



Acquisition of SECURE Waste Infrastructure

April 13, 2026



Disclaimer

Unless otherwise indicated, all references in this presentation to “GFL”, “we”, “our”, “us”, the “Company” or similar terms refer to GFL Environmental Inc. and its consolidated subsidiaries.

Forward-Looking Information

This presentation includes certain “forward-looking statements” and “forward-looking information” (collectively, “forward-looking information”) within the meaning of applicable U.S. and Canadian securities laws, respectively. Forward-looking information includes all statements that do not relate solely to historical or current facts and may relate to our future outlook, financial guidance and anticipated events or results and may include statements regarding our financial performance, financial condition or results, business strategy, growth strategies, budgets, operations and services. Particularly, statements regarding our expectations of future results, performance, achievements, prospects or opportunities, the markets in which we operate or potential share repurchases are forward-looking information. In some cases, forward-looking information can be identified by the use of forward-looking terminology such as “plans”, “targets”, “expects” or “does not expect”, “is expected”, “an opportunity exists”, “budget”, “scheduled”, “estimates”, “outlook”, “forecasts”, “projection”, “prospects”, “strategy”, “intends”, “anticipates”, “does not anticipate”, “believes”, or “potential” or variations of such words and phrases or statements that certain actions, events or results “may”, “could”, “would”, “might”, “will”, “will be taken”, “occur” or “be achieved”, although not all forward-looking information includes those words or phrases. In addition, any statements that refer to expectations, intentions, projections, guidance, potential or other characterizations of future events or circumstances contain forward-looking information. Statements containing forward-looking information are not historical facts nor assurances of future performance but instead represent management’s expectations, estimates and projections regarding future events or circumstances.

Forward-looking information is based on our opinions, estimates and assumptions that we considered appropriate and reasonable as of the date such information is stated, is subject to known and unknown risks, uncertainties, assumptions and other important factors that may cause the actual results, level of activity, performance or achievements to be materially different from those expressed or implied by such forward-looking information, including but not limited to certain assumptions set out herein; our ability to obtain and maintain existing financing on acceptable terms; our ability to source and execute on acquisitions on terms acceptable to us; currency exchange and interest rates; commodity price fluctuations; our ability to implement price increases and surcharges; changes in waste volumes; labour, supply chain and transportation constraints; inflationary cost pressures; fuel supply and fuel price fluctuations; our ability to maintain a favourable working capital position; the impact of competition; the changes and trends in our industry or the global economy; changes to trade agreements, restrictions on trade, including sanctions, export controls, import duties, quotas, treaties, tariffs, trade wars, changes to trade and investment policies and other governmental actions; and changes in laws, rules, regulations, and global standards. Other important factors that could materially affect our forward-looking information can be found in the “Risk Factors” section of GFL’s annual information form for the year ended December 31, 2025 and GFL’s other periodic filings with the U.S. Securities and Exchange Commission and the securities commissions or similar regulatory authorities in Canada. Shareholders, potential investors and other readers are urged to consider these risks carefully in evaluating our forward-looking information and are cautioned not to place undue reliance on such information. There can be no assurance that the underlying opinions, estimates and assumptions will prove to be correct. Although we have attempted to identify important risk factors that could cause actual results to differ materially from those contained in forward-looking information, there may be other factors not currently known to us or that we currently believe are not material that could also cause actual results or future events to differ materially from those expressed in such forward-looking information. There can be no assurance that such information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. The forward-looking information contained in this presentation represents our expectations as of the date of this presentation (or as the date it is otherwise stated to be made), and is subject to change after such date. However, we disclaim any intention or obligation or undertaking to update or revise any forward-looking information whether as a result of new information, future events or otherwise, except as required under applicable U.S. or Canadian securities laws. The purpose of disclosing our financial outlook set out in this presentation is to provide investors with more information concerning the financial impact of our business initiatives and growth strategies.

Non-IFRS Measures

This presentation makes reference to certain measures that are not recognized under International Financial Reporting Standards (“IFRS”) and do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of our results of operations from management’s perspective. Accordingly, these measures should not be considered in isolation nor as a substitute for analysis of our financial information reported under IFRS. It should be noted that companies calculate non-IFRS measures differently; as a result, the non-IFRS measures presented herein may not be comparable to similarly titled measures reported by other companies. We use non-IFRS measures, including Acquisition EBITDA, Net Leverage, Adjusted EBITDA, EBITDA, Run-Rate EBITDA, Adjusted EBITDA margin, Adjusted Cash Flows from Operating Activities, and Adjusted Free Cash Flow. These non-IFRS measures are used to provide investors with supplemental measures of our operating performance and liquidity, where applicable, and thus highlight trends in our core business that may not otherwise be apparent when relying solely on IFRS measures. We also believe that securities analysts, investors and other interested parties frequently use non-IFRS measures in the evaluation of issuers. Our management also uses non-IFRS measures in order to facilitate operating performance comparisons from period to period, to prepare annual operating budgets and forecasts and to determine components of management compensation. Any analysis of these non-IFRS financial measures should be used only in conjunction with results presented in accordance with IFRS. See the appendix for definitions of the non-IFRS measures used herein.

Certain Other Matters

Any graphs, tables or other information demonstrating our historical performance contained in this presentation is intended only to illustrate past performance and is not necessarily indicative of future performance. Certain totals, subtotals and percentages throughout this presentation may not reconcile due to rounding.

GFL presents its consolidated financial statements in Canadian dollars. Unless otherwise specifically stated, references to “dollars”, “\$” or “C\$” in this presentation mean Canadian dollars. References to “US\$” mean United States dollars.

All financial statements and financial data contained in this presentation in respect of the Company for the year ended December 31, 2025 have been prepared in accordance with IFRS, which is referred to as GAAP. IFRS differs in certain material respects from U.S. generally accepted accounting standards (“U.S. GAAP”) and as such, our consolidated financial statements are not comparable to the financial statements of companies prepared in accordance with U.S. GAAP.

Transaction Highlights



Leading Player in Attractive Waste Segment

- Leading waste processing and disposal platform in Western Canada
- Difficult to replicate network of high barrier, long life, critical waste infrastructure assets
- Compelling macro tailwinds support sustainable long-term growth of recurring cash flows



Aligned with GFL's Acquisition Strategy

- Complementary service offering and asset base in Western Canada
- Highly aligned with strategy of owning and controlling the waste value chain from collection through final disposal
- Significantly accelerates achievement of multi-year financial targets outlined at Investor Day 2025



Financially Compelling

- Immediately double-digit accretive to Adjusted Free Cash Flow⁽¹⁾⁽²⁾ per Share
- Enhances Adjusted EBITDA margin⁽¹⁾⁽²⁾ and Adjusted Free Cash Flow⁽¹⁾⁽²⁾ conversion metrics
- Leverage neutral acquisition which enhances scale and increases future balance sheet flexibility



Transaction Snapshot

- GFL to acquire 100% of SECURE Waste Infrastructure Corp. ("SECURE") for a mix of 80% GFL subordinate voting shares and 20% cash
- Implied Enterprise Value of ~\$6.4B; ~11x 2026E Adjusted EBITDA (including ~\$25M of cost synergies)
- SECURE key management will join GFL post-close

(1) Please refer to the Definitions in the appendix of this presentation.

3 (2) Due to the uncertainty of the likelihood, amount and timing of effects of events or circumstances to be excluded from these measures, GFL does not have information available to provide a quantitative reconciliation of such projections to the comparable IFRS measure.

Highly Compelling Financial Profile Accelerates Shareholder Value Creation

<i>(C\$ millions, unless otherwise noted)</i>	Status Quo GFL⁽¹⁾	Pro Forma for SECURE	
Adjusted EBITDA⁽²⁾⁽³⁾	\$2,140	\$2,715	Materially Enhanced Scale
Adjusted EBITDA Margin⁽²⁾⁽³⁾	30.6%	31.6%	Accretive to Adjusted EBITDA Margin⁽²⁾⁽³⁾ & Adjusted Free Cash Flow⁽²⁾⁽³⁾ Conversion
Adjusted Free Cash Flow⁽²⁾⁽³⁾ Conversion	39.0%	40.5% – 42.5%	~12% – 15% Accretive to Adjusted Free Cash Flow⁽²⁾⁽³⁾ per Share⁽⁴⁾
Year-End Net Leverage⁽²⁾⁽³⁾	Low-to-Mid 3s		Net Leverage⁽²⁾⁽³⁾ Neutral

**Significantly Accelerates Achievement of Multi-Year Financial Targets
Outlined at Investor Day 2025**

(1) Based on Fiscal 2026 guidance provided on February 11, 2026; does not give effect to completed YTD M&A. (3) Due to the uncertainty of the likelihood, amount and timing of effects of events or circumstances to be excluded from these measures, GFL does not have information available to provide a quantitative reconciliation of such projections to the comparable IFRS measure.

(2) Please refer to the Definitions in the appendix of this presentation.

(4) Inclusive of ~75.1 million subordinate voting shares issued as part of the transaction.

SECURE – Leading Waste Management Provider in Western Canada

Leading Waste Management Platform in Western Canada



Market Share Leader in industrial waste management, with #1 processing capacity in Western Canada



Critical Waste Infrastructure Network difficult to replicate due to regulatory and permitting constraints



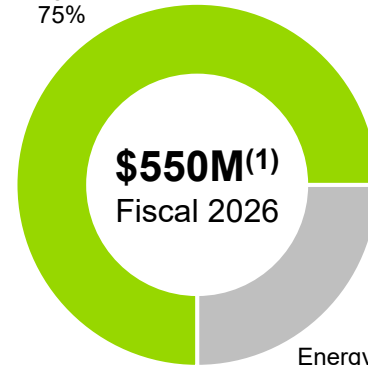
Stable & Highly Recurring Cash Flows with 80% of volumes tied to recurring waste streams driven by production, industrial activity and regulatory compliance



Supportive Macro Backdrop from strong, structural tailwinds driving stable, long-term growth in industrial activity in Western Canada

Compelling Business Profile

Waste Management
75%



Energy Infrastructure
25%



Mid-Single Digit
Organic Revenue CAGR

Mid 30s
Adjusted EBITDA Margin

50%+
Adjusted Free Cash Flow Conversion

Mid-Single Digit
Maintenance Capex Intensity

Recurring, Regulated & Sustainable Cash Flows

Difficult to Replicate Network of High-Barrier, Long-Life & Critical Infrastructure Assets

Waste Management



12
Landfills



55
Waste Treatment Facilities



12
Recycling Facilities



98
Injection Wells



5
Transfer Stations

Energy Infrastructure



3
Crude Pipelines



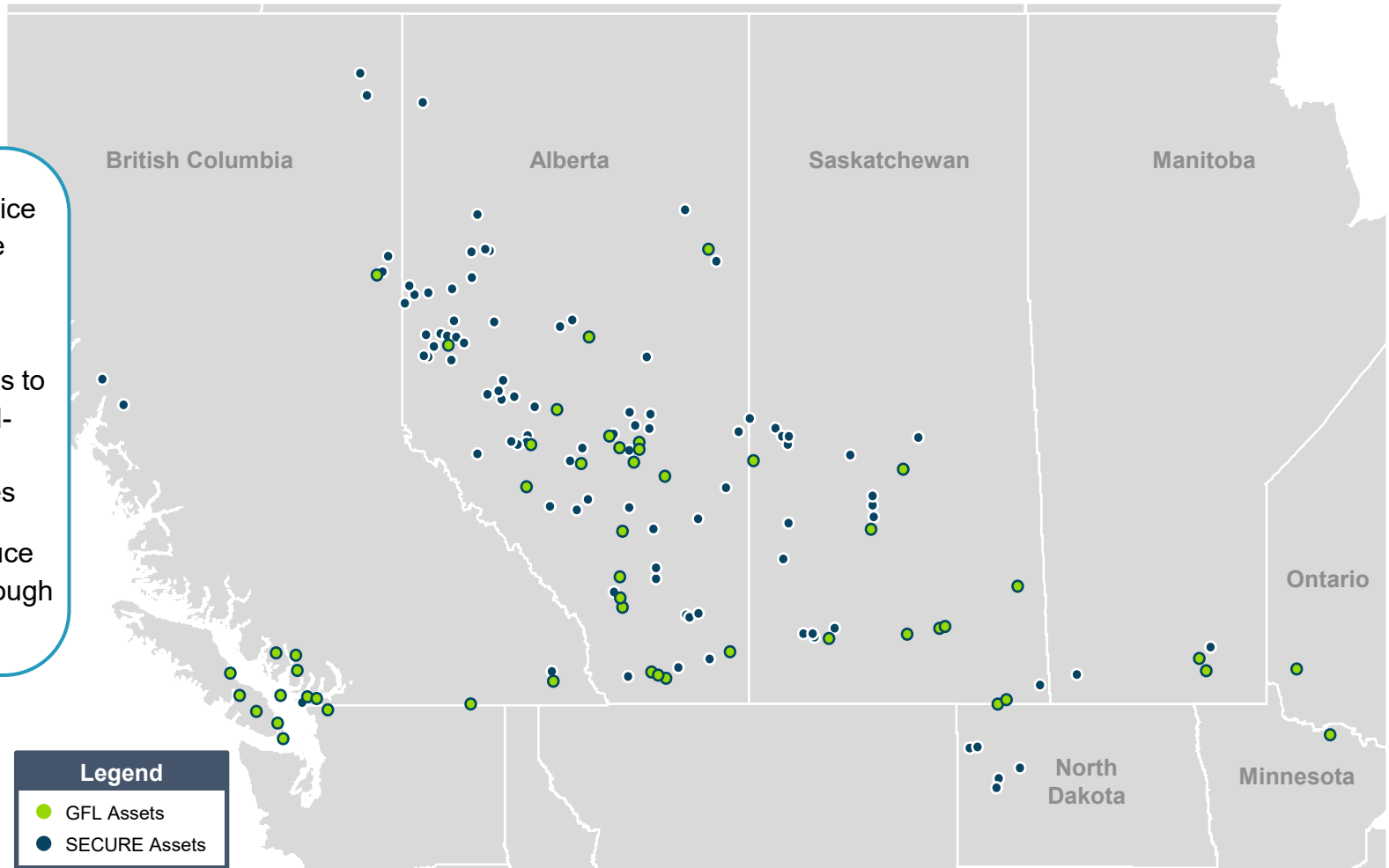
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Storage Terminals

(1) Reflects the high-end of SECURE's Fiscal 2026 guidance provided on February 20, 2026.

Significantly Enhanced Scale, Capabilities, and Density in Western Canada

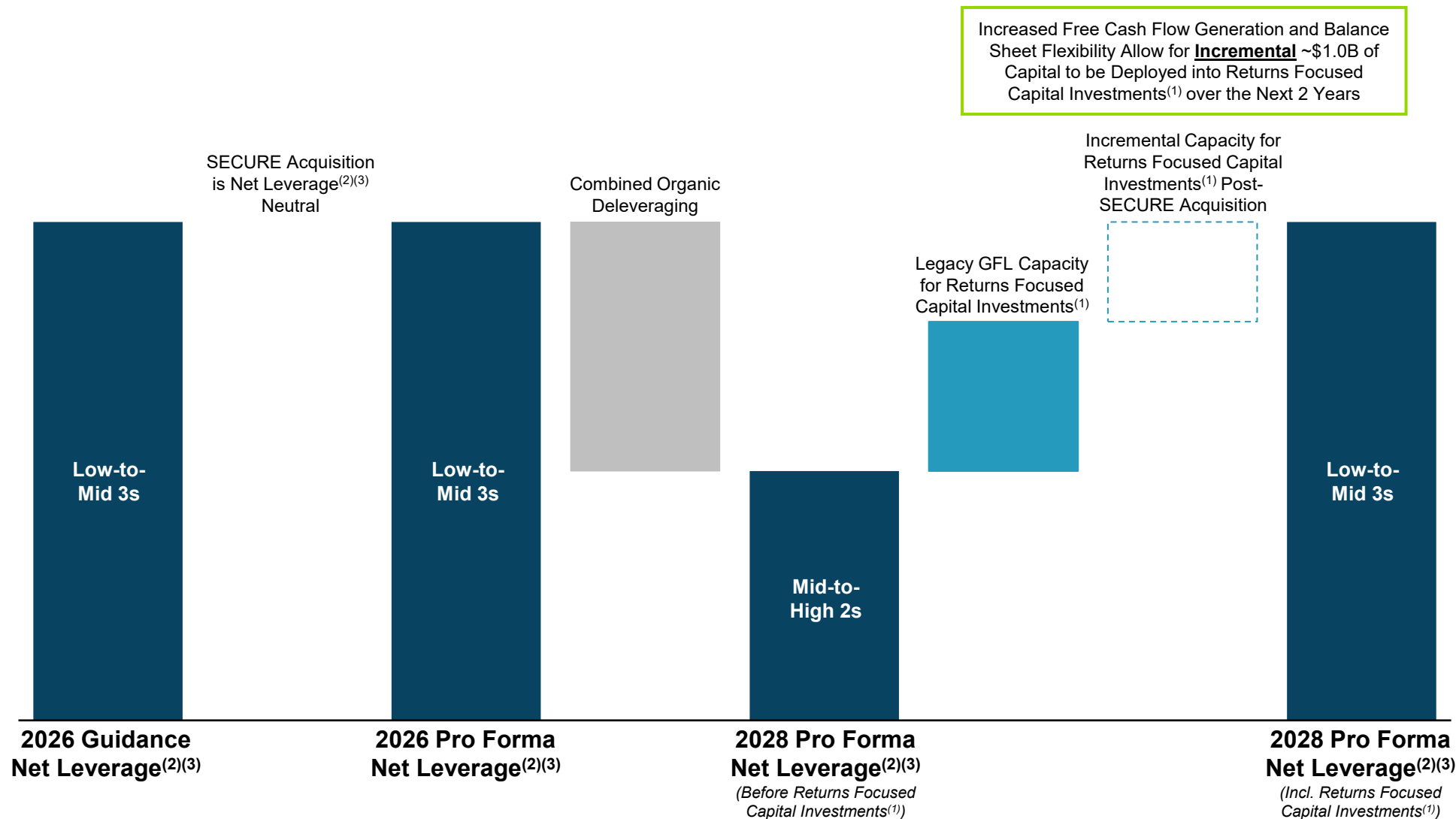
Pro Forma Geographic Footprint – GFL & SECURE Facilities

- ✓ Complementary service offering & asset base within existing GFL footprint
- ✓ Expanded capabilities to offer customers a full-suite of waste management services
- ✓ Opportunities to reduce 3rd party reliance through internalization



SECURE Provides GFL with a Complementary Network of Permitted Waste Processing & Disposal Assets to Service Customers in Western Canada

Enhancement of Pro Forma Capital Deployment Capacity



Pro Forma Combination Provides Meaningful Incremental Returns Focused Capital Deployment Capacity While Remaining Within Net Leverage⁽²⁾⁽³⁾ Targets

(1) Returns Focused Capital Investments include M&A, growth capex, share buybacks and dividends.

(2) Please refer to the Definitions in the appendix of this presentation.

(3) Due to the uncertainty of the likelihood, amount and timing of effects of events or circumstances to be excluded from these measures, GFL does not have information available to provide a quantitative reconciliation of such projections to the comparable IFRS measure.

Transaction Details

Overview

- GFL to acquire 100% of SECURE for an implied Enterprise Value of ~\$6.4B
 - EV / 2026E Adjusted EBITDA of ~11x (including synergies)
- SECURE shareholders to receive 0.3356x GFL subordinate voting share and \$4.95 in cash per share⁽¹⁾
- Consideration of \$24.75 per share, representing a 23%⁽²⁾ premium to SECURE shareholders

Financial Highlights

- ~12% – ~15% accretive to Adjusted Free Cash Flow⁽³⁾⁽⁴⁾ per share
- Improved free cash flow generation drives rapid deleveraging and enhances future financial flexibility
- Readily achievable run-rate cost synergies of ~\$25M by year 1
- Increased free float market capitalization supports greater liquidity and enhances potential for broader future equity index inclusion

Financing Considerations

- GFL intends to finance the cash portion of the consideration being offered using a combination of capacity under its revolving credit facility, cash on hand and incremental debt financing
- Transaction is anticipated to be neutral to Net Leverage⁽³⁾⁽⁴⁾
- GFL expects to maintain its current credit rating profile

Approvals & Timing

- Transaction is unanimously approved by Board of Directors of both GFL and SECURE
- Subject to the completion of customary closing conditions, including the approval of 66 2/3% of votes cast by SECURE shareholders and regulatory approvals
- Voting support agreement with SECURE's two largest shareholders & management team, representing over 20% of outstanding SECURE shares in aggregate
- Transaction expected to close in the second half of 2026

(1) SECURE shareholders may elect all-cash or all-share consideration, subject to proration.

(2) Based on SECURE's 60-Day VWAP as of April 10, 2026.

(3) Please refer to the Definitions in the appendix of this presentation.

(4) Due to the uncertainty of the likelihood, amount and timing of effects of events or circumstances to be excluded from these measures, GFL does not have information available to provide a quantitative reconciliation of such projections to the comparable IFRS measure.

Appendix



Definitions

“**EBITDA**” represents, for the applicable period, net income (loss) from continuing operations plus (a) interest and other finance costs, plus (b) depreciation and amortization of property and equipment, landfill assets and intangible assets, plus (less) (c) the provision (recovery) for income taxes, in each case to the extent deducted or added to/from net income (loss) from continuing operations. We present EBITDA to assist readers in understanding the mathematical development of Adjusted EBITDA. Management does not use EBITDA as a financial performance metric.

“**Adjusted EBITDA**” is a supplemental measure used by management and other users of our financial statements including, our lenders and investors, to assess the financial performance of our business without regard to financing methods or capital structure. Adjusted EBITDA is also a key metric that management uses prior to execution of any strategic investing or financing opportunity. For example, management uses Adjusted EBITDA as a measure in determining the value of acquisitions, expansion opportunities, and dispositions. In addition, Adjusted EBITDA is utilized by financial institutions to measure borrowing capacity. Adjusted EBITDA is calculated by adding and deducting, as applicable from EBITDA, certain expenses, costs, charges or benefits incurred in such period which in management's view are either not indicative of underlying business performance or impact the ability to assess the operating performance of our business, including: (a) (gain) loss on foreign exchange, (b) (gain) loss on sale of property and equipment, (c) change in value on Call Option, (d) share of net (income) loss of investments accounted for using the equity method, (e) share-based payments, (f) (gain) loss on divestiture, (g) transaction costs, (h) acquisition, rebranding and other integration costs (included in cost of sales related to acquisition activity), (i) Founder/CEO remuneration and (j) other. For the year ended December 31, 2025, change in value on Call Option has been added back to EBITDA. We use Adjusted EBITDA to facilitate a comparison of our operating performance on a consistent basis reflecting factors and trends affecting our business. As we continue to grow our business, we may be faced with new events or circumstances that are not indicative of our underlying business performance or that impact the ability to assess our operating performance.

“**Adjusted EBITDA margin**” represents Adjusted EBITDA divided by revenue. Management and other users of our financial statements including our lenders and investors use Adjusted EBITDA margin to facilitate a comparison of the operating performance of each of our operating segments on a consistent basis reflecting factors and trends affecting our business.

“**Acquisition EBITDA**” represents, for the applicable period, management's estimates of the annual Adjusted EBITDA of an acquired business, based on its most recently available historical financial information at the time of acquisition, as adjusted to give effect to (a) the elimination of expenses related to the prior owners and certain other costs and expenses that are not indicative of the underlying business performance, if any, as if such business had been acquired on the first day of such period and (b) contract and acquisition annualization for contracts entered into and acquisitions completed by such acquired business prior to our acquisition (collectively, “Acquisition EBITDA Adjustments”). Further adjustments are made to such annual Adjusted EBITDA to reflect estimated operating cost savings and synergies, if any, anticipated to be realized upon acquisition and integration of the business into our operations. Acquisition EBITDA is calculated net of divestitures. We use Acquisition EBITDA for the acquired businesses to adjust our Adjusted EBITDA to include a proportional amount of the Acquisition EBITDA of the acquired businesses based upon the respective number of months of operation for such period prior to the date of our acquisition of each such business.

“**Run-Rate EBITDA**” represents Adjusted EBITDA for the applicable period as adjusted to give effect to management's estimates of (a) Acquisition EBITDA Adjustments (as defined above) and (b) the impact of annualization of certain new municipal and disposal contracts and cost savings initiatives, entered into, commenced or implemented, as applicable, in such period, as if such contracts or cost savings initiatives had been entered into, commenced or implemented, as applicable, on the first day of such period ((a) and (b), collectively, “Run-Rate EBITDA Adjustments”). Run-Rate EBITDA has not been adjusted to take into account the impact of the cancellation of contracts and cost increases associated with these contracts. These adjustments reflect monthly allocations of Acquisition EBITDA for the acquired businesses based on straight line proration. As a result, these estimates do not take into account the seasonality of a particular acquired business. While we do not believe the seasonality of any one acquired business is material when aggregated with other acquired businesses, the estimates may result in a higher or lower adjustment to our Run-Rate EBITDA than would have resulted had we adjusted for the actual results of each of the acquired businesses for the period prior to our acquisition. We primarily use Run-Rate EBITDA to show how GFL would have performed if each of the acquired businesses had been consummated at the start of the period as well as to show the impact of the annualization of certain new municipal and disposal contracts and cost savings initiatives. We also believe that Run-Rate EBITDA is useful to investors and creditors to monitor and evaluate our borrowing capacity and compliance with certain of our debt covenants. Run-Rate EBITDA as presented herein is calculated in accordance with the terms of our revolving credit agreement.

“**Net Leverage**” is a supplemental measure used by management to evaluate borrowing capacity and capital allocation strategies. Net Leverage is equal to our total long-term debt, as adjusted for fair value, deferred financings and other adjustments and reduced by our cash, divided by Run-Rate EBITDA.

“**Adjusted Cash Flows from Operating Activities**” represents cash flows from operating activities adjusted for (a) operating cash flows from discontinued operations, (b) incremental cash flow adjustment related to corporate costs attributable to discontinued operations, (c) transaction costs, (d) acquisition, rebranding and other integration costs, (e) Founder/CEO remuneration, (f) cash payments related to GFL Environmental Services transition services agreement, (g) cash taxes related to divestitures, (h) cash interest paid on early termination of long-term debt and (i) distribution received from joint ventures. Adjusted Cash Flows from Operating Activities is a supplemental measure used by investors as a valuation and liquidity measure in our industry. For the year ended December 31, 2025, cash payments related to GFL Environmental Services transition services agreement and cash interest paid on early termination of long-term debt have been added back to Adjusted Cash Flows from Operating Activities. These amounts were not paid in the prior period. Adjusted Cash Flows from Operating Activities is a supplemental measure used by management to evaluate and monitor liquidity and the ongoing financial performance of GFL.

“**Adjusted Free Cash Flow**” represents Adjusted Cash Flows from Operating Activities adjusted for (a) proceeds on disposal of assets and other, (b) purchase of property and equipment and (c) incremental growth investments. Adjusted Free Cash Flow is a supplemental measure used by investors as a valuation and liquidity measure in our industry. Adjusted Free Cash Flow is a supplemental measure used by management to evaluate and monitor liquidity and the ongoing financial performance of GFL.