

Gap Inc.

Quarterly Financial Summary
Q4 2020

Gap Inc.

Gap Inc. Quarterly Financial Summary Q4 2020

Notes to Quarterly Financial Summary:

- All dollar, share, and square footage amounts are shown in millions, with the exception of per share, per square footage, and store count.
- Our fiscal year is a 52- or 53- week period ending on the Saturday closest to January 31. Fiscal 2017 consisted of 53 weeks.

Gap Inc.

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Gap Inc.
Quarterly Financial Summary
Section I: Condensed Consolidated Statements of Income

	Fiscal Year (number of weeks)			Fiscal Year 2019 (52)					Fiscal Year 2020 (52)				
	2016 (52)	2017 (53)	2018 (52)	Q1 (13)	Q2 (13)	Q3 (13)	Q4 (13)	Full Year	Q1 (13)	Q2 (13)	Q3 (13)	Q4 (13)	Full Year
Net sales	\$ 15,516	\$ 15,855	\$ 16,580	\$ 3,706	\$ 4,005	\$ 3,998	\$ 4,674	\$ 16,383	\$ 2,107	\$ 3,275	\$ 3,994	\$ 4,424	\$ 13,800
Cost of goods sold and occupancy expenses	9,876	9,789	10,258	2,362	2,449	2,439	3,000	10,250	1,839	2,126	2,374	2,756	9,095
Gross profit	5,640	6,066	6,322	1,344	1,556	1,559	1,674	6,133	268	1,149	1,620	1,668	4,705
Operating expenses	4,449	4,587	4,960	1,028	1,274	1,338	1,919	5,559	1,512	1,076	1,445	1,534	5,567
Operating income (loss)	1,191	1,479	1,362	316	282	221	(245)	574	(1,244)	73	175	134	(862)
Loss on extinguishment of debt	-	-	-	-	-	-	-	-	-	58	-	-	58
Interest expense	75	74	73	20	19	19	18	76	19	58	55	60	192
Interest income	(8)	(19)	(33)	(6)	(8)	(7)	(9)	(30)	(4)	(2)	(1)	(3)	(10)
Income (loss) before income taxes	1,124	1,424	1,322	302	271	209	(254)	528	(1,259)	(41)	121	77	(1,102)
Income taxes	448	576	319	75	103	69	(70)	177	(327)	21	26	(157)	(437)
Net Income (loss)	\$ 676	\$ 848	\$ 1,003	\$ 227	\$ 168	\$ 140	\$ (184)	\$ 351	\$ (932)	\$ (62)	\$ 95	\$ 234	\$ (665)
Weighted-average number of shares - basic	399	393	385	379	378	375	373	376	372	374	374	375	374
Weighted-average number of shares - diluted	400	396	388	381	379	376	373	378	372	374	380	382	374
Basic earnings per share ⁽¹⁾	\$ 1.69	\$ 2.16	\$ 2.61	\$ 0.60	\$ 0.44	\$ 0.37	\$ (0.49)	\$ 0.93	\$ (2.51)	\$ (0.17)	\$ 0.25	\$ 0.62	\$ (1.78)
Diluted earnings per share ⁽¹⁾	\$ 1.69	\$ 2.14	\$ 2.59	\$ 0.60	\$ 0.44	\$ 0.37	\$ (0.49)	\$ 0.93	\$ (2.51)	\$ (0.17)	\$ 0.25	\$ 0.61	\$ (1.78)
Gross margin (% of sales)	36.3%	38.3%	38.1%	36.3%	38.9%	39.0%	35.8%	37.4%	12.7%	35.1%	40.6%	37.7%	34.1%
Operating expenses (% of sales)	28.7%	28.9%	29.9%	27.7%	31.8%	33.5%	41.1%	33.9%	71.8%	32.9%	36.2%	34.7%	40.3%
Operating income (% of sales)	7.7%	9.3%	8.2%	8.5%	7.0%	5.5%	-5.2%	3.5%	-59.0%	2.2%	4.4%	3.0%	-6.2%

(1) Earnings per share are computed individually for each of the periods presented; therefore, the sum of the earnings per share amounts for the quarters may not equal the total for the years.

Gap Inc.
Quarterly Financial Summary
Section II: Condensed Consolidated Balance Sheets

	Year End Balance			Fiscal Year 2019				Fiscal Year 2020			
	2016	2017	2018	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Assets											
Cash and cash equivalents	\$ 1,783	\$ 1,783	\$ 1,081	\$ 941	\$ 1,177	\$ 788	\$ 1,364	\$ 1,028	\$ 2,188	\$ 2,471	\$ 1,988
Short-term investments	-	-	288	272	294	294	290	51	25	178	410
Merchandise inventory	1,830	1,997	2,131	2,242	2,326	2,720	2,156	2,217	2,242	2,747	2,451
Other current assets	702	788	751	757	770	770	706	920	882	966	1,159
Total current assets.....	4,315	4,568	4,251	4,212	4,567	4,572	4,516	4,216	5,337	6,362	6,008
Property and equipment, net of accumulated depreciation	2,616	2,805	2,912	3,129	3,141	3,225	3,122	2,945	2,895	2,846	2,841
Operating lease assets	-	-	-	5,732	5,807	5,796	5,402	4,851	4,689	4,460	4,217
Other long-term assets	679	616	886	547	528	525	639	698	795	705	703
Total assets.....	\$ 7,610	\$ 7,989	\$ 8,049	\$ 13,620	\$ 14,043	\$ 14,118	\$ 13,679	\$ 12,710	\$ 13,716	\$ 14,373	\$ 13,769
Liabilities and stockholders' equity											
Revolving credit facility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ -	\$ -
Accounts payable	1,243	1,181	1,126	994	1,246	1,241	1,174	971	1,629	2,284	1,743
Accrued expenses and other current liabilities	1,113	1,270	1,024	882	908	974	1,067	1,051	1,124	1,283	1,276
Current portion of operating lease liabilities	-	-	-	929	946	934	920	886	856	823	831
Income taxes payable	32	10	24	26	34	43	48	23	40	41	34
Total current liabilities.....	2,453	2,461	2,174	2,831	3,134	3,192	3,209	3,431	3,649	4,431	3,884
Long-term debt	1,248	1,249	1,249	1,249	1,249	1,249	1,249	1,250	2,212	2,214	2,216
Long-term operating lease liabilities	-	-	-	5,597	5,644	5,650	5,508	5,331	5,179	4,899	4,617
Lease incentives and other long-term liabilities	1,005	1,135	1,073	372	391	393	397	381	423	458	438
Total long-term liabilities.....	2,253	2,384	2,322	7,218	7,284	7,292	7,154	6,962	7,814	7,571	7,271
Common stock	20	19	19	19	19	19	19	19	19	19	19
Additional paid-in capital	81	8	-	-	-	-	-	17	39	60	85
Retained earnings	2,749	3,081	3,481	3,495	3,551	3,573	3,257	2,235	2,173	2,268	2,501
Accumulated other comprehensive income	54	36	53	57	55	42	40	46	22	24	9
Total stockholders' equity.....	2,904	3,144	3,553	3,571	3,625	3,634	3,316	2,317	2,253	2,371	2,614
Total liabilities and stockholders' equity.....	\$ 7,610	\$ 7,989	\$ 8,049	\$ 13,620	\$ 14,043	\$ 14,118	\$ 13,679	\$ 12,710	\$ 13,716	\$ 14,373	\$ 13,769

Gap Inc.
Quarterly Financial Summary
Section III: Condensed Consolidated Statements of Cash Flows

	Fiscal Year (number of weeks)			Fiscal Year 2019 (52)					Fiscal Year 2020 (52)				
	2016 (52) ⁽³⁾	2017 (53) ⁽³⁾	2018 (52)	Q1 (13)	Q2 (13)	Q3 (13)	Q4 (13)	Full Year	Q1 (13)	Q2 (13)	Q3 (13)	Q4 (13)	Full Year
Cash flows from operating activities:													
Net income (loss)	\$ 676	\$ 848	\$ 1,003	\$ 227	\$ 168	\$ 140	\$ (184)	\$ 351	\$ (932)	\$ (62)	\$ 95	\$ 234	\$ (665)
Depreciation and amortization ⁽¹⁾	531	499	517	138	139	140	140	557	130	126	125	126	507
Impairment of operating lease assets	-	-	-	-	-	-	239	239	360	1	-	30	391
Impairment of store assets	107	28	14	-	-	-	98	98	124	3	-	8	135
Loss on extinguishment of debt	-	-	-	-	-	-	-	-	-	58	-	-	58
Gain on sale of building	-	-	-	(191)	-	-	-	(191)	-	-	-	-	-
Change in merchandise inventory	46	(142)	(154)	(83)	(83)	(393)	563	4	(79)	(12)	(499)	285	(305)
Other, net	359	147	1	(62)	330	58	27	353	(543)	739	765	(845)	116
Net cash provided by (used for) operating activities.....	1,719	1,380	1,381	29	554	(55)	883	1,411	(940)	853	486	(162)	237
Cash flows from investing activities:													
Purchases of property and equipment	(524)	(731)	(705)	(165)	(159)	(199)	(179)	(702)	(122)	(86)	(80)	(104)	(392)
Purchase of building	-	-	-	(343)	-	-	-	(343)	-	-	-	-	-
Proceeds from sale of building	-	-	-	220	-	-	-	220	-	-	-	-	-
Purchases of short-term investments	-	-	(464)	(69)	(81)	(85)	(58)	(293)	(59)	-	(178)	(271)	(508)
Proceeds from sales and maturities of short-term investments	-	-	177	86	60	85	62	293	297	28	23	40	388
Purchase of Janie and Jack	-	-	-	(69)	-	-	-	(69)	-	-	-	-	-
Insurance proceeds related to loss on property and equipment	-	66	-	-	-	-	-	-	-	-	-	-	-
Other	(5)	(1)	(9)	-	-	-	-	-	-	2	-	-	2
Net cash provided by (used for) investing activities.....	(529)	(666)	(1,001)	(340)	(180)	(199)	(175)	(894)	116	(56)	(235)	(335)	(510)
Cash flows from financing activities:													
Payments for revolving credit facility	-	-	-	-	-	-	-	-	-	(500)	-	-	(500)
Proceeds from revolving credit facility	-	-	-	-	-	-	-	-	500	-	-	-	500
Payments of short-term debt	(400)	(67)	-	-	-	-	-	-	-	-	-	-	-
Payments of long-term debt	(21)	-	-	-	-	-	-	-	-	-	-	-	-
Payments for debt issuance costs	-	-	-	-	-	-	-	-	-	(61)	-	-	(61)
Payments to extinguish debt	-	-	-	-	-	-	-	-	-	(1,307)	-	-	(1,307)
Proceeds from issuance of long-term debt	-	-	-	-	-	-	-	-	-	2,250	-	-	2,250
Proceeds from issuances under share-based compensation plans	29	30	46	10	7	5	3	25	6	6	4	6	22
Withholding tax payments related to vesting of stock units	(19)	(18)	(23)	(19)	(1)	(1)	-	(21)	(7)	(1)	-	(1)	(9)
Repurchases of common stock	-	(315)	(398)	(50)	(50)	(50)	(50)	(200)	-	-	-	-	-
Excess tax benefit from exercise of stock options and vesting of stock units	1	-	-	-	-	-	-	-	-	-	-	-	-
Cash dividends paid	(367)	(361)	(373)	(92)	(91)	(91)	(90)	(364)	-	-	-	-	-
Other	-	-	(1)	-	-	-	-	-	-	-	-	-	-
Net cash provided by (used for) financing activities.....	(777)	(731)	(749)	(151)	(135)	(137)	(137)	(560)	499	387	4	5	895
Effect of foreign exchange rate fluctuations on cash, cash equivalents, and restricted cash.....	-	19	(10)	-	(2)	2	4	4	(8)	9	3	9	13
Net increase (decrease) in cash, cash equivalents, and restricted cash ⁽⁴⁾	\$ 413	\$ 2	\$ (379)	\$ (462)	\$ 237	\$ (389)	\$ 575	\$ (39)	\$ (333)	\$ 1,193	\$ 258	\$ (483)	\$ 635
Net cash provided by (used for) operating activities	\$ 1,719	\$ 1,380	\$ 1,381	\$ 29	\$ 554	\$ (55)	\$ 883	\$ 1,411	\$ (940)	\$ 853	\$ 486	\$ (162)	\$ 237
Less: purchases of property and equipment	(524)	(731)	(705)	(165)	(159)	(199)	(179)	(702)	(122)	(86)	(80)	(104)	(392)
Add: insurance proceeds related to loss on property and equipment	-	66	-	-	-	-	-	-	-	-	-	-	-
Free cash flow ⁽²⁾	\$ 1,195	\$ 715	\$ 676	\$ (136)	\$ 395	\$ (254)	\$ 704	\$ 709	\$ (1,062)	\$ 767	\$ 406	\$ (266)	\$ (155)

(1) Depreciation and amortization is net of the amortization of lease incentives. Beginning in fiscal year 2019, amortization of lease incentives is no longer reflected due to the adoption of the new lease accounting standard.

(2) Free cash flow is a non-GAAP financial measure. We believe free cash flow is an important metric because it represents a measure of how much cash a company has available for discretionary and non-discretionary items after the deduction of capital expenditures, as we require regular capital expenditures to build and maintain stores and purchase new equipment to improve our business. We use this metric internally, as we believe our sustained ability to generate free cash flow is an important driver of value creation. However, this non-GAAP financial measure is not intended to supersede or replace our GAAP results. Free cash flow for fiscal 2017 is further adjusted for insurance proceeds related to loss on property and equipment, as our cash used for purchases of property and equipment in fiscal 2017 includes certain capital expenditures primarily related to the rebuilding of the Company-owned distribution center in Fishkill, New York, which was impacted by the fire on August 29, 2016.

(3) Fiscal years 2017 and 2016 reflect the retrospective adoption of ASU No. 2016-18 as of the first quarter of fiscal year 2018.

(4) Includes restricted cash beginning in fiscal year 2016.

Gap Inc.
Quarterly Financial Summary
Section IV: Selected Metrics

	Fiscal Year (number of weeks)			Fiscal Year 2019 (52)					Fiscal Year 2020 (52)					
	2016 (52)	2017 (53)	2018 (52)	Q1 (13)	Q2 (13)	Q3 (13)	Q4 (13)	Full Year	Q1 (13)	Q2 (13)	Q3 (13)	Q4 (13)	Full Year	
Rent expenses ⁽¹⁾	\$ 1,311	\$ 1,300	\$ 1,300	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Operating lease cost ⁽²⁾				\$ 296	\$ 301	\$ 308	\$ 328	\$ 1,233	\$ 282	\$ 267	\$ 205	\$ 289	\$ 1,043	
Dividends per share	\$ 0.92	\$ 0.92	\$ 0.97	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.97	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Square footage	36.7	36.4	36.7	36.8	37.1	37.5	37.0	37.0	36.7	35.8	35.5	34.6	34.6	
Square footage - growth/decline ⁽³⁾	-3.2%	-0.8%	0.8%	0.8%	1.4%	1.6%	0.8%	0.8%	-0.3%	-3.5%	-5.3%	-6.5%	-6.5%	
Sales per average square foot ⁽⁴⁾	\$ 334	\$ 340	\$ 341	\$ 75	\$ 83	\$ 78	\$ 87	\$ 323	n/a	n/a	n/a	n/a	n/a	n/a
Number of company-operated store locations ⁽⁵⁾	3,200	3,165	3,194	3,335	3,356	3,396	3,345	3,345	3,313	3,215	3,178	3,100	3,100	
Number of franchise store locations	459	429	472	514	521	542	574	574	598	599	607	615	615	
Number of total store locations ⁽⁵⁾	3,659	3,594	3,666	3,849	3,877	3,938	3,919	3,919	3,911	3,814	3,785	3,715	3,715	
Total store openings ⁽⁶⁾	155	152	253	83	64	99	83	329	40	38	36	26	140	
Total store closings ⁽⁶⁾	217	217	181	40	36	37	102	215	48	135	65	96	344	
Working capital	\$ 1,862	\$ 2,107	\$ 2,077	\$ 1,381	\$ 1,433	\$ 1,380	\$ 1,307	\$ 1,307	\$ 785	\$ 1,688	\$ 1,931	\$ 2,124	\$ 2,124	
Current ratio	1.76	1.86	1.96	1.49	1.46	1.43	1.41	1.41	1.23	1.46	1.44	1.55	1.55	
Long-term debt to equity ratio	0.43	0.40	0.35	0.35	0.34	0.34	0.38	0.38	0.54	0.98	0.93	0.85	0.85	
Shares outstanding	399	389	378	378	376	373	371	371	373	374	374	374	374	
Shares repurchased	-	13	14	2	3	3	3	10	-	-	-	-	-	
Average acquisition cost per share	n/a	\$ 24	\$ 29	\$ 26	\$ 18	\$ 17	\$ 17	\$ 19	\$ -	\$ -	\$ -	\$ -	\$ -	
Inventory	\$ 1,830	\$ 1,997	\$ 2,131	\$ 2,242	\$ 2,326	\$ 2,720	\$ 2,156	\$ 2,156	\$ 2,217	\$ 2,242	\$ 2,747	\$ 2,451	\$ 2,451	
Inventory - increase/decrease ⁽³⁾	(0.0)	9%	7%	10%	6%	2%	1%	1%	-1%	-4%	1%	14%	14%	
Return on equity ⁽⁷⁾	24.8	28.0	30.0					10.2						(22.4)
Return on average assets ⁽⁸⁾	9.0	10.9	12.5					3.2						(4.8)

(1) Prior to fiscal year 2019, included rent expense for Stores, Field, and Headquarters, and lease incentive amortization, net of sublease income.

(2) Beginning in fiscal year 2019, under ASC 842 Lease Accounting, operating lease cost excludes variable lease cost and sublease income.

(3) Represents year over year % change.

(4) Excludes net sales associated with our online and Franchise businesses. Beginning in Q1 2020, as a result of the extensive temporary store closures due to the COVID-19 pandemic and shift in focus to online, sales per average square foot is not a meaningful metric for fiscal 2020 and therefore we have omitted it.

(5) Includes the acquisition of 140 Janie and Jack stores in Q1 2019, net of one closure that occurred in the Q3 2019.

(6) Includes Franchise. For fiscal year 2019, excludes Janie and Jack stores acquired in Q1 2019, net of one closure in Q3 2019.

(7) Calculation: net income / average annual total stockholders' equity (2-point average).

(8) Calculation: net income / average annual total assets (2-point average).