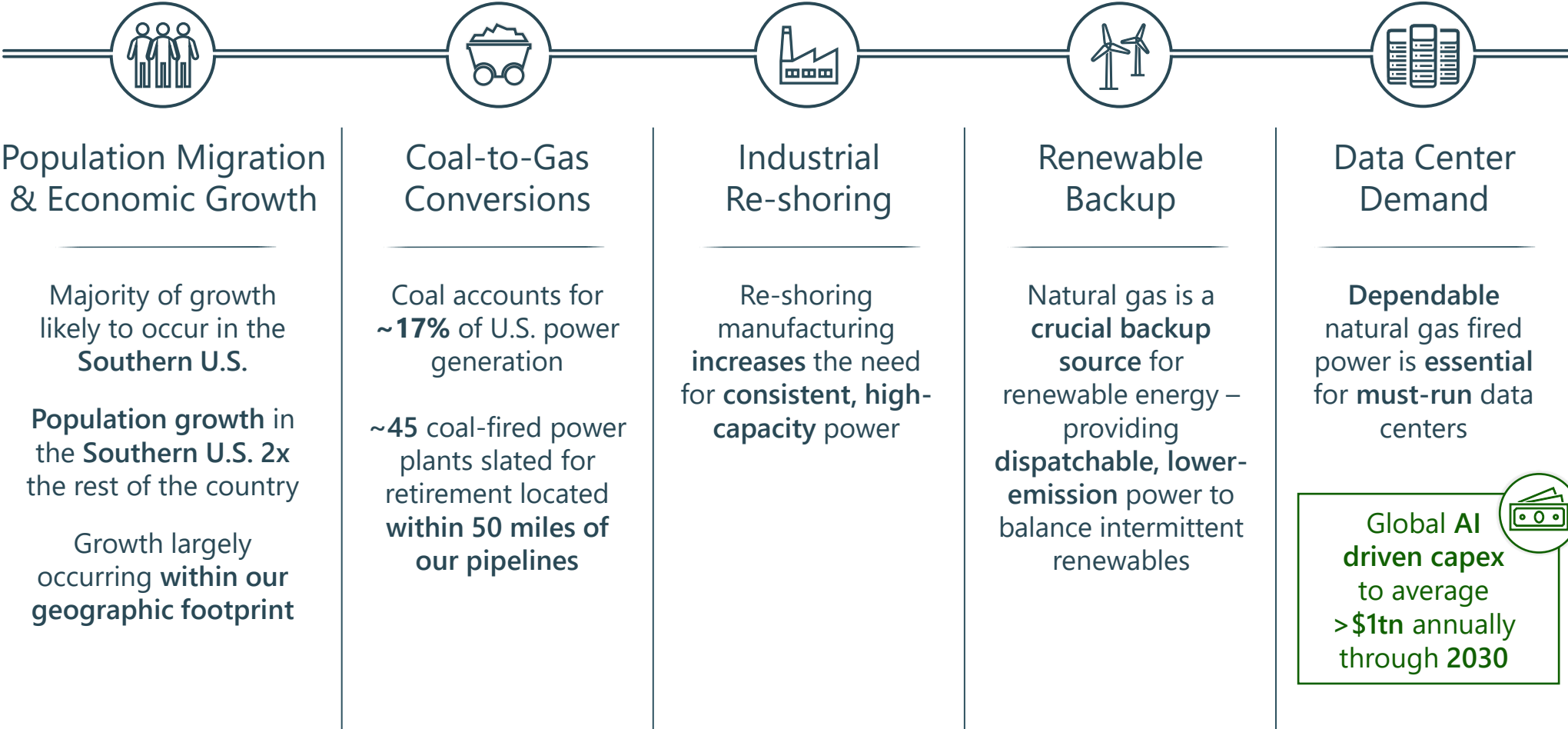
Actively pursuing additional opportunities



Note: Wood Mackenzie North America Gas 10-Year Investment Horizon Outlook, November 2025. LNG feedgas equals exports plus an assumed 9% increase for plant fuel.

# Growing Power Needs Boosting Demand for Natural Gas

## INCREASING NATURAL GAS FIRED POWER DEMAND DRIVEN BY



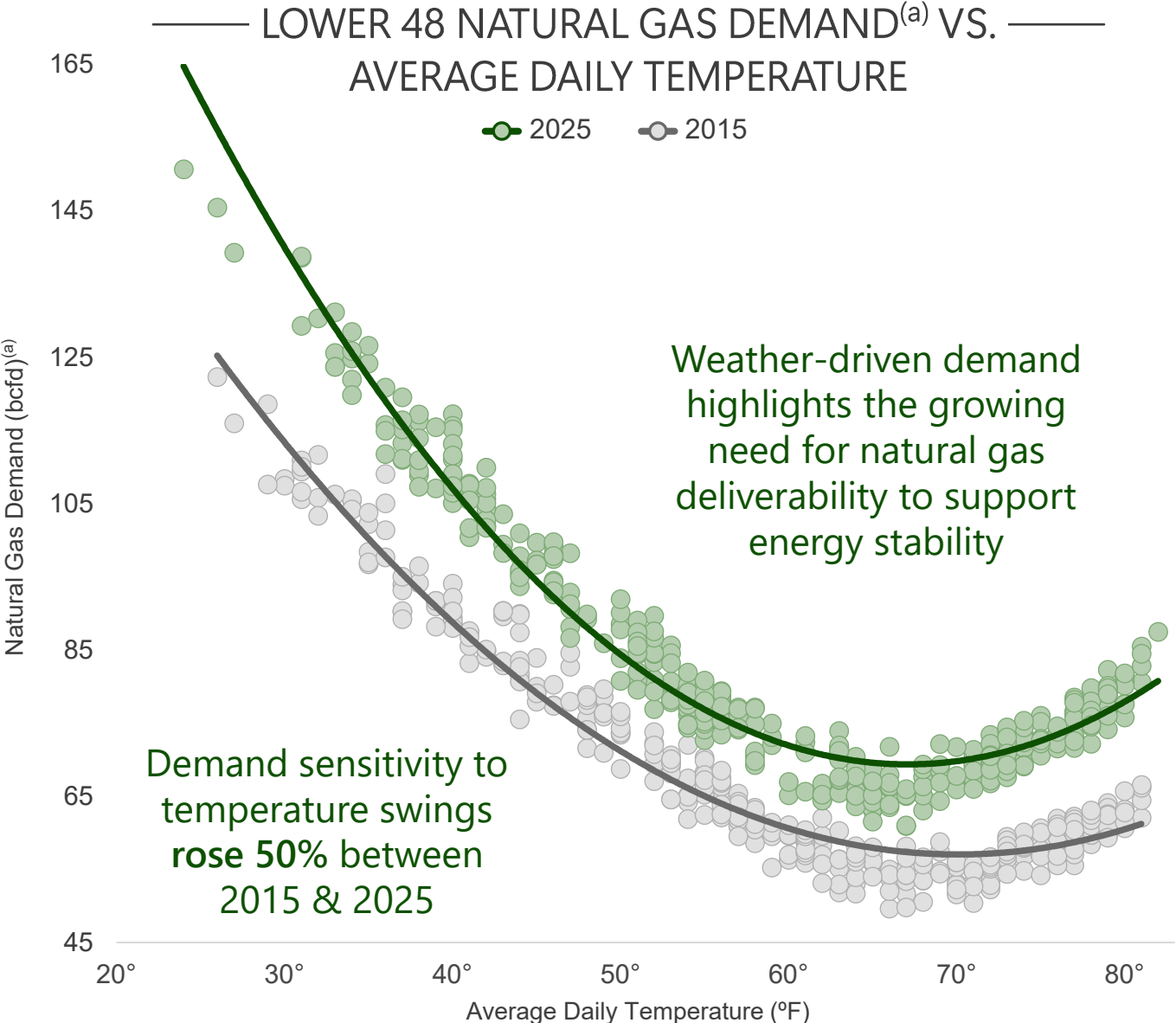
~60% of contracted \$10.0bn project backlog directed to power generation & utility demand

Substantial customer interest for additional capacity

Actively Pursuing >10 bcfd of Additional Power Opportunities

Source: Population growth per the U.S. Census Bureau; State Population Totals and Components of Change: 2020-2024. Southern U.S. includes Arizona, New Mexico, Texas, Arkansas, Louisiana, Tennessee, Mississippi, Alabama, South Carolina, Georgia, and Florida. Coal-fired power plant and 2025 generation data per the EIA. AI driven capex figure per McKinsey.

# Rising Need for Natural Gas Amid Growing Market Volatility



Natural gas demand for a given degree day continues to rise

Increased demand has magnified at the extremes

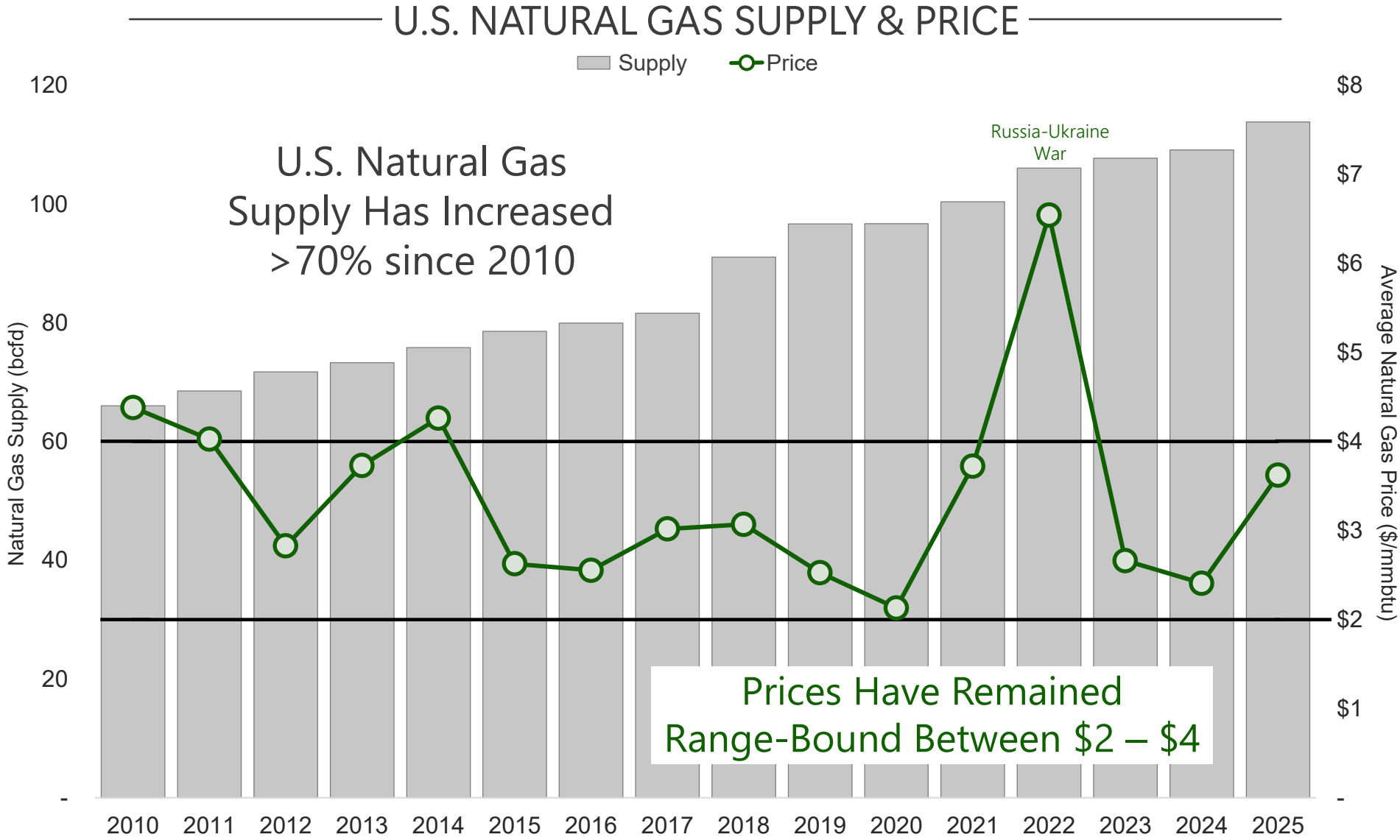
Driven by decreasing baseload coal generation and growing intermittent renewable generation

Increased pipeline and storage capacity needed to serve growing peak demand

Top 2 all-time record days for natural gas demand occurred in January 2025

Source: Point Logic, American Gas Association.  
 a) Includes residential, commercial, industrial, and power demand.

# Vast, Low-Cost U.S. Supply Meeting Growing Demand While Maintaining Reasonable Prices



U.S. reserves are vast and low cost, given continued upstream efficiency gains

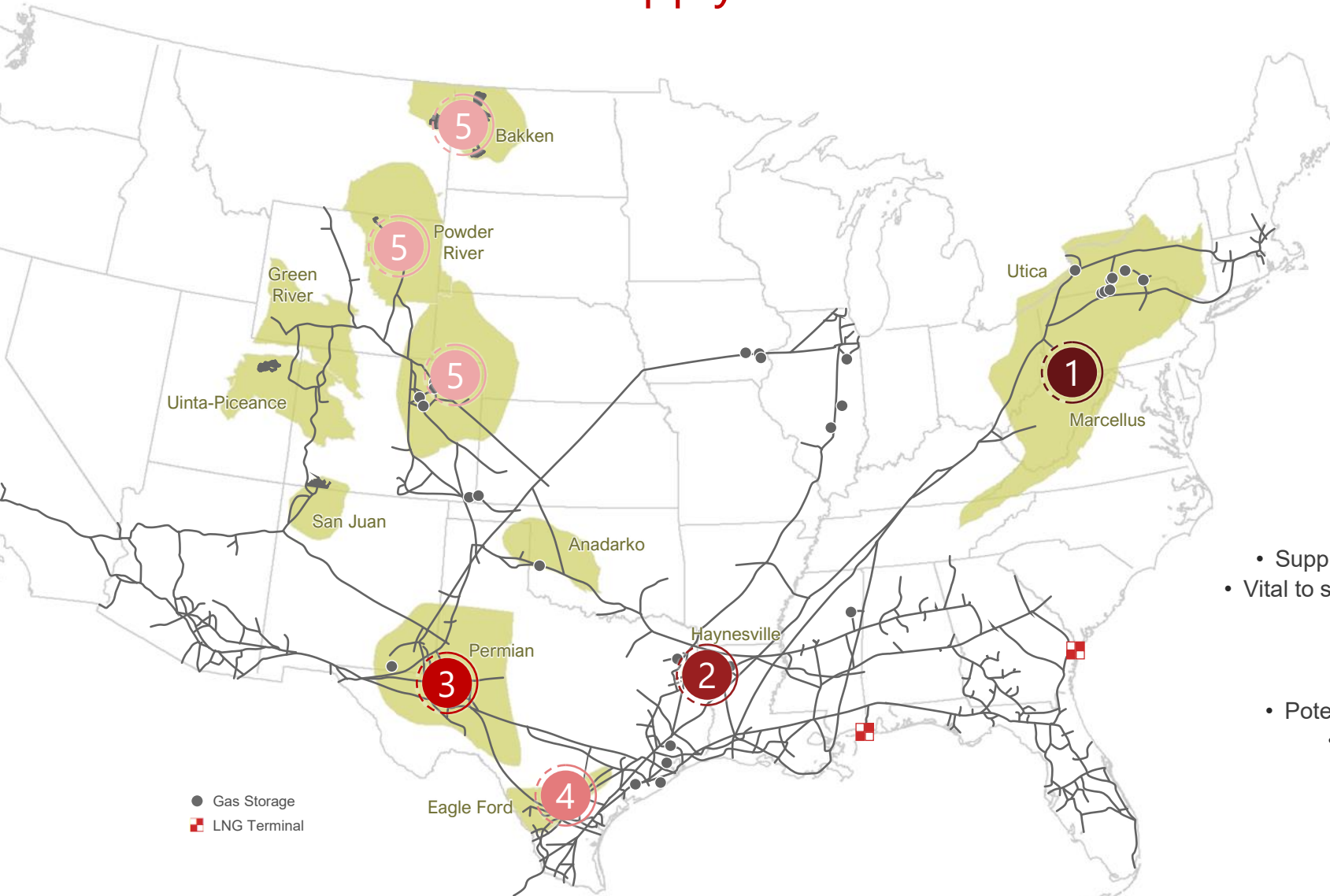
New supply can be accessed with minimal upward pressure on market price

Source: Supply data per Wood Mackenzie's North America Gas 10-Year Investment Horizon Outlook, November 2025. Pricing per Bloomberg.

# WoodMac Natural Gas Supply Overview: 2025 – 2030



2025 U.S. Production  
**108 bcf/d**  
 Increase in supply by 2030  
**+20 bcf/d**



**Northeast +7 bcf/d**

- Production constrained by egress despite ample, low-cost supply

**Haynesville +7 bcf/d**

- Abundant, low-cost, low-nitrogen supply
- Key to serving Gulf Coast demand markets

**Permian +5 bcf/d**

- Supply grows as oil production increases & gas-oil ratios rise
- Vital to supplying the Desert Southwest, Gulf Coast, and Mexico

**Eagle Ford<sup>(a)</sup> +1 bcf/d**

- Potential upside to forecast; critical supply link to Gulf Coast
- Important source of low-nitrogen gas for LNG facilities

**Rockies +0.5 bcf/d Bakken/DJ/Powder River**

- Serves Rockies and West Coast demand

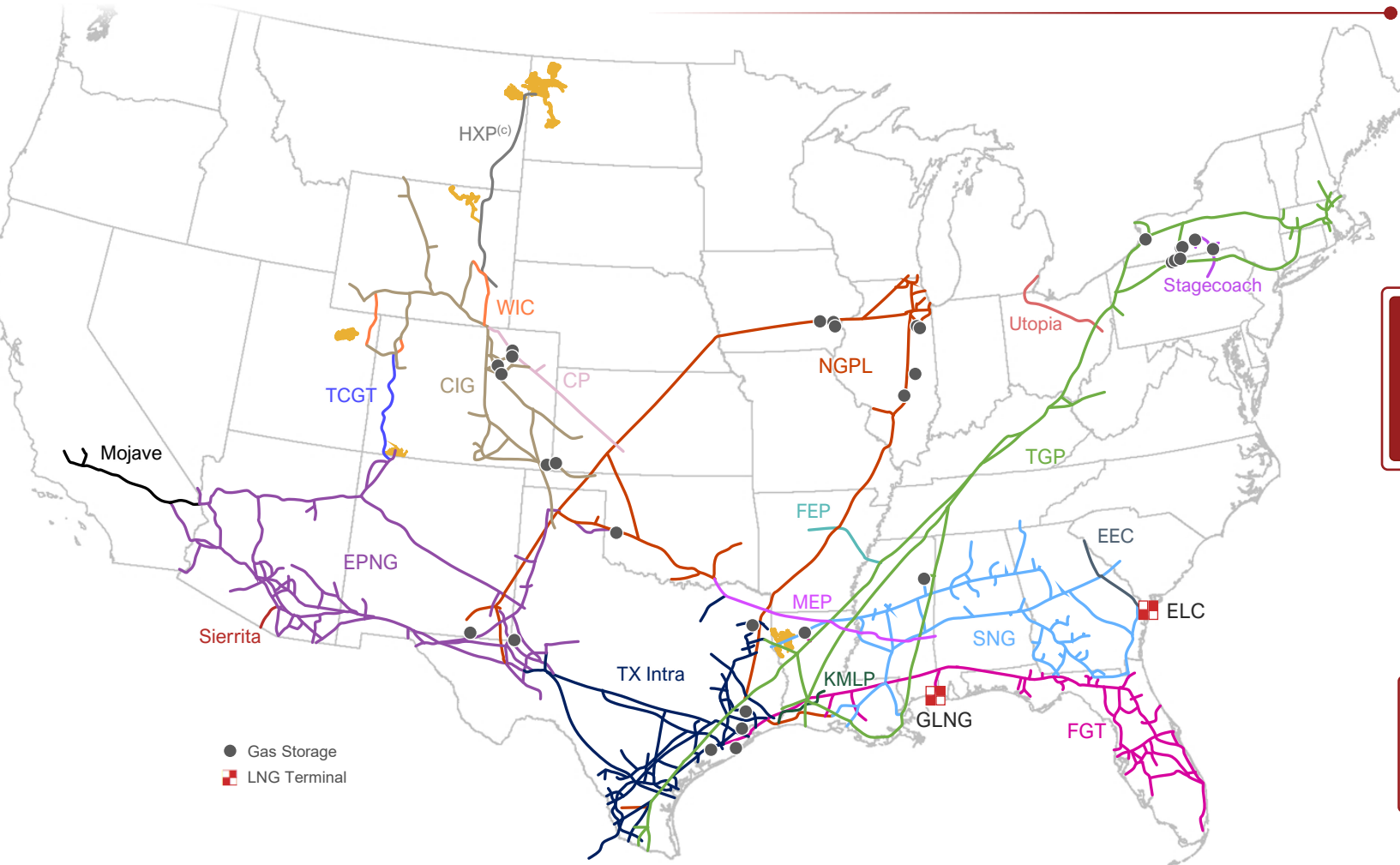
Source: Wood Mackenzie North America Gas 10-Year Investment Horizon Outlook, November 2025.

a) Eagle Ford outlook includes production from the Austin Chalk.  
 b) Total reserves per the Colorado School of Mines Potential Gas Committee. Years of remaining production calculated based on Wood Mackenzie's 2025 U.S. production forecast.

>100 Years of U.S. Natural Gas Supply Remaining at Current Production Rates<sup>(b)</sup>

# Natural Gas Segment Overview

Connecting Key Natural Gas Resources with Major Demand Centers



• Largest Natural Gas Transmission Network in the U.S.<sup>(a)</sup>

KMI Transports ~40% of U.S. Natural Gas Production

|   |  |  |
|---|--|--|
| <p><b>~40%</b><br/>of all feedgas deliveries to U.S. LNG facilities</p> | <p><b>~50%</b><br/>of all U.S. natural gas exports to Mexico</p> | <p><b>~45%</b><br/>of all direct-connect natural gas deliveries to Southern U.S. power plants<sup>(b)</sup><br/>Areas with high forecasted natural gas fired power demand growth</p> |
| <p><b>51,000 miles</b><br/>Interstate Transmission Pipelines</p>        | <p><b>7,600 miles</b><br/>Intrastate Transmission Pipelines</p>  | <p><b>6,800 miles</b><br/>Gathering Pipelines<br/>4,865 bbtud expected volumes in 2026</p>   |
| <p><b>1,300 miles</b><br/>NGL Pipelines</p>                             | <p><b>&gt;700 bcf</b><br/>Working Gas Storage Capacity</p>       |  |

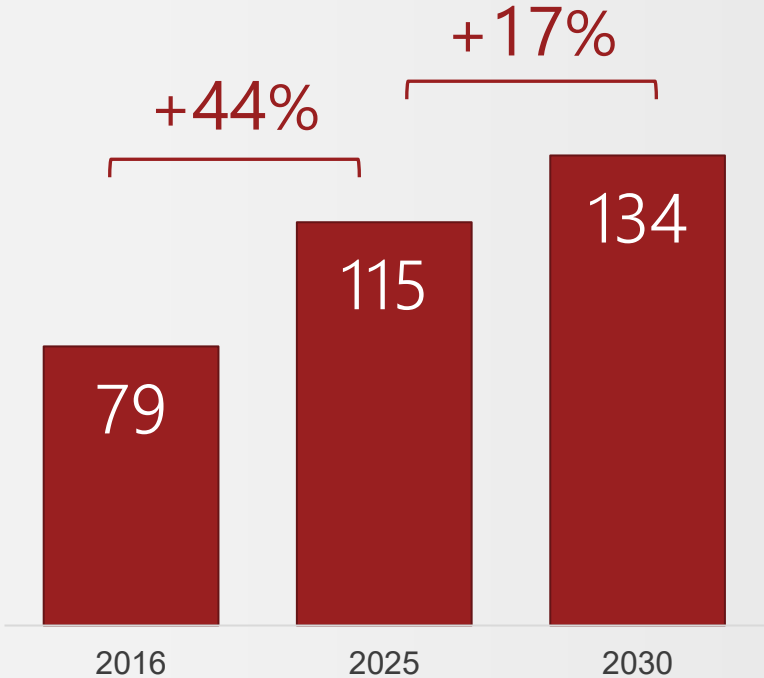
- Irreplaceable, Long-Lived Infrastructure
- Primarily Transmission & Storage Assets
- Gathering & Processing Assets in Key Basins
- Robust Opportunity Set for Growth

a) Does not include mileage associated with natural gas gathering assets.  
 b) Includes deliveries in Arizona, New Mexico, Texas, Arkansas, Louisiana, Tennessee, Mississippi, Alabama, South Carolina, Georgia, and Florida.  
 c) Hiland Express is being converted from crude oil service to NGL service, expected to be in service end of Q1 2026.

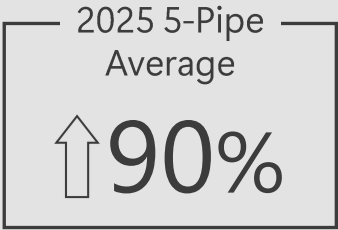
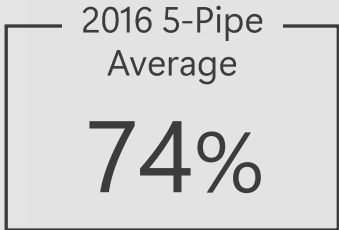
# Rising Demand Benefitting Our Natural Gas Transmission Business

INCREASED DEMAND LEADING TO

WOODMAC  
U.S. NATURAL GAS DEMAND  
bcfd

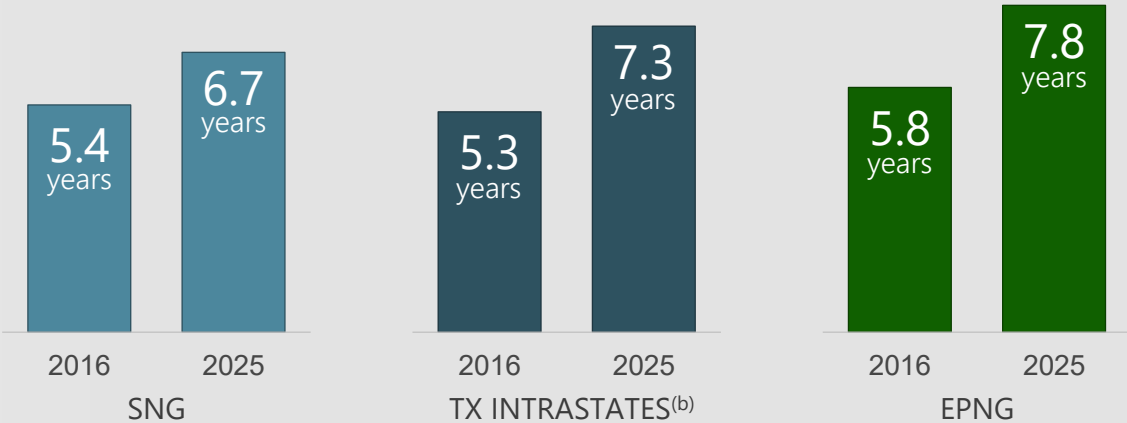


- INCREASED PIPELINE USAGE FACTOR<sup>(a)</sup>



- INCREASED TENOR AND/OR RATES

EXAMPLES



- NEW PROJECTS

~\$9.1 billion of natural gas projects in our backlog; expect to continue adding projects over time<sup>(c)</sup>

Source: Wood Mackenzie North America Gas 10-Year Investment Horizon Outlook, November 2025.  
 a) Represents the capacity weighted average usage factor of TGP, EPNG, NGPL, SNG, and the Texas Intrastates collectively. Usage factor is calculated as billed throughput divided by average annual designed pipeline capacity.  
 b) TX Intrastates average remaining contract life includes term sale portfolio.  
 c) Total includes ~\$0.8bn of natural gas gathering & processing projects.

# ~\$9.1 Billion of Approved Natural Gas Projects

| Major Projects   | Capital <sup>(a)</sup><br>(\$bn) | Capacity<br>(bcfd) | In-Service<br>Date | Primary<br>Driver |
|--|----------------------------------|--------------------|--------------------|-------------------|
| ① South System Expansion 4<br><i>SNG &amp; EEC</i>               | \$1.8                            | 1.3                | 4Q28,<br>4Q29      | Power             |
| ② Trident (Phase I & II) <sup>(b)</sup><br><i>TX Intrastates</i> | \$1.8                            | 2.0                | 1Q27,<br>4Q28      | LNG               |
| ③ Mississippi Crossing<br><i>TGP</i>                             | \$1.7                            | 2.1                | 2Q28               | Power             |
| ④ Phase IX<br><i>FGT</i>   | \$0.6                            | 0.6                | 4Q28               | Power             |
| ⑤ Plantation North Expansion<br><i>KinderHawk</i>                | \$0.5                            | 1.0                | 4Q26               | G&P               |
| ⑥ Bridge<br><i>EEC</i>   | \$0.4                            | 0.3                | 2Q30               | Power             |
| ⑦ Cumberland<br><i>TGP</i>                                       | \$0.2                            | 0.2                | 1Q26               | Power             |
| ⑧ North Extension<br><i>NGPL</i>                                 | \$0.2                            | 0.2                | 4Q28               | Power             |
| ⑨ GCX Expansion<br><i>TX Intrastates</i>                         | \$0.2                            | 0.6                | 2Q26               | Supply Push       |
| ⑩ Hiland Express Pipeline<br><i>Double H Crude Pipeline</i>      | \$0.2                            | --                 | 1Q26               | NGL<br>Conversion |

Pursuing >\$10 Billion of Additional Opportunities Beyond Our Current Backlog



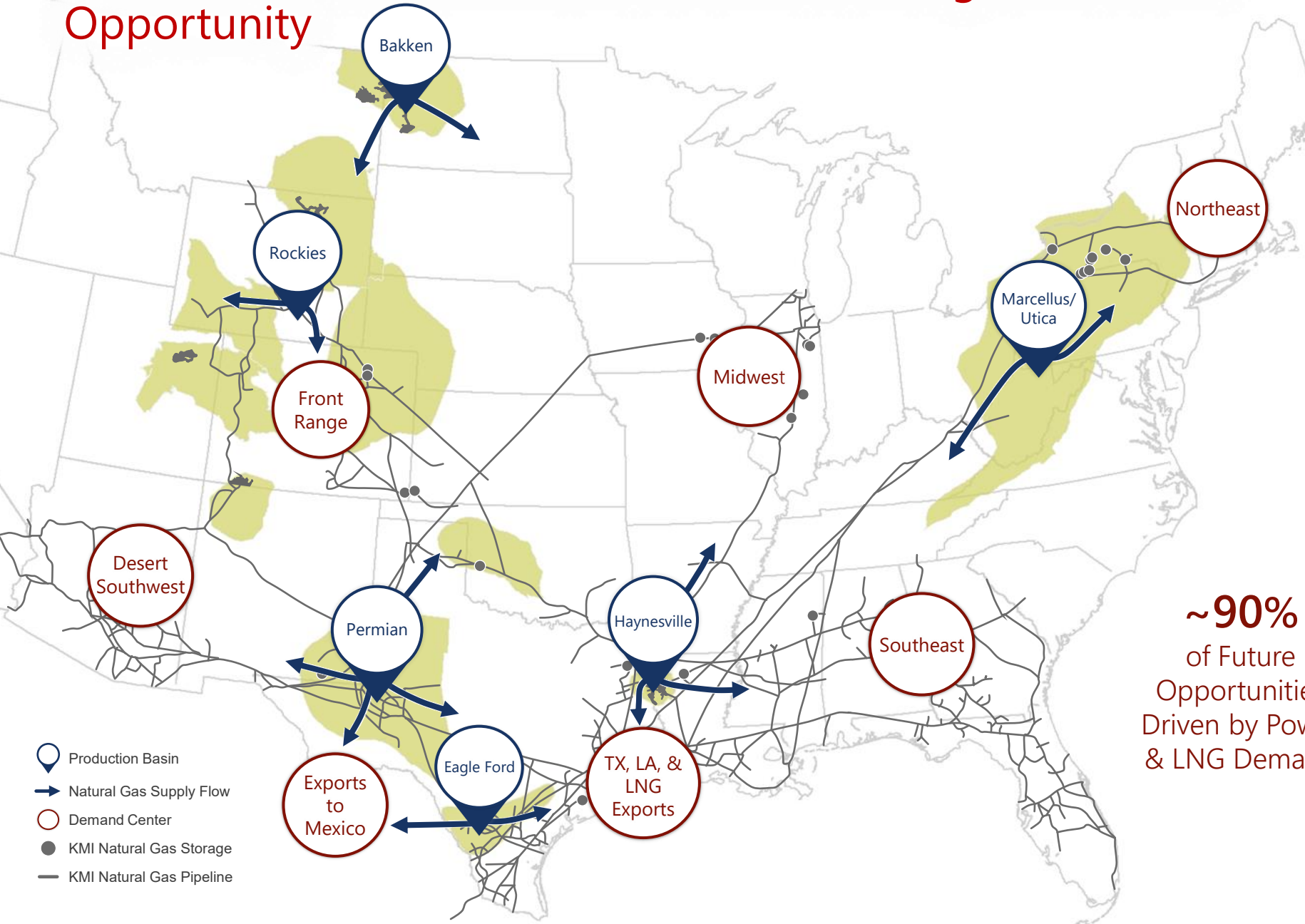
Note: Project EBITDA is a non-GAAP financial measure. See Non-GAAP Financial Measures & Reconciliations.

a) KMI share of estimated project capital for our 10 largest Natural Gas Pipelines Segment projects. Includes Allowance for Funds Used During Construction (AFUDC).

b) Expect Trident to generate ~30% of its full run-rate contracted Project EBITDA in 2027 and ~80% in 2028 due to staggered contract start dates.

# Premier Network Positioned to Meet Growing Natural Gas Opportunity

Pursuing >\$10bn of Opportunities Beyond Our Current Backlog



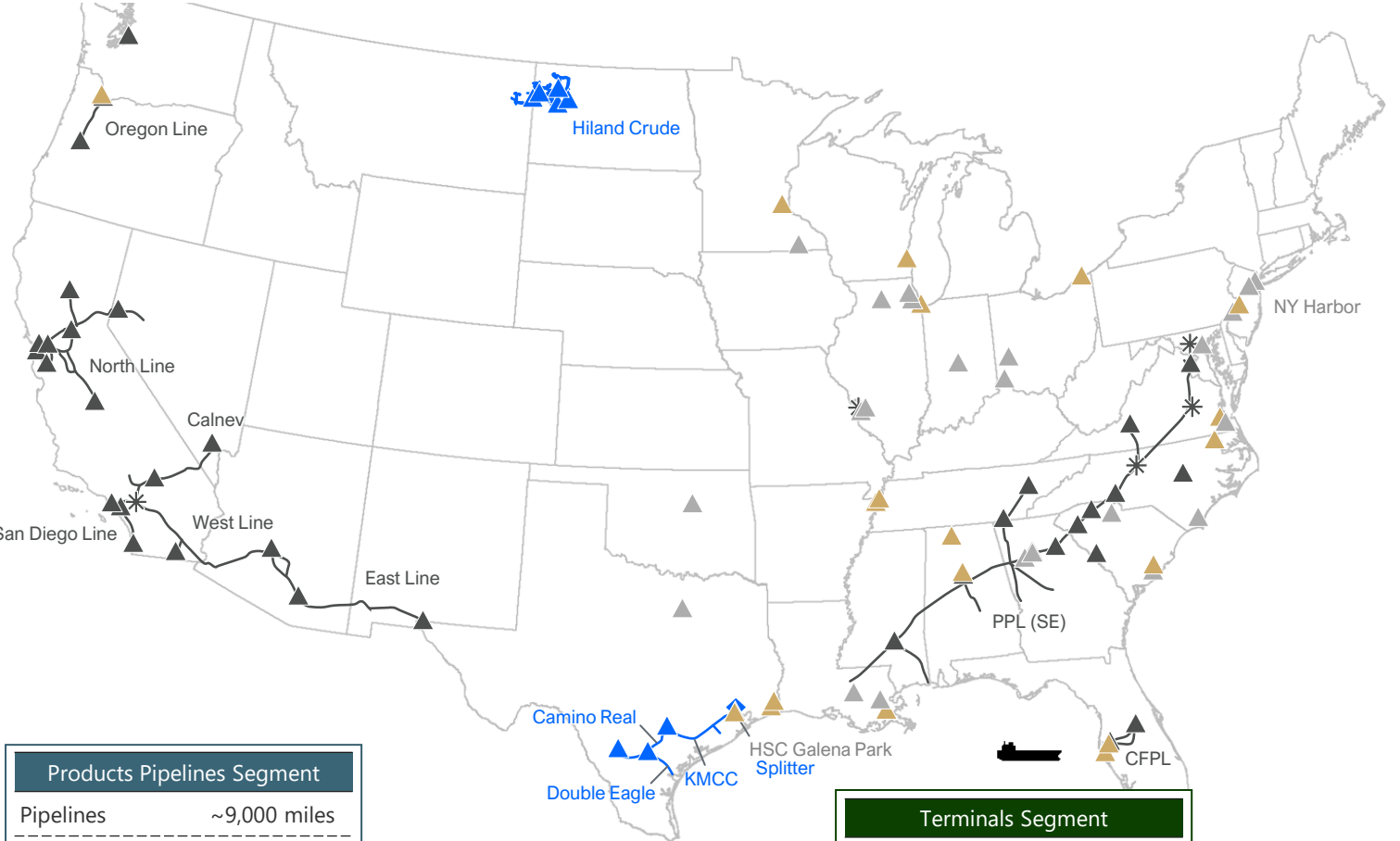
- TX & LA power & industrial
- Southeast power
- Desert Southwest power
- Midwest power
- Gulf Coast LNG exports
- Marcellus/Utica egress
- Haynesville egress
- Natural gas storage
- Exports to Mexico

**~90%**  
of Future Opportunities Driven by Power & LNG Demand

# Products Pipelines Segment & Terminals Segment Overview

Both Segments Principally Refined Products Focused

> \$11bn of Adjusted Segment EBDA &  
> \$8bn of FCF Generated Over 5 Years



| Products Pipelines Segment |              |
|----------------------------|--------------|
| Pipelines                  | ~9,000 miles |
| Terminals                  | 65           |
| Capacity                   | ~56 mmbbl    |
| Transmix                   | 5 facilities |
| RD Capacity                | ~87 mbbld    |

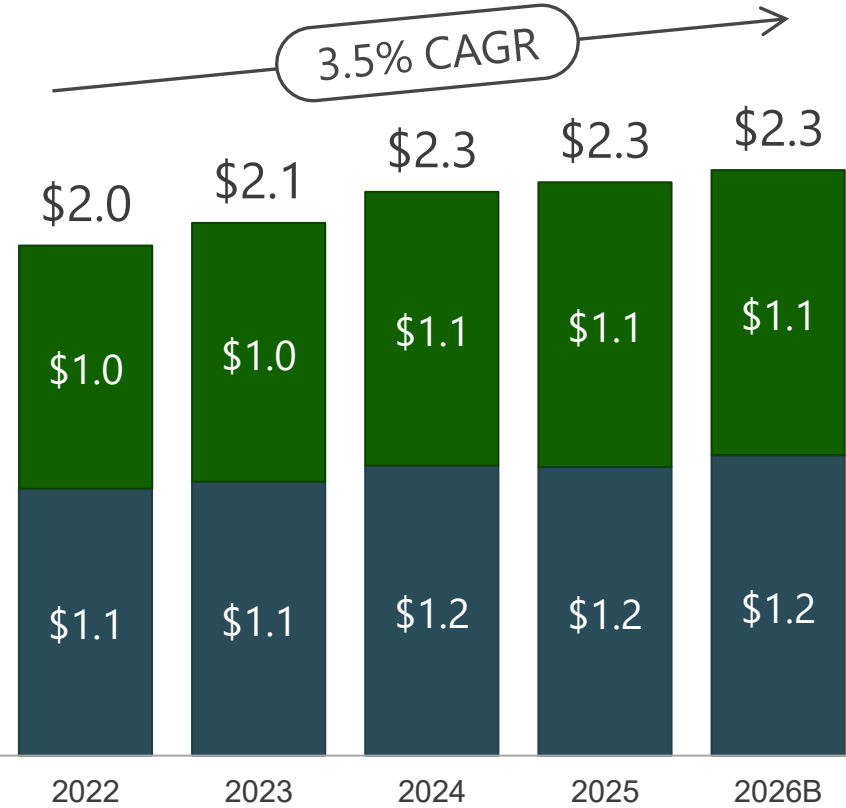
- Refined Products Pipelines
- ▲ Refined Products Terminals
- \* Transmix Facilities
- Crude Pipelines
- ▲ Crude Terminals
- ◆ Condensate Splitter

| Terminals Segment |            |
|-------------------|------------|
| Bulk Terminals    | 24         |
| Liquids Terminals | 47         |
| Capacity          | ~79 mmbbl  |
| Jones Act         | 16 tankers |

- ▲ Liquids Terminals
- ▲ Bulk Terminals
- Jones Act Tankers

— TERMINALS & PRODUCTS PIPELINES —  
ADJUSTED SEGMENT EBDA  
\$ Billions

■ Products Pipelines Segment ■ Terminals Segment



Note: Adjusted Segment EBDA and Terminals and Product Pipelines FCF are non-GAAP financial measures. See Non-GAAP Financial Measures & Reconciliations. Figures may not sum due to rounding. 2022 – 2024 Adjusted Segment EBDA amounts are adjusted to reflect categorization of basis difference amortization (amortization of excess cost of equity investments) consistent with 2025 Segment EBDA accounting change.

# CO<sub>2</sub> Segment: EOR and Transport Overview

World Class, Fully-Integrated Assets Consistently Generating Robust Free Cash Flow

Interest in 3 oil fields with 8.8 billion barrels of Original Oil In Place

Interest in 3 CO<sub>2</sub> fields with 37 tcf of Original Gas In Place

~1,500 miles of CO<sub>2</sub> pipelines with capacity to move up to 1.5 bcfd

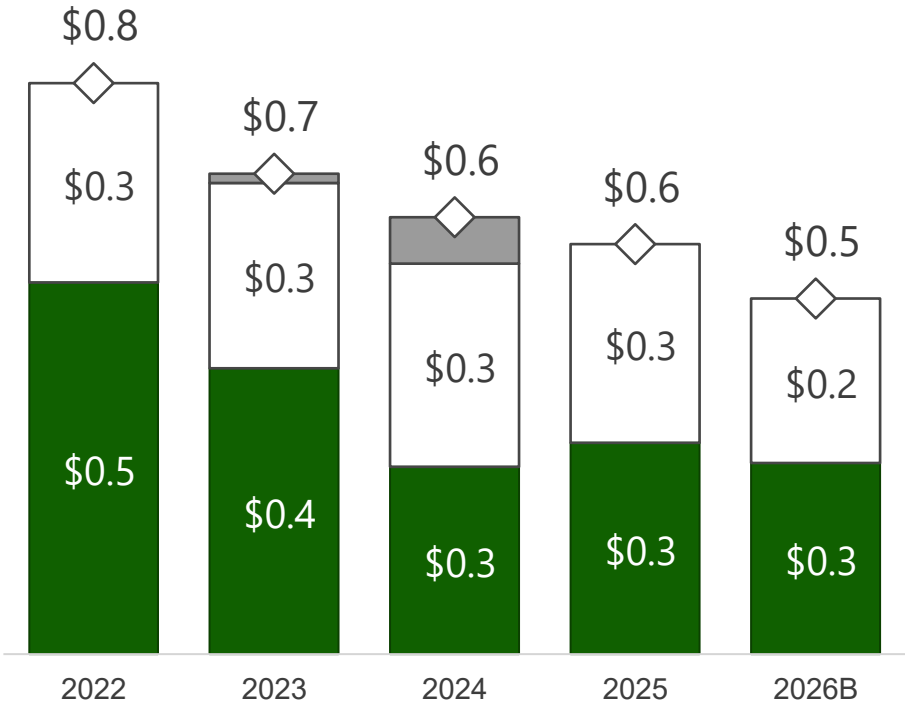


CO<sub>2</sub> EOR & TRANSPORT FREE CASH FLOW

\$ Billions

FCF Capex<sup>(a)</sup> Acquisitions Adj. Segment EBDA

>\$1.5 billion FCF Generated Over 5 years



Note: CO<sub>2</sub> EOR & Transport FCF and Adjusted Segment EBDA are non-GAAP financial measures. See Non-GAAP Financial Measures & Reconciliations. 2022 – 2024 Adj. Segment EBDA amounts are adjusted to reflect categorization of basis difference amortization (amortization of excess cost of equity investments) consistent with 2025 Segment EBDA accounting change. SACROC includes Diamond M acreage.

a) Includes sustaining and expansion capital expenditures.

# CO<sub>2</sub> Segment: Energy Transition Ventures (ETV) Group Overview



## RNG

- Established a strategic RNG platform
- 6 facilities with 6.4 bcf<sup>(a)</sup> of RNG production capacity; contracted long term into the transportation market
- Focused on optimizing operations; potential for longer-term expansion opportunities



## CCS

- Evaluating commercial opportunities across the CCS value chain
- Leveraging decades of CO<sub>2</sub> experience to become a leading provider of CO<sub>2</sub> transportation and sequestration services



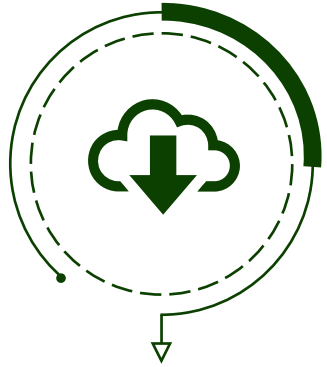
## Future Opportunities

- Focused on areas synergistic with KMI's expertise and significant set of diversified assets

Pursuing  
Economic Lower  
Carbon Energy  
Opportunities



# Committed to Being a Good Steward



Reduce & Avoid Methane Emissions

~10%

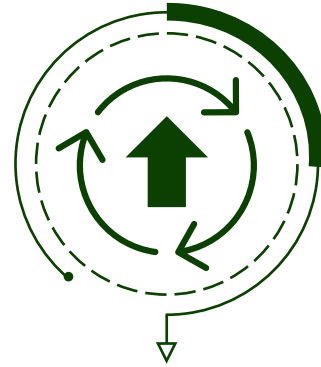
Reduction in methane emissions intensity since 2022



Leak Detection

100%

of our natural gas compressor stations surveyed annually



Continuous Improvement

BB → AAA

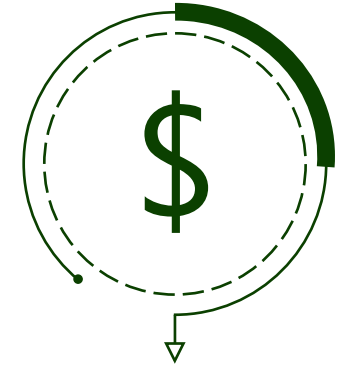
MSCI score improvement 2018 – 2025



Employee Development

283

Participants in our leadership training



Investing in Lower Carbon Fuels

\$9.1bn

Natural gas focused<sup>(a)</sup>

Dedicated to Doing Business the Right Way, Every Day – Serving Our Investors, Our Colleagues, Our Customers, and Our Neighbors to Improve Lives and Create A Better World

Note: Values shown are for 2024 unless otherwise indicated.

a) Natural Gas Pipelines Segment projects included in our 12/31/2025 backlog.

# Sustainability Ratings Recognition

## Highly Rated By Multiple Agencies

**MSCI AAA**  
Oil & Gas Refining,  
Marketing, Transportation  
& Storage Industry

**Sustainalytics Top 10%**  
out of 87 Oil & Gas Storage &  
Transportation Companies &  
170 Refiners & Pipelines

**Refinitiv #8**  
of 239 Oil & Gas  
Related Equipment &  
Services Companies

**FTSE #3**  
of Oil & Gas  
Pipelines subsector



## Included in Several Sustainability Indices

FTSE4Good, S&P 500 Scored and Screened, JULCD, MSCI Climate & ESG Indices

Note: MSCI ESG rating, Sustainalytics ESG risk rating, Refinitiv ESG score rank, FTSE ESG score as of January 2026.

# APPENDIX



# Contract Strategy Insulates Cash Flows Through Commodity Cycles

Long-Term, Secure Cash Flows Minimize Price & Volume Volatility

|                 |                             | Take-or-Pay<br>or Hedged<br>Volumes & price are<br>contractually fixed | Fee-Based<br>Price is fixed,<br>volumes are variable | Commodity-<br>Price Based | Avg. remaining<br>contract term<br>as of 12/31/2025 | Additional cash flow security  |
|-----------------|-----------------------------|--|--|---------------------------|---|--|
| Natural Gas     | Interstate / LNG            | 40%  | 3%   |                           | 6.6 / 14.7 years                                    | Tariffs are FERC-regulated   |
|                 | TX Intrastate               | 13%  | 3%   |                           | 7.3 years   |  |
|                 | G&P                         | 1% <sup>(a)</sup>  | 6%   | 1%                        | 5.0 years   | Primarily acreage dedications for fee-based contracts  |
| Products        | Refined products            | 1%   | 8%   | 1%                        | generally not applicable                            | Pipeline tariffs are FERC-regulated  |
|                 | Crude transport             | 1%   | 1%   |                           | 3.8 years <sup>(b)</sup>                            | ~73% of 2026B Products Adj. Segment EBDA has an annual inflation-linked tariff escalator                           |
|                 | Crude G&P                   |  | 1%   |                           |   |  |
| Terminals       | Liquids terminals           | 5%   | 2%   |                           | 1.7 years   | ~76% of 2026B Terminals Adj. Segment EBDA has annual price escalators (inflation-linked or fixed-price escalators) |
|                 | Jones Act tankers           | 3%   |  |                           | 3.3 years   |  |
|                 | Bulk terminals              | 2%   | 1%   |                           | 4.6 years   | Bulk terminals: primarily minimum volume guarantee or requirements   |
| CO <sub>2</sub> | EOR Oil & Gas               | 3% <sup>(a)</sup>  |  | 1%                        |   | Commodity-price based contracts are mostly minimum volume committed  |
|                 | CO <sub>2</sub> & Transport |  | 1%   | 1%                        | 5.5 years with third parties                        |  |
|                 | ETV                         | 1% <sup>(a)</sup>  |  |                           |   |  |
|                 |                             | <b>70%</b>   | <b>26%</b>   | <b>4%</b>                 |   |  |

Note: Total Adjusted Segment EBDA is a non-GAAP financial measure. See Non-GAAP Financial Measures & Reconciliations. TX Intrastate average remaining contract life includes term sale portfolio.

a) Hedged cash flows.  
b) Includes Condensate Splitter.

# Use of Non-GAAP Financial Measures

Our non-GAAP financial measures described below should not be considered alternatives to GAAP net income attributable to Kinder Morgan, Inc. or other GAAP measures and have important limitations as analytical tools. Our computations of these non-GAAP financial measures may differ from similarly titled measures used by others. You should not consider these non-GAAP financial measures in isolation or as substitutes for an analysis of our results as reported under GAAP. Management compensates for the limitations of our consolidated non-GAAP financial measures by reviewing our comparable GAAP measures identified in the descriptions of consolidated non-GAAP measures below, understanding the differences between the measures and taking this information into account in its analysis and its decision-making processes.

**Certain Items**, as adjustments used to calculate our non-GAAP financial measures, are items that are required by GAAP to be reflected in Net income attributable to Kinder Morgan, Inc., but typically (i) do not have a cash impact (for example, unsettled commodity hedges and asset impairments), (ii) by their nature are separately identifiable from our normal business operations and in most cases are likely to occur only sporadically (for example, certain legal settlements, enactment of new tax legislation and casualty losses), or (iii) align the timing of impacts from natural gas inventory hedges with the future associated physical withdrawals from inventory. We also include adjustments related to joint ventures (see “Amounts associated with Joint Ventures” below).

**Adjusted Net Income Attributable to Kinder Morgan, Inc.** is calculated by adjusting Net income attributable to Kinder Morgan, Inc. for Certain Items. Adjusted Net Income Attributable to Kinder Morgan, Inc. is used by us, investors and other external users of our financial statements as a supplemental measure that provides decision-useful information regarding our period-over-period performance and ability to generate earnings that are core to our ongoing operations. We believe the GAAP measure most directly comparable to Adjusted Net Income Attributable to Kinder Morgan, Inc. is Net income attributable to Kinder Morgan, Inc.

**Adjusted Net Income Attributable to Common Stock** is calculated by adjusting net income attributable to Kinder Morgan, Inc., the most comparable GAAP measure, for Certain Items, and further for net income allocated to participating securities and adjusted net income in excess of distributions for participating securities. For periods from 2017 to 2018, also reflects an adjustment for preferred stock dividends. We believe Adjusted Net Income Attributable to Common Stock allows for calculation of Adjusted EPS on the most comparable basis with earnings per share, the most comparable GAAP measure to Adjusted EPS. **Adjusted EPS** is calculated as Adjusted Net Income Attributable to Common Stock divided by our weighted average shares outstanding. Adjusted EPS applies the same two-class method used in arriving at basic earnings per share. Adjusted EPS is used by us, investors and other external users of our financial statements as a per-share supplemental measure that provides decision-useful information regarding our period-over-period performance and ability to generate earnings that are core to our ongoing operations.

**Adjusted Segment EBDA** is calculated, for an individual segment, by adjusting segment earnings before DD&A, general and administrative expenses and corporate charges, interest expense, and income taxes (Segment EBDA) for Certain Items attributable to the segment. Adjusted Segment EBDA is used by management in its analysis of segment performance and management of our business. We believe Adjusted Segment EBDA is a useful performance metric because it provides management, investors and other external users of our financial statements additional insight into performance trends across our business segments, our segments’ relative contributions to our consolidated performance and the ability of our segments to generate earnings on an ongoing basis. Adjusted Segment EBDA is also used as a factor in determining compensation under our annual incentive compensation program for our business segment presidents and other business segment employees. We believe it is useful to investors because it is a measure that management uses to allocate resources to our segments and assess each segment’s performance. We believe the GAAP measure most directly comparable to Adjusted Segment EBDA is Segment EBDA. **Total Adjusted Segment EBDA** is calculated as the sum of all our segments’ respective Adjusted Segment EBDA or, to the extent that a segment has no reportable Certain Items, Segment EBDA.

**Adjusted EBITDA** is calculated by adjusting Net income attributable to Kinder Morgan, Inc. before interest expense, income taxes, DD&A, and amortization of basis differences related to our joint ventures (EBITDA) for Certain Items. For periods from 2017 to 2019, Adjusted EBITDA also reflects an adjustment for Kinder Morgan Canada Limited noncontrolling interest. We also include amounts from joint ventures for income taxes and DD&A (see “Amounts associated with Joint Ventures” below). Adjusted EBITDA (on a rolling 12-months basis) is used by management, investors and other external users, in conjunction with our Net Debt (as described further below), to evaluate our leverage. Management and external users also use Adjusted EBITDA as an important metric to compare the valuations of companies across our industry. Our ratio of Net Debt-to-Adjusted EBITDA is used as a supplemental performance target for purposes of our annual incentive compensation program. We believe the GAAP measure most directly comparable to Adjusted EBITDA is Net income attributable to Kinder Morgan, Inc.

## Use of Non-GAAP Financial Measures (Continued)

**Amounts associated with Joint Ventures** – Certain Items, DCF and Adjusted EBITDA reflect amounts from unconsolidated joint ventures (JVs) and consolidated JVs utilizing the same recognition and measurement methods used to record “Earnings from equity investments” and “Noncontrolling interests (NCI),” respectively. The calculations of DCF and Adjusted EBITDA related to our unconsolidated and consolidated JVs include the same adjustments (DD&A, amortization of basis differences and income tax expense, and for DCF only, also cash taxes and sustaining capital expenditures) with respect to the JVs as those included in the calculations of DCF and Adjusted EBITDA for our wholly-owned consolidated subsidiaries; further, we remove the portion of these adjustments attributable to non-controlling interests. Although these amounts related to our unconsolidated JVs are included in the calculations of DCF and Adjusted EBITDA, such inclusion should not be understood to imply that we have control over the operations and resulting revenues, expenses or cash flows of such unconsolidated JVs.

**Net Debt** is calculated by subtracting from debt (1) cash and cash equivalents, (2) debt fair value adjustments, and (3) the foreign exchange impact on Euro-denominated bonds for which we have entered into currency swaps to convert that debt to U.S. dollars. Net Debt, on its own and in conjunction with our Adjusted EBITDA (on a rolling 12-months basis) as part of a ratio of Net Debt-to-Adjusted EBITDA, that is used by management, investors, and other external users of our financial information to evaluate our leverage. For periods from 2017 to 2018, Net Debt also reflects subtraction of the preferred interest in the general partner of Kinder Morgan Energy Partners, L.P. Our ratio of Net Debt-to-Adjusted EBITDA is also used as a supplemental performance target for purposes of our annual incentive compensation program. We believe the GAAP measure most comparable measure to Net Debt is total debt.

**DCF, or Distributable Cash Flow**, is calculated by adjusting Net income attributable to Kinder Morgan, Inc. for Certain Items, and further for DD&A and amortization of excess cost of equity investments, income tax expense, cash taxes, sustaining capital expenditures and other items. We also adjust amounts from joint ventures for income taxes, DD&A, cash taxes and sustaining capital expenditures (see “Amounts associated with Joint Ventures” above). DCF is used by us to evaluate our performance and to measure and estimate the ability of our assets to generate economic earnings after paying interest expense, paying cash taxes and expending sustaining capital. DCF provides additional insight into the specific costs associated with our assets in the current period and facilitates period-to-period comparisons of our performance from ongoing business activities. DCF per share serves as the primary financial performance target for purposes of annual bonuses under our annual incentive compensation program and for performance-based vesting of equity compensation grants under our long-term incentive compensation program. DCF should not be used as an alternative to net cash provided by operating activities computed under GAAP. We believe the GAAP measure most directly comparable to DCF is Net income attributable to Kinder Morgan, Inc. **DCF per share** is DCF divided by average outstanding shares, including restricted stock awards that participate in dividends.

**Project EBITDA**, which we use to calculate EBITDA build multiples, is calculated for an individual capital project as earnings before interest expense, taxes, DD&A and general and administrative expenses attributable to such project, or for JV projects, consistent with the methods described above under “Amounts associated with Joint Ventures,” and in conjunction with capital expenditures for the project. Management, investors and others use Project EBITDA to evaluate our return on investment for capital projects before expenses that are generally not controllable by operating managers in our business segments. We believe the GAAP measure most directly comparable to Project EBITDA is the portion of net income attributable to a capital project. We do not provide the portion of budgeted net income attributable to individual capital projects (the GAAP financial measure most directly comparable to Project EBITDA) due to the impracticality of predicting, on a project-by-project basis through the second full year of operations, certain amounts required by GAAP, such as projected commodity prices, unrealized gains and losses on derivatives marked to market, and potential estimates for certain contingent liabilities associated with the project completion.

**Acquisition EBITDA Multiples** – With respect to projected EBITDA multiples associated with acquired assets or businesses, we do not provide the portion of budgeted net income attributable to individual acquisitions (the GAAP financial measure most directly comparable to projected EBITDA for acquired assets or businesses) due to the impracticality of predicting certain amounts required by GAAP, such as projected commodity prices, unrealized gains and losses on derivatives marked to market, and potential estimates for certain contingent liabilities associated with the acquisition.

**FCF, or Free Cash Flow**, is calculated by reducing cash flow from operations for capital expenditures (sustaining and expansion), and FCF after dividends is calculated by further reducing FCF for dividends paid during the period. FCF is used by management, investors and other external users as an additional leverage metric, and FCF after dividends provides additional insight into cash flow generation. We believe the GAAP measure most directly comparable to FCF is cash flow from operations.

**CO<sub>2</sub> EOR & Transport, Terminals and Product Pipelines Free Cash Flow** is calculated by reducing Segment EBDA from our CO<sub>2</sub> EOR & Transport assets, and our Terminals and Products Pipelines segments by Certain Items, capital expenditures (sustaining and expansion) and acquisitions attributable to the EOR & Transport assets, Terminals, and Products Pipelines segment. Management uses CO<sub>2</sub> EOR & Transport, Terminals, and Product Pipelines Free Cash Flow as an additional performance measure for our CO<sub>2</sub> EOR & Transport assets, Terminals, and Products Pipelines segment. We do not provide budgeted CO<sub>2</sub> EOR & Transport, Terminals, and Products Pipelines Segment EBDA (the GAAP financial measure most directly comparable to 2025 budgeted CO<sub>2</sub> EOR & Transport, Terminals, and Product Pipelines FCF) due to the inherent difficulty and impracticality of predicting certain amounts required by GAAP, such as potential changes in estimates for certain contingent liabilities and unrealized gains and losses.

# Net Income, Adjusted Net Income Attributable to KMI, and DCF

\$ in Millions

|  | 2026            | 2025            | Change        |           |
|--|-----------------|-----------------|---------------|-----------|
|  | Budget          | Actual          | \$            | %         |
| <b>Net income attributable to KMI</b>          | <b>\$ 3,066</b> | <b>\$ 3,056</b> | <b>\$ 10</b>  | <b>0%</b> |
| Certain Items <sup>(a)</sup>                   |                 |                 |               |           |
| Risk management activities                     | -               | (29)            | 29            | 100%      |
| Gain on divestitures                           | -               | (123)           | 123           | 100%      |
| Estimated gain on miscellaneous land sale      | (29)            | -               | (29)          | n/a       |
| Income tax Certain Items                       | 6               | (2)             | 8             | 400%      |
| Other  | -               | (3)             | 3             | 100%      |
| Total Certain Items                            | (23)            | (157)           | 134           | 85%       |
| <b>Adjusted Net income attributable to KMI</b> | <b>\$ 3,043</b> | <b>\$ 2,899</b> | <b>\$ 144</b> | <b>5%</b> |

|  |                 |                 |               |           |
|--|-----------------|-----------------|---------------|-----------|
| <b>Net income attributable to KMI</b>                            | <b>\$ 3,066</b> | <b>\$ 3,056</b> | <b>\$ 10</b>  | <b>0%</b> |
| Total Certain Items <sup>(a)</sup>                               | (23)            | (157)           | 134           | 85%       |
| DD&A   | 2,536           | 2,453           | 83            | 3%        |
| Income tax expense <sup>(b)</sup>                                | 895             | 834             | 61            | 7%        |
| Cash taxes   | (33)            | (45)            | 12            | 27%       |
| Sustaining capital expenditures                                  | (944)           | (937)           | (7)           | (1%)      |
| Amounts associated with joint ventures                           |                 |                 |               |           |
| Unconsolidated JV DD&A <sup>(c)</sup>                            | 370             | 391             | (21)          | (5%)      |
| Remove consolidated JV partners' DD&A                            | (63)            | (63)            | -             | -         |
| Unconsolidated JV income tax expense <sup>(d)(e)</sup>           | 83              | 89              | (6)           | (7%)      |
| Unconsolidated JV cash taxes <sup>(d)</sup>                      | (86)            | (78)            | (8)           | (10%)     |
| Unconsolidated JV sustaining capital expenditures                | (178)           | (175)           | (3)           | (2%)      |
| Remove consolidated JV partners' sustaining capital expenditures | 9               | 9               | -             | -         |
| Other items <sup>(f)</sup>                                       | 13              | 29              | (16)          | (55%)     |
| <b>DCF</b>   | <b>\$ 5,645</b> | <b>\$ 5,406</b> | <b>\$ 239</b> | <b>4%</b> |
| Weighted average shares outstanding for dividends <sup>(g)</sup> | 2,237           | 2,236           | 1             | 0%        |
| DCF per share <sup>(h)</sup>                                     | \$ 2.52         | \$ 2.42         | \$ 0.10       | 4%        |

Note: Adjusted Earnings and Distributable Cash Flow (DCF), in aggregate and per share, are non-GAAP financial measures. See Non-GAAP Financial Measures and Reconciliations.

a) See "Non-GAAP Financial Measures—Certain Items."

b) To avoid duplication, amounts are adjusted to exclude amounts which are already included within "Certain Items" above.

c) Includes amortization of basis differences related to our JVs.

d) Associated with our Citrus, NGPL and Products (SE) Pipe Line equity investments.

e) Includes the tax provision on Certain Items recognized by the investees that are taxable entities. The impact of KMI's income tax provision on Certain Items affecting earnings from equity investments is included within "Certain Items" above. See table included in "Non-GAAP Financial Measures—Certain Items."

f) Includes non-cash compensation associated with our restricted stock program, non-cash pension expense and pension contributions.

g) Includes 11 million and 13 million average unvested restricted shares that participate in dividends in 2026 and 2025, respectively.

h) 2026 Budget DCF per share of \$2.52 consists of the following quarterly amounts: Q1 \$0.73, Q2 \$0.55, Q3 \$0.58, Q4 \$0.67.

# Reconciliation of Adjusted Net Income Attributable to Common Stock and Adjusted EPS

\$ in Millions

|   | 2017            | 2018            | 2019            | 2020            | 2021            | 2022            | 2023            | 2024            | 2025            | 2026B           |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Net income attributable to KMI</b>                           | <b>\$ 183</b>   | <b>\$ 1,609</b> | <b>\$ 2,190</b> | <b>\$ 119</b>   | <b>\$ 1,784</b> | <b>\$ 2,548</b> | <b>\$ 2,391</b> | <b>\$ 2,613</b> | <b>\$ 3,056</b> | <b>\$ 3,066</b> |
| NCI associated with Certain Items                               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| Certain Items <sup>(a)</sup>                                    |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Fair value amortization   | (53)            | (34)            | (29)            | (21)            | (19)            | (15)            | -               | -               | -               | -               |
| Legal, environmental and other reserves                         | (37)            | 12              | 46              | 26              | 160             | 51              | -               | -               | -               | -               |
| Risk management activities                                      | 40              | 80              | (24)            | (5)             | 19              | 57              | (126)           | 72              | (29)            | -               |
| Loss on impairment/Gain on divestitures                         | 170             | 317             | (280)           | 1,927           | 1,535           | -               | 67              | (69)            | (123)           | (29)            |
| Impact of 2017 Tax Cuts and Jobs Act                            | 219             | (36)            | -               | -               | -               | -               | -               | -               | -               | -               |
| Income tax Certain Items  | 1,085           | (58)            | 299             | (107)           | (491)           | (37)            | 33              | (52)            | (2)             | 6               |
| Noncontrolling interests  | -               | 240             | (4)             | -               | -               | -               | -               | -               | -               | -               |
| Other   | 21              | (20)            | (37)            | 72              | 16              | 32              | 45              | 7               | (3)             | -               |
| <b>Total Certain Items</b>                                      | <b>1,445</b>    | <b>501</b>      | <b>(29)</b>     | <b>1,892</b>    | <b>1,220</b>    | <b>88</b>       | <b>19</b>       | <b>(42)</b>     | <b>(157)</b>    | <b>(23)</b>     |
| Preferred stock dividends                                       | (156)           | (128)           | -               | -               | -               | -               | -               | -               | -               | -               |
| Net income allocated to participating securities <sup>(b)</sup> | (5)             | (8)             | (12)            | (13)            | (14)            | (13)            | (14)            | (15)            | (16)            | (15)            |
| Other <sup>(c)</sup>  | (1)             | (2)             | -               | -               | (3)             | (1)             | -               | 1               | 1               | -               |
| <b>Adjusted Net Income Attributable to Common Stock</b>         | <b>\$ 1,466</b> | <b>\$ 1,972</b> | <b>\$ 2,149</b> | <b>\$ 1,998</b> | <b>\$ 2,987</b> | <b>\$ 2,622</b> | <b>\$ 2,396</b> | <b>\$ 2,557</b> | <b>\$ 2,884</b> | <b>\$ 3,028</b> |
|   |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Weighted average shares outstanding                             | 2,230           | 2,216           | 2,264           | 2,263           | 2,266           | 2,258           | 2,234           | 2,220           | 2,223           | 2,226           |
| <b>Adjusted EPS</b>   | <b>\$ 0.66</b>  | <b>\$ 0.89</b>  | <b>\$ 0.95</b>  | <b>\$ 0.88</b>  | <b>\$ 1.32</b>  | <b>\$ 1.16</b>  | <b>\$ 1.07</b>  | <b>\$ 1.15</b>  | <b>\$ 1.30</b>  | <b>\$ 1.36</b>  |

a) See "Non-GAAP Financial Measures—Certain Items."

b) Net income allocated to participating securities is based on the amount of dividends paid in the current period plus an allocation of the undistributed earnings or excess distributions over earnings, as applicable.

c) Adjusted net income in excess of distributions for participating securities.

# Reconciliations of Terminals FCF and Products Pipelines FCF

\$ in Millions

| <b>Reconciliation of Terminals FCF</b>                              | 2022            | 2023          | 2024          | 2025          | 2026B           |
|---|-----------------|---------------|---------------|---------------|-----------------|
| EBDA for Terminals <sup>(a)</sup>                                   | \$ 975          | \$ 1,039      | \$ 1,099      | \$ 1,143      | \$ 1,172        |
| Certain items <sup>(b)</sup>  |                 |               |               |               |                 |
| Loss (gain) on impairments, divestitures and other write-downs, net | -               | -             | -             | -             | (29)            |
| Other   | -               | -             | -             | -             | -               |
| <b>Segment Certain Items</b>  | <b>-</b>        | <b>-</b>      | <b>-</b>      | <b>-</b>      | <b>(29)</b>     |
| <b>Adjusted EBDA for Terminals</b>                                  | <b>975</b>      | <b>1,039</b>  | <b>1,099</b>  | <b>1,143</b>  | <b>1,143</b>    |
| Capital expenditures (GAAP) <sup>(c)</sup>                          | (552)           | (406)         | (385)         | (326)         | (400)           |
| Acquisitions  | -               | -             | -             | -             | -               |
| <b>Terminals FCF</b>  | <b>\$ 423</b>   | <b>\$ 633</b> | <b>\$ 714</b> | <b>\$ 817</b> | <b>\$ 743</b>   |
| <b>Reconciliation of Products Pipelines FCF</b>                     |                 |               |               |               |                 |
| EBDA for Products Pipelines <sup>(a)</sup>                          | \$ 1,072        | \$ 1,033      | \$ 1,164      | \$ 1,157      | \$ 1,206        |
| Certain items <sup>(b)</sup>  |                 |               |               |               |                 |
| Legal, environmental and other reserves                             | -               | -             | -             | -             | -               |
| Risk management activities  | -               | (1)           | -             | 1             | -               |
| Loss on impairments and divestitures, net                           | -               | 67            | -             | -             | -               |
| Other   | -               | -             | -             | -             | -               |
| <b>Segment Certain Items</b>  | <b>-</b>        | <b>66</b>     | <b>-</b>      | <b>1</b>      | <b>-</b>        |
| <b>Adjusted EBDA for Products Pipelines</b>                         | <b>1,072</b>    | <b>1,099</b>  | <b>1,164</b>  | <b>1,158</b>  | <b>1,206</b>    |
| Capital expenditures (GAAP) <sup>(c)</sup>                          | -               | (221)         | (210)         | (242)         | (160)           |
| Acquisitions  | -               | -             | -             | -             | -               |
| <b>Products Pipelines FCF</b>                                       | <b>\$ 1,072</b> | <b>\$ 878</b> | <b>\$ 954</b> | <b>\$ 916</b> | <b>\$ 1,046</b> |

a) Includes revenues, earnings from equity investments, operating expenses, other (income) expense, net, and other, net. Operating expenses include costs of sales, operations and maintenance expenses, and taxes, other than income taxes. The composition of Segment EBDA is not addressed nor prescribed by generally accepted accounting principles. Amounts are adjusted to reflect categorization of basis difference amortization (amortization of excess cost of equity investments) consistent with 2025 Segment EBDA accounting change.

b) See "Non-GAAP Financial Measures—Certain Items."

c) Includes sustaining and expansion capital expenditures.

# Reconciliations of CO<sub>2</sub> EOR & Transport FCF

\$ in Millions

| <b>Reconciliation of CO<sub>2</sub> EOR &amp; Transport FCF</b>     | 2022          | 2023          | 2024          | 2025          | 2026B         |
|---|---------------|---------------|---------------|---------------|---------------|
| EBDA for CO <sub>2</sub> EOR & Transport <sup>(a)</sup>             | \$ 798        | \$ 658        | \$ 640        | \$ 569        | \$ 490        |
| Certain items <sup>(b)</sup>  |               |               |               |               |               |
| Risk management activities  | (11)          | 4             | 2             | (4)           | -             |
| Loss (gain) on impairments, divestitures and other write-downs, net | -             | -             | (40)          | -             | -             |
| Segment Certain Items   | (11)          | 4             | (38)          | (4)           | -             |
| <b>Adjusted EBDA for CO<sub>2</sub> EOR &amp; Transport</b>         | <b>787</b>    | <b>662</b>    | <b>602</b>    | <b>565</b>    | <b>490</b>    |
| Capital expenditures (GAAP) <sup>(c)</sup>                          | (275)         | (255)         | (280)         | (274)         | (227)         |
| Acquisitions  | -             | (13)          | (64)          | -             | -             |
| <b>CO<sub>2</sub> EOR &amp; Transport FCF</b>                       | <b>\$ 512</b> | <b>\$ 394</b> | <b>\$ 258</b> | <b>\$ 291</b> | <b>\$ 263</b> |

a) Includes revenues, earnings from equity investments, operating expenses, other (income) expense, net, and other, net. Operating expenses include costs of sales, operations and maintenance expenses, and taxes, other than income taxes. The composition of Segment EBDA is not addressed nor prescribed by generally accepted accounting principles. Amounts are adjusted to reflect categorization of basis difference amortization (amortization of excess cost of equity investments) consistent with 2025 Segment EBDA accounting change.

b) See "Non-GAAP Financial Measures—Certain Items."

c) Includes sustaining and expansion capital expenditures.

# Reconciliation of Adjusted EBITDA, Normalized for Divestitures

\$ in Millions

| Reconciliation of Adjusted EBITDA, Normalized for Divestitures | 2017            | 2018            | 2019            | 2020            | 2021            | 2022            | 2023            | 2024            | 2025            | 2026B           |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Net income attributable to KMI</b>                          | <b>\$ 183</b>   | <b>\$ 1,609</b> | <b>\$ 2,190</b> | <b>\$ 119</b>   | <b>\$ 1,784</b> | <b>\$ 2,548</b> | <b>\$ 2,391</b> | <b>\$ 2,613</b> | <b>\$ 3,056</b> | <b>\$ 3,066</b> |
| NCI associated with Certain Items <sup>(a)</sup>               | -               | -               | -               | -               | -               | -               | -               | -               | -               | -               |
| KML noncontrolling interests <sup>(b)</sup>                    | 28              | 58              | 33              | -               | -               | -               | -               | -               | -               | -               |
| Certain Items <sup>(a)</sup>                                   |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Fair value amortization  | (53)            | (34)            | (29)            | (21)            | (19)            | (15)            | -               | -               | -               | -               |
| Legal, environmental and other reserves                        | (37)            | 12              | 46              | 26              | 160             | 51              | -               | -               | -               | -               |
| Risk management activities                                     | 40              | 80              | (24)            | (5)             | 19              | 57              | (126)           | 72              | (29)            | -               |
| Loss on impairment/Gain on divestitures                        | 170             | 317             | (280)           | 1,927           | 1,535           | -               | 67              | (69)            | (123)           | -               |
| Estimated gain on miscellaneous land sale                      | -               | -               | -               | -               | -               | -               | -               | -               | -               | (29)            |
| Impact of 2017 Tax Cuts and Jobs Act                           | 219             | (36)            | -               | -               | -               | -               | -               | -               | -               | -               |
| Income tax Certain Items                                       | 1,085           | (58)            | 299             | (107)           | (491)           | (37)            | 33              | (52)            | (2)             | 6               |
| Noncontrolling interests                                       | -               | 240             | (4)             | -               | -               | -               | -               | -               | -               | -               |
| Other  | 21              | (20)            | (37)            | 72              | 16              | 32              | 45              | 7               | (3)             | -               |
| <b>Total Certain Items</b>                                     | <b>1,445</b>    | <b>501</b>      | <b>(29)</b>     | <b>1,892</b>    | <b>1,220</b>    | <b>88</b>       | <b>19</b>       | <b>(42)</b>     | <b>(157)</b>    | <b>(23)</b>     |
| DD&A   | 2,261           | 2,297           | 2,411           | 2,164           | 2,135           | 2,186           | 2,250           | 2,354           | 2,453           | 2,536           |
| Income tax expense <sup>(b)</sup>                              | 853             | 645             | 627             | 588             | 860             | 747             | 682             | 739             | 834             | 895             |
| Interest, net <sup>(b)</sup>                                   | 1,871           | 1,891           | 1,816           | 1,610           | 1,518           | 1,524           | 1,804           | 1,849           | 1,788           | 1,734           |
| Amounts associated with joint ventures                         |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Unconsolidated JV DD&A <sup>(c)</sup>                          | 459             | 507             | 494             | 547             | 390             | 398             | 389             | 409             | 391             | 370             |
| Remove consolidated JV partners' DD&A                          | (16)            | (22)            | (19)            | (40)            | (44)            | (50)            | (63)            | (62)            | (63)            | (63)            |
| Unconsolidated JV income tax expense <sup>(b)</sup>            | 114             | 82              | 95              | 82              | 83              | 75              | 89              | 78              | 89              | 83              |
| <b>Adjusted EBITDA</b>   | <b>\$ 7,198</b> | <b>\$ 7,568</b> | <b>\$ 7,618</b> | <b>\$ 6,962</b> | <b>\$ 7,946</b> | <b>\$ 7,516</b> | <b>\$ 7,561</b> | <b>\$ 7,938</b> | <b>\$ 8,391</b> | <b>\$ 8,598</b> |
| Divested adjusted EBITDA <sup>(b)</sup>                        | (683)           | (667)           | (520)           | (159)           | (126)           | (153)           | (73)            | (43)            | (33)            | -               |
| <b>As normalized for divestitures</b>                          | <b>\$ 6,515</b> | <b>\$ 6,901</b> | <b>\$ 7,098</b> | <b>\$ 6,803</b> | <b>\$ 7,820</b> | <b>\$ 7,363</b> | <b>\$ 7,488</b> | <b>\$ 7,895</b> | <b>\$ 8,358</b> | <b>\$ 8,598</b> |

a) See "Non-GAAP Financial Measures—Certain Items."

b) To avoid duplication, amounts are adjusted to exclude amounts which are already included within "Certain Items" above.

c) Includes amortization of basis differences related to our JVs.

# Reconciliation of Net Debt

\$ in Millions

| <b>Reconciliation of Net Debt</b>                           | 2017             | 2018             | 2019             | 2020             | 2021             | 2022             | 2023             | 2024             | 2025             | 2026B            |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Current portion of debt                                     | \$ 2,828         | \$ 3,388         | \$ 2,377         | \$ 2,558         | \$ 2,646         | \$ 3,385         | \$ 4,049         | \$ 2,009         | \$ 1,226         | \$ 1,337         |
| Total long-term debt  | 35,015           | 33,936           | 31,915           | 32,131           | 30,674           | 28,403           | 28,067           | 29,881           | 30,777           | 30,984           |
| Debt fair value adjustments                                 | (927)            | (731)            | (1,032)          | (1,293)          | (902)            | (115)            | (187)            | (102)            | (180)            |                  |
| Preferred interest in general partner of KMP                | (100)            | (100)            | -                | -                | -                | -                | -                | -                | -                | -                |
| Foreign exchange impact on hedges for Euro Debt outstanding | (143)            | (76)             | (44)             | (170)            | (64)             | 8                | (9)              | 25               | (44)             |                  |
| Less: cash & cash equivalents                               | (264)            | (3,280)          | (185)            | (1,184)          | (1,140)          | (745)            | (83)             | (88)             | (63)             | -                |
| <b>Net Debt</b>   | <b>\$ 36,409</b> | <b>\$ 33,137</b> | <b>\$ 33,031</b> | <b>\$ 32,042</b> | <b>\$ 31,214</b> | <b>\$ 30,936</b> | <b>\$ 31,837</b> | <b>\$ 31,725</b> | <b>\$ 31,716</b> | <b>\$ 32,322</b> |
| Adjusted EBITDA   | \$ 7,198         | \$ 7,568         | \$ 7,618         | \$ 6,962         | \$ 7,946         | \$ 7,516         | \$ 7,561         | \$ 7,938         | \$ 8,391         | \$ 8,598         |
| <b>Net Debt to Adjusted EBITDA</b>                          | <b>5.1x</b>      | <b>4.4x</b>      | <b>4.3x</b>      | <b>4.6x</b>      | <b>3.9x</b>      | <b>4.1x</b>      | <b>4.2x</b>      | <b>4.0x</b>      | <b>3.8x</b>      | <b>3.8x</b>      |