



CREATING VALUE & IMPROVING LIVES  
THROUGH SUSTAINABLE,  
RESPONSIBLE MINING

# Investor Presentation

DECEMBER 2022

# Cautionary Statement



## CAUTIONARY STATEMENT REGARDING FORWARD LOOKING STATEMENTS:

This presentation contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws. Where a forward-looking statement expresses or implies an expectation or belief as to future events or results, such expectation or belief is expressed in good faith and believed to have a reasonable basis. However, such statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from future results expressed, projected or implied by the forward-looking statements. Forward-looking statements often address our expected future business and financial performance and financial condition; and often contain words such as “anticipate,” “intend,” “plan,” “will,” “would,” “estimate,” “expect,” “believe,” “target,” “indicative,” “preliminary,” or “potential.” Forward-looking statements in this presentation may include, without limitation, (i) estimates of future production and sales, including production outlook, average future production, upside potential and indicative production profiles; (ii) estimates of future costs applicable to sales and all-in sustaining costs; (iii) estimates of future capital expenditures, including development and sustaining capital; (iv) estimates of future cost reductions, full potential savings, value creation, improvements, and efficiencies; (v) expectations regarding the Tanami Expansion 2, Ahafo North, Yanacocha Sulfides, Pamour and Cerro Negro District Expansion 1 projects, including, without limitation, expectations production, milling, costs applicable to sales and all-in sustaining costs, capital costs, mine life extension, construction completion, commercial production and other timelines, as well as the development, growth and exploration potential of the Company's other operations, projects and investments, including, without limitation, returns, IRR, schedule, approval and decision dates, mine life and mine life extensions, commercial start, first production, average production, average costs, impacts of improvement or expansion projects and upside potential; (vi) expectations regarding future investments or divestitures; (vii) expectations regarding free cash flow, and returns to stockholders, including with respect to future dividends and future share repurchases; (viii) expectations regarding future mineralization, including, without limitation, expectations regarding reserves and recoveries; (ix) estimates of future closure costs and liabilities, including, without limitation, expectations with respect to water treatment and other costs; (x) expectations regarding the timing and/or likelihood of future borrowing, future debt repayment, financial flexibility and cash flow; (xi) expectations related to energy and climate investments and achievement of targets; and (xii) other outlook. Estimates or expectations of future events or results are based upon certain assumptions, which may prove to be incorrect. Such assumptions, include, but are not limited to: (i) there being no significant change to current geotechnical, metallurgical, hydrological and other physical conditions; (ii) permitting, development, operations and expansion of operations and projects being consistent with current expectations and mine plans; (iii) political developments in any jurisdiction in which the Company operates being consistent with its current expectations; (iv) certain exchange rate assumptions; (v) certain price assumptions for gold, copper, silver, zinc, lead and oil; (vi) prices for key supplies; (vii) the accuracy of current mineral reserve and mineralized material estimates; and (viii) other planning assumptions. Uncertainties relating to the impacts of COVID-19, include, without limitation, general macroeconomic uncertainty and changing market conditions, changing restrictions on the mining industry in the jurisdictions in which we operate, the ability to operate following changing governmental restrictions on travel and operations (including, without limitation, the duration of restrictions, including access to sites, ability to transport and ship doré, access to processing and refinery facilities, impacts to international trade, impacts to supply chain, including price, availability of goods, ability to receive supplies and fuel, impacts to productivity and operations in connection with decisions intended to protect the health and safety of the workforce, their families and neighboring communities), the impact of additional waves or variations of Covid, and the availability and impact of COVID-19 vaccinations in the areas and countries in which we operate. Such uncertainties could result in operating sites being placed into care and maintenance, and impact estimates costs and timing of projects. Although the Company does not currently have operations in Ukraine, Russia or other parts of Europe, Russia's invasion of Ukraine has resulted in uncertainties in the market which could impact certain planning assumptions, including, but not limited to commodity and currency prices, costs and supply chain availabilities. Investors are reminded that future dividends beyond the dividend payable on December 29, 2022 to holders of record at the close of business on December 8, 2022 have not yet been approved or declared by the Board of Directors, and an annualized dividend payout or dividend yield has not been declared by the Board. Management's expectations with respect to future dividends are “forward-looking statements” and the Company's dividend framework is non-binding. The declaration and payment of future dividends remain at the discretion of the Board of Directors and will be determined based on Newmont's financial results, balance sheet strength, cash and liquidity requirements, future prospects, gold and commodity prices, and other factors deemed relevant by the Board. Investors are also cautioned that the extent to which the Company repurchases its shares, and the timing of such repurchases, will depend upon a variety of factors, including trading volume, market conditions, legal requirements, business conditions and other factors. The repurchase program may be discontinued at any time, and the program does not obligate the Company to acquire any specific number of shares of its common stock or to repurchase the full authorized amount during the authorization period. Consequently, the Board of Directors may revise or terminate such share repurchase authorization in the future. For a more detailed discussion of risks and other factors that might impact future looking statements, see the Company's Annual Report on Form 10-K for the year ended December 31, 2021 and the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2022, each filed with the U.S. Securities and Exchange Commission (the “SEC”), under the heading “Risk Factors”, available on the SEC website or [www.newmont.com](http://www.newmont.com). The Company does not undertake any obligation to release publicly revisions to any “forward-looking statement,” including, without limitation, outlook, to reflect events or circumstances after the date of this presentation, or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws. Investors should not assume that any lack of update to a previously issued “forward-looking statement” constitutes a reaffirmation of that statement. Continued reliance on “forward-looking statements” is at investors' own risk.



# Newmont is the World's Leading Gold Company



## COMMITMENT TO LEADING ESG PRACTICES

*Creating value and improving lives  
for all stakeholders*



## INDUSTRY LEADING PORTFOLIO

*World-class assets in top-tier  
jurisdictions*



## PROVEN OPERATING MODEL

*Experienced leaders with strong  
track record*



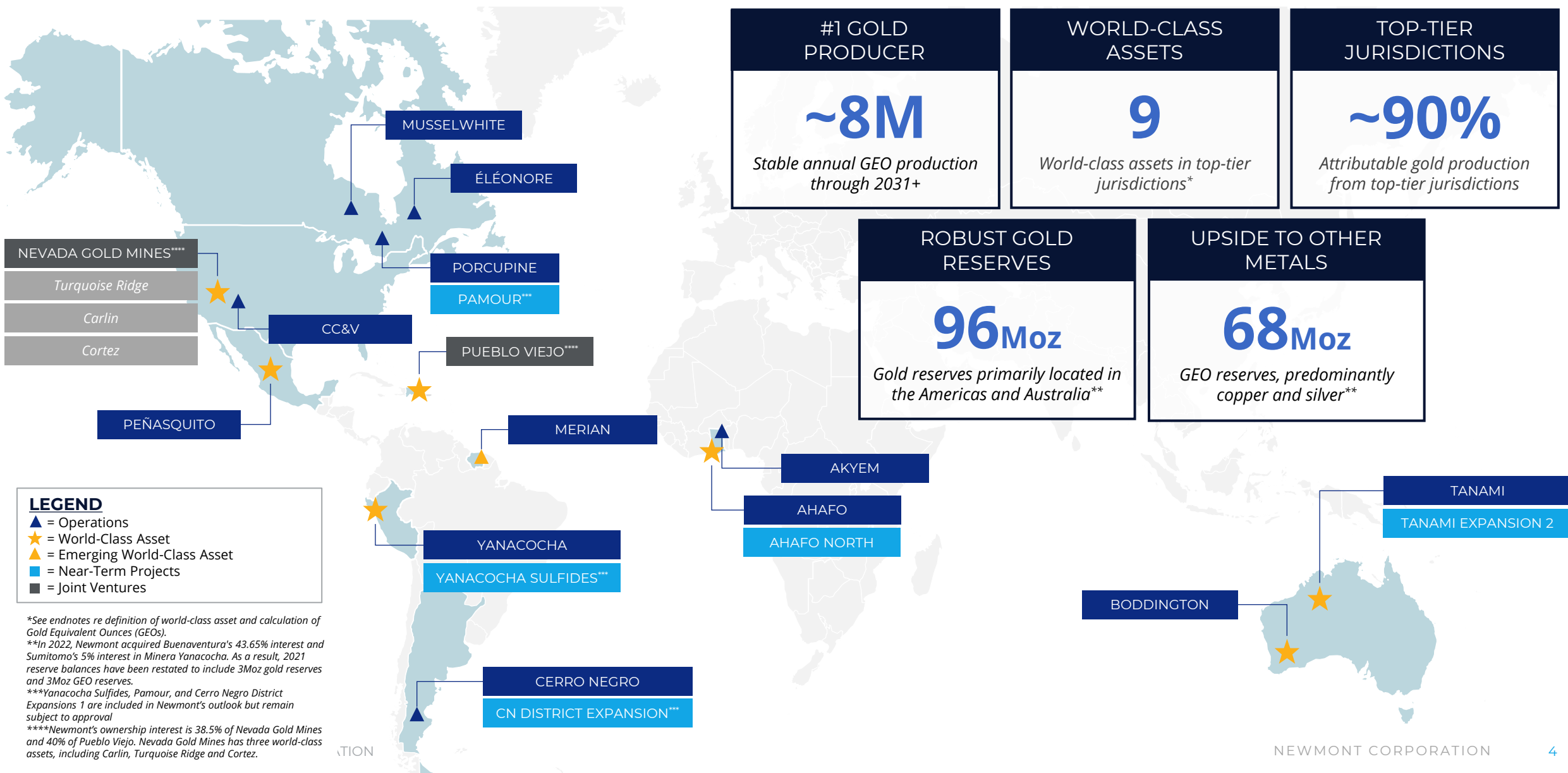
## DISCIPLINED CAPITAL ALLOCATION STRATEGY

*Balanced approach to deliver  
value through the cycle*



*Key Differentiators that Form the Foundation for a **Clear and Consistent Strategy***

# World-Class Assets in Top-Tier Jurisdictions



#1 GOLD PRODUCER

**~8M**

*Stable annual GEO production through 2031+*

WORLD-CLASS ASSETS

**9**

*World-class assets in top-tier jurisdictions\**

TOP-TIER JURISDICTIONS

**~90%**

*Attributable gold production from top-tier jurisdictions*

ROBUST GOLD RESERVES

**96Moz**

*Gold reserves primarily located in the Americas and Australia\*\**

UPSIDE TO OTHER METALS

**68Moz**

*GEO reserves, predominantly copper and silver\*\**

**LEGEND**

- ▲ = Operations
- ★ = World-Class Asset
- ▲ = Emerging World-Class Asset
- = Near-Term Projects
- = Joint Ventures

\*See endnotes re definition of world-class asset and calculation of Gold Equivalent Ounces (GEOs).

\*\*In 2022, Newmont acquired Buenaventura's 43.65% interest and Sumitomo's 5% interest in Minera Yanacocha. As a result, 2021 reserve balances have been restated to include 3Moz gold reserves and 3Moz GEO reserves.

\*\*\*Yanacocha Sulfides, Pamour, and Cerro Negro District Expansions 1 are included in Newmont's outlook but remain subject to approval

\*\*\*\*Newmont's ownership interest is 38.5% of Nevada Gold Mines and 40% of Pueblo Viejo. Nevada Gold Mines has three world-class assets, including Carlin, Turquoise Ridge and Cortez.

# Project Pipeline to Sustain Production into 2040s



7+ YEARS

4 TO 7 YEARS

0 TO 4 YEARS

EXECUTION

DEFINITIVE  
FEASIBILITY

**YANACOCOA SULFIDES**  
Peru – Gold (~45%), Copper (~45%),  
Silver (~10%)

**PUEBLO VIEJO  
EXPANSION JV**  
Dominican Republic – Gold

**TANAMI EXPANSION 2**  
Australia – Gold

**AHAFO NORTH**  
Ghana – Gold

**GOLDRUSH (NGM JV)**  
USA – Gold

**BODDINGTON LAYBACKS\*\***  
Australia – Gold

**AKYEM LAYBACK\*\***  
Ghana – Gold

**TURQUOISE RIDGE  
SHAFT (NGM JV)**  
USA – Gold

PREFEASIBILITY/  
FEASIBILITY

**GALORE CREEK JV**  
Canada – Gold (~20%), Copper (~75%),  
Silver (~5%)

**NORTE ABIERTO JV**  
Chile – Gold (~55%), Copper (~40%),  
Silver (~5%)

**NUEVA UNIÓN JV**  
Chile – Gold (~10%), Copper (~85%),  
Molybdenum (~5%)

**COFFEE**  
Canada – Gold

**AKYEM UNDERGROUND**  
Ghana – Gold

**OBERON (Tanami)**  
Australia – Gold

**APENSU UNDERGROUND (Ahafo)**  
Ghana – Gold

**PAMOUR (Porcupine)**  
Canada – Gold

**CERRO NEGRO DISTRICT  
EXPANSIONS 1**  
Argentina – Gold

CONCEPTUAL/  
SCOPING

**PEÑASQUITO LAYBACK\*\***  
Mexico – Gold (~20%) Silver (~40%),  
Zinc (~30%), Lead (~10%)

**SADDLE NORTH**  
Canada – Gold (~40%) Copper (~60%)

**CN DISTRICT EXPANSIONS 2**  
Argentina – Gold

**SABAJO EXTENSION**  
(Merian)  
Suriname – Gold

**SUBIKA UNDERGROUND  
GROWTH (Ahafo)**  
Ghana – Gold

## LEGEND\*

Included in 10-Year  
Production Profile

Gold Deposit

Other Metals

GREENFIELD

BROWNFIELD

<\$500M Investment

\$500M - \$1.0B Investment

>\$1.0B Investment

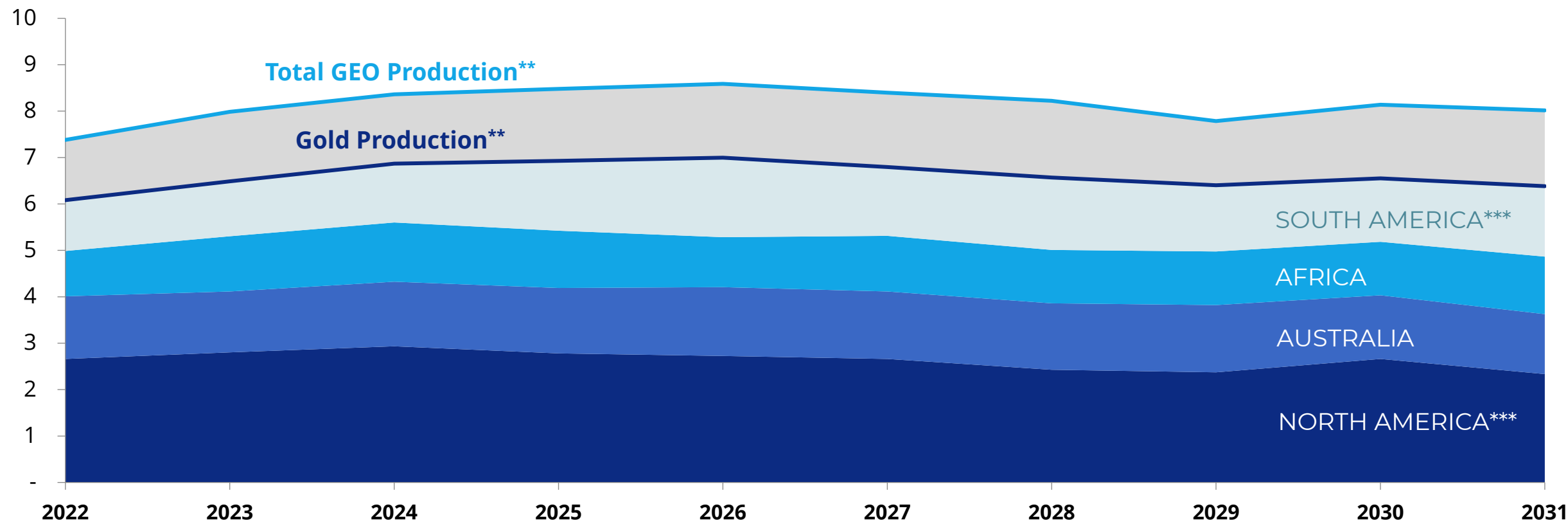
\*Attributable basis; JV projects not managed under Newmont investment system. Pueblo Viejo attributable capital is not reported in development capital outlook.  
\*\*Represents significant stripping campaigns at existing open pits, recorded primarily as Costs Applicable to Sales.

# Steady Production Through Industry-Best Portfolio



## INDICATIVE 10-YEAR PRODUCTION PROFILE\*

(Attributable Moz per Year)



*~8 Million Gold Equivalent Ounces per Year for the Next Decade*

\*Indicative production profile includes existing assets and Yanacocha Sulfides, Pamour, and Cerro Negro Expansion 1 (which remain subject to approval), resource conversion and high confidence inventory. See endnotes.

\*\*Gold and GEO production assumptions for 2022 incorporate revised guidance estimates as of July 25, 2022. For 2023 through 2031, production assumptions are as of December 2, 2021. Newmont will provide an update on our 2023 and long-term outlook in December 2022. See endnote re calculation of GEOs.

\*\*\*Includes Newmont's ownership interest of 38.5% in Nevada Gold Mines (North America) and 40% in Pueblo Viejo (South America)



# Disciplined Capital Allocation Priorities



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## **MAINTAINING FINANCIAL FLEXIBILITY**

*Sustain an Investment-Grade Balance Sheet with Strength & Flexibility*

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## **INVESTING IN SUSTAINABLE PRODUCTION**

*Reinvest in the Business to Improve Cash Margins Over the Long Term*

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## **RETURNING CASH TO SHAREHOLDERS**

*Deliver Sustainable Returns Through Industry-Leading Dividend Framework*

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*Balanced Approach to **Deliver Long-Term Value** Through the Cycle*

# The Industry's Strongest Balance Sheet



## TOTAL LIQUIDITY\*

**\$6.7B**

*Cash Balance and Undrawn Revolving Credit Facility*

## CASH AND SHORT-TERM BANK DEPOSITS\*

**\$3.7B**

*Maintaining Strength During Time of Meaningful Reinvestment*

## NET DEBT TO ADJUSTED EBITDA\*\*

**0.5x**

*Substantially Below Target of Less than 1.0x*

## WEIGHTED AVERAGE COST OF DEBT

**4.1%**

*Industry's First Sustainability Linked-Bond at 2.6%*

## NEXT DEBT MATURITY

**2029**

*Provides Flexibility in Executing on Capital Allocation Priorities*

## INVESTMENT-GRADE BALANCE SHEET

**BBB+ / Baa1**

*Credit ratings from S&P and Moody's*

\*As of Q3 2022; Cash balance includes \$3,058M in cash and cash equivalents and \$653M in time deposits, currently included in Time Deposits and Other Investments on the balance sheet. \*\*See endnotes.

***Investment-Grade Balance Sheet with Strength and Flexibility***



# Steady Investment in Sustainable Production



Maintaining portfolio of world-class assets in proven mining jurisdictions; Average sustaining capital of **~\$1B to 1.2B per year\***

In a period of meaningful reinvestment; Average attributable development capital of **~\$800M to \$1B per year\***

Robust foundation of reserves and resources; Average exploration & advanced projects investment of **~\$400M per year\***

\*Represents average annual spending over a 10-year period.

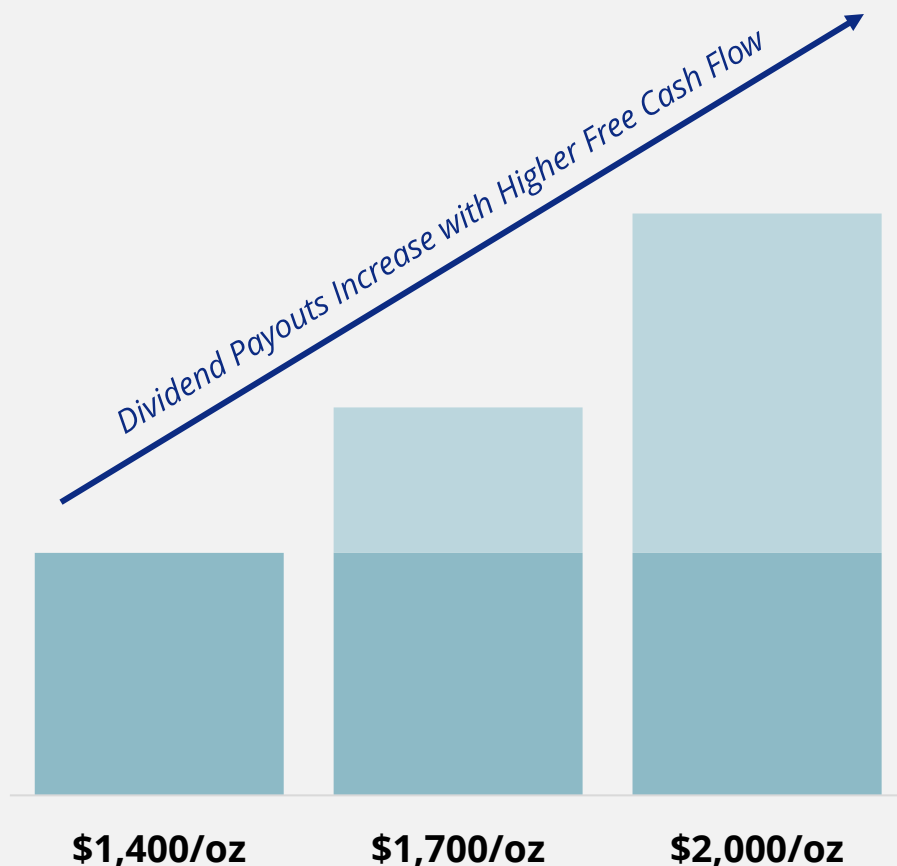
***Targeting Average Investment of ~\$2.5B per Year to Support Global Portfolio***



# Industry-Leading Dividend Framework



## ANNUALIZED DIVIDEND PAYOUT\*

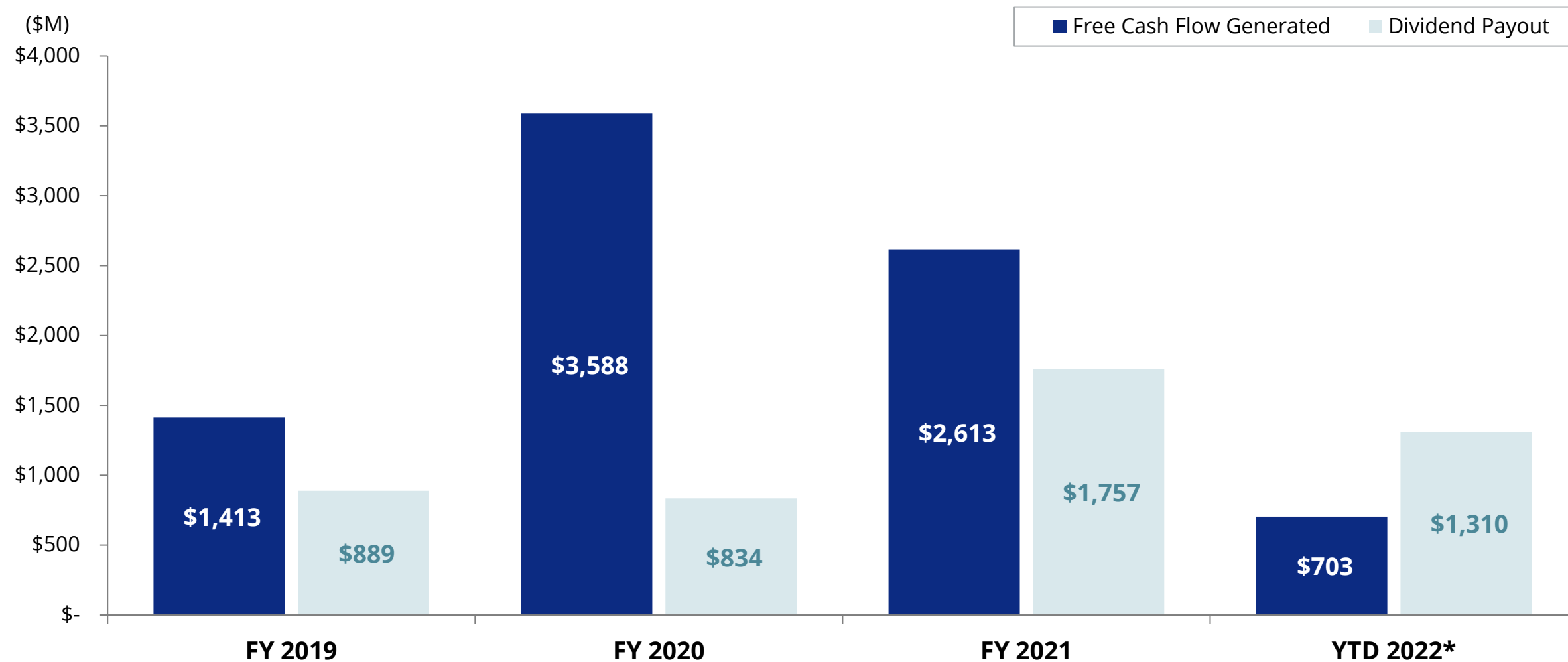


- Remain committed to structured, **industry-leading dividend framework** introduced in October 2020
  - Dividend payouts calibrated on gold price, evaluated in increments of \$300/oz
  - Base dividend set at reserve price assumption, variable component assessed at higher gold prices
  - Assessed annually in alignment with the business planning cycle
- 2023 dividend payouts will incorporate updated **business plan and macroeconomic inputs**
  - Reserve gold pricing assumption to be increased \$200/oz to \$1,400/oz
  - Incorporates impacts to Free Cash Flow from expected input costs and gold price outlook
  - Continuing period of meaningful re-investment in 2023
  - Supported by strong balance sheet, consistent with 2022
  - Revised dividend payout ranges will be applicable to all dividends to be paid in 2023, including the dividend to be declared for the fourth quarter 2022
- Annual updates to payout ranges to be provided with **Guidance each February**
- Dividends remain subject to quarterly **review and approval by the Board**

\*Investors are reminded that Newmont's dividend framework is non-binding and an annualized dividend has not been declared by the Board. Dividends beyond the current quarter dividend remain subject to future consideration and declaration is the discretion of the Board. See endnote re dividends and returns to shareholders.  
\*\*Includes Q3 dividend announced on 27 October 2022, payable in December.

***On Track to Return Nearly \$4B to Shareholders Since Framework was Introduced\*\****

# Dividend Payments Relative to Free Cash Flow



\*As of September 30, 2022.

*Cumulative Dividends are ~58% of Free Cash Flow Since 2019*

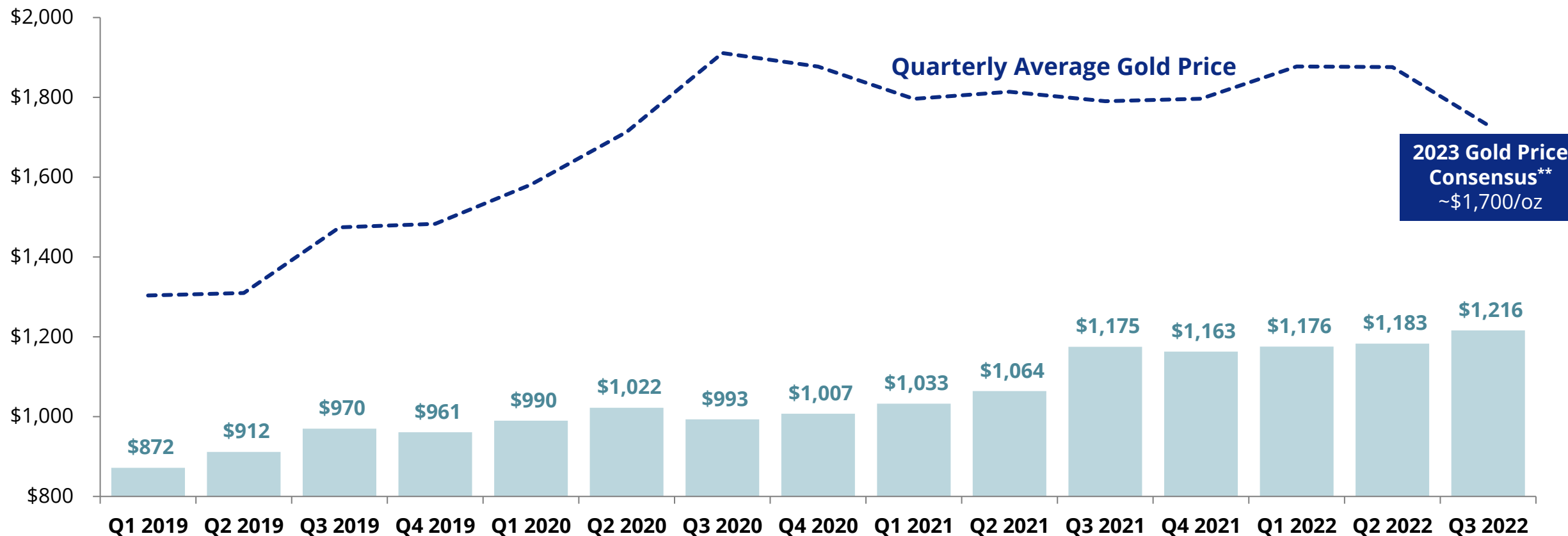


# A Challenging Market Environment for the Industry



## AVERAGE ALL-IN SUSTAINING COSTS (AISC) PER OUNCE (\$/OZ)

■ Industry Average AISC/oz\*



**2023 Gold Price Consensus\*\***  
~\$1,700/oz

\*See endnotes re All-in Sustaining Costs (AISC/oz); Industry metrics are calculated by averaging quarterly reported gold all-in sustaining costs per ounce for the selected peer group, including Barrick Gold Corp, Agnico Eagle Mines Limited, Kinross Gold Corp, AngloGold Ashanti Limited, and Newcrest Mining Ltd. \*\*2023 gold price consensus per Factset on November 23, 2022.

**Assuming *Higher Costs* and *Lower Gold Prices* will be Sustained into 2023**

# Operating Model Drives Continuous Improvement

LEVERAGING PROVEN WORLD-CLASS PROGRAM AND TECHNICAL EXPERTISE



**Diagnose**

**Design**

**Deliver**

**Refresh**

- ✓ Proven integrated operating model with deep bench of experienced leaders and technical experts
- ✓ Robust governance structure drives stable, predictable, and sustainable performance
- ✓ Full Potential program engrained in Newmont's integrated operating model and culture
- ✓ Vehicle for reducing costs, improving efficiencies and generating productivity across operating sites and functions
- ✓ The site-owned, site-led model is supported by centralized subject matter experts and regional and corporate teams

\*See endnotes regarding forward-looking statements and Full Potential.

\*\* Assumptions from 2022 Guidance Webcast on December 2, 2021.

**EXTERNAL SPEND & OTHER – 15%**

*Supply Chain, Asset Management and G&A Improvements*

**MINING IMPROVEMENT – 55%**

*Optimizing Fleet and Improving Productivity*

**~\$290M\*\***

**PROCESSING – 30%**

*Increasing Throughput and Recoveries*

**Delivered ~\$5B in Full Potential Benefits Since 2014**

# Proven Operating Model with a Strong Track Record



## APPLYING LESSONS LEARNED DURING THE PANDEMIC TO CHANGE THE WAY WE WORK

*Sharing Knowledge, Expertise and Talent Across the Global Business*

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**Global Supply Chain** team minimizing cost pressures and secure competitive supplier contracts

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**Implementing new technologies** to improve safety and productivity, while reducing operating costs

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Providing **expert data and analytics** and supporting operations through a **centralized network of subject matter experts** to produce improved performance at operations



# The Gold Sector's Recognized Sustainability Leader



## SAM S&P (DJSI)

**100%**

*Percentile ranking  
global metals and mining sector*

## SUSTAINALYTICS

**20**

*ESG Risk Rating measures exposure and  
management of material ESG risks\**

## TRANSPARENCY

**#1**

*Most transparent company in  
S&P 500; Bloomberg ESG Disclosure Score*

## CLIMATE

**B**

*CDP Climate Scores reflective of  
coordinated action on climate issues*

## MSCI

**AA**

*Top-quartile  
Precious metals and mining*

## ISS GOVERNANCE QUALITYSCORE

**1**

*Top-decile for high-quality governance  
practices and lower governance risk*

## GLOBAL TOP 100

**#11**

*Ranking among the 100 Best Corporate  
Citizens by 3BL*

## HUMAN RIGHTS

**#19**

*Among more than 200 Companies  
on Corporate Human Rights Benchmark*

Ratings and rankings can fluctuate throughout the year, either based on Newmont performance, or relative to sector rankings and/or ratings agency scoring changes and periodic updates. Ratings and recognition items shown here are effective as of November 23, 2022.  
\*The Sustainalytics rating shown on the ESG screen of the Bloomberg Terminal has changed from a percentile rank to a risk score. Newmont's 20 score translates to Medium Risk.

*Named as the Co-Leader of Mining & Metals sector on the Dow Jones Sustainability Index*

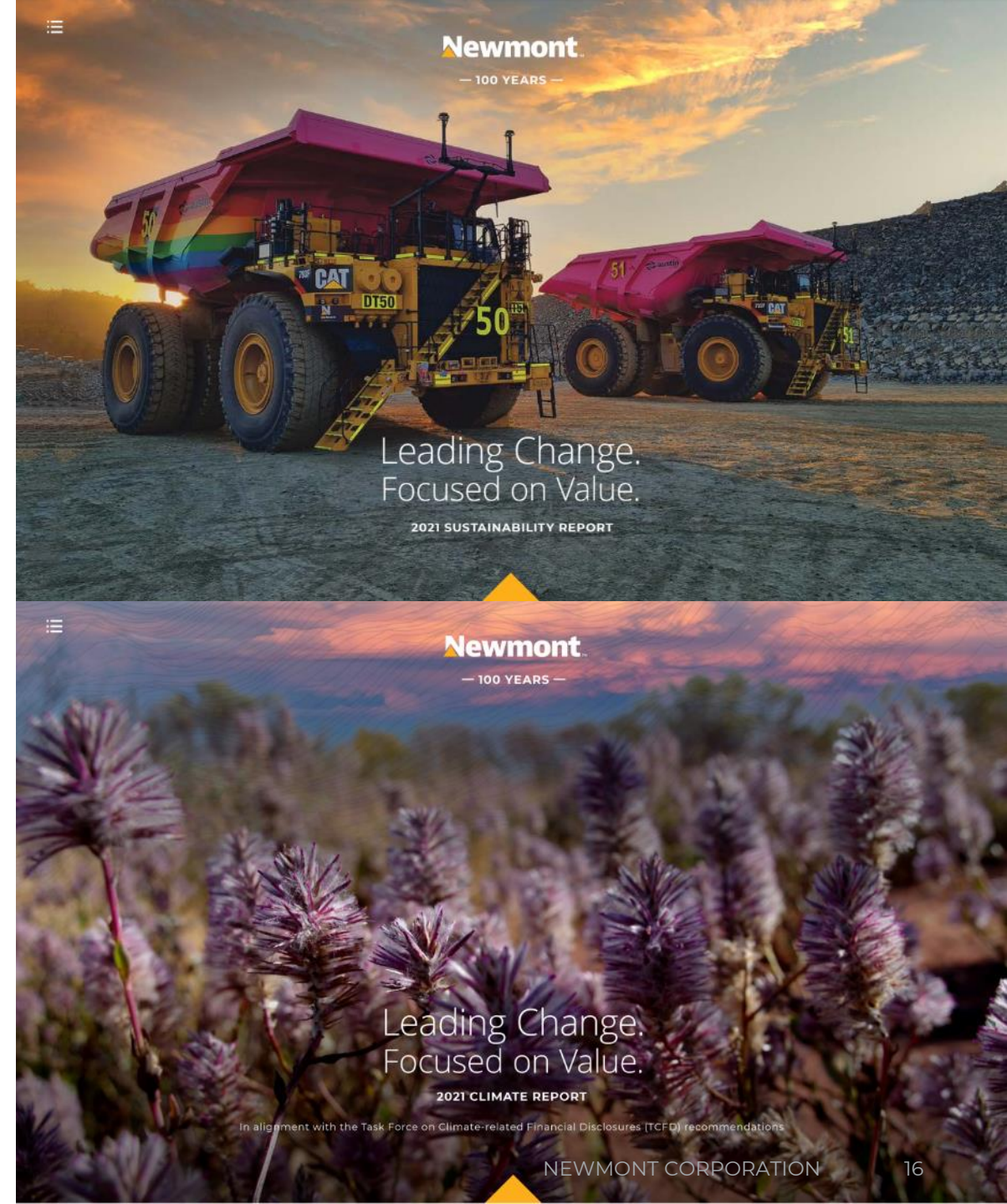
# Commitment to Leading ESG Practices

## DEMONSTRATING NEWMONT'S DEDICATION TO ACCOUNTABILITY AND TRANSPARENCY

Launched 18<sup>th</sup> **Annual Sustainability Report** in April 2022, a transparent review of ESG performance and the issues and metrics that matter most to stakeholders

Published 2<sup>nd</sup> **Annual Climate Report** in May 2022, outlining Newmont's strategy to reach our 2030 climate targets and 2050 goal

Inaugural **Tax Transparency Report** issued in August 2022, an overview of taxes paid and economic contributions in the places we operate







Leading Change.  
Focused on Value.

# Newmont™



– 100 YEARS –

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**#1 gold producer** with ~8M GEOs\* per year with significant exposure to copper and other metals

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**Industry's leading portfolio** of world-class assets in top-tier jurisdictions

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**Recognized sustainability leader** committed to creating value and improving lives

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**Proven operating model** and deep bench of experienced leaders with strong track record

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**Strong free cash flow generation and margins** with significant leverage to higher gold prices

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**Focused on industry-leading returns** to shareholders with disciplined capital allocation through the cycle

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\*See endnotes





CREATING VALUE & IMPROVING LIVES  
THROUGH SUSTAINABLE,  
RESPONSIBLE MINING

## Appendix



# Third Quarter 2022 Highlights



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**Remain on track to achieve updated full-year guidance**

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Liquidity of **\$6.7B** and net debt to adjusted EBITDA ratio of **0.5x\*\***

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Produced **1.5M** attributable ounces of gold\* and **299k** GEOs from co-products

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Declared dividend of **\$0.55** per share for Q3; calibrated at an \$1,800/oz gold price\*\*

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**Advancing near-term projects,** including Tanami Expansion 2, Ahafo North, Pamour and Cerro Negro District Expansion 1

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**Published inaugural Taxes and Royalties Contribution Report,** an overview of our tax strategy and economic contributions

\*Includes production from the Company's equity method investment in the Pueblo Viejo joint venture. \*\*See endnotes re non-GAAP metrics and dividends.





# Third Quarter Financial Performance



REVENUE

**\$2.6B**

ADJUSTED  
NET INCOME\*

**\$0.27**/share

ADJUSTED  
EBITDA\*

**\$850M**

CASH FROM  
CONTINUING OPS

**\$466M**

FREE CASH  
FLOW\*

**\$(63)M**

DIVIDEND  
DECLARED

**\$0.55**/share

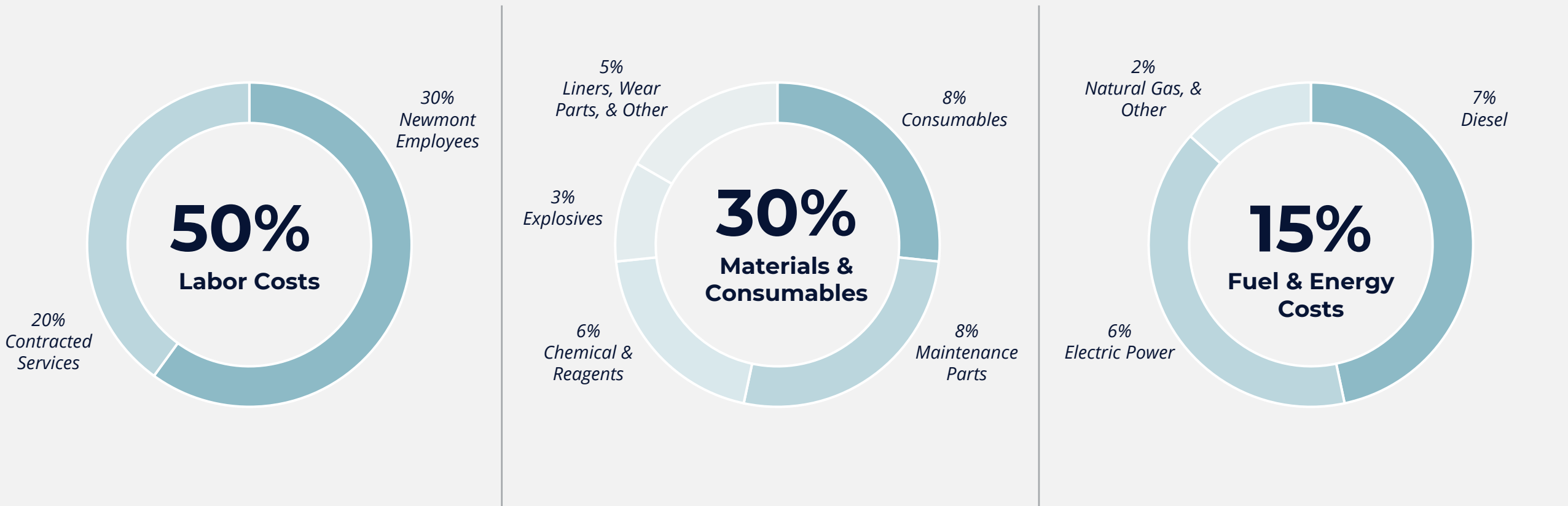
\*See endnotes re non-GAAP metrics.

\*\*Reinvestment includes capital expenditures, exploration expense, and Advanced Projects spend.

***Building Newmont's Future with Nearly \$700M Reinvested in the Business During Q3\*\****



# Operating Costs by Category\*



\*Represents results as of July 25, 2022, which were incorporated into revised guidance estimates. "Other" category of 5% primarily includes freight, technology-related costs, employee administrative costs, rents and operating leases.

# Well-Positioned for a Strong Finish to 2022



NEWMONT 2022 OUTLOOK (+/-5% - AS OF JULY 25, 2022)

## GOLD PRODUCTION\*

**6.0<sub>Moz</sub>**

*Higher production expected in Q4 at Nevada Gold Mines, Boddington, Merian, Ahafo, and Canadian Operations*

## GOLD CAS\*\*

**\$900<sub>/oz</sub>**

*Lower unit costs in Q4 anticipated due to higher production and cost control measures underway to combat inflation*

## GOLD AISC\*\*

**\$1,150<sub>/oz</sub>**

*Lower costs expected in Q4 from lower CAS/oz*

## CO-PRODUCT PRODUCTION\*

**1.3<sub>MGEO</sub>**

*Q4 production expected to be in line with Q3; increase at Boddington will be offset by a decrease at Peñasquito*

## SUSTAINING CAPITAL\*

**\$1.0<sub>B</sub>**

*Spend is expected to remain relatively consistent in Q4 across all sites and regions*

## DEVELOPMENT CAPITAL\*

**\$1.1<sub>B</sub>**

*Slight increase anticipated in Q4 driven by progress at Tanami Expansion 2 and Ahafo North*

\*Production is shown on an attributable basis and capital spend is shown on a consolidated basis. \*\*See endnotes re non-GAAP metrics.



***On Track to Achieve Full-Year Guidance***

# Focused on Productivity and Cost Improvements



## PEÑASQUITO

**~90koz**

*Increase in total gold equivalent ounce\* Production in 2023*

- Implementing throughput and recovery improvements from the use of a new reagent to depress organic carbon
- Improving haul truck payload to increase tonnes mined at no additional cost

## YANACOCHA

**~50koz**

*Increase in total gold production, beginning in 2023*

- Leveraging injection leaching method from CC&V to improve recovery from non-operational heap leach pads
- Revising open pit mine design to increase tonnes mined

## BODDINGTON

**~20koz**

*Increase in total gold production, beginning in 2023*

- Improving autonomous haul truck speed by 3% by optimizing traffic management and road design
- Increasing recovery through improvements to the cyanide ring main, regeneration kilns and elution heaters

## AHAFO SOUTH

**~\$15M**

*Average annual cost savings, beginning in 2024*

- Transitioning from contracted labor through the creation of 400 Newmont employee positions
- Reviewing surface mobile maintenance strategy to improve reliability and availability at lower costs

*Leveraging Newmont's Global Portfolio and Proven Operating Model to **Offset Uncontrollable Factors***

\*See endnotes re calculation of Gold Equivalent Ounces (GEOs).



# Established Operations Support Networks (OSNs)

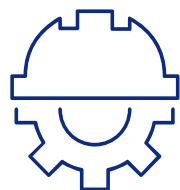


Monitor

Coach

Intervene

Sustain



## MINING

Improving efficiency  
and mining rates



## PROCESSING

Optimizing  
throughput, recovery  
and cost



## ASSET MANAGEMENT

Higher equipment  
reliability & availability  
at lower cost

DRIVING INSIGHTS THROUGH DATA AND ANALYTICS

Supporting operations through centralized network of **world-class subject matter experts**

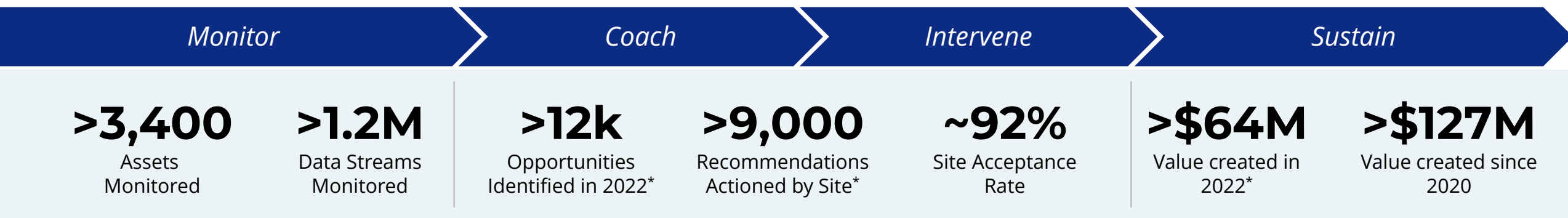
Providing **expert data and analytics** through a consistent platform to produce improved performance at operations

Enabling **Full Potential improvements** to be sustained

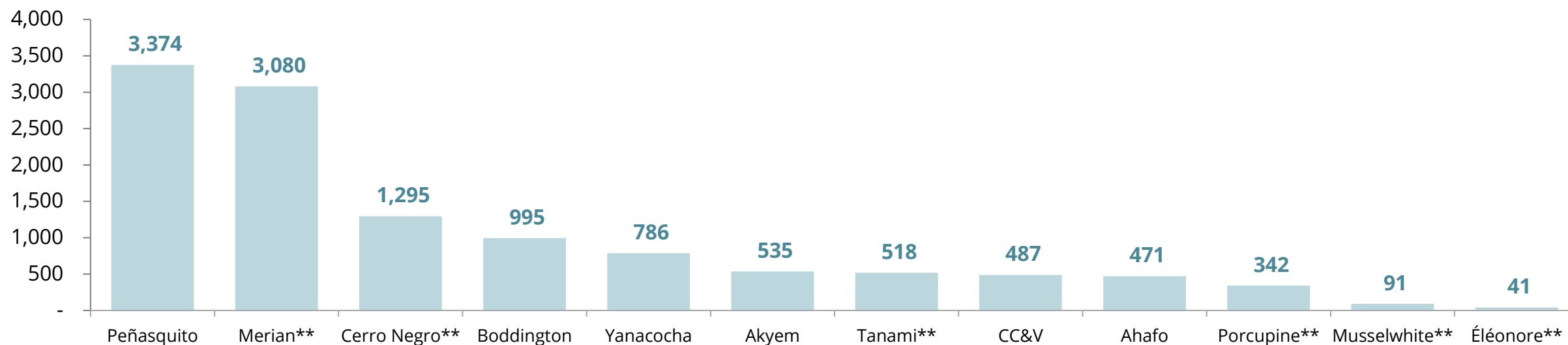
Allowing sites to focus on **driving safety** performance, **delivering the plan** and **implementing Full Potential improvements**

*Applying Lessons Learned During the Pandemic to Change the Way We Work*

# OSNs: Driving Improvements Across Operations



## OSN IMPROVEMENT OPPORTUNITIES IDENTIFIED IN 2022\*



\*As of November 2022. \*\*OSN framework will be fully-deployed in late-2022, additional opportunities to be identified.

*Identifying Opportunities to Improve Productivity, Reduce Costs, and Unlock Value*

# Processing OSN: Boddington Spotlight



## MONITOR

- OSN identified **ball mill tonnage rate is trending below other ball mills**
- OSN Analyst **reviewed additional ball mill performance indicators** and discovered issues with the feed pump's electrical targets

## COACH & INTERVENE

- The OSN and Newmont's Technical Services team collaborated with the site to develop a **new ball mill control logic and operational strategy**

## SUSTAIN

- New ball mill control logic and operational strategy sustains the site's mill capacity, **avoiding throughput losses and improving gold recovery**

*Improved Throughput and Recovery Rates at Boddington to Save **\$4.2M Annually***



# Mining OSN: Cripple Creek & Victor Spotlight



## MONITOR

- OSN identified site operator with idling time **300% higher than crew average**
- A truck is idle when the engine is on, the truck is not in gear, and the truck is not being loaded

## COACH & INTERVENE

- OSN sent a **notification to site** and provided guidance on how to manage the operator's performance
- Site management provided **direct operator coaching**

## SUSTAIN

- Unaddressed, the operator underperformance could have resulted in fuel wastage of ~650L per month and a potential production loss of ~13k tons per month

*Avoided Potential Loss of **\$75K Annually** at CC&V by Monitoring Operator Performance*



# Asset Management OSN: Tanami Spotlight



## MONITOR

- OSN identified a sudden emergence and rapid deterioration of a ball mill gearbox component through **vibration analysis**

## COACH & INTERVENE

- OSN recommended an initial inspection of gearbox to site; inspection **confirmed diagnosis and severity**
- OSN and site intervened** to take the ball mill offline until repair and component change-out can occur

## SUSTAIN

- An OSN risk assessment showed that continued ball mill operation would have resulted in **extensive asset damage** and a **24-week mill shut down**

*Addressed Potential Ball Mill Gearbox Failure, Avoiding a **\$10.9M** Loss at Tanami*

# Industry-Leading Portfolio Delivers Long-Term Value



## AUSTRALIA

*Growing Profitable Production*

- Boddington adds production from higher grades and ramp-up of AHS
- Tanami continues steady performance and progresses Tanami Expansion 2
- Tanami Expansion 2 secures future to 2040 and provides platform for growth



## NORTH AMERICA

*Extending Mine Life*

- Peñasquito continues stripping at Chile Colorado and Peñasco
- Musselwhite and Éléonore improve production and productivity
- Porcupine delivers higher grades and prepares for Pamour layback
- CC&V layback to extend mine life



## SOUTH AMERICA

*Preparing for Future Growth*

- Cerro Negro improves productivity and progresses district expansions
- Merian delivering steady production despite harder ore
- Yanacocha focused on leach operations, delayed Full Funds decision for Sulfides project to H2 2024



## AFRICA

*Maintaining Strong Performance*

- Akyem extending life through layback
- Ahafo reaching higher grades adding production from mining method change
- Ahafo North expands existing footprint in Ghana and provides significant upside potential



## NEVADA GOLD MINES

*(38.5%)*

- Production of 1.25Moz in 2022



## PUEBLO VIEJO

*(40%)*

- Production of 285Koz in 2022



# Tanami Growing Position as a World-Class Asset



## OPERATIONAL EFFICIENCY IMPROVES MARGINS

---

Delivers a 1.5 km deep production shaft, reducing operating costs by ~10% through efficiency improvements

---

Enables future processing of ~3.3Mtonnes of ore per year with annual production increase of 150koz – 200koz for the first five full years

---

Supports Tanami's future as a long-life, low-cost producer and unlocks operational bottlenecks

---

Extends mine life beyond 2040 & provides platform for future growth through district expansion

---

Completed shaft reaming and headframe installation



# Ahafo North – Best Unmined Deposit in West Africa



## EXPANDING CURRENT FOOTPRINT IN GHANA

Open pit mine, stand-alone mill for processing 3.5Mozs of Reserve and 1.0Mozs of Resource

13-year mine life with ~300Koz of average annual production over the first five years

Engaging with local communities and regulators to gain land access and commence construction

Creating lasting value through local sourcing and hiring; targeting gender parity at startup

Mineralization is open in all directions along 14km strike with significant upside potential





# Yanacocha Sulfides: Assessing Optionality



## POSSIBILITIES WITHIN CURRENT FOOTPRINT

- First phase includes Yanacocha Verde and Chaquicocha deposits to profitably extend Yanacocha operations beyond 2040
- Project to be developed over a three-year period with incremental average production of ~525kGEO's per year for the first five full years
- Includes the construction of an autoclave to produce ~45% gold, ~45% copper, and ~10% silver
- Second and third phases to further extend mine life, adding profitable production for multiple decades

*\*See endnotes re Yanacocha Sulfides*

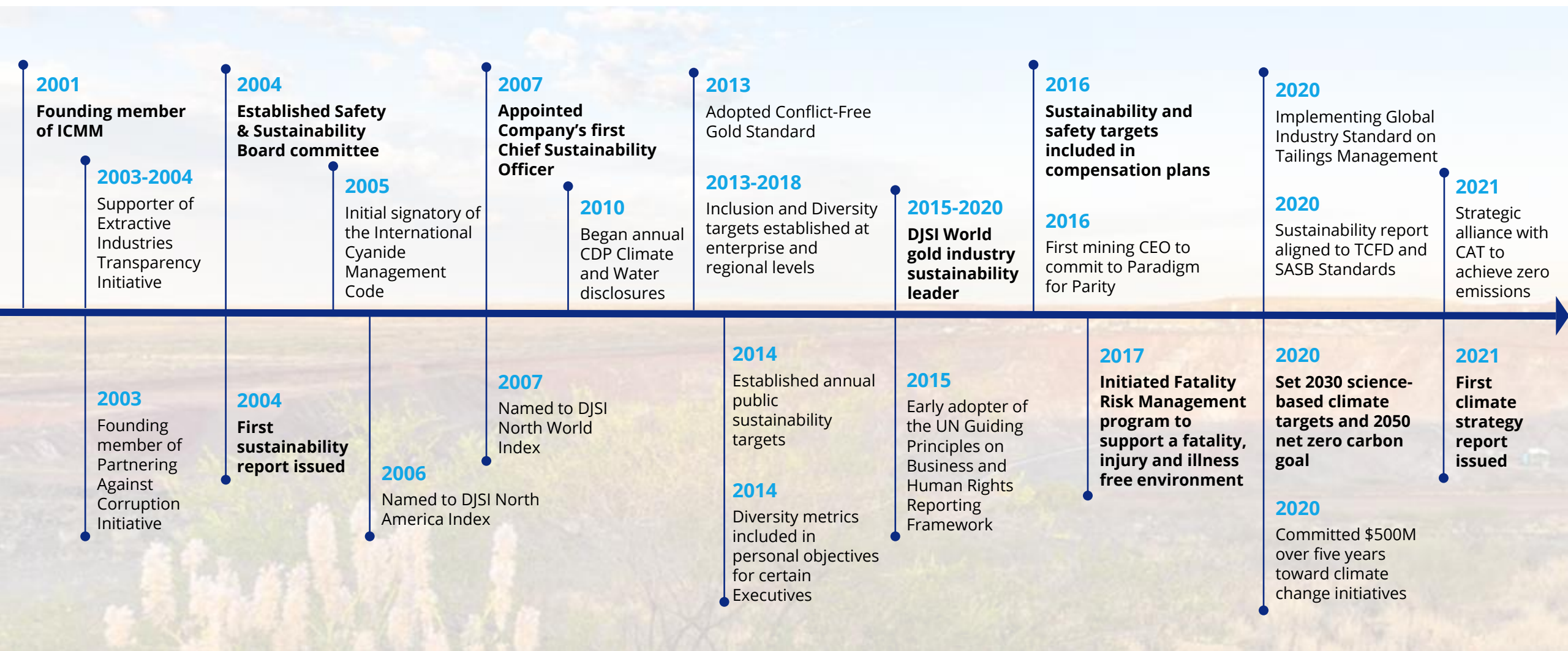
## REVIEWING THE SULFIDES PROJECT IN TOTAL

- Appointed Dean Gehring to lead Yanacocha and the Sulfides Project
- Delayed Full funds decision to manage project execution risk, move out of a period of significant inflation and balance development capital cash flows
- Focused on managing existing operations and finding opportunities to enhance performance
- Assessing a range of scope and schedule scenarios, including the impacts of not proceeding at all





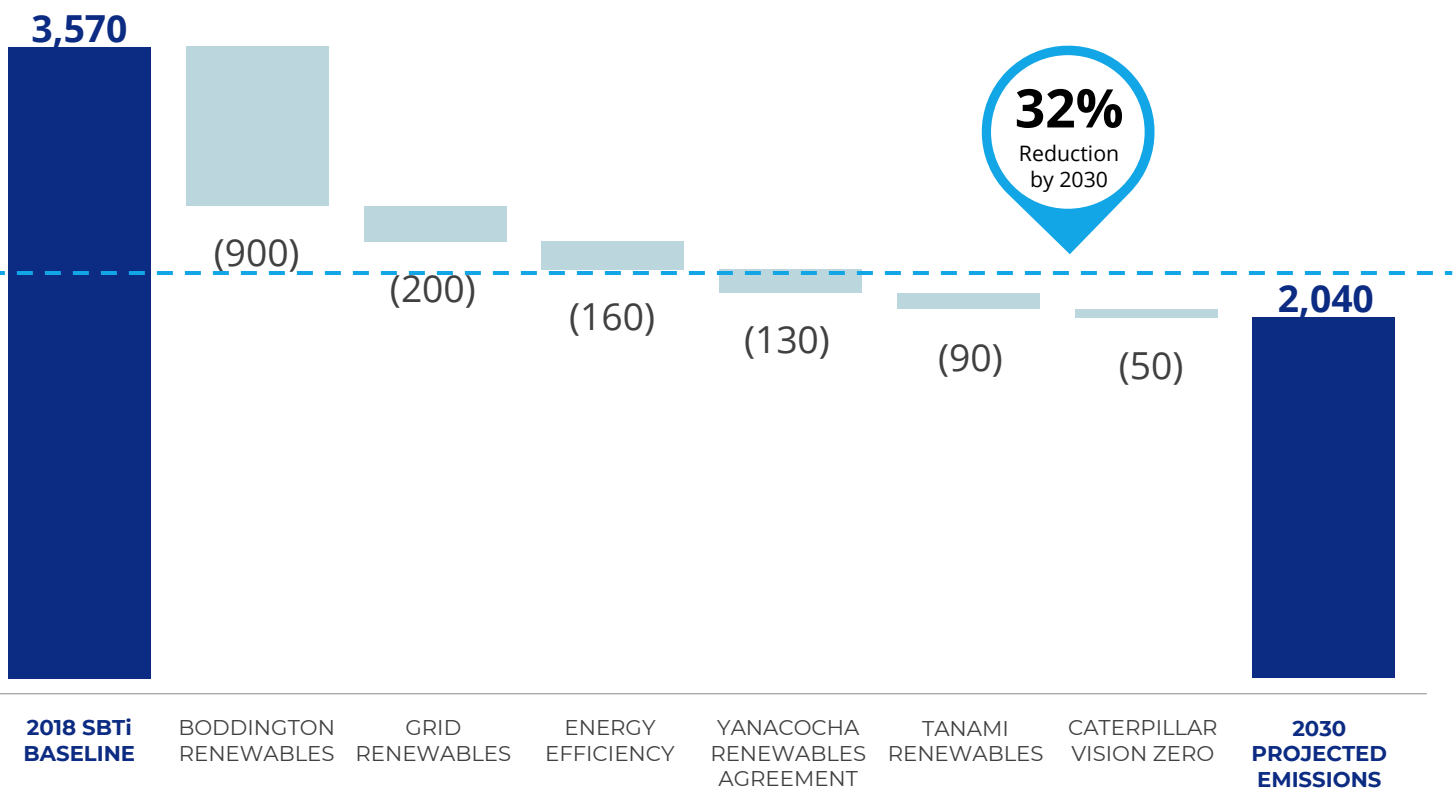
# Significant Milestones in Our ESG Journey



# Pathway to Achieving 2030 Reduction Goals



## TARGETED STRATEGY TO REDUCE SCOPE 1 & 2 EMISSIONS (KtCO<sub>2</sub>e)



- Notes:**
- Includes Scope 1 and 2 emissions only; Scope 3 emissions excluded.
  - Emission reductions are rounded to the nearest ten thousand; total reduction does not sum due to rounding.
  - This chart does not include growth which will need to be accounted for in the reduction of emissions as well. Therefore additional projects or areas of focus have been identified.
  - Vision Zero is our collaboration with Caterpillar for zero emissions of large haulage vehicles. It is supportive of our 2050 work but may provide a small amount of reduction before 2030.
  - The values shown for reduction are an approximation based on our current status for development of projects.

## SCIENCE-BASED CLIMATE TARGETS APPROVED BY SBTi

Driven by increase in **renewable energy** through development, grid or partnership

Strategic alliance with Caterpillar to drive industry change in **mobile fleet electrification** with larger reductions expected after 2030

Identification and execution of energy efficiency projects **supported by Full Potential\***

\*See endnotes regarding forward-looking statements and Full Potential.



# Governance Underpins Sustainability Strategy



## SUSTAINABILITY GOVERNANCE AT NEWMONT

### BOARD OF DIRECTORS

- Oversight, advice and counsel on key sustainability matters
- Dedicated Safety & Sustainability Committee

### EXECUTIVE LEADERSHIP

- EVP and Chief Sustainability Officer
- Responsible for executing the sustainability strategy

### SENIOR LEADERSHIP TEAM

- SVP, External Relations
- Responsible for delivering on the sustainability strategy

### REGIONAL / SITE TEAMS

- Focused on safe production and the integration of and compliance with sustainability standards

### CORPORATE TEAMS

- Responsible for establishing standards and guidelines
- Provide shared services to all regions
- Monitor regional and site performance

## SHORT-TERM INCENTIVE PLAN



For more information, please refer to page 54 of our Annual Sustainability Report, which can be found on our website.

# Broad Management Experience



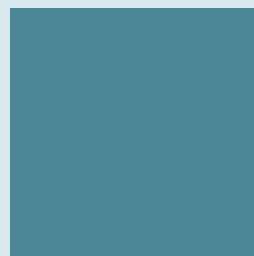
## EXECUTIVE LEADERSHIP TEAM



**Tom Palmer**  
President and CEO



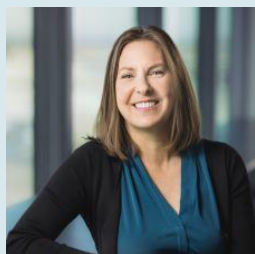
**Rob Atkinson**  
EVP and COO



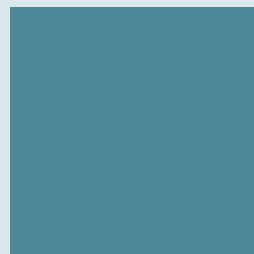
**Brian Tabolt**  
EVP and CFO *(Interim)*



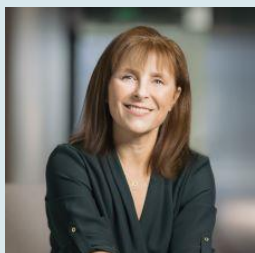
**Peter Toth**  
EVP, Sustainability & Strategy



**Nancy Lipson**  
EVP, General Counsel



**Aaron Puna**  
EVP and CTO *(Effective Jan 2023)*

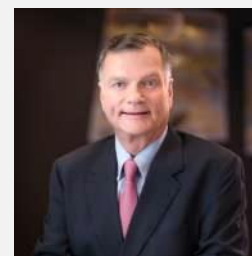


**Jen Cmil**  
EVP, Human Resources

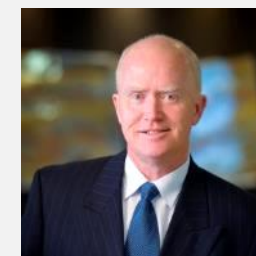


**Dean Gehring**  
EVP, Chief Development Officer - Peru

## BOARD OF DIRECTORS



**Greg Boyce, Chair**



**Bruce R. Brook**



**Maura Clark**



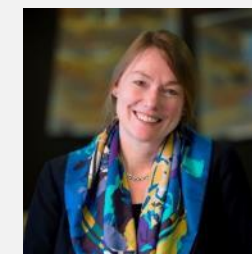
**René Médori**



**Julio M. Quintana**



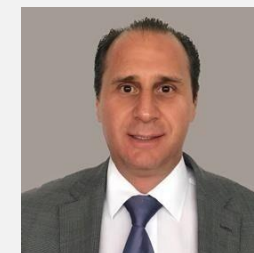
**Susan Story**



**Jane Nelson**



**Patrick G. Awuah Jr.**



**José Manuel Madero**



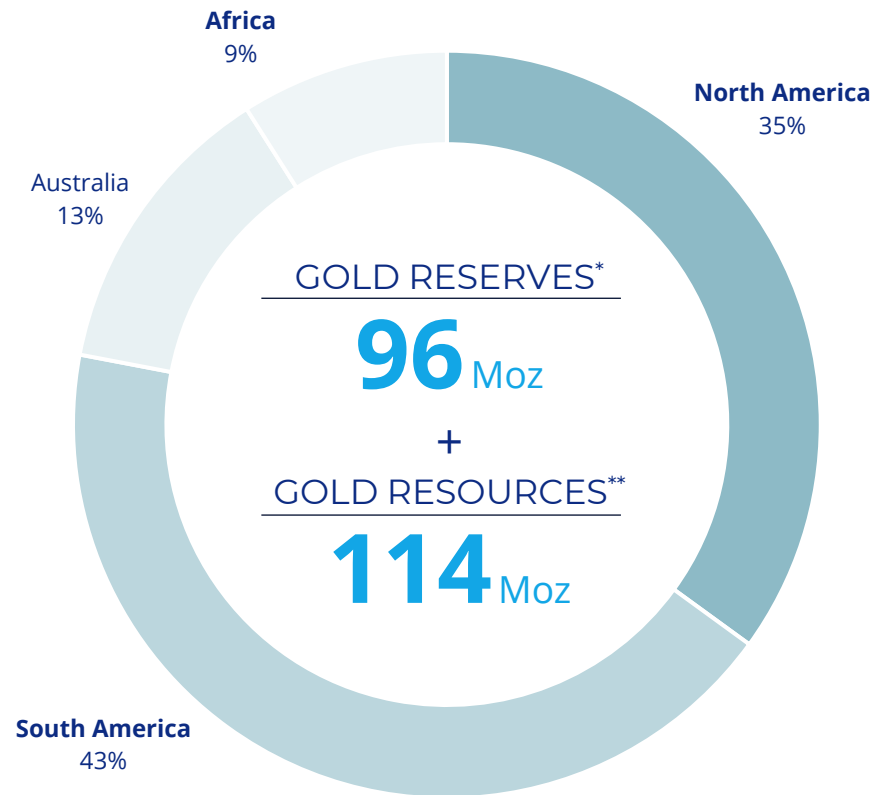
**Emma FitzGerald**



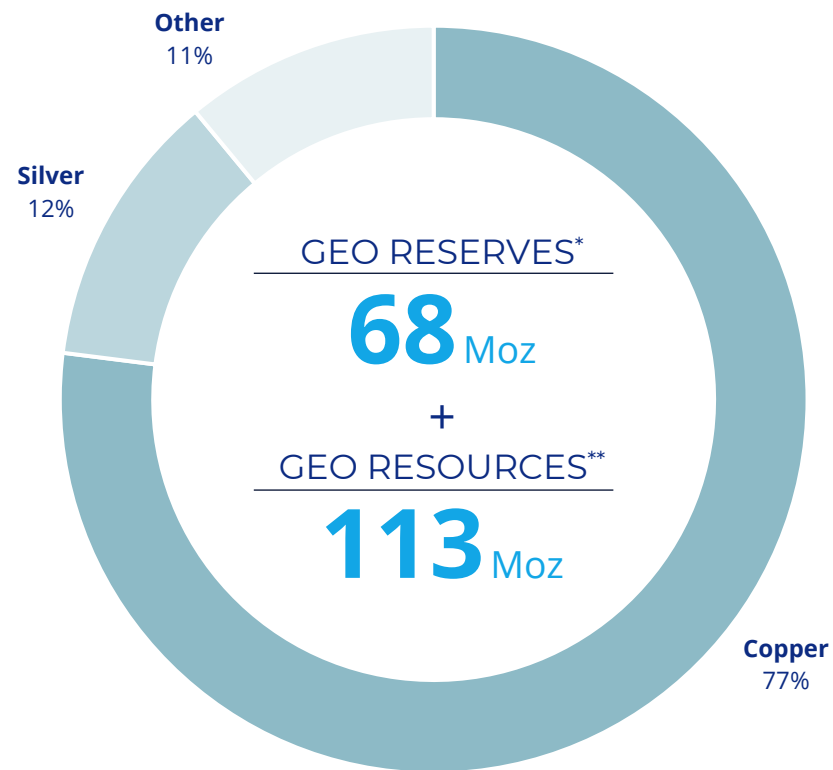
**Mary Laschinger**



# Robust Gold Reserves in Top-Tier Jurisdictions



- ✓ 91% Reserves and Resources located in the **Americas & Australia**
- ✓ **>10 years of gold reserve life**
- ✓ **120 ounces of Reserves for every 1,000 NEM shares**



- ✓ **Significant upside to other metals** in the Americas & Australia
- ✓ **45 billion copper pounds** of Reserves and Resources
- ✓ **1.2 billion silver ounces** of Reserves and Resources

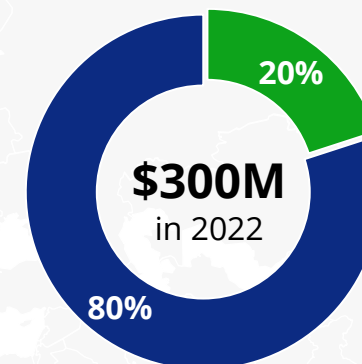
\*Refer to endnotes for additional information regarding reserves and resources and the calculation of gold equivalent ounces (GEO); In 2022, Newmont acquired Buenaventura's 43.65% interest and Sumitomo's 5% interest in Minera Yanacocha. As a result, 2021 reserve and resources balances have been restated to include 3Moz gold reserves and 12Moz gold resources, and 3Moz GEO reserves and 9Moz GEO resources.

\*\*Gold Resources consist of 76.5Moz Measured and Indicated and 37.3Moz Inferred Resources. GEO Resources consist of 78.0MGEO of Measured and Indicated and 34.9MGEO Inferred. Refer to endnotes for detail of resources, recovery rates and the calculation method of GEO.

# Investing in Exploration to Extend Mine Life



## Exploration Investment\*\*



**\$300M**  
in 2022

## LEGEND

- 📍 Greenfield
- 📍 Brownfield

\*Newmont's ownership interest is 38.5% of Nevada Gold Mines and 40% of Pueblo Viejo.

\*\*On an attributable basis and includes both expense and capital.



# Exploration is a Core Expertise and Investment Priority

EXPLORATION IS THE FOUNDATION FOR GROWING RESERVES AND SUSTAINING PRODUCTION



**Exploration Success**

**28  
Discoveries**

**Sector-Leading Team**

*338 Geoscientists  
Underpinned by a  
Proven Operating Model*

**Technology**

*Cutting Edge Exploration Technologies*

**Safety and Sustainability**

*Industry Leading Safety and ESG Practices*

**Land Position**

*~59,000 km<sup>2</sup> Land Holding of Highly Prospective Ground*

**Partnerships**

*Joint Ventures, Exploration Alliances, Equity Investments*

**Expertise**

*Proud History of Exploration Built on Knowledge, Teamwork and Discoveries*

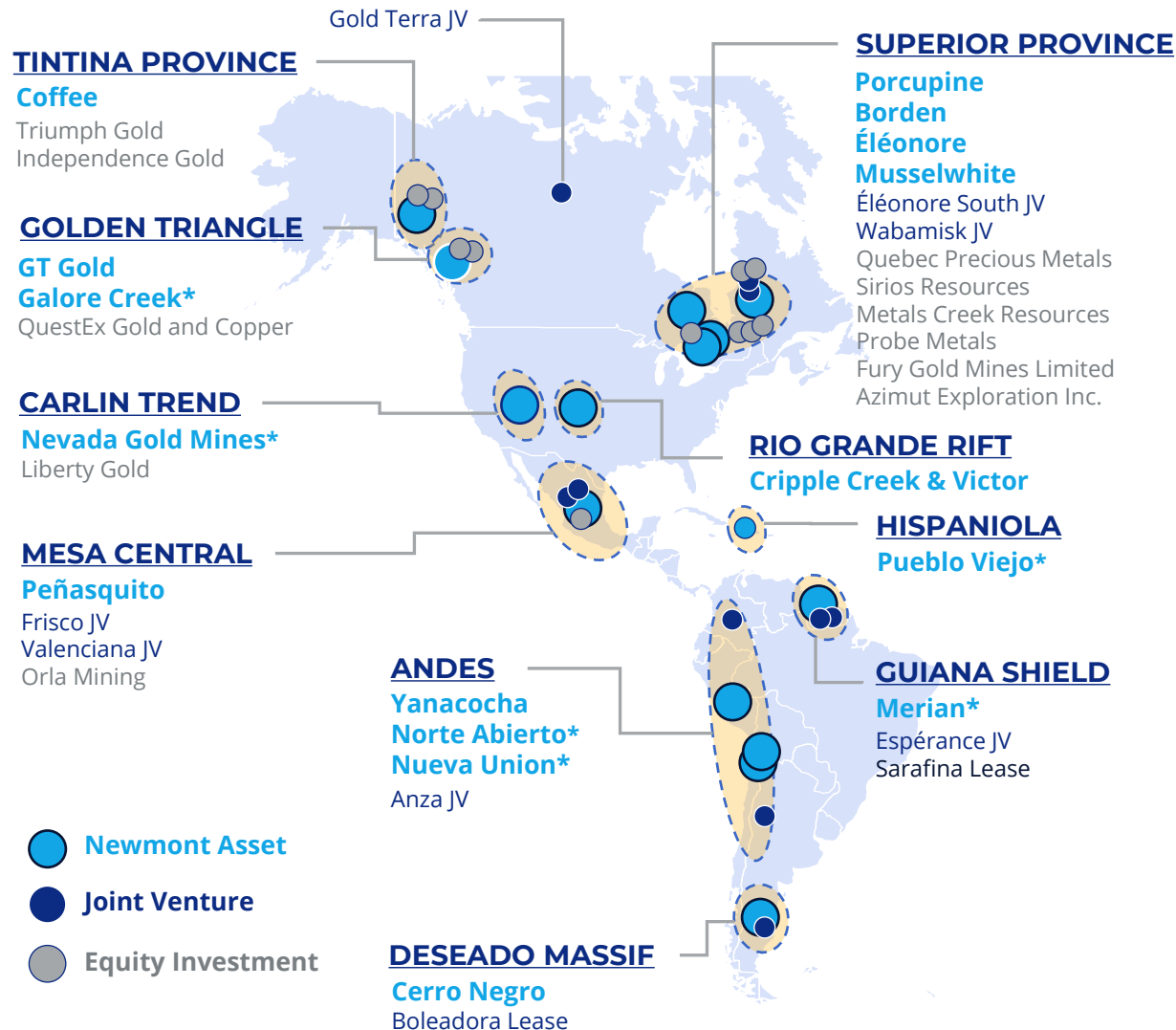


*53 Moz of Reserves replaced by the drill bit in the last decade\**

\*See endnote re reserves and resources

# Developing Mining Districts Through Exploration

UNMATCHED LAND POSITION OF ~59,000 KM<sup>2</sup>\* IN TOP PROSPECTIVE EXPLORATION DOMAINS



**TANAMI**  
Tanami  
Prodigy Gold JV

**CENTRALIAN**  
Christmas Creek JV

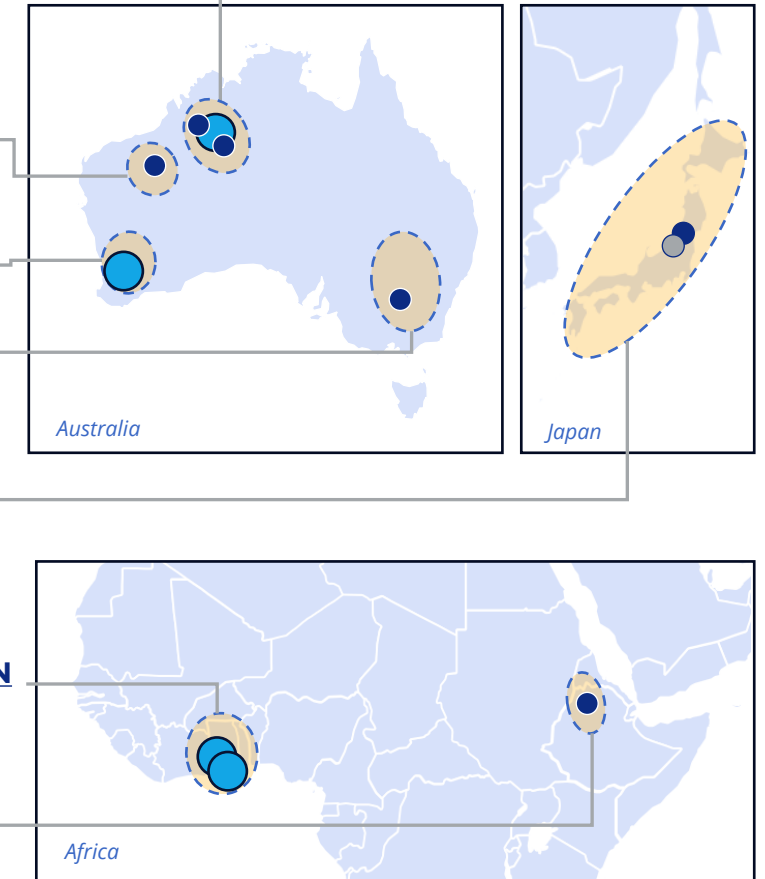
**YILGARN**  
Boddington

**LACHLAN**  
Gilmore JV's & Alliance

**JAPAN**  
Irving Japan Alliance  
Japan Gold

**W. AFRICA CRATON**  
Ahafo  
Akyem

**NUBIAN SHIELD**  
Ezana JV



\*Newmont Assets includes the Company's ownership interest of 38.5% of Nevada Gold Mines, 40% of Pueblo Viejo, 50% of Galore Creek, 75% of Merian, 50% of Nueva Unión and 50% of Norte Abierto. See endnote re Land Position.



# Nevada Joint Venture Processes



## **For contributing excluded assets Four Mile (Barrick), Fiberline (Newmont) and Mike (Newmont):**

- Party that owns asset has obligation to contribute upon completion of successful Feasibility Study, which requires a project IRR of at least 15%
- Feasibility Study must be completed by mutually agreed third-party engineering company
- Non-contributing party can pay cash for its share of asset or dilute its equity interest in the JV

## **Value for the contributed asset is established as follows:**

- Assets contributed at "fair market value" – cash purchase price a knowledgeable buyer would pay in an arm's length transaction
- "Fair market value" determined jointly by Newmont and Barrick
- If parties cannot agree on value, independent experts appointed to set "fair market value"
- Valuation methodology takes into account all factors the independent expert considers relevant, including, among others, benefits resulting from the JV infrastructure, taking into account the impact of the excluded asset on existing operations

## **Cash available for distribution requirements:**

- Applies to cash and cash equivalents in all JV bank accounts, less current liabilities and budgeted operating expenses and capital expenditures, in each case payable or to be incurred over the following three weeks, plus reasonable and normal reserve accounts
- Must be disbursed monthly to the parties, in proportion to their respective JV ownership
- Cash distribution policy can only be changed by unanimous decision of the JV Board

# 2022 Outlook<sup>a</sup>



Newmont 2022 Outlook (+/- 5%) <sup>a</sup>	2022E
Consolidated Gold Production (Moz)	5.9
Consolidated Co-Product GEO Production (Moz) <sup>b</sup>	1.3
Consolidated Total GEO Production (Moz) <sup>b</sup>	7.2
Attributable Gold Production (Moz) <sup>c</sup>	6.0
Attributable Co-Product GEO Production (Moz) <sup>b</sup>	1.3
Attributable Total GEO Production (Moz) <sup>b,c</sup>	7.3
Gold CAS (\$/oz)	900
Co-Product GEO CAS (\$/oz) <sup>b</sup>	750
Total GEO CAS (\$/oz) <sup>b</sup>	875
Gold AISC(\$/oz) <sup>d</sup>	1,150
Co-Product GEO AISC (\$/oz) <sup>b,d</sup>	1,050
Total GEO AISC (\$/oz) <sup>b,d</sup>	1,130
Consolidated Sustaining Capital Expenditures (\$M)	1,000
Consolidated Development Capital Expenditures (\$M)	1,100
Total Consolidated Capital (\$M)	2,100
Attributable Sustaining Capital Expenditures (\$M)	925
Attributable Development Capital Expenditures (\$M) <sup>e</sup>	1,100
Total Attributable Capital (\$M)	2,025
General & Administrative (\$M)	270
Interest Expense (\$M)	200
Depreciation and Amortization (\$M)	2,300
Exploration & Advanced Projects (\$M)	450
Adjusted Tax Rate <sup>f,g</sup>	30% - 34%

<sup>a</sup> 2022 outlook projections are considered forward-looking statements and represent management's good faith estimates or expectations of future production results as of July 25, 2022. Outlook is based upon certain assumptions, including, but not limited to, metal prices, oil prices, certain exchange rates and other assumptions. For example, updated 2022 Outlook includes actual results through June 30, 2022 and assumes \$1,800/oz Au, \$4.10/lb Cu, \$21.00/oz Ag, \$1.60/lb Zn, \$0.95/lb Pb, \$0.74 USD/AUD exchange rate, \$0.80 USD/CAD exchange rate and \$110/barrel WTI for the second half of 2022. Production, CAS, AISC and capital estimates exclude projects that have not yet been approved, except for Yanacocha Sulfides, Pamour and Cerro Negro District Expansion 1 which are included in Outlook. The potential impact on inventory valuation as a result of lower prices, input costs, and project decisions are not included as part of this Outlook. Assumptions used for purposes of Outlook may prove to be incorrect and actual results may differ from those anticipated, including variation beyond a +/-5% range. Outlook cannot be guaranteed. As such, investors are cautioned not to place undue reliance upon Outlook and forward-looking statements as there can be no assurance that the plans, assumptions or expectations upon which they are placed will occur. Amounts may not recalculate to totals due to rounding. See cautionary at the end of this release.

<sup>b</sup> Gold equivalent ounces (GEO) is calculated as pounds or ounces produced multiplied by the ratio of the other metal's price to the gold price, using Gold (\$1,200/oz.), Copper (\$3.25/lb.), Silver (\$23.00/oz.), Lead (\$0.95/lb.), and Zinc (\$1.15/lb.) pricing.

<sup>c</sup> Attributable gold production outlook includes the Company's equity investment (40%) in Pueblo Viejo with ~285Koz in 2022; does not include the Company's other equity investments. Attributable gold production outlook represents the Company's 75% interest in Merian.

<sup>d</sup> All-in sustaining costs (AISC) as used in the Company's Outlook is a non-GAAP metric; see below for further information and reconciliation to consolidated 2022 CAS outlook.

<sup>e</sup> Attributable development capital accounts for the acquisition of the remaining interest in Yanacocha, including Buenaventura's 43.65% interest and Sumitomo Corporation's 5% interest, as announced on February 8, 2022 and April 12, 2022, respectively.

<sup>f</sup> The adjusted tax rate excludes certain items such as tax valuation allowance adjustments.

<sup>g</sup> Assuming average prices of \$1,800 per ounce for gold, \$3.25 per pound for copper, \$23.00 per ounce for silver, \$0.95 per pound for lead, and \$1.15 per pound for zinc and achievement of current production and sales volumes and cost estimates, we estimate our consolidated adjusted effective tax rate related to continuing operations for 2022 will be between 30%-34%.



# Adjusted net income (loss)



Net income (loss) attributable to Newmont stockholders is reconciled to Adjusted net income (loss) as follows:

	Three Months Ended September 30, 2022			Nine Months Ended September 30, 2022		
	per share data <sup>(1)</sup>			per share data <sup>(1)</sup>		
	basic	diluted		basic	diluted	
Net income (loss) attributable to Newmont stockholders	\$ 213	\$ 0.27	\$ 0.27	\$ 1,048	\$ 1.32	\$ 1.32
Net loss (income) attributable to Newmont stockholders from discontinued operations	5	0.01	0.01	(19)	(0.02)	(0.02)
Net income (loss) attributable to Newmont stockholders from continuing operations	218	0.28	0.28	1,029	1.30	1.30
Pension settlement <sup>(2)</sup>	—	—	—	130	0.16	0.16
Change in fair value of investments <sup>(3)</sup>	(5)	(0.01)	(0.01)	91	0.11	0.11
(Gain) loss on asset and investment sales <sup>(4)</sup>	(9)	(0.01)	(0.01)	26	0.03	0.03
Settlement costs <sup>(5)</sup>	2	—	—	20	0.03	0.03
Reclamation and remediation charges <sup>(6)</sup>	—	—	—	13	0.02	0.02
Restructuring and severance <sup>(7)</sup>	2	—	—	3	—	—
Impairment of long-lived and other assets <sup>(8)</sup>	1	—	—	3	—	—
COVID-19 specific costs <sup>(9)</sup>	—	—	—	1	—	—
Other <sup>(10)</sup>	—	—	—	(18)	(0.03)	(0.03)
Tax effect of adjustments <sup>(11)</sup>	1	—	—	(61)	(0.07)	(0.07)
Valuation allowance and other tax adjustments <sup>(12)</sup>	2	0.01	0.01	(117)	(0.14)	(0.14)
Adjusted net income (loss)	<u>\$ 212</u>	<u>\$ 0.27</u>	<u>\$ 0.27</u>	<u>\$ 1,120</u>	<u>\$ 1.41</u>	<u>\$ 1.41</u>
Weighted average common shares (millions): <sup>(13)</sup>		794	795		793	795

- (1) Per share measures may not recalculate due to rounding.
- (2) Pension settlement, included in *Other income (loss), net*, represents pension settlement charges in 2022 related to the annuitization of certain defined benefit plans. For further information, refer to Note 7 of the Condensed Consolidated Financial Statements.
- (3) Change in fair value of investments, included in *Other income (loss), net*, primarily represents unrealized gains and losses related to the Company's investment in current and non-current marketable and other equity securities. For further information regarding our investments, refer to Note 10 of the Condensed Consolidated Financial Statements.
- (4) (Gain) loss on asset and investment sales, included in *Other income (loss), net*, primarily represents the loss recognized on the sale of the La Zanja equity method investment partially offset by a gain on the sale of a royalty in NGM during the third quarter of 2022. For further information, refer to Note 7 of the Condensed Consolidated Financial Statements.
- (5) Settlement costs, included in *Other expense, net*, primarily are comprised of legal settlement and a voluntary contribution made to support humanitarian efforts in Ukraine.
- (6) Reclamation and remediation charges, included in *Reclamation and remediation*, represent revisions to reclamation and remediation plans at the Company's former operating properties and historic mining operations that have entered the closure phase and have no substantive future economic value. For further information, refer to Note 5 of the Condensed Consolidated Financial Statements.
- (7) Restructuring and severance, included in *Other expense, net*, primarily represents severance and related costs associated with significant organizational or operating model changes implemented by the Company.
- (8) Impairment of long-lived and other assets, included in *Other expense, net*, represents non-cash write-downs of various assets that are no longer in use and materials and supplies inventories.
- (9) COVID-19 specific costs, included in *Other expense, net*, primarily include amounts distributed from Newmont Global Community Support Fund to help host communities, governments and employees combat the COVID-19 pandemic.
- (10) Primarily comprised of a reimbursement of certain historical Goldcorp operational expenses related to a legacy project that reached commercial production in the second quarter of 2022, included in *Other income (loss), net*.
- (11) The tax effect of adjustments, included in *Income and mining tax benefit (expense)*, represents the tax effect of adjustments in footnotes (2) through (10), as described above, and are calculated using the applicable regional tax rate.
- (12) Valuation allowance and other tax adjustments, included in *Income and mining tax benefit (expense)*, is recorded for items such as foreign tax credits, capital losses, disallowed foreign losses, and the effects of changes in foreign currency exchange rates on deferred tax assets and deferred tax liabilities. The adjustment for the three and nine months ended September 30, 2022 reflects the net increase or (decrease) to net operating losses, capital losses, tax credit carryovers, and other deferred tax assets subject to valuation allowance of \$19 and \$68, the effects of changes in foreign exchange rates on deferred tax assets and liabilities of \$(22) and \$(48), net reductions to the reserve for uncertain tax positions of \$4 and \$(13), other tax adjustments of \$1 and \$1, and a tax settlement in Mexico of \$— and \$(125). For further information on reductions to the reserve for uncertain tax positions, refer to Note 8 of the Condensed Consolidated Financial Statements.
- (13) Adjusted net income (loss) per diluted share is calculated using diluted common shares in accordance with GAAP.

# EBITDA and Adjusted EBITDA



Net income (loss) attributable to Newmont stockholders is reconciled to EBITDA and Adjusted EBITDA as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
Net income (loss) attributable to Newmont stockholders	\$ 213	\$ 3	\$ 1,048	\$ 1,212
Net income (loss) attributable to noncontrolling interests	7	(246)	41	(215)
Net loss (Income) from discontinued operations	5	(11)	(19)	(42)
Equity loss (income) of affiliates	(25)	(39)	(81)	(138)
Income and mining tax expense (benefit)	96	222	343	798
Depreciation and amortization	508	570	1,614	1,684
Interest expense, net of capitalized interest	55	66	174	208
EBITDA	\$ 859	\$ 565	\$ 3,120	\$ 3,507
Adjustments:				
Pension settlement <sup>(1)</sup>	\$ —	\$ —	\$ 130	\$ —
Change in fair value of investments <sup>(2)</sup>	(5)	96	91	180
(Gain) loss on asset and investment sales <sup>(3)</sup>	(9)	(3)	26	(46)
Settlement costs <sup>(4)</sup>	2	—	20	11
Reclamation and remediation charges <sup>(5)</sup>	—	79	13	109
Restructuring and severance <sup>(6)</sup>	2	—	3	10
Impairment of long-lived and other assets <sup>(7)</sup>	1	6	3	18
COVID-19 specific costs <sup>(8)</sup>	—	1	1	3
Loss on assets held for sale <sup>(9)</sup>	—	571	—	571
Impairment of investments <sup>(10)</sup>	—	1	—	1
Other <sup>(11)</sup>	—	—	(18)	—
Adjusted EBITDA	\$ 850	\$ 1,316	\$ 3,389	\$ 4,364

- (1) Pension settlement, included in *Other income (loss), net*, represents pension settlement charges in 2022 related to the annuitization of certain defined benefit plans. For further information, refer to Note 7 of the Condensed Consolidated Financial Statements.
- (2) Change in fair value of investments, included in *Other income (loss), net*, primarily represents unrealized gains and losses related to the Company's investments in current and non-current marketable and other equity securities. For further information regarding our investments, refer to Note 10 of the Condensed Consolidated Financial Statements.
- (3) (Gain) loss on asset and investment sales, included in *Other income (loss), net*, for 2022 is primarily comprised of the loss recognized on the sale of the La Zanja equity method investment partially offset by a gain on the sale of a royalty in NGM in the third quarter of 2022 and for 2021 is primarily comprised of a gain on the sale of TMAC. For further information, refer to Note 7 of the Condensed Consolidated Financial Statements.
- (4) Settlement costs, included in *Other expense, net*, are primarily comprised of a legal settlement and a voluntary contribution made to support humanitarian efforts in Ukraine in 2022 and a voluntary contribution to the Republic of Suriname in 2021.
- (5) Reclamation and remediation charges, included in *Reclamation and remediation*, represent revisions to reclamation and remediation plans at the Company's former operating properties and historic mining operations that have entered the closure phase and have no substantive future economic value. For further information, refer to Note 5 of the Condensed Consolidated Financial Statements.
- (6) Restructuring and severance, included in *Other expense, net*, primarily represents severance and related costs associated with significant organizational or operating model changes implemented by the Company for all periods presented.
- (7) Impairment of long-lived and other assets, included in *Other expense, net*, represents non-cash write-downs of various assets that are no longer in use and materials and supplies inventories.
- (8) COVID-19 specific costs, included in *Other expense, net*, primarily include amounts distributed from Newmont Global Community Support Fund to help host communities, governments and employees combat the COVID-19 pandemic.
- (9) Loss on assets held for sale, included in *Loss on assets held for sale*, represents the loss recognized due to the reclassification of the Conga mill assets as held for sale during the third quarter of 2021. For further information, refer to Note 1 of the Condensed Consolidated Financial Statements.
- (10) Impairment of investments, included in *Other income (loss), net*, primarily represents other-than-temporary impairment of other investments.
- (11) Primarily comprised of a reimbursement of certain historical Goldcorp operational expenses related to a legacy project that reached commercial production in the second quarter of 2022, included in *Other income (loss), net*.

# Free cash flow



The following table sets forth a reconciliation of Free Cash Flow to *Net cash provided by (used in) operating activities*, which the Company believes to be the GAAP financial measure most directly comparable to Free Cash Flow, as well as information regarding *Net cash provided by (used in) investing activities* and *Net cash provided by (used in) financing activities*.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
Net cash provided by (used in) operating activities	\$ 473	\$ 1,144	\$ 2,210	\$ 2,980
Less: Net cash used in (provided by) operating activities of discontinued operations	(7)	(11)	(22)	(13)
Net cash provided by (used in) operating activities of continuing operations	466	1,133	2,188	2,967
Less: Additions to property, plant and mine development	(529)	(398)	(1,485)	(1,212)
Free Cash Flow	<u>\$ (63)</u>	<u>\$ 735</u>	<u>\$ 703</u>	<u>\$ 1,755</u>
Net cash provided by (used in) investing activities <sup>(1)</sup>	\$ (1,223)	\$ (390)	\$ (2,257)	\$ (1,517)
Net cash provided by (used in) financing activities	\$ (460)	\$ (697)	\$ (1,877)	\$ (2,363)

(1) *Net cash provided by (used in) investing activities* includes *Additions to property, plant and mine development*, which is included in the Company's computation of Free Cash Flow.



# Attributable free cash flow



Management uses Attributable Free Cash Flow as a non-GAAP measure to analyze cash flows generated from operations that are attributable to the Company. Attributable Free Cash Flow is *Net cash provided by (used in) operating activities* after deducting net cash flows from operations attributable to noncontrolling interests less *Net cash provided by (used in) operating activities of discontinued operations* after deducting net cash flows from discontinued operations attributable to noncontrolling interests less *Additions to property, plant and mine development* after deducting property, plant and mine development attributable to noncontrolling interests. The Company believes that Attributable Free Cash Flow is useful as one of the bases for comparing the Company's performance with its competitors. Although Attributable Free Cash Flow and similar measures are frequently used as measures of cash flows generated from operations by other companies, the Company's calculation of Attributable Free Cash Flow is not necessarily comparable to such other similarly titled captions of other companies.

The presentation of non-GAAP Attributable Free Cash Flow is not meant to be considered in isolation or as an alternative to Net income attributable to Newmont stockholders as an indicator of the Company's performance, or as an alternative to *Net cash provided by (used in) operating activities* as a measure of liquidity as those terms are defined by GAAP, and does not necessarily indicate whether cash flows will be sufficient to fund cash needs. The Company's definition of Attributable Free Cash Flow is limited in that it does not represent residual cash flows available for discretionary expenditures due to the fact that the measure does not deduct the payments required for debt service and other contractual obligations or payments made for business acquisitions. Therefore, the Company believes it is important to view Attributable Free Cash Flow as a measure that provides supplemental information to the Company's Condensed Consolidated Statements of Cash Flows.

The following tables set forth a reconciliation of Attributable Free Cash Flow, a non-GAAP financial measure, to *Net cash provided by (used in) operating activities*, which the Company believes to be the GAAP financial measure most directly comparable to Attributable Free Cash Flow, as well as information regarding *Net cash provided by (used in) investing activities* and *Net cash provided by (used in) financing activities*.

	Three Months Ended September 30, 2022			Nine Months Ended September 30, 2022		
	Consolidated	Attributable to noncontrolling interests <sup>(1)</sup>	Attributable to Newmont Stockholders	Consolidated	Attributable to noncontrolling interests <sup>(1)</sup>	Attributable to Newmont Stockholders
Net cash provided by (used in) operating activities	\$ 473	\$ (11)	\$ 462	\$ 2,210	\$ (64)	\$ 2,146
Less: Net cash used in (provided by) operating activities of discontinued operations	(7)	—	(7)	(22)	—	(22)
Net cash provided by (used in) operating activities of continuing operations	466	(11)	455	2,188	(64)	2,124
Less: Additions to property, plant and mine development <sup>(2)</sup>	(529)	4	(525)	(1,485)	25	(1,460)
Free Cash Flow	<u>\$ (63)</u>	<u>\$ (7)</u>	<u>\$ (70)</u>	<u>\$ 703</u>	<u>\$ (39)</u>	<u>\$ 664</u>
Net cash provided by (used in) investing activities <sup>(3)</sup>	\$ (1,223)			\$ (2,257)		
Net cash provided by (used in) financing activities	\$ (460)			\$ (1,877)		

(1) Adjustment to eliminate a portion of *Net cash provided by (used in) operating activities*, *Net cash provided by (used in) operating activities of discontinued operations* and *Additions to property, plant and mine development* attributable to noncontrolling interests.

(2) For the three months ended September 30, 2022, Yanacocha and Merian had total consolidated *Additions to property, plant and mine development* of \$86 and \$14, respectively, on a cash basis. For the nine months ended September 30, 2022, Yanacocha and Merian had total consolidated *Additions to property, plant and mine development* of \$237 and \$37, respectively, on a cash basis.

(3) *Net cash provided by (used in) investing activities* includes *Additions to property, plant and mine development*, which is included in the Company's computation of Free Cash Flow.

# All-in Sustaining Costs



Three Months Ended September 30, 2022	Costs Applicable to Sales <sup>(1)(2)(3)</sup>	Reclamation Costs <sup>(4)</sup>	Advanced Projects, Research and Development and Exploration <sup>(5)</sup>	General and Administrative	Other Expense, Net <sup>(6)</sup>	Treatment and Refining Costs	Sustaining Capital and Lease Related Costs <sup>(7)(8)</sup>	All-In Sustaining Costs	Ounces (000) Sold	All-In Sustaining Costs Per oz. <sup>(9)</sup>
<b>Gold</b>										
CC&V	\$ 64	\$ 4	\$ 3	\$ —	\$ 1	\$ —	\$ 12	\$ 84	48	\$ 1,750
Musselwhite	47	1	2	—	—	—	15	65	42	1,533
Porcupine	72	1	3	—	—	—	12	88	73	1,199
Éléonore	64	3	—	—	—	—	19	86	54	1,570
Peñasquito	109	3	1	1	—	8	20	142	144	982
Other North America	—	—	—	2	—	—	—	2	1	—
North America	356	12	9	3	1	8	78	467	362	1,285
Yanacocha	74	4	1	—	2	—	6	87	53	1,676
Merian	89	1	4	—	1	—	13	108	86	1,252
Cerro Negro	71	2	—	—	2	—	18	93	66	1,411
Other South America	—	—	—	3	(1)	—	—	2	—	—
South America	234	7	5	3	4	—	37	290	205	1,423
Boddington	148	3	1	—	1	4	19	176	177	1,001
Tanami	81	1	2	—	1	—	32	117	127	925
Other Australia	—	—	—	2	—	—	3	5	—	—
Australia	229	4	3	2	2	4	54	298	304	984
Ahafo	155	3	2	—	(1)	—	19	178	153	1,161
Akyem	77	8	1	—	—	—	7	93	100	930
Other Africa	—	—	—	2	1	—	1	4	—	—
Africa	232	11	3	2	—	—	27	275	253	1,085
Nevada Gold Mines	294	3	4	2	—	—	59	362	267	1,358
Nevada	294	3	4	2	—	—	59	362	267	1,358
Corporate and Other	—	—	19	53	—	—	3	75	—	—
Total Gold	\$ 1,345	\$ 37	\$ 43	\$ 65	\$ 7	\$ 12	\$ 258	\$ 1,767	1,391	\$ 1,271
<b>Gold equivalent ounces - other metals <sup>(10)</sup></b>										
Peñasquito	\$ 164	\$ 4	\$ 2	\$ 1	\$ (1)	\$ 30	\$ 30	\$ 230	234	\$ 982
Other North America	—	—	—	1	—	—	—	1	—	—
North America	164	4	2	2	(1)	30	30	231	234	982
Boddington	36	1	—	(1)	—	3	2	41	47	873
Other Australia	—	—	—	—	—	—	—	—	—	—
Australia	36	1	—	(1)	—	3	2	41	47	888
Corporate and Other	—	—	1	7	—	—	1	9	—	—
Total Gold Equivalent Ounces	\$ 200	\$ 5	\$ 3	\$ 8	\$ (1)	\$ 33	\$ 33	\$ 281	281	\$ 999
Consolidated	\$ 1,545	\$ 42	\$ 46	\$ 73	\$ 6	\$ 45	\$ 291	\$ 2,048		

All-in sustaining costs represent the sum of certain costs, recognized as GAAP financial measures, that management considers to be associated with production. All-in sustaining costs per ounce amounts are calculated by dividing all-in sustaining costs by gold ounces or gold equivalent ounces sold.

- (1) Excludes *Depreciation and amortization* and *Reclamation and remediation*.
- (2) Includes by-product credits of \$24 and excludes co-product revenues of \$284.
- (3) Includes stockpile and leach pad inventory adjustments of \$11 at CC&V, \$13 at Yanacocha, \$2 at Akyem, and \$21 at NGM.
- (4) Reclamation costs include operating accretion and amortization of asset retirement costs of \$17 and \$25, respectively, and exclude accretion and reclamation and remediation adjustments at former operating properties that have entered the closure phase and have no substantive future economic value of \$28 and \$8, respectively.
- (5) Advanced projects, research and development and exploration excludes development expenditures of \$1 at Porcupine, \$2 at Peñasquito, \$1 at Other North America, \$4 at Yanacocha, \$4 at Merian, \$8 at Cerro Negro, \$9 at Other South America, \$6 at Tanami, \$5 at Other Australia, \$5 at Ahafo, \$3 at Akyem, \$5 at NGM and \$50 at Corporate and Other, totaling \$103 related to developing new operations or major projects at existing operations where these projects will materially benefit the operation.
- (6) *Other expense, net* is adjusted for settlement costs of \$2, restructuring and severance costs of \$2, and impairment of long-lived and other assets of \$1.
- (7) Includes sustaining capital expenditures of \$96 for North America, \$37 for South America, \$54 for Australia, \$26 for Africa, \$57 for Nevada, and \$6 for Corporate and Other, totaling \$276 and excludes development capital expenditures, capitalized interest and the change in accrued capital totaling \$253. See Liquidity and Capital Resources within Part I, Item 2, Management's Discussion and Analysis for discussion of major development projects.
- (8) Includes finance lease payments for sustaining projects of \$15.
- (9) Per ounce measures may not recalculate due to rounding.
- (10) Gold equivalent ounces is calculated as pounds or ounces produced multiplied by the ratio of the other metals price to the gold price, using Gold (\$1,200/oz.), Copper (\$3.25/lb.), Silver (\$23.00/oz.), Lead (\$0.95/lb.) and Zinc (\$1.15/lb.) pricing for 2022.

# All-in Sustaining Costs



Nine Months Ended September 30, 2022	Costs Applicable to Sales <sup>(1)(2)(3)</sup>	Reclamation Costs <sup>(4)</sup>	Advanced Projects, Research and Development and Exploration <sup>(5)</sup>	General and Administrative	Other Expense, Net <sup>(6)</sup>	Treatment and Refining Costs	Sustaining Capital and Lease Related Costs <sup>(7)(8)</sup>	All-In Sustaining Costs	Ounces (000) Sold	All-In Sustaining Costs Per oz. <sup>(9)</sup>
<b>Gold</b>										
CC&V	\$ 165	\$ 11	\$ 6	\$ —	\$ 4	\$ —	\$ 30	\$ 216	130	\$ 1,661
Musselwhite	143	4	5	—	1	—	32	185	114	1,619
Porcupine	209	3	9	—	—	—	35	256	201	1,271
Éléonore	197	7	1	—	3	—	45	253	151	1,675
Peñasquito <sup>(10)</sup>	323	8	3	1	1	21	52	409	408	1,002
Other North America	—	—	—	5	1	—	—	6	1	—
North America	1,037	33	24	6	10	21	194	1,325	1,005	1,318
Yanacocha	214	14	3	—	9	—	17	257	190	1,362
Merian	270	4	9	—	3	—	37	323	285	1,131
Cerro Negro	205	5	1	—	9	—	40	260	208	1,248
Other South America	—	—	—	8	(1)	—	—	7	—	—
South America	689	23	13	8	20	—	94	847	683	1,241
Boddington	491	12	3	—	2	12	46	566	616	921
Tanami	230	2	6	—	6	—	89	333	358	930
Other Australia	—	—	1	6	—	—	7	14	—	—
Australia	721	14	10	6	8	12	142	913	974	938
Ahafo	390	7	3	—	—	—	63	463	396	1,167
Akyem	220	23	2	—	—	—	24	269	299	900
Other Africa	—	—	1	7	1	—	2	11	—	—
Africa	610	30	6	7	1	—	89	743	695	1,067
Nevada Gold Mines	853	7	11	7	—	1	162	1,041	845	1,232
Nevada	853	7	11	7	—	1	162	1,041	845	1,232
Corporate and Other	—	—	58	146	(1)	—	9	212	—	—
Total Gold	\$ 3,910	\$ 107	\$ 122	\$ 180	\$ 38	\$ 34	\$ 690	\$ 5,081	4,202	\$ 1,209
<b>Gold equivalent ounces - other metals <sup>(11)</sup></b>										
Peñasquito <sup>(10)</sup>	\$ 647	\$ 14	\$ 8	\$ 1	\$ 3	\$ 95	\$ 98	\$ 866	793	\$ 1,092
Other North America	—	—	—	2	—	—	—	2	—	—
North America	647	14	8	3	3	95	98	868	793	1,094
Boddington	131	2	1	(1)	—	8	9	150	171	879
Other Australia	—	—	—	1	—	—	1	2	—	—
Australia	131	2	1	—	—	8	10	152	171	893
Corporate and Other	—	—	9	27	—	—	2	38	—	—
Total Gold Equivalent Ounces	\$ 778	\$ 16	\$ 18	\$ 30	\$ 3	\$ 103	\$ 110	\$ 1,058	964	\$ 1,098
Consolidated	\$ 4,688	\$ 123	\$ 140	\$ 210	\$ 41	\$ 137	\$ 800	\$ 6,139		

All-in sustaining costs represent the sum of certain costs, recognized as GAAP financial measures, that management considers to be associated with production. All-in sustaining costs per ounce amounts are calculated by dividing all-in sustaining costs by gold ounces or gold equivalent ounces sold.

- (1) Excludes *Depreciation and amortization* and *Reclamation and remediation*.
- (2) Includes by-product credits of \$81 and excludes co-product revenues of \$1,129.
- (3) Includes stockpile and leach pad inventory adjustments of \$18 at CC&V, \$13 at Yanacocha, \$3 at Merian, \$2 at Akyem, and \$49 at NGM.
- (4) Reclamation costs include operating accretion and amortization of asset retirement costs of \$49 and \$74, respectively, and exclude accretion and reclamation and remediation adjustments at former operating properties that have entered the closure phase and have no substantive future economic value of \$85 and \$29, respectively.
- (5) Advanced projects, research and development and exploration excludes development expenditures of \$1 at CC&V, \$2 at Porcupine, \$5 at Peñasquito, \$2 at Other North America, \$8 at Yanacocha, \$8 at Merian, \$14 at Cerro Negro, \$29 at Other South America, \$15 at Tanami, \$12 at Other Australia, \$15 at Ahafo, \$10 at Akyem, \$13 at NGM and \$64 at Corporate and Other, totaling \$198 related to developing new operations or major projects at existing operations where these projects will materially benefit the operation.
- (6) *Other expense, net* is adjusted for settlement costs of \$20, impairment of long-lived and other assets of \$3, restructuring and severance costs of \$3 and distributions from the Newmont Global Community Support Fund of \$1.
- (7) Includes sustaining capital expenditures of \$256 for North America, \$94 for South America, \$143 for Australia, \$86 for Africa, \$160 for Nevada, and \$13 for Corporate and Other, totaling \$752 and excludes development capital expenditures, capitalized interest and the change in accrued capital totaling \$733. See Liquidity and Capital Resources within Part I, Item 2, Management's Discussion and Analysis for discussion of major development projects.
- (8) Includes finance lease payments for sustaining projects of \$48.
- (9) Per ounce measures may not recalculate due to rounding.
- (10) *Costs applicable to sales* includes \$70 related to the Peñasquito Profit-Sharing Agreement. For further information, refer to Note 3 of the Condensed Consolidated Financial Statements.
- (11) Gold equivalent ounces is calculated as pounds or ounces produced multiplied by the ratio of the other metals price to the gold price, using Gold (\$1,200/oz.), Copper (\$3.25/lb.), Silver (\$23.00/oz.), Lead (\$0.95/lb.) and Zinc (\$1.15/lb.) pricing for 2022.



# Gold All-In Sustaining Costs - 2022 Outlook



A reconciliation of the 2022 Gold AISC outlook to the 2022 Gold CAS outlook is provided below. The estimates in the table below are considered “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws.

## 2022 Outlook - Gold <sup>(1)(2)</sup>

(in millions, except ounces and per ounce)

### Outlook Estimate (+/- 5%)

Cost Applicable to Sales <sup>(3)(4)</sup>	\$	5,330
Reclamation Costs <sup>(5)</sup>		150
Advanced Projects & Exploration <sup>(6)</sup>		150
General and Administrative <sup>(7)</sup>		235
Other Expense		50
Treatment and Refining Costs		60
Sustaining Capital <sup>(8)</sup>		875
Sustaining Finance Lease Payments		40
All-in Sustaining Costs	\$	6,890
Ounces (000) Sold <sup>(9)</sup>		6,000
All-in Sustaining Costs per Oz	\$	1,150

- (1) The reconciliation is provided for illustrative purposes in order to better describe management’s estimates of the components of the calculation. Estimates for each component of the forward-looking All-in sustaining costs per ounce are independently calculated and, as a result, the total All-in sustaining costs and the All-in sustaining costs per ounce may not sum to the component ranges. While a reconciliation to the most directly comparable GAAP measure has been provided for 2022 AISC Gold, Co-Product and Total GEO Outlook on a consolidated basis, a reconciliation has not been provided on an individual site or project basis in reliance on Item 10(e)(1)(i)(B) of Regulation S-K because such reconciliation is not available without unreasonable efforts.
- (2) All values are presented on a consolidated basis for Newmont.
- (3) Excludes *Depreciation and amortization* and *Reclamation and remediation*.
- (4) Includes stockpile and leach pad inventory adjustments.
- (5) Reclamation costs include operating accretion and amortization of asset retirement costs.
- (6) Advanced Project and Exploration excludes non-sustaining advanced projects and exploration.
- (7) Includes stock based compensation.
- (8) Excludes development capital expenditures, capitalized interest and change in accrued capital.
- (9) Consolidated production for Merian is presented on a total production basis for the mine site and excludes production from Pueblo Viejo.

# Co-Product All-In Sustaining Costs - 2022 Outlook



A reconciliation of the 2022 Co-product AISC outlook to the 2022 Co-Product CAS outlook is provided below. The estimates in the table below are considered “forward-looking statements” within the 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws.

## 2022 Outlook - Co-Product <sup>(1)(2)</sup>

(in millions, except ounces and per ounce)

### Outlook Estimate (+/- 5%)

Cost Applicable to Sales <sup>(3)(4)</sup>	\$	970
Reclamation Costs <sup>(5)</sup>		20
Advanced Projects & Exploration <sup>(6)</sup>		20
General and Administrative <sup>(7)</sup>		35
Other Expense		20
Treatment and Refining Costs		160
Sustaining Capital <sup>(8)</sup>		125
Sustaining Finance Lease Payments		20
All-in Sustaining Costs	\$	1,370
Co-Product GEO (000) Sold <sup>(9)</sup>		1,300
All-in Sustaining Costs per Co-Product GEO	\$	1,050

- (1) The reconciliation is provided for illustrative purposes in order to better describe management’s estimates of the components of the calculation. Estimates for each component of the forward-looking All-in sustaining costs per ounce are independently calculated and, as a result, the total All-in sustaining costs and the All-in sustaining costs per ounce may not sum to the component ranges. While a reconciliation to the most directly comparable GAAP measure has been provided for 2022 AISC Gold, Co-Product and Total GEO Outlook on a consolidated basis, a reconciliation has not been provided on an individual site or project basis in reliance on Item 10(e)(1)(i)(B) of Regulation S-K because such reconciliation is not available without unreasonable efforts.
- (2) All values are presented on a consolidated basis for Newmont.
- (3) Excludes *Depreciation and amortization* and *Reclamation and remediation*.
- (4) Includes stockpile and leach pad inventory adjustments.
- (5) Reclamation costs include operating accretion and amortization of asset retirement costs.
- (6) Advanced Project and Exploration excludes non-sustaining advanced projects and exploration.
- (7) Includes stock based compensation.
- (8) Excludes development capital expenditures, capitalized interest and change in accrued capital.
- (9) Co-Product GEO are all non-gold co-products (Peñasquito silver, zinc, lead, Boddington copper).

# Total GEO All-In Sustaining Costs - 2022 Outlook



A reconciliation of the 2022 Total GEO AISC outlook to the 2022 Total GEO CAS outlook is provided below. The estimates in the table below are considered “forward-looking statements” within the 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbor created by such sections and other applicable laws.

## 2022 Outlook - Total GEO <sup>(1)(2)</sup>

(in millions, except ounces and per ounce)

### Outlook Estimate (+/- 5%)

Cost Applicable to Sales <sup>(3)(4)</sup>	\$	6,300
Reclamation Costs <sup>(5)</sup>		170
Advanced Projects & Exploration <sup>(6)</sup>		170
General and Administrative <sup>(7)</sup>		270
Other Expense		70
Treatment and Refining Costs		220
Sustaining Capital <sup>(8)</sup>		1,000
Sustaining Finance Lease Payments		60
All-in Sustaining Costs	\$	8,260
Total GEO (000) Sold <sup>(9)</sup>		7,300
All-in Sustaining Costs per Total GEO	\$	1,130

- (1) The reconciliation is provided for illustrative purposes in order to better describe management's estimates of the components of the calculation. Estimates for each component of the forward-looking All-in sustaining costs per ounce are independently calculated and, as a result, the total All-in sustaining costs and the All-in sustaining costs per ounce may not sum to the component ranges. While a reconciliation to the most directly comparable GAAP measure has been provided for 2022 AISC Gold, Co-Product and Total GEO Outlook on a consolidated basis, a reconciliation has not been provided on an individual site or project basis in reliance on Item 10(e)(1)(i)(B) of Regulation S-K because such reconciliation is not available without unreasonable efforts.
- (2) All values are presented on a consolidated basis for Newmont.
- (3) Excludes *Depreciation and amortization* and *Reclamation and remediation*.
- (4) Includes stockpile and leach pad inventory adjustments.
- (5) Reclamation costs include operating accretion and amortization of asset retirement costs.
- (6) Advanced Project and Exploration excludes non-sustaining advanced projects and exploration.
- (7) Includes stock based compensation.
- (8) Excludes development capital expenditures, capitalized interest and change in accrued capital.
- (9) Consolidated production for Merian is presented on a total production basis for the mine site and excludes production from Pueblo Viejo. Total GEO represents gold and non-gold co-products (Peñasquito silver, zinc, lead, Boddington copper).



# Net Debt to Adjusted EBITDA Ratio



Management uses net debt to Adjusted EBITDA as non-GAAP measures to evaluate the Company's operating performance, including our ability to generate earnings sufficient to service our debt. Net debt to Adjusted EBITDA represents the ratio of the Company's debt, net of cash and cash equivalents and time deposits, to Adjusted EBITDA. Net debt to Adjusted EBITDA does not represent, and should not be considered an alternative to, net income (loss), operating income (loss), or cash flow from operations as those terms are defined by GAAP, and does not necessarily indicate whether cash flows will be sufficient to fund cash needs. Although Net Debt to Adjusted EBITDA and similar measures are frequently used as measures of operations and the ability to meet debt service requirements by other companies, our calculation of net debt to Adjusted EBITDA measure is not necessarily comparable to such other similarly titled captions of other companies. The Company believes that net debt to Adjusted EBITDA provides useful information to investors and others in understanding and evaluating our operating results in the same manner as our management and Board of Directors. Management's determination of the components of net debt to Adjusted EBITDA is evaluated periodically and based, in part, on a review of non-GAAP financial measures used by mining industry analysts. Net income (loss) attributable to Newmont stockholders is reconciled to Adjusted EBITDA as follows:

	Three Months Ended			
	September 30, 2022	June 30, 2022	March 31, 2022	December 31, 2021
Net income (loss) attributable to Newmont stockholders	\$ 213	\$ 387	\$ 448	\$ (46)
Net income (loss) attributable to noncontrolling interests	7	13	21	(718)
Net loss (income) from discontinued operations	5	(8)	(16)	(15)
Equity loss (income) of affiliates	(25)	(17)	(39)	(28)
Income and mining tax expense (benefit)	96	33	214	300
Depreciation and amortization	508	559	547	639
Interest expense, net of capitalized interest	55	57	62	66
<b>EBITDA</b>	<b>859</b>	<b>1,024</b>	<b>1,237</b>	<b>198</b>
EBITDA Adjustments:				
(Gain) loss on asset and investment sales	(9)	—	35	(166)
Change in fair value of investments	(5)	135	(39)	(45)
Settlement costs	2	5	13	—
Restructuring and severance	2	—	1	1
Impairment of long-lived and other assets	1	2	—	7
COVID-19 specific costs	—	1	—	2
Pension settlement	—	—	130	4
Reclamation and remediation charges	—	—	13	1,587
Loss on debt extinguishment	—	—	—	11
Other	—	(18)	—	—
<b>Adjusted EBITDA</b>	<b>850</b>	<b>1,149</b>	<b>1,390</b>	<b>1,599</b>
<b>12 month trailing Adjusted EBITDA</b>	<b>\$ 4,988</b>			
Total Debt	\$ 5,569			
Lease and other financing obligations	558			
Less: Cash and cash equivalents	(3,058)			
Less: Time deposits	(653)			
Total net debt	<b>\$ 2,416</b>			
Net debt to adjusted EBITDA	<b>0.5</b>			

# Endnotes



*Investors are encouraged to read the information contained in this presentation in conjunction with the most recent Form 10-Q for the quarter ended September 30, 2022 filed with the SEC on November 1, 2022, and with the Cautionary Statement on slide 2 and the following notes below.*

**Outlook Assumptions.** Outlook and projections used in this presentation are considered forward-looking statements and represent management's good faith estimates or expectations of future production results. For example, updated 2022 Outlook includes actual results through June 30, 2022 and assumes \$1,800/oz Au, \$4.10/lb Cu, \$21.00/oz Ag, \$1.60/lb Zn, \$0.95/lb Pb, \$0.74 USD/AUD exchange rate, \$0.80 USD/CAD exchange rate and \$110/barrel WTI for the second half of 2022. Production, CAS, AISC and capital estimates exclude projects that have not yet been approved, except for Yanacocha Sulfides, Pamour and Cerro Negro District Expansion 1 which are included in Outlook. The potential impact on inventory valuation as a result of lower prices, input costs, and project decisions are not included as part of this Outlook. Assumptions used for purposes of Outlook may prove to be incorrect and actual results may differ from those anticipated, including variation beyond a +/-5% range. Outlook cannot be guaranteed. As such, investors are cautioned not to place undue reliance upon Outlook and forward-looking statements as there can be no assurance that the plans, assumptions or expectations upon which they are placed will occur.

**COVID-19.** The extent to which COVID-19 and related variants will impact the Company in the future will depend on future developments, which are highly uncertain and cannot be predicted. Efforts to slow the spread of COVID-19 have already impacted the operation of Newmont's mines and the development of projects and impacted exploration activities. For companies, such as Newmont, that operate in multiple jurisdictions, disadvantage and risk of loss due to the limitations of certain local health systems and infrastructure to contain diseases and potential endemic health issues may occur. Impacts of changing government restriction as a result of COVID-19 and potential subsequent pandemic waves could include additional employee and contractor absenteeism, travel restraints, more stringent product shipment restraints, delays in product refining and smelting due to restrictions or temporary closures, other supply chain disruptions and workforce interruptions, including healthy and safety considerations, and reputational damage in connection with challenges or reactions to action or perceived inaction by the Company related to the COVID-19 pandemic, which could have a material adverse effect on the Company's cash flows, earnings, results of operations, estimated capital expenditures and the timing of projects. No assurances can be provided that the Company's operations, exploration plans and drilling programs, and other outlook will not be impacted by COVID-19 in the future.

**World-class asset.** Defined as +500k GEO's/year consolidated; <\$900/oz AISC at a \$1,200/oz gold price, mine life >10 years in countries classified in the A and B rating ranges for Moody's, S&P or Fitch.

**Dividend.** Our future dividends have not yet been approved or declared by the Board of Directors. An annualized dividend payout level has not been declared by the Board and is non-binding. The Company's dividend framework is non-binding. Management's expectations with respect to future dividends, annualized dividends or dividend yield are "forward-looking statements." The declaration and payment of future dividends remain at the discretion of the Board of Directors and will be determined based on Newmont's financial results, balance sheet strength, cash and liquidity requirements, future prospects, gold and commodity prices, and other factors deemed relevant by the Board. The duration, scope and impact of COVID-19 presents additional uncertainties with respect to future dividends and no assurance is being provided that the Company will pay future dividends at the increased payment level. The Board of Directors reserves all powers related to the declaration and payment of dividends. Consequently, in determining the dividend to be declared and paid on the common stock of the Company, the Board of Directors may revise or terminate the payment level at any time without prior notice.

**Share Repurchase Program.** Investors are also cautioned that the extent to which the Company repurchases its shares, and the timing of such repurchases, will depend upon a variety of factors, including trading volume, market conditions, legal requirements, business conditions and other factors. The repurchase program announced in January 2021 may be discontinued at any time, and the program does not obligate the Company to acquire any specific number of shares of its common stock or to repurchase the full \$1.0 billion amount during the 24-month authorization period, which is scheduled to expire on December 31, 2022. Consequently, the Board of Directors may revise or terminate such share repurchase authorization in the future.

**Gold equivalent ounces (GEOs).** Calculated as pounds or ounces produced multiplied by the ratio of the other metal's price to the gold price, using Gold (\$1,200/oz.), Copper (\$3.25/lb.), Silver (\$23/oz.), Lead (\$0.95/lb.), and Zinc (\$1.15/lb.) pricing.

**Reserves and Resources gold equivalent ounces (GEO's).** Gold Equivalent Ounces calculated using Mineral Reserve pricing: Gold (\$1,200/oz.), Copper (\$2.75/lb.), Silver (\$20/oz.), Lead (\$0.90/lb.), and Zinc (\$1.15/lb.) and Resource pricing Gold (\$1,400/oz.), Copper (\$3.25/lb.), Silver (\$23/oz.), Lead (\$1.10/lb.), and Zinc (\$1.40/lb.) and metallurgical recoveries for each metal on a site-by-site basis as metal \* [(metal price \* metal recovery) / (gold price \* gold recovery)].

# Endnotes



**Reserves and Resources:** Proven and Probable reserves are based on extensive drilling, sampling, mine modeling and metallurgical testing from which we determine economic feasibility. The price sensitivity of reserves depends upon several factors including grade, metallurgical recovery, operating cost, waste-to-ore ratio and ore type. Metallurgical recovery rates vary depending on the metallurgical properties of each deposit and the production process used. The reserves list the average metallurgical recovery rate for each deposit, which takes into account the assumed processing methods. The cut-off grade, or lowest grade of material considered economic to process, varies with material type, price, metallurgical recoveries, operating costs and co- or by-product credits. The Proven and Probable reserve figures presented herein are estimates based on information available at the time of calculation. No assurance can be given that the indicated levels of recovery of gold, silver, copper, lead, zinc and molybdenum will be realized. Ounces of gold and silver or tonnes of copper, zinc, lead, or molybdenum included in the Proven and Probable reserves are those contained prior to losses during metallurgical treatment. Reserve estimates may require revision based on actual production. Market fluctuations in the price of gold, silver, copper, zinc, lead, or molybdenum, as well as increased production costs or reduced metallurgical recovery rates, could render certain Proven and Probable reserves containing relatively lower grades of mineralization uneconomic to exploit and might result in a reduction of reserves.

The Measured, Indicated, and Inferred resource figures presented herein are estimates based on information available at the time of calculation and are exclusive of reserves. A “Mineral Resource” is a concentration or occurrence of solid material of economic interest in or on the Earth’s crust in such form, grade, or quality and quantity that there are reasonable prospects for eventual economic extraction. The location, quantity, grade or quality, continuity and other geological characteristics of a Mineral Resource are known, estimated or interpreted from specific geological evidence and knowledge, including sampling. Mineral Resources are sub-divided, in order of increasing geological confidence, into Inferred, Indicated and Measured categories. Ounces of gold and silver or tonnes of copper, zinc, lead, and molybdenum included in the Measured, Indicated and Inferred resources are those contained prior to losses during metallurgical treatment. Market fluctuations in the price of gold, silver, copper, zinc, lead and molybdenum, as well as increased production costs or reduced metallurgical recovery rates, could change future estimates of resources.

Proven and Probable reserves disclosed at December 31, 2021 have been prepared in accordance with the new Regulation S-K 1300 requirements of the SEC; whereas Proven and Probable reserves disclosed at December 31, 2020 have been prepared in accordance with the SEC’s Industry Guide 7 (“IG7”). Our historical methodology applied to the prior year of estimating reserves was not significantly impacted as a result of the change from IG7 to S-K 1300, therefore we believe the amounts presented at December 31, 2021 and 2020, under the respective methodologies, are comparable. We publish reserves annually, and will recalculate reserves at December 31, 2022, taking into account metal prices, changes, if any, to future production and capital costs, divestments and depletion as well as any acquisitions and additions during 2022.

Reserve and resource estimates are based upon certain assumptions, including, but not limited to, metal prices, oil prices, and certain exchange rates. For example, 2021 reserves assume a \$1,200/oz gold price and a \$2.75/lb copper price, while 2021 resources assume a \$1,400/oz gold price and a \$3.25/lb copper price. Management currently expects key assumptions for 2022 reserves will be updated to assume a \$1,400/oz gold price and a \$3.50/lb copper price, and we expect 2022 resources will assume a \$1,600/oz gold price and a \$4.00/lb copper price. Reserves and resources for 2022 are to be declared and published in February 2023, and additional information about key assumptions for other metal prices, oil prices, and certain exchange rates will be provided at that time. Investors are cautioned that key assumptions may be subject to change in the future, and no guarantees can be made with respect to actual metal prices performance in the future. Market prices may differ materially from expectations and assumptions utilized for reserve and resource estimation purposes. See cautionary statement on slide 2 and risk factors in the Company’s Annual Report on Form 10-K for the year ended December 31, 2021, including, without limitation, under the headings “Estimates of proven and probable reserves and measured, indicated and inferred resources are uncertain and the volume and grade of ore actually recovered may vary from our estimates” and “A substantial or extended decline in gold, silver, copper, zinc or lead prices would have a material adverse effect on us.”

Note that the reserve and resource estimates have been updated to include an additional 3Moz gold reserves and 12Moz gold resources, and 3Moz GEO reserves and 9Moz GEO resources as a result of Newmont’s acquisition of Buenaventura’s 43.65% and Sumitomo’s 5% interest in Minera Yanacocha in 2022. Other than such additions, due to the closing of that acquisition, the reserves stated in this presentation represent estimates at December 31, 2021, which could be economically and legally extracted or produced at the time of the reserve determination. For additional information, see the Company’s Form 10-K, filed on February 24, 2022 with the SEC.



# Endnotes



**Adjusted Net Income.** Adjusted Net Income is a non-GAAP metric. Adjusted Net Income per share refers to Adjusted Net Income per diluted share. See appendix or more information and reconciliation to the nearest GAAP metric.

**Free Cash Flow.** Attributable FCF is a non-GAAP metric and is generated from Net cash provided from operating activities of continuing operations on an attributable basis less Additions to property, plant and mine development on an attributable basis. See appendix for more information and for a reconciliation to the nearest GAAP metric. Attributable FCF projections as used in outlook are forward-looking statements and remain subject to risks and uncertainties.

**Attributable Free Cash Flow.** Attributable FCF or Attributable Free cash flow are used herein is a forward-looking statement and is subject to risks and uncertainties. Attributable FCF is a non-GAAP metric and is generated from Net cash provided from operating activities of continuing operations on an attributable basis less Additions to property, plant and mine development on an attributable basis. See appendix for more information and for a reconciliation to the nearest GAAP metric.

**All-in Sustaining Cost.** AISC or All-in sustaining cost is a non-GAAP metric. AISC as used in the Company's outlook is a forward-looking statement and is therefore subject to uncertainties. AISC a non-GAAP metric defined as the sum of cost applicable to sales (including all direct and indirect costs related to current gold production incurred to execute on the current mine plan), remediation costs (including operating accretion and amortization of asset retirement costs), G&A, exploration expense, advanced projects and R&D, treatment and refining costs, other expense, net of one-time adjustments, sustaining capital and finance lease payments. See appendix for more information and a reconciliation of 2022 AISC outlook to the 2022 CAS outlook.

**EBITDA and Adjusted EBITDA.** EBITDA and Adjusted EBITDA are a non-GAAP financial measures. EBITDA is calculated as Earnings before interest, taxes and depreciation and amortization. For management's EBITDA and Adjusted EBITDA calculations and reconciliation to the nearest GAAP metric, please see appendix for more information. Please also refer also to appendix for a reconciliation of Adjusted EBITDA to the nearest GAAP metric.

**Net debt to Adjusted EBITDA.** Adjusted EBITDA and net debt to Adjusted EBITDA are non-GAAP measures. See appendix for more information and for a reconciliation to the nearest GAAP metric.

**Full Potential.** Full Potential improvement value creation is considered an operating measure provided for illustrative purposes, and should not be considered GAAP or non-GAAP financial measures. Full Potential amounts are estimates utilized by management that represent estimated cumulative incremental value realized as a result of Full Potential projects implemented and are based upon both cost savings and efficiencies that have been monetized for purposes of the estimation. Because Full Potential improvement estimates reflect differences between certain actual costs incurred and management estimates of costs that would have been incurred in the absence of the Full Potential program, such estimates are necessarily imprecise and are based on numerous judgments and assumptions. Expectations of the results of Full Potential savings, synergies or improvements are forward-looking statements and subject to risks and uncertainties.

**Sustainalytics.** Sustainalytics ESG ranking is based on publicly disclosed data available from Bloomberg terminal data accessed November 23, 2022.

**Third-Party Data.** This presentation may contain industry, market and competitive position data which have come from a third-party sources. Third party industry publications, studies and surveys generally state that the data contained therein have been obtained from sources believed to be reliable, but that there is no guarantee of the accuracy or completeness of such data. While Newmont believes that such information has been prepared by a reputable source, Newmont has not independently verified the data contained therein. Accordingly, undue reliance should not be placed on any of the industry, market or competitive position data contained in this presentation.

**Land Position.** Land position constitutes Newmont's net global land position, comprising its pro-rata interest in and to the land tenures (i) it owns and controls; and, (ii) that are owned or controlled by business entities established with our joint venture partners.

**Yanacocha Sulfides:** Expectations regarding the Company's projects, including Yanacocha Sulfides, are forward looking statements. As a response to the current market conditions, record inflation rates, the rising prices for commodities and raw materials, prolonged supply chain disruptions, competitive labor markets and consideration of capital allocation, in the third quarter of 2022 the Company announced the delay of the full-funds investment decision for the Yanacocha Sulfides project in Peru. While the Company has extended the timeline of the full-funds decision, assessment of the project remains a priority in Peru as the Company continues to advance engineering and long-term procurement activities. The delay of the Yanacocha Sulfides project is intended to focus funds on current operations and other capital commitments while management assesses execution and project timeline, plan and options, up to and including transitioning Yanacocha operations into full closure.