

# Williams-Sonoma, Inc. announces second quarter 2025 results Q2 comparable brand revenue +3.7% Q2 operating margin of 17.9% expanding +240bps to LY Diluted EPS of \$2.00; diluted EPS growth of +19.8% Raises 2025 net revenue outlook

San Francisco, CA, August 27, 2025 – Williams-Sonoma, Inc. (NYSE: WSM) today announced operating results for the second quarter ended August 3, 2025 versus the second quarter ended July 28, 2024.

"We are proud to deliver strong results in the second quarter of 2025, driving a comp of +3.7% with all brands again running positive comps. Additionally, we exceeded profitability estimates with an operating margin of 17.9% and earnings per share of \$2.00 with earnings growth of nearly +20%. This growing outperformance was driven by positive comps in both furniture and non-furniture, and strong performance in our retail and ecommerce channels; and has allowed us to raise our guidance on the top-line and reiterate our guidance on the bottom-line, despite continued macroeconomic uncertainty and the tariff environment," said Laura Alber, President and Chief Executive Officer.

Alber concluded, "Across the company - from our supply chain and care center to our brands and retail stores - we are proud of our strong execution and outperformance. We have a powerful portfolio of brands, serving a range of categories, aesthetics, and life stages and we have built a strong omni-channel platform and infrastructure, which positions us well for the next stage of growth."

# **SECOND QUARTER 2025 HIGHLIGHTS**

- Comparable brand revenue +3.7%.
- Gross margin of 47.1% +220bps to LY driven by (i) higher merchandise margins of +190bps and (ii) supply chain efficiencies of +30bps. Occupancy rate flat to LY, with occupancy costs of \$201 million, +2.1% to LY.
- SG&A rate of 29.2% -20bps to LY driven by (i) lower advertising expenses and (ii) lower general expenses, partially offset by (iii) higher performance-based incentive compensation. SG&A of \$537 million, +2.0% to LY.
- Operating income of \$328 million with an operating margin of 17.9%. +240bps to LY.
- Diluted EPS of \$2.00. +19.8% to LY.
- Merchandise inventories +17.7% to the second quarter LY to \$1.4 billion, including a strategic pull forward of receipts to reduce the impact of higher tariffs in fiscal 2025.
- Maintained strong liquidity position of \$986 million in cash and \$283 million in operating cash flow enabling the company to deliver returns to stockholders of \$280 million through \$199 million in stock repurchases and \$81 million in dividends. Stock repurchase authorization of \$903 million remaining under our stock repurchase program.



## FIRST QUARTER 2024 OUT-OF-PERIOD FREIGHT ADJUSTMENT

Subsequent to the filing of our fiscal 2023 Form 10-K, in April 2024, we determined that we over-recognized freight expense in fiscal years 2021, 2022 and 2023 for a cumulative amount of \$49 million. We evaluated the error, both qualitatively and quantitatively, and determined that no prior interim or annual periods were materially misstated. We then evaluated whether the cumulative amount of the over-accrual was material to our projected fiscal 2024 results, and determined the cumulative amount was not material. Therefore, the Condensed Consolidated Financial Statements for the twenty-six weeks ended July 28, 2024 include an out-of-period adjustment of \$49 million, recorded in the first quarter of fiscal 2024, to reduce cost of goods sold and accounts payable, which corrected the cumulative error on the balance sheet as of January 28, 2024.

### **OUTLOOK**

- We are raising our fiscal 2025 net revenue guidance to reflect higher net revenue trends. We now expect annual net revenues in the range of +0.5% to +3.5% inclusive of the impact from the 53rd week in fiscal 2024, with comps in the range of +2.0% to +5.0%.
- We expect that the incremental flow through from our higher net revenues will be pressured by incremental tariff costs. These costs include the additional tariffs on China of 30%, India of 50%, Vietnam of 20%, an average tariff on the rest of the world of 18%, as well as the steel and aluminum tariff of 50% and the copper tariff of 50%.
- We are reiterating our guidance on operating margin for fiscal 2025. In fiscal 2025, we expect an operating margin between 17.4% to 17.8% (with the 53rd week contributing 20bps in fiscal 2024). If there are material changes in future tariffs, we will revisit our guidance.
- For fiscal 2025, we expect annual interest income to be approximately \$30 million and our effective tax rate to be approximately 26.5%.
- Fiscal 2025 is a 52-week year. Our financial statements will be prepared on a 52-week basis in fiscal 2025 versus 53-week basis in fiscal 2024. However, we will report comps on a 52-week versus 52-week comparable basis. All other year-over-year comparisons will be 52-weeks in fiscal 2025 versus 53-weeks in fiscal 2024.
- Over the long term, we continue to expect mid-to-high single-digit annual net revenue growth with an operating margin in the mid-to-high teens.

### CONFERENCE CALL AND WEBCAST INFORMATION

Williams-Sonoma, Inc. will host a live conference call today, August 27, 2025, at 7:00 A.M. (PT). The call will be open to the general public via live webcast and can be accessed at <a href="http://ir.williams-sonomainc.com/events">http://ir.williams-sonomainc.com/events</a>. A replay of the webcast will be available at <a href="http://ir.williams-sonomainc.com/events">http://ir.williams-sonomainc.com/events</a>.

### CONTACT INFORMATION

Jeff Howie EVP, Chief Financial Officer – (415) 402 4324 Jeremy Brooks SVP, Chief Accounting Officer & Head of Investor Relations – (415) 733 2371



### SEC REGULATION G — NON-GAAP INFORMATION

This press release and our accompanying earnings call may include non-GAAP financial measures. We have not provided a reconciliation of non-GAAP measures to the corresponding U.S. generally accepted accounting principles ("GAAP") measures on a forward-looking basis as we cannot do so without unreasonable efforts due to the potential variability and limited visibility of excluded items; these excluded items may include exit costs, reduction-in-force initiatives, impairment and early termination charges, among others. For the same reasons, we are unable to address the probable significance of such excluded items. We believe that these non-GAAP financial measures, when reviewed in conjunction with GAAP financial measures, can provide meaningful supplemental information for investors regarding the performance of our business and facilitate a meaningful evaluation of current period performance on a comparable basis with prior periods. Our management uses these non-GAAP financial measures in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter. In addition, certain other items may be excluded from non-GAAP financial measures when the company believes this provides greater clarity to management and investors. These non-GAAP financial measures should be considered as a supplement to, and not as a substitute for or superior to the GAAP financial measures presented in this press release and our financial statements and other publicly filed reports. Such non-GAAP measures may not be comparable to similarly titled measures used by other companies.

### FORWARD-LOOKING STATEMENTS

This press release contains forward-looking statements that involve risks and uncertainties, as well as assumptions that, if they do not fully materialize or are proven incorrect, could cause our results to differ materially from those expressed or implied by such forward-looking statements. Such forward-looking statements include, among other things, statements in the quotes of our President and Chief Executive Officer, our fiscal year 2025 outlook and long-term financial targets, and statements regarding our industry trends and business strategies.

The risks and uncertainties that could cause our results to differ materially from those expressed or implied by such forward-looking statements include: the impact of current and potential future tariffs and our ability to mitigate such impacts; the plans, strategies, initiatives and objectives of management for future operations; our ability to execute strategic priorities and growth initiatives; our beliefs about our competitive advantages and areas of potential future growth in the market; our ability to provide sustainable products at competitive prices; the impact of general economic conditions, inflationary pressures, consumer disposable income, fuel prices, recession and fears of recession, unemployment, war and fears of war, outbreaks of disease, adverse weather, availability of consumer credit, consumer debt levels, conditions in the housing market, elevated interest rates, sales tax rates and rate increases, consumer confidence in future economic and political conditions, and consumer perceptions of personal well-being and security; the impact of periods of decreased home and home furnishing purchases; our ability to anticipate consumer preferences and buying trends overall and as they apply to specific brands; dependence on timely introduction and customer acceptance of our merchandise; effective inventory management; timely and effective sourcing of merchandise from our foreign and domestic suppliers and delivery of merchandise through our supply chain to our stores and customers; factors, including but not limited to fuel costs, labor disputes, union organizing activity, geopolitical instability, acts of terrorism and war, that can affect the global supply chain, including our third-party providers; multi-channel and multi-brand complexities; challenges associated with our increasing global presence; disruptions in the financial markets; our ability to control employment, occupancy, supply chain, product, transportation and other operating costs; the adequacy of our insurance coverage; payment of dividends; our ability to drive longterm sustainable returns; projections of earnings, revenues, growth and other financial items; and other risks and uncertainties described more fully in our public announcements, reports to stockholders and other documents filed with or furnished to the SEC, including our Annual Report on Form 10-K for the fiscal year ended February 2, 2025 and all subsequent quarterly reports on Form 10-Q and current reports on Form 8-K. We have not filed our Form 10-Q for the guarter ended August 3, 2025. As a result, all financial results described here should be considered preliminary, and are subject to change to reflect any necessary adjustments or changes in accounting estimates that are identified prior to the time we file the Form 10-Q. All forward-looking statements in this press release are based on information available to us as of the date hereof, and we assume no obligation to update these forward-looking statements.



# ABOUT WILLIAMS-SONOMA, INC.

Williams-Sonoma, Inc. is the world's largest digital-first, design-led and sustainable home retailer. The company's brands — Williams Sonoma, Pottery Barn, Pottery Barn Kids, Pottery Barn Teen, West Elm, Williams Sonoma Home, Rejuvenation, Mark and Graham, and GreenRow — represent distinct merchandise strategies that are marketed through e-commerce, direct-mail catalogs and retail stores. These brands collectively support The Key Rewards, our loyalty and credit card program that offers members exclusive benefits. We operate in the U.S., Puerto Rico, Canada, Australia and the United Kingdom and have unaffiliated franchisees that operate stores in the Middle East, the Philippines, Mexico, South Korea and India.

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# **Condensed Consolidated Statements of Earnings (unaudited)**

	For the Thirteen Weeks Ended				For the Twenty-six Weeks Ended				
	August 3	August 3, 2025 July 28, 202		, 2024	August 3	3, 2025	July 28, 2024		
(In thousands, except per share amounts)	\$	% of Revenues	\$	% of Revenues	\$	% of Revenues	\$	% of Revenues	
Net revenues	\$ 1,836,760	100.0 %	\$ 1,788,307	100.0 %	\$ 3,566,873	100.0%	\$ 3,448,655	100.0%	
Cost of goods sold	972,137	52.9	984,367	55.1	1,936,441	54.3	1,849,547	53.6	
Gross profit	864,623	47.1	803,940	44.9	1,630,432	45.7	1,599,108	46.4	
Selling, general and administrative expenses	536,564	29.2	526,040	29.4	1,011,660	28.4	1,004,096	29.1	
Operating income	328,059	17.9	277,900	15.5	618,772	17.3	595,012	17.3	
Interest income, net	9,080	0.5	15,208	0.9	18,613	0.5	31,261	0.9	
Earnings before income taxes	337,139	18.4	293,108	16.4	637,385	17.9	626,273	18.2	
Income taxes	89,577	4.9	76,253	4.3	158,560	4.4	149,002	4.3	
Net earnings	\$ 247,562	13.5 %	\$ 216,855	12.1 %	\$ 478,825	13.4%	\$ 477,271	13.8%	
Earnings per share (EPS):									
Basic	\$ 2.03		\$ 1.69		\$ 3.91		\$ 3.72		
Diluted	\$ 2.00		\$ 1.67		\$ 3.86		\$ 3.67		
Shares used in calculation of EPS:									
Basic	122,121		128,256		122,614		128,334		
Diluted	123,595		129,810		124,163		130,103		

2nd Quarter Net	Revenues and	d Comparable	Bran	d Revenue Grow	th (Decline) <sup>1</sup>			
	Net Revenues				Comparable Brand Revenue Growth (Decline)			
(In thousands, except percentages)		Q2 25		Q2 24	Q2 25	Q2 24		
Pottery Barn	\$	724,579	\$	725,323	1.1 %	(7.1)%		
West Elm		468,550		458,779	3.3	(4.8)		
Williams Sonoma		249,053		239,867	5.1	(0.8)		
Pottery Barn Kids and Teen		286,749		259,408	5.3	1.5		
Other <sup>2</sup>		107,829		104,930	N/A	N/A		
Total <sup>3</sup>	\$	1,836,760	\$	1,788,307	3.7 %	(3.3)%		

See the Company's 10-K for the definition of comparable brand revenue, which is calculated on a 13-week basis, and includes business-to-business revenues.

<sup>2</sup> Primarily consists of net revenues from Rejuvenation, Mark and Graham, our international franchise operations and GreenRow.

<sup>3</sup> Total comparable brand revenue growth (decline) includes Rejuvenation, Mark and Graham, and GreenRow.



# **Condensed Consolidated Balance Sheets (unaudited)**

National Assert per share amounts   1907   1908				
Current assets         \$985,823         \$1,212,977         \$1,265,259           Accounts receivable, net         115,509         117,678         112,492           Merchandise inventories, net         1,433,605         1,332,429         1,217,693           Prepaid expenses         100,622         66,914         99,409           Other current assets         2,655,520         2,754,609         2,711,564           Property and equipment, net         1,029,526         1,033,934         975,137           Operating lease right-of-use assets         1,221,792         1,177,805         1,150,180           Deferred income taxes, net         97,97         120,657         160,608           Goodwill         77,374         77,260         77,307           Othal assets         5,228,368         5,301,607         5,181,939           Elabilities and stockholders' equity         148,359         137,342         158,671           Current liabilities         200,914         286,003         196,632           Accounts payable         \$61,616         \$645,667         \$95,601           Accrued expenses         202,914         286,003         196,632           Offer current liabilities         205,502         584,791         576,458	(In thousands, except per share amounts)		•	• ′
Cash and cash equivalents         \$988,823         \$1,212,977         \$1,265,259           Accounts receivable, net         115,509         117,678         112,492           Merchandise inventories, net         1,433,605         133,2429         2,17,693           Prepaid expenses         100,622         66,914         99,409           Other current assets         19,961         24,611         19,711           Total current assets         1,625,522         1,754,609         2,714,564           Property and equipment, net         1,629,725         1,033,934         975,137           Operating lease right-of-use assets         1,221,792         1,177,805         1,150,180           Deferred income taxes, net         95,797         120,657         106,080           Goodwill         77,374         77,307         77,307           Other long-term assets, net         148,359         137,342         158,671           Total assets         202,814         28,033         196,692           Liabilities and stockholders' equity         20,914         28,603         19,30,607         \$5,181,939           Liabilities and stockholders' equity         560,616         \$645,667         \$5,581,939         \$66,614         \$645,667         \$5,581,939         \$66,61	Assets			
Accounts receivable, net Merchandise inventories, net         115,509 (1,333,429 (1,217,693))         117,678 (2,793)         112,492 (2,793)           Prepaid expenses         100,622 (6,614 (1,971))         99,409         Other current assets         19,961 (2,461 (1,971))         24,611 (1,971)         157,11 (2,972)         1,758,609 (2,714,604 (2,714,604))         2,714,604 (2,714,604)         2,714	Current assets			
Merchandise inventories, net         1,433,605         1,332,429         1,217,693           Prepaid expenses         100,622         66,914         99,409           Other current assets         19,961         24,611         19,711           Total current assets         2,655,520         2,734,609         2,714,564           Property and equipment, net         1,029,526         1,033,934         975,137           Operating lease right-of-use assets         1,221,792         1,177,805         1,150,808           Goodwill         77,374         77,260         77,307           Other long-term assets, net         148,359         137,342         158,671           Total assets         5,282,368         5,301,007         5,819,39           Total assets         5,282,368         5,301,007         5,819,39           Total assets         60,661         645,667         5,95,001           Accounts payable         60,161         645,667         \$59,502           Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,488           Depending lease liabilities         1,176,50         1,911,974         1,733,20	Cash and cash equivalents	\$ 985,823	\$ 1,212,977	\$ 1,265,259
Prepaid expenses         100,622         66,914         99,409           Other current assets         19,961         24,611         19,711           Total current assets         2,655,520         2,754,609         2,714,604           Property and equipment, net         1,029,526         1,033,934         975,137           Operating lease right-of-use assets         1,221,702         1,177,805         1,150,180           Deferred income taxes, net         95,797         120,657         106,080           Goodwill         77,374         77,207         73,077           Other long-term assets, net         148,359         137,342         158,671           Total assets         5,228,368         5,301,007         \$1,813,939           Liabilities         4         5,228,368         \$5,301,007         \$5,181,939           Liabilities         6         1,666,607         \$5,811,939           Accounts payable         \$601,661         \$645,667         \$595,001           Accrued expenses         \$202,914         286,033         196,632           Giff card and other deferred revenue         \$78,192         \$84,791         \$76,458           Income taxes payable         \$78,192         \$84,791         \$76,458 <t< td=""><td>Accounts receivable, net</td><td>115,509</td><td>117,678</td><td>112,492</td></t<>	Accounts receivable, net	115,509	117,678	112,492
Other current assets         19,961         24,611         19,71           Total current assets         2,655,520         2,734,609         2,714,648           Property and equipment, net         1,029,525         1,039,333         47,175         1,50,180           Operating lease right-of-use assets         1,221,792         1,177,805         1,50,180           Goodwill         77,374         77,206         77,307           Other long-term assets, net         148,359         137,342         78,100           Other long-term assets, net         2,522,836         5,30,107         5,818,130           Total assets         5,228,836         5,30,107         5,818,130           Libilities and stockholders' equity         8         5,00,601         5,818,130           Accounts payable         501,661         565,667         5,95,610           Accrued expenses         20,914         286,033         196,631           Giff card and other deferred revenue         578,192         584,791         576,638           Income taxes payable         3,60         3,60         3,60         4,878           Operating lease liabilities         1,60         3,00         9,360         4,878           Operating lease liabilities         3,00	Merchandise inventories, net	1,433,605	1,332,429	1,217,693
Total current assets         2,655,520         2,754,609         2,714,684           Property and equipment, net         1,029,526         1,033,934         975,137           Operating lease right-of-use assets         1,221,792         1,177,805         1,150,180           Deferred income taxes, net         95,979         120,657         106,080           Goodwill         77,374         77,260         77,307           Other long-term assets, net         148,359         137,342         158,671           Total assets         5,228,688         \$5,016,07         \$18,193           Liabilities and stockholders' equity         86,016,61         \$45,667         \$595,601           Accounts payable         601,661         \$645,667         \$595,601           Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         3,078,672         3,159,18         2,	Prepaid expenses	100,622	66,914	99,409
Property and equipment, net         1,029,526         1,033,934         975,137           Operating lease right-of-use assets         1,221,792         1,177,805         1,150,180           Deferred income taxes, net         95,797         120,657         106,080           Goodwill         77,374         77,260         77,307           Other long-term assets, net         148,359         137,342         158,671           Total assets         5,228,368         5,301,607         5,181,939           Liabilities         8         601,661         \$ 645,667         \$ 595,601           Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         22,572         234,180         233,361           Other current liabilities         86,641         93,607         29,369           Total current liabilities         1,766,309         1,911,941         1,743,202           Long-term liabilities         1,176,55         1,131,35         1,081,008           Other current liabilities         1,066,309         1,911,941         1,74	Other current assets	19,961	24,611	19,711
Operating lease right-of-use assets         1,221,792         1,177,805         1,50,180           Deferred income taxes, net         95,797         120,657         106,080           Goodwill         77,374         77,260         77,307           Other long-term assets, net         137,324         158,671           Total assets         5,228,368         5,301,607         \$5,819,392           Lishilities and stockholders' equity           Urrent liabilities           Accounts payable         \$601,661         \$645,667         \$595,601           Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         1,716,630         1,911,941         174,320           Other current liabilities         1,171,675         1,113,135         1,881,08           Other current liabilities         1,171,675         1,113,135         1,881,08           Total current liabilities         3,078,672         3,159,18         2,945,849	Total current assets	2,655,520	2,754,609	2,714,564
Deferred income taxes, net         95,797         120,657         106,008           Goodwill         77,374         77,200         77,307           Other long-term assets, net         148,359         137,342         158,671           Total assets         5,228,368         5,301,607         \$ 5,181,939           Labilities         8         5,228,368         5,301,607         \$ 5,95,601           Accounts payable         \$ 601,661         \$ 645,667         \$ 595,601           Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,852           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         1,766,309         1,91,974         1,743,202           Long-term operating lease liabilities         1,71,675         1,13,135         1,081,003           Other current liabilities         3,078,672         3,159,188         2,945,849           Total current liabilities         140,688         134,079         12,153           Total current liabilities         3,078,672         3,159,188         2	Property and equipment, net	1,029,526	1,033,934	975,137
Goodwill         77,374         77,260         77,374         77,260         77,374         77,260         77,374         77,260         158,671         158,671         158,671         158,671         158,671         158,671         158,671         158,671         158,671         158,671         158,671         158,672         \$5,819,393         158,672         \$5,819,393         158,672         \$55,601         158,672         \$55,601         26,672         \$55,601         26,672         \$55,601         26,672         \$56,673         \$55,601         26,672         \$60,601         \$60,661         \$66,673         \$55,601         36,672         \$56,601         \$60,601         \$60,601         \$60,601         \$60,602         \$60,601         \$60,602         \$60,	Operating lease right-of-use assets	1,221,792	1,177,805	1,150,180
Other long-term assets, net         148,359         137,342         158,671           Total assets         \$5,228,368         \$5,301,607         \$5,181,939           Liabilities and stockholders' equity           Verrent liabilities           Accounts payable         \$601,661         \$645,667         \$595,601           Accounde expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         1,766,309         1,911,74         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         1,076,630         1,911,93         1,081,108           Other long-term liabilities         3,078,672         3,159,183         2,945,849           Total liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         1,171,675         1,113,135         1,081,108           Total liabilities         1,210,203	Deferred income taxes, net	95,797	120,657	106,080
Total assets         \$ 5,228,368         \$ 5,301,607         \$ 5,181,939           Liabilities and stockholders' equity           Current liabilities           Accounts payable         \$ 601,661         \$ 645,667         \$ 595,601           Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         86,641         93,607         92,369           Total current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,08           Other long-term liabilities         3,078,672         3,159,18         2,945,849           Total liabilities         -	Goodwill	77,374	77,260	77,307
Current liabilities	Other long-term assets, net	148,359	137,342	158,671
Current liabilities           Accounts payable         \$601,661         \$645,667         \$595,601           Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         86,641         93,607         92,369           Total current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity            Common stock: \$0.01 par value; 7,500 shares authorized, none issued            Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 1,219         1,232         1,278           July 28, 2024, respectively         4         571,585         538,172           Retained earnings	Total assets	\$ 5,228,368	\$ 5,301,607	\$ 5,181,939
Accounts payable         \$ 601,661         \$ 645,667         \$ 595,601           Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         86,641         93,607         92,369           Total current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         -         -         -         -           Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued         -         -         -         -           Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and 1,219         1,232         1,278           July 28, 2024, respectively         544,244         571,585	Liabilities and stockholders' equity			
Accrued expenses         202,914         286,033         196,632           Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         86,641         93,607         92,369           Total current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         -         -         -         -           Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued         -         -         -         -           Common stock: \$0.01 par value; 253,125 shares authorized, 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and 121,219         1,232         1,278           July 28, 2024, respectively         4         571,585         538,172           Retained earnings         1,622,191         1,591,630	Current liabilities			
Gift card and other deferred revenue         578,192         584,791         576,458           Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         -         -         -         -           Preferred stock: \$0.01 par value; 253,125 shares authorized, none issued         -         -         -         -           Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and 1,219         1,232         1,278           July 28, 2024, respectively         544,244         571,585         538,172           Retained earnings         1,622,191         1,591,630         1,713,923           Accumulated other comprehensive loss         (15,943)         (21,593)         (16,848)           Treasury stock, at cost         2,149	Accounts payable	\$ 601,661	\$ 645,667	\$ 595,601
Income taxes payable         74,329         67,696         48,781           Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         86,641         93,607         92,369           Total current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         -         -         -         -           Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued         -         -         -         -           Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and 121,219         1,232         1,278           July 28, 2024, respectively         544,244         571,585         538,172           Retained earnings         1,622,191         1,591,630         1,713,923           Accumulated other comprehensive loss         (15,943)         (21,593)         (16,848)           Treasury stock, at cost         (2,015)	Accrued expenses	202,914	286,033	196,632
Operating lease liabilities         222,572         234,180         233,361           Other current liabilities         86,641         93,607         92,369           Total current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         -         -         -         -         -           Common stock: \$0.01 par value; 7,500 shares authorized, none issued         -         -         -         -         -           Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and         1,219         1,232         1,278           July 28, 2024, respectively         3,078,672         3,159,188         538,172           Retained earnings         544,244         571,585         538,172           Retained earnings         1,622,191         1,591,630         1,713,923           Accumulated other comprehensive loss         (15,943)         (21,593)         (16,848)           Treasury stock, at cost         (2,015)         (435)	Gift card and other deferred revenue	578,192	584,791	576,458
Other current liabilities         86,641         93,607         92,369           Total current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued         —         —         —         —           Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and 1,219         1,219         1,232         1,278           July 28, 2024, respectively         Additional paid-in capital         544,244         571,585         538,172           Retained earnings         1,622,191         1,591,630         1,713,923           Accumulated other comprehensive loss         (15,943)         (21,593)         (16,848)           Treasury stock, at cost         (2,015)         (435)         (435)           Total stockholders' equity         2,149,696         2,142,419         2,236,090	Income taxes payable	74,329	67,696	48,781
Total current liabilities         1,766,309         1,911,974         1,743,202           Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         -         -         -         -           Common stock: \$0.01 par value; 7,500 shares authorized, none issued         -         -         -         -           127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and 1,219         1,232         1,278           July 28, 2024, respectively         -         -         -         -           Additional paid-in capital         544,244         571,585         538,172           Retained earnings         1,622,191         1,591,630         1,713,923           Accumulated other comprehensive loss         (15,943)         (21,593)         (16,848)           Treasury stock, at cost         (2,015)         (435)         (435)           Total stockholders' equity         2,142,419         2,236,090	Operating lease liabilities	222,572	234,180	233,361
Long-term operating lease liabilities         1,171,675         1,113,135         1,081,108           Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued         —         —         —           Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and July 28, 2024, respectively         1,219         1,232         1,278           Additional paid-in capital         544,244         571,585         538,172           Retained earnings         1,622,191         1,591,630         1,713,923           Accumulated other comprehensive loss         (15,943)         (21,593)         (16,848)           Treasury stock, at cost         (2,015)         (435)         (435)           Total stockholders' equity         2,149,696         2,142,419         2,236,090	Other current liabilities	86,641	93,607	92,369
Other long-term liabilities         140,688         134,079         121,539           Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued         —         —         —         —           Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and July 28, 2024, respectively         1,219         1,232         1,278           Additional paid-in capital         544,244         571,585         538,172           Retained earnings         1,622,191         1,591,630         1,713,923           Accumulated other comprehensive loss         (15,943)         (21,593)         (16,848)           Treasury stock, at cost         (2,015)         (435)         (435)           Total stockholders' equity         2,149,696         2,142,419         2,236,090	Total current liabilities	1,766,309	1,911,974	1,743,202
Total liabilities         3,078,672         3,159,188         2,945,849           Stockholders' equity         Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued         —         —           Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and July 28, 2024, respectively         1,219         1,232         1,278           Additional paid-in capital         544,244         571,585         538,172           Retained earnings         1,622,191         1,591,630         1,713,923           Accumulated other comprehensive loss         (15,943)         (21,593)         (16,848)           Treasury stock, at cost         (2,015)         (435)         (435)           Total stockholders' equity         2,149,696         2,142,419         2,236,090	Long-term operating lease liabilities	1,171,675	1,113,135	1,081,108
Stockholders' equity         Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued       —       —       —         Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and July 28, 2024, respectively       1,219       1,232       1,278         Additional paid-in capital       544,244       571,585       538,172         Retained earnings       1,622,191       1,591,630       1,713,923         Accumulated other comprehensive loss       (15,943)       (21,593)       (16,848)         Treasury stock, at cost       (2,015)       (435)       (435)         Total stockholders' equity       2,149,696       2,142,419       2,236,090	Other long-term liabilities	140,688	134,079	121,539
Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued       —       —       —       —         Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and July 28, 2024, respectively       1,219       1,232       1,278         Additional paid-in capital       544,244       571,585       538,172         Retained earnings       1,622,191       1,591,630       1,713,923         Accumulated other comprehensive loss       (15,943)       (21,593)       (16,848)         Treasury stock, at cost       (2,015)       (435)       (435)         Total stockholders' equity       2,149,696       2,142,419       2,236,090	Total liabilities	3,078,672	3,159,188	2,945,849
Common stock: \$0.01 par value; 253,125 shares authorized; 121,790, 123,125, and 127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and July 28, 2024, respectively       1,219       1,232       1,278         Additional paid-in capital       544,244       571,585       538,172         Retained earnings       1,622,191       1,591,630       1,713,923         Accumulated other comprehensive loss       (15,943)       (21,593)       (16,848)         Treasury stock, at cost       (2,015)       (435)       (435)         Total stockholders' equity       2,149,696       2,142,419       2,236,090	Stockholders' equity			
127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and July 28, 2024, respectively       1,219       1,232       1,278         Additional paid-in capital       544,244       571,585       538,172         Retained earnings       1,622,191       1,591,630       1,713,923         Accumulated other comprehensive loss       (15,943)       (21,593)       (16,848)         Treasury stock, at cost       (2,015)       (435)       (435)         Total stockholders' equity       2,149,696       2,142,419       2,236,090	Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued	_		
Additional paid-in capital       544,244       571,585       538,172         Retained earnings       1,622,191       1,591,630       1,713,923         Accumulated other comprehensive loss       (15,943)       (21,593)       (16,848)         Treasury stock, at cost       (2,015)       (435)       (435)         Total stockholders' equity       2,149,696       2,142,419       2,236,090	127,788 shares issued and outstanding at August 3, 2025, February 2, 2025 and	1,219	1,232	1,278
Retained earnings       1,622,191       1,591,630       1,713,923         Accumulated other comprehensive loss       (15,943)       (21,593)       (16,848)         Treasury stock, at cost       (2,015)       (435)       (435)         Total stockholders' equity       2,149,696       2,142,419       2,236,090		544,244	571,585	538,172
Accumulated other comprehensive loss       (15,943)       (21,593)       (16,848)         Treasury stock, at cost       (2,015)       (435)       (435)         Total stockholders' equity       2,149,696       2,142,419       2,236,090				
Treasury stock, at cost         (2,015)         (435)         (435)           Total stockholders' equity         2,149,696         2,142,419         2,236,090	•			
Total stockholders' equity         2,149,696         2,142,419         2,236,090	•			•
1 otal natifices and stockholders equity \$ 5,228,308 \$ 5,301,607 \$ 5,181,939	Total liabilities and stockholders' equity	\$ 5,228,368	\$ 5,301,607	\$ 5,181,939



### **Retail Store Data** (unaudited) Beginning of quarter **End of quarter** As of May 4, 2025 August 3, 2025 July 28, 2024 **Openings** Closings Pottery Barn 180 1 181 185 Williams Sonoma 154 154 158 West Elm 119 119 122 Pottery Barn Kids 44 44 45 Rejuvenation 11 11 11 Total 508 1 509 521



# **Condensed Consolidated Statements of Cash Flows (unaudited)**

		For the Twenty-six Weeks Ended				
(In thousands)		August 3, 2025		July 28, 2024		
Cash flows from operating activities:						
Net earnings	\$	478,825	\$	477,271		
Adjustments to reconcile net earnings to net cash provided by (used in) operating activities:						
Depreciation and amortization		113,165		113,264		
Loss on disposal/impairment of assets		3,599		2,963		
Non-cash lease expense		121,936		129,608		
Deferred income taxes		14,658		(5,931)		
Tax benefit related to stock-based awards		11,423		10,139		
Stock-based compensation expense		46,974		44,846		
Other		(1,275)		(1,578)		
Changes in:						
Accounts receivable		2,411		10,393		
Merchandise inventories		(98,562)		28,318		
Prepaid expenses and other assets		(37,959)		(66,647)		
Accounts payable		(48,962)		(26,617)		
Accrued expenses and other liabilities		(78,142)		(65,925)		
Gift card and other deferred revenue		(7,069)		2,800		
Operating lease liabilities		(125,977)		(131,848)		
Income taxes payable		6,633		(47,773)		
Net cash provided by operating activities		401,678		473,283		
Cash flows from investing activities:						
Purchases of property and equipment		(110,293)		(70,946)		
Other		(1,195)		(13)		
Net cash used in investing activities		(111,488)		(70,959)		
Cash flows from financing activities:						
Repurchases of common stock		(289,108)		(173,603)		
Payment of dividends		(155,994)		(135,768)		
Tax withholdings related to stock-based awards		(67,903)		(88,851)		
Debt issuance costs		(1,187)		_		
Other		(6,941)				
Net cash used in financing activities		(521,133)		(398,222)		
Effect of exchange rates on cash and cash equivalents		3,789		(850)		
Net (decrease) increase in cash and cash equivalents		(227,154)		3,252		
Cash and cash equivalents at beginning of period		1,212,977		1,262,007		
Cash and cash equivalents at end of period	\$	985,823	\$	1,265,259		