# Williams-Sonoma, Inc. announces record fiscal year 2022 revenues \& earnings FY22 comparable brand revenue growth of $6.5 \%$ <br> FY22 GAAP operating margin of 17.3\%; non-GAAP operating margin of 17.5\% FY22 GAAP diluted EPS of $\$ 16.32$; non-GAAP diluted EPS of $\$ 16.54$ 

San Francisco, CA, March 16, 2023 - Williams-Sonoma, Inc. (NYSE: WSM) today announced operating results for the fourth quarter and fiscal year ended January 29, 2023 (Fiscal 2022).
"At Williams-Sonoma, Inc., we are proud that, despite the declining macro environment, we delivered another record year of revenue, with a comp of $6.5 \%$ on the topline, and record earnings of $\$ 16.54$ per share. With our relentless focus on customer service and profitable growth, we continue to outperform our peers, gain market share, and distinguish ourselves as the world's largest digital-first, design-led, sustainable home retailer," said Laura Alber, President and Chief Executive Officer.

Alber concluded, "As we look to the long-term, we are confident in our continued ability to take market share, and to do so, profitably. With our culture of innovation and talent, our values, and the strength of our team, we're moving ahead with our vision of furnishing our customers everywhere. As we do, we are confident that we will continue to deliver for all our customers, employees and shareholders."

## FOURTH QUARTER 2022 HIGHLIGHTS

- Comparable brand revenue declined $0.6 \%$ with a 2 -year comp of over $10 \%$ and a 3 -year comp of 36\%.
- Delivered a gross margin of $41.2 \%$, deleveraging 380 bps , primarily driven by higher inbound and outbound shipping and freight costs with occupancy deleverage of 60bps. Occupancy costs increased $5.4 \%$ to $\$ 204$ million.
- Leveraged SG\&A 200bps on a GAAP basis and 270bps on a non-GAAP basis to $21.3 \%$, reflecting employment and advertising leverage, and insurance proceeds.
- Delivered a GAAP operating margin of 19.2\% and non-GAAP operating margin of 19.9\%.
- Increased non-GAAP EPS $1.5 \%$ with GAAP diluted EPS of $\$ 5.28$ and non-GAAP diluted EPS of $\$ 5.50$.


## FISCAL YEAR 2022 HIGHLIGHTS

- Grew comparable brand revenue $6.5 \%$ with a 2 -year comp of over $28 \%$ and a 3 -year comp of over 45\%.
- Delivered gross margin of 42.4\%, deleveraging 160bps, primarily driven by higher shipping and freight costs, with merchandise margins flat to last year. Occupancy costs increased $7.9 \%$ to $\$ 785.4$ million.
- Leveraged SG\&A 130bps on a GAAP basis and 140bps on a non-GAAP basis to $24.9 \%$, reflecting employment and advertising leverage.
- Delivered GAAP operating margin of $17.3 \%$; non-GAAP operating margin of $17.5 \%$, only down 20bps to last year's record high rate.
- Increased EPS 11\% with GAAP diluted EPS of $\$ 16.32$ and non-GAAP diluted EPS of $\$ 16.54$.
- Delivered ROIC of $49.4 \%$ driven by record earnings.
- Maintained strong liquidity position of $\$ 367$ million in cash and over $\$ 1.0$ billion in operating cash flow enabling the company to deliver strong returns to shareholders of $\$ 1.1$ billion through $\$ 217$ million in dividends and $\$ 880$ million in share repurchases.


## DIVIDENDS AND SHARE REPURCHASE AUTHORIZATIONS

- Increased our quarterly dividend $15 \%$, or $\$ 0.12$, to $\$ 0.90$ per share.
- Expanded our stock buy-back capacity to $\$ 1$ billion.


## OUTLOOK

- In fiscal 2023, we expect annual net revenue growth in the range of $-3 \%$ to $+3 \%$ with an operating margin between $14 \%$ to $15 \%$.
- In the long-term, we expect mid-to-high single-digit annual net revenue growth with operating margin above $15 \%$.


## CONFERENCE CALL AND WEBCAST INFORMATION

Williams-Sonoma, Inc. will host a live conference call today, March 16, 2023, at 7:00 A.M. (PT). The call will be open to the general public via live webcast and can be accessed at http://ir. williamssonomainc.com/events. A replay of the webcast will be available at http://ir.williamssonomainc.com/events.

## CONTACT INFORMATION

Jeff Howie EVP, Chief Financial Officer - (415) 4024324
Jeremy Brooks SVP, Chief Accounting Officer \& Head of Investor Relations - (415) 7332371

## SEC REGULATION G - NON-GAAP INFORMATION

This press release includes non-GAAP financial measures. Exhibit 1 provides reconciliations of these non-GAAP financial measures to the most comparable financial measures calculated and presented in accordance with accounting principles generally accepted in the U.S. ("GAAP"). We have not provided a reconciliation of non-GAAP guidance measures to the corresponding GAAP measures on a forwardlooking basis due to the potential variability and limited visibility of excluded items; these excluded items may include impairment charges for certain hardware and software costs and goodwill of Aperture, as well as expenses related to the impact of the acquisition of Outward, Inc. We believe that these nonGAAP financial measures, when reviewed in conjunction with GAAP financial measures, can provide meaningful supplemental information for investors regarding the performance of our business and facilitate a meaningful evaluation of current period performance on a comparable basis with prior periods. Our management uses these non-GAAP financial measures in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter. In addition, certain other items may be excluded from non-GAAP financial measures when the company believes this provides greater clarity to management and investors. These non-GAAP financial measures should be considered as a supplement to, and not as a substitute for or superior to the GAAP financial measures presented in this press release and our financial statements and other publicly filed reports. Non-GAAP measures as presented herein may not be comparable to similarly titled measures used by other companies.

## FORWARD-LOOKING STATEMENTS

This press release contains forward-looking statements that involve risks and uncertainties, as well as assumptions that, if they do not fully materialize or are proven incorrect, could cause our results to differ materially from those expressed or implied by such forward-looking statements. Such forward-looking statements include, among other things, statements in the quotes of our President and Chief Executive Officer, our fiscal year 2023 outlook and long-term financial targets, and statements regarding our growth strategies and macro trends.

The risks and uncertainties that could cause our results to differ materially from those expressed or implied by such forward-looking statements include: continuing changes in general economic conditions, and the impact on consumer confidence and consumer spending; the continuing impact of inflation and measures to control inflation, including raising interest rates, on consumer spending; the continuing impact of the coronavirus, war in Ukraine, and shortages of various raw materials on our global supply chain, retail store operations and customer demand; labor and material shortages; the outcome of our growth initiatives; new interpretations of or changes to current accounting rules; our ability to anticipate consumer preferences and buying trends; dependence on timely introduction and customer acceptance of our merchandise; changes in consumer spending based on weather, political, competitive and other conditions beyond our control; delays in store openings; competition from companies with concepts or products similar to ours; timely and effective sourcing of merchandise from our foreign and domestic vendors and delivery of merchandise through our supply chain to our stores and customers; effective inventory management; our ability to manage customer returns; uncertainties in e-marketing, infrastructure and regulation; multi-channel and multi-brand complexities; our ability to introduce new brands and brand extensions; challenges associated with our increasing global presence; dependence on external funding sources for operating capital; disruptions in the financial markets; our ability to control employment, occupancy, supply chain, product, transportation and other operating costs; our ability to improve our systems and processes; changes to our information technology infrastructure; general political, economic and market conditions and events, including war, conflict or acts of terrorism; the impact of current and potential future tariffs and our ability to mitigate impacts; the potential for increased corporate income taxes; and other risks and uncertainties described more fully in our public announcements, reports to stockholders and other documents filed with or furnished to the SEC,
including our Annual Report on Form 10-K for the fiscal year ended January 30, 2022 and all subsequent quarterly reports on Form 10-Q and current reports on Form 8-K. We have not filed our Form 10-K for the fiscal year ended January 29, 2023. As a result, all financial results described here should be considered preliminary, and are subject to change to reflect any necessary adjustments or changes in accounting estimates that are identified prior to the time we file the Form 10-K. All forward-looking statements in this press release are based on information available to us as of the date hereof, and we assume no obligation to update these forward-looking statements.

## ABOUT WILLIAMS-SONOMA, INC.

Williams-Sonoma, Inc. is the world's largest digital-first, design-led and sustainable home retailer. The company's products, representing distinct merchandise strategies - Williams Sonoma, Pottery Barn, Pottery Barn Kids, Pottery Barn Teen, West Elm, Williams Sonoma Home, Rejuvenation, and Mark and Graham - are marketed through e-commerce websites, direct-mail catalogs and retail stores. These brands are also part of The Key Rewards, our loyalty and credit card program that offers members exclusive benefits across the Williams-Sonoma family of brands. We operate in the U.S., Puerto Rico, Canada, Australia and the United Kingdom, offer international shipping to customers worldwide, and have unaffiliated franchisees that operate stores in the Middle East, the Philippines, Mexico, South Korea and India, as well as e-commerce websites in certain locations. We are also proud to be a leader in our industry with our Environmental, Social and Governance ("ESG") efforts. Our company is Good By Design - we've deeply ingrained sustainability into our business. From our factories to your home, we are united in a shared purpose to care for our people and our planet.

For more information on our ESG efforts, please visit: https://sustainability.williams-sonomainc.com/

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## Condensed Consolidated Statements of Earnings (unaudited)

| (In thousands, except per share amounts) | For the Thirteen Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 29, 2023 |  | January 30, 2022 |  |
|  | \$ | $\%$ of Revenues | \$ | \% of Revenues |
| Net revenues | \$2,453,079 | 100.0 \% | \$2,501,029 | 100.0 \% |
| Cost of goods sold | 1,443,229 | 58.8 | 1,375,792 | 55.0 |
| Gross profit | 1,009,850 | 41.2 | 1,125,237 | 45.0 |
| Selling, general and administrative expenses | 540,063 | 22.0 | 600,665 | 24.0 |
| Operating income | 469,787 | 19.2 | 524,572 | 21.0 |
| Interest income, net | $(1,383)$ | (0.1) | (89) | - |
| Earnings before income taxes | 471,170 | 19.2 | 524,661 | 21.0 |
| Income taxes | 116,177 | 4.7 | 121,720 | 4.9 |
| Net earnings | \$ 354,993 | 14.5\% | \$ 402,941 | 16.1 \% |
| Earnings per share (EPS): |  |  |  |  |
| Basic | \$ 5.35 |  | \$ 5.56 |  |
| Diluted | \$ 5.28 |  | \$ 5.41 |  |
| Shares used in calculation of EPS: |  |  |  |  |
| Basic | 66,349 |  | 72,494 |  |
| Diluted | 67,201 |  | 74,503 |  |

## 4th Quarter Net Revenues and Comparable Brand Revenue Growth (Decline) ${ }^{I}$

| (In millions, except percentages) | Net Revenues |  |  |  | Comparable Brand Revenue Growth (Decline) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 22 |  | Q4 21 |  | Q4 22 | Q4 21 |
| Pottery Barn | \$ | 967 | \$ | 921 | 5.8 \% | 16.2 \% |
| West Elm |  | 534 |  | 598 | (10.7) | 18.3 |
| Williams Sonoma |  | 524 |  | 552 | (2.5) | 4.5 |
| Pottery Barn Kids and Teen |  | 323 |  | 314 | 4.0 | (6.1) |
| Other ${ }^{2}$ |  | 105 |  | 116 | N/A | N/A |
| Total | \$ | 2,453 | \$ | 2,501 | (0.6)\% | 10.8 \% |

[^0]
## Condensed Consolidated Statements of Earnings (unaudited)

| (In thousands, except per share amounts) | For the Fiscal Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | January 29, 2023 |  | January 30, 2022 |  |
|  | \$ | $\%$ of <br> Revenues | \$ | $\%$ of Revenues |
| Net revenues | \$ 8,674,417 | 100.0 \% | \$ 8,245,936 | 100.0 \% |
| Cost of goods sold | 4,996,684 | 57.6 | 4,613,973 | 56.0 |
| Gross profit | 3,677,733 | 42.4 | 3,631,963 | 44.0 |
| Selling, general and administrative expenses | 2,179,311 | 25.1 | 2,178,847 | 26.4 |
| Operating income | 1,498,422 | 17.3 | 1,453,116 | 17.6 |
| Interest (income) expense, net | $(2,260)$ | - | 1,865 | - |
| Earnings before income taxes | 1,500,682 | 17.3 | 1,451,251 | 17.6 |
| Income taxes | 372,778 | 4.3 | 324,914 | 3.9 |
| Net earnings | $\underline{\text { \$ 1,127,904 }}$ | $\underline{13.0}$ \% | $\underline{\text { \$ 1,126,337 }}$ | $\underline{13.7}$ \% |
| Earnings per share (EPS): |  |  |  |  |
| Basic | \$ 16.58 |  | \$ 15.17 |  |
| Diluted | \$ 16.32 |  | \$ 14.75 |  |
| Shares used in calculation of EPS: |  |  |  |  |
| Basic | 68,021 |  | 74,272 |  |
| Diluted | 69,100 |  | 76,354 |  |

Fiscal Year Net Revenues and Comparable Brand Revenue Growth (Decline) ${ }^{I}$

| (In millions, except percentages) | Net Revenues |  |  |  | Comparable Brand Revenue Growth (Decline) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 22 |  | FY 21 |  | FY 22 | FY 21 |
| Pottery Barn | \$ | 3,556 | \$ | 3,121 | 14.9 \% | 23.9 \% |
| West Elm |  | 2,278 |  | 2,235 | 2.5 | 33.1 |
| Williams Sonoma |  | 1,287 |  | 1,345 | (1.7) | 10.5 |
| Pottery Barn Kids and Teen |  | 1,133 |  | 1,140 | 0.4 | 11.6 |
| Other ${ }^{2}$ |  | 420 |  | 405 | N/A | N/A |
| Total | \$ | 8,674 | \$ | 8,246 | 6.5 \% | 22.0 \% |

1 See the Company's $10-\mathrm{K}$ and $10-\mathrm{Q}$ filings for the definition of comparable brand revenue, which is calculated on a 52-week basis for fiscal 2022 and fiscal 2021, and includes business-to-business revenues. Comparable stores that were temporarily closed due to COVID-19 were not excluded from the comparable stores calculation.
2 Primarilv concists of net revenues from Reiuvenation our international franchice onerations and Mark and Graham

## Condensed Consolidated Balance Sheets (unaudited)

| (In thousands, except per share amounts) | As of |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 29, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 30, } \\ 2022 \\ \hline \end{gathered}$ |  |
| Assets |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 367,344 | \$ | 850,338 |
| Accounts receivable, net |  | 115,685 |  | 131,683 |
| Merchandise inventories, net |  | 1,456,123 |  | 1,246,372 |
| Prepaid expenses |  | 64,961 |  | 69,252 |
| Other current assets |  | 31,967 |  | 26,249 |
| Total current assets |  | 2,036,080 |  | 2,323,894 |
| Property and equipment, net |  | 1,065,381 |  | 920,773 |
| Operating lease right-of-use assets |  | 1,286,452 |  | 1,132,764 |
| Deferred income taxes, net |  | 81,389 |  | 56,585 |
| Goodwill |  | 77,307 |  | 85,354 |
| Other long-term assets, net |  | 116,407 |  | 106,250 |
| Total assets | \$ | 4,663,016 | \$ | 4,625,620 |
| Liabilities and stockholders' equity |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 508,321 | \$ | 612,512 |
| Accrued expenses |  | 247,594 |  | 319,924 |
| Gift card and other deferred revenue |  | 479,229 |  | 447,770 |
| Income taxes payable |  | 61,204 |  | 79,554 |
| Operating lease liabilities |  | 231,965 |  | 217,409 |
| Other current liabilities |  | 108,138 |  | 94,517 |
| Total current liabilities |  | 1,636,451 |  | 1,771,686 |
| Deferred lease incentives |  | 10,027 |  | 16,360 |
| Long-term operating lease liabilities |  | 1,211,693 |  | 1,066,839 |
| Other long-term liabilities |  | 103,794 |  | 106,528 |
| Total liabilities |  | 2,961,965 |  | 2,961,413 |
| Stockholders' equity |  |  |  |  |
| Preferred stock: \$0.01 par value; 7,500 shares authorized, none issued |  | - |  | - |
| Common stock: $\$ 0.01$ par value; 253,125 shares authorized; 66,226 and 71,982 shares issued and outstanding at January 29, 2023 and January 30, 2022, respectively |  | 663 |  | 720 |
| Additional paid-in capital |  | 573,117 |  | 600,942 |
| Retained earnings |  | 1,141,819 |  | 1,074,084 |
| Accumulated other comprehensive loss |  | $(13,809)$ |  | $(10,828)$ |
| Treasury stock, at cost |  | (739) |  | (711) |
| Total stockholders' equity |  | 1,701,051 |  | 1,664,207 |
| Total liabilities and stockholders' equity | \$ | 4,663,016 | \$ | 4,625,620 |

## Retail Store Data

(unaudited)

|  | Beginning of quarter October 30, 2022 | Openings | Closings | End of quarter January 29, 2023 | As of January 30, 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Pottery Barn | 189 | 2 | (3) | 188 | 188 |
| Williams Sonoma | 175 | 1 | (11) | 165 | 174 |
| West Elm | 122 | 1 | (1) | 122 | 121 |
| Pottery Barn Kids | 52 | - | (6) | 46 | 52 |
| Rejuvenation | 9 | - | - | 9 | 9 |
| Total | 547 | 4 | (21) | 530 | 544 |

## Condensed Consolidated Statements of Cash Flows (unaudited)

| (In thousands) | For the Fiscal Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { January 29, } \\ 2023 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { January 30, } \\ 2022 \\ \hline \end{gathered}$ |  |
| Cash flows from operating activities: |  |  |  |  |
| Net earnings | \$ | 1,127,904 | \$ | 1,126,337 |
| Adjustments to reconcile net earnings to net cash provided by (used in) operating activities: |  |  |  |  |
| Depreciation and amortization |  | 214,153 |  | 196,087 |
| Loss on disposal/impairment of assets |  | 25,116 |  | 1,015 |
| Amortization of deferred lease incentives |  | $(3,019)$ |  | $(4,282)$ |
| Non-cash lease expense |  | 231,350 |  | 216,888 |
| Deferred income taxes |  | $(23,823)$ |  | 2,535 |
| Stock-based compensation expense |  | 90,268 |  | 95,240 |
| Other |  | 680 |  | 288 |
| Changes in: |  |  |  |  |
| Accounts receivable |  | 15,687 |  | 11,896 |
| Merchandise inventories |  | $(208,908)$ |  | $(239,981)$ |
| Prepaid expenses and other assets |  | $(11,823)$ |  | $(2,060)$ |
| Accounts payable |  | $(113,521)$ |  | 56,674 |
| Accrued expenses and other liabilities |  | $(61,995)$ |  | 49,460 |
| Gift card and other deferred revenue |  | 31,839 |  | 75,460 |
| Operating lease liabilities |  | $(242,855)$ |  | $(224,567)$ |
| Income taxes payable |  | $(18,231)$ |  | 10,157 |
| Net cash provided by operating activities |  | 1,052,822 |  | 1,371,147 |
| Cash flows from investing activities: |  |  |  |  |
| Purchases of property and equipment |  | $(354,117)$ |  | $(226,517)$ |
| Other |  | 162 |  | 270 |
| Net cash used in investing activities |  | $(353,955)$ |  | $(226,247)$ |
| Cash flows from financing activities: |  |  |  |  |
| Repurchases of common stock |  | $(880,038)$ |  | $(899,433)$ |
| Payment of dividends |  | $(217,345)$ |  | $(187,539)$ |
| Tax withholdings related to stock-based awards |  | $(81,290)$ |  | $(104,235)$ |
| Repayment of long-term debt |  | - |  | $(300,000)$ |
| Debt issuance costs |  | - |  | (778) |
| Net cash used in financing activities |  | $(1,178,673)$ |  | $(1,491,985)$ |
| Effect of exchange rates on cash and cash equivalents |  | $(3,188)$ |  | $(2,914)$ |
| Net decrease in cash and cash equivalents |  | $(482,994)$ |  | $(349,999)$ |
| Cash and cash equivalents at beginning of period |  | 850,338 |  | 1,200,337 |
| Cash and cash equivalents at end of period | \$ | 367,344 | \$ | 850,338 |

## Exhibit 1

## GAAP to Non-GAAP Reconciliation

## (unaudited)

| (In thousands, except per share data) | For the Thirteen Weeks Ended |  |  |  |  |  | For the Fiscal Year Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | January 29, 2023 |  |  | January 30, 2022 |  |  | January 29, 2023 |  | January 30, 2022 |  |  |
|  |  | \$ | \% of revenues |  | \$ | \% of revenues | \$ | \% of revenues |  | \$ | $\begin{gathered} \text { \% of } \\ \text { revenues } \end{gathered}$ |
| Selling, general and administrative expenses | \$ | 540,063 | 22.0 \% | \$ | 600,665 | 24.0 \% | \$ 2,179,311 | 25.1 \% |  | 2,178,847 | 26.4 \% |
| Impairment of Aperture ${ }^{1}$ |  | $(17,687)$ |  |  | - |  | $(17,687)$ |  |  | - |  |
| Outward-related ${ }^{2}$ |  | - |  |  | (812) |  | - |  |  | $(9,160)$ |  |
| Non-GAAP selling, general and administrative expenses | \$ | 522,376 | 21.3 \% | \$ | 599,853 | 24.0 \% | \$ 2,161,624 | 24.9 \% |  | 2,169,687 | 26.3 \% |


| Operating income | \$ | 469,787 | 19.2 \% | \$ | 524,572 | 21.0 \% | \$ 1,498,422 | 17.3 \% |  | \$ 1,453,116 | 17.6 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Impairment of Aperture ${ }^{l}$ |  | 17,687 |  |  | - |  | 17,687 |  |  | - |  |
| Outward-related ${ }^{2}$ |  | - |  |  | 812 |  | - |  |  | 9,160 |  |
| Non-GAAP operating income | \$ | 487,474 | 19.9 \% | \$ | 525,384 | 21.0 \% | \$ 1,516,109 | 17.5 \% |  | \$ 1,462,276 | 17.7 \% |


|  |  | \$ | Tax rate |  | \$ | Tax rate |  | \$ | Tax rate |  | \$ | Tax rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income taxes | \$ | 116,177 | 24.7 \% | \$ | 121,720 | 23.2 \% | \$ | 372,778 | 24.8 \% | \$ | 324,914 | 22.4 \% |
| Impairment of Aperture ${ }^{l}$ |  | 2,840 |  |  | - |  |  | 2,840 |  |  | - |  |
| Outward-related ${ }^{2}$ |  | - |  |  | (49) |  |  | - |  |  | 1,397 |  |
| Non-GAAP income taxes | \$ | 119,017 | 24.4 \% | \$ | 121,671 | 23.2 \% | \$ | 375,618 | 24.7 \% | \$ | 326,311 | 22.3 \% |


| Diluted EPS | \$ | 5.28 | \$ | 5.41 | \$ | 16.32 | \$ | 14.75 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Impairment of Aperture ${ }^{1}$ |  | 0.22 |  | - |  | 0.21 |  | - |
| Outward-related ${ }^{2}$ |  | - |  | 0.01 |  | - |  | 0.10 |
| Non-GAAP diluted EPS ${ }^{3}$ | \$ | 5.50 | \$ | 5.42 | \$ | 16.54 | \$ | 14.85 |

 to the impairment of goodwill, associated with Aperture, a division of our Outward, Inc. subsidiary.
 acquired intangibles for Outward, Inc
3 Per share amounts may not sum due to rounding to the nearest cent per diluted share.

## SEC Regulation G - Non-GAAP Information

These tables include non-GAAP selling, general and administrative expense, operating income, operating margin, income taxes, effective tax rate and diluted EPS. We believe that these non-GAAP financial measures provide meaningful supplemental information for investors regarding the performance of our business and facilitate a meaningful evaluation of our quarterly actual results on a comparable basis with prior periods. Our management uses these non-GAAP financial measures in order to have comparable financial results to analyze changes in our underlying business from quarter to quarter. These non-GAAP financial measures should be considered as a supplement to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP.

## Return on Invested Capital ("ROIC")

We believe ROIC is a useful financial measure for investors in evaluating the efficient and effective use of capital, and is an important component of long-term shareholder return.

We define ROIC as non-GAAP net operating profit after tax ("NOPAT"), divided by our average invested capital. NOPAT is defined as non-GAAP operating income, plus rent expense, less estimated taxes at the company's effective tax rate. Average invested capital is defined as the two-year average of total assets less current liabilities, plus capitalized leases, less cash in excess of $\$ 200$ million.

ROIC is not a measure of financial performance under GAAP, and should be considered in addition to, and not as a substitute for other financial measures prepared in accordance with GAAP. Our method of determining ROIC may differ from other companies' methods and therefore may not be comparable.


[^0]:    1 See the Company's $10-\mathrm{K}$ and $10-\mathrm{Q}$ filings for the definition of comparable brand revenue, which is calculated on a 13 -week basis for Q4 2022 and Q4 2021, and includes business-to-business revenues.

    2 Primarily consists of net revenues from Reiuvenation_our international franchise onerations and Mark and Graham

