Novanta

Consolidated Statements of Cash Flows
(in thousands of U.S. dollars)
(Unaudited)

	December 31, 2024	March 28, 2025	June 27, 2025	September 26, 2025	December 31, 2025	April 3, 2026	July 3, 2026	October 2, 2026
Cash flows from operating activities:								
Consolidated net income	$ 16,464	$ 21,208	$ 4,497	$ 10,653	$ 17,471	$ 21,099	$ 12,541	$ 2,017
Adjustments to reconcile consolidated net income to net cash provided by operating activities:								
Depreciation and amortization	14,363	13,563	15,581	15,711	17,077	14,160	14,648	27,449
Share-based compensation	4,635	7,100	7,498	6,698	8,242	9,796	9,836	10,065
Deferred income taxes	(4,001)	(2,393)	(2,781)	(1,270)	(2,409)	(2,877)	(2,595)	(5,572)
Loss (gain) on disposal of fixed assets	-	(4,367)	278	-	(18)	(248)	-	-
Inventory acquisition fair value adjustments	-	-	-	-	-	-	-	800
Other	1,171	1,150	1,617	1,706	2,377	1,749	2,268	1,748
Changes in assets and liabilities which (used)/provided cash, excluding effects from business acquisitions:								
Accounts receivable	9,894	(12,188)	9,937	(10,175)	(14,846)	9,703	(5,457)	(14,535)
Inventories	4,365	(61)	(14,196)	(13,055)	(8,789)	(6,827)	(610)	(2,029)
Other operating assets and liabilities	14,671	7,672	(7,359)	(1,773)	(10,300)	5,051	34,303	19,398
Net cash provided by operating activities	61,562	31,684	15,072	8,495	8,805	51,606	64,934	39,341
Cash flows from investing activities:								
Purchases of property, plant and equipment	(2,249)	(4,284)	(3,388)	(4,283)	(3,672)	(4,138)	(7,467)	(8,966)
Acquisition of businesses, net of cash acquired and working capital adjustments	-	-	(63,173)	(1,118)	-	-	-	(1,200,600)
Proceeds from sale of property, plant and equipment	-	5,537	-	-	59	345	-	1,135
Other investing activities	173	-	-	-	-	-	-	-
Net cash provided by (used in) investing activities	(2,076)	1,253	(66,561)	(5,401)	(3,613)	(3,793)	(7,467)	(1,208,431)
Cash flows from financing activities:								
Borrowings under senior credit facilities	-	-	72,805	-	10,000	-	-	626,000
Proceeds from issuance of equity component of tangible equity units, net of issuance costs	-	-	-	-	614,390	-	-	-
Proceeds from issuance of shares in private placement, net of issuance costs	-	-	-	-	-	-	288,454	(428)
Repayments of debt	(35,083)	(29,719)	(11,298)	(8,188)	(316,520)	(8,800)	(9,957)	(25,311)
Payments of debt issuance costs	-	-	(3,391)	(452)	(872)	-	(2,280)	(200)
Payments of issuance costs related to tangible equity units	-	-	-	-	-	(1,293)	-	-
Repurchase of common shares	-	(6,157)	-	(14,056)	(19,065)	(18,638)	-	-
Payments of withholding taxes from share-based awards	-	(6,669)	(518)	(533)	(89)	(6,982)	(5,420)	(395)
Payments of contingent consideration related to acquisitions	-	-	-	-	-	(4,393)	-	-
Other financing activities	(533)	(186)	(2,766)	(191)	(195)	(16)	(199)	(214)
Net cash provided by (used in) financing activities	(35,616)	(42,731)	54,832	(23,420)	287,649	(40,122)	270,598	599,452
Effect of exchange rates on cash and cash equivalents	(2,571)	1,850	524	(365)	(1,191)	237	1,786	206
Increase (decrease) in cash and cash equivalents	21,299	(7,944)	3,867	(20,691)	291,650	7,928	329,851	(569,432)
Cash and cash equivalents, beginning of period	92,690	113,989	106,045	109,912	89,221	330,871	388,799	718,650
Cash and cash equivalents, end of period	$ 113,989	$ 106,045	$ 109,912	$ 89,221	$ 380,871	$ 388,799	$ 718,650	$ 149,218

Free Cash Flow (Non-GAAP):

Cash Provided by Operating Activities (GAAP)	$ 61,562	$ 31,684	$ 15,072	$ 8,495	$ 8,805	$ 51,606	$ 64,934	$ 39,341
Less: Purchases of property, plant and equipment	(2,249)	(4,284)	(3,388)	(4,283)	(3,672)	(4,138)	(7,467)	(8,966)
Plus: Proceeds from sale of property, plant and equipment	173	5,537	-	-	59	345	-	1,135
Free Cash Flow (Non-GAAP)	$ 59,486	$ 32,937	$ 11,684	$ 4,212	$ 5,192	$ 47,813	$ 57,467	$ 31,510