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The Trusted Global Partner for Insights, Services & Transaction Solutions

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Forward-Looking Statements / Information About Non-GAAP Financial Measures

Forward-Looking Statements:

Certain statements contained in this presentation include “forward-looking statements” within the meaning of U.S. federal securities laws and “forward-looking information” within the meaning of Canadian securities laws (collectively, "forward-looking statements"). Forward-looking statements herein include, in particular statements relating to future financial and operational results, opportunities, and any other statements regarding events or developments that RB Global, Inc. (the “Company”, “RB Global”, “RBA”, “we”, “us”, “their” or “our”) believes or anticipates will or may occur in the future. Forward-looking statements are typically identified by such words as “aim”, “anticipate”, “believe”, “could”, “continue”, “estimate”, “expect”, “intend”, “may”, “ongoing”, “positioned”, “plan”, “potential”, “predict”, “will”, “should”, “would”, “could”, “likely”, "seeing", “generally”, “future”, “long-term”, or the negative of these terms, and similar expressions intended to identify forward-looking statements. It is uncertain whether any of the events anticipated by the forward-looking statements will transpire or occur, or if any of them do, what impact they will have on the results of operations and financial condition of RBA's common shares. Therefore, you should not place undue reliance on any such forward-looking statements and caution must be exercised in relying on forward-looking statements. Forward-looking statements are based on current expectations and assumptions that are subject to risks and uncertainties that may cause actual results to differ materially, including but not limited to risks and uncertainties relating to: our ability to drive shareholder value; potential growth and market opportunities; the level of participation in our auctions and the success of our online marketplaces; our ability to grow our businesses, acquire new customers, enhance our sector reach, drive geographic depth, and scale our operations; the impact of our initiatives, services, investments, and acquisitions on us and our customers; the acquisition or disposition of properties; potential future mergers and acquisitions; our ability to integrate acquisitions, including the recently completed J.M. Wood acquisition; our future capital expenditures and returns on those expenditures; our ability to add new business and information solutions, including, among others, our ability to maximize and integrate technology to enhance our existing services and support additional value-added service offerings; the supply trend of equipment and vehicles in the market and the anticipated price environment, as well as the resulting effect on our business and Gross Transaction Value (“GTV”); our compliance with laws, rules, regulations, and requirements that affect our business; effects of various economic, financial, industry, and market conditions or policies, including inflation, the supply and demand for property, equipment, or natural resources; the behavior of commercial assets and vehicle pricing; the relative percentage of GTV represented by straight commission or underwritten (guarantee and inventory) contracts, and its impact on revenues and profitability; our future capital expenditures and returns on those expenditures; the effect of any currency exchange and interest rate fluctuations on our results of operations; the effect of any current or proposed tariffs (including retaliatory tariffs) on our results of operations; the grant and satisfaction of equity awards pursuant to our compensation plans; any future declaration and payment of dividends, including the tax treatment of any such dividends; financing available to us from our credit facilities or other sources, our ability to refinance borrowings, and the sufficiency of our working capital to meet our financial needs; our ability to satisfy our present operating requirements and fund future growth through existing working capital, credit facilities and debt; misappropriation of data or cybersecurity incidents; and, failure to comply with privacy and data protection laws. Other risks that could cause actual results to differ materially from those described in the forward-looking statements are included in “Part I, Item 1A: Risk Factors”, and the section titled "Summary of Risk Factors", in our Annual Report on Form 10-K for the year ended December 31, 2025, as such risk factors may be amended, supplemented or superseded from time to time by other reports we file with the Securities and Exchange Commission (“SEC”), including subsequent Quarterly Reports on Form 10-Q which are available on the SEC, SEDAR and RB Global’s websites. The forward-looking statements included in this presentation are made only as of the date hereof. While the list of factors presented here is considered representative, no such list should be considered to be a complete statement of all potential risks and uncertainties. Many of these risk factors are outside of our control, and as such, they involve risks which are not currently known that could cause actual results to differ materially from those discussed or implied herein. RBA does not undertake any obligation to update any forward-looking statements to reflect actual results, new information, future events, changes in its expectations or other circumstances that exist after the date as of which the forward-looking statements were made, except as required by law.

This presentation also contains estimates and other statistical data made by independent parties and by RB Global relating to market size, transactions, growth and other data about RB Global’s industry and performance. These data involve a number of assumptions and limitations, which may significantly impact their accuracy, and you are cautioned not to give undue weight to such estimates. Projections, assumptions and estimates of future performance are necessarily subject to a high degree of uncertainty and risk.

Non-GAAP Financial Measures

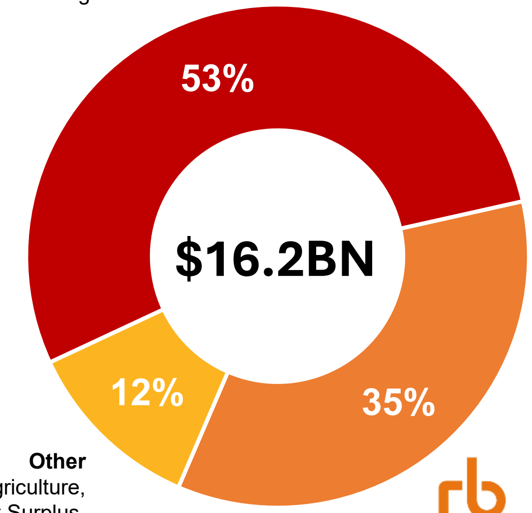
This presentation contains certain non-GAAP financial measures, including adjusted EBITDA, adjusted EPS. These non-GAAP financial measures are not calculated in accordance with GAAP and may exclude items that are significant in understanding and assessing a company’s financial condition or operating results. Therefore, these measures should not be considered in isolation or as alternatives to financial measures under GAAP. In addition, these measures may not be comparable to similarly-titled measures used by other companies. Further information regarding non-GAAP financial measures, including reconciliation to the comparable GAAP measures, is included in RBA’s filings with the SEC and/or applicable Canadian securities regulatory authorities, including RBA’s Current Report on Form 8-K filed with the SEC on the date of this presentation, which are available on the SEC and SEDAR websites and at: investor.rbglobal.com. This presentation also includes certain forward-looking non-GAAP financial measures. We are unable to present a quantitative reconciliation of this forward-looking non-GAAP financial information because management cannot reliably predict all of the necessary components of such measures. Accordingly, investors are cautioned not to place undue reliance on this information.

All figures are in US dollars, unless otherwise noted. Due to rounding, numbers presented throughout this document may not add up precisely to the totals presented.

RB Global Overview:
A Diversified, Scaled Global Marketplace for Commercial Assets and Vehicles

GTV Mix

Automotive
Salvage and Remarketed Passenger Vehicles

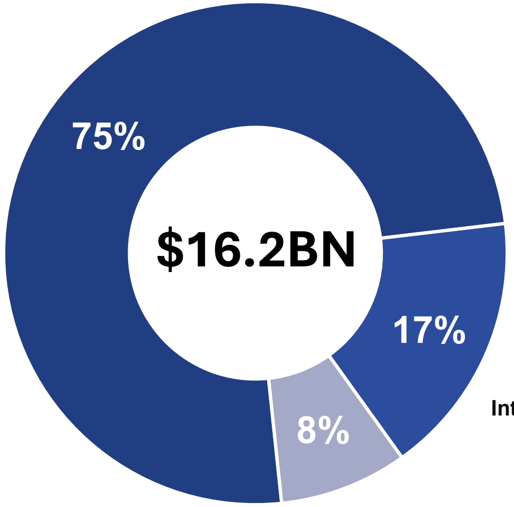


Other
Agriculture, Government Surplus, Equipment Attachments, Consumer, Sundry Items

Commercial Construction & Transportation ("CC&T")
Earth Moving, Lift and Materials Handling, and Commercial Trucks

GTV Geographic Split

United States

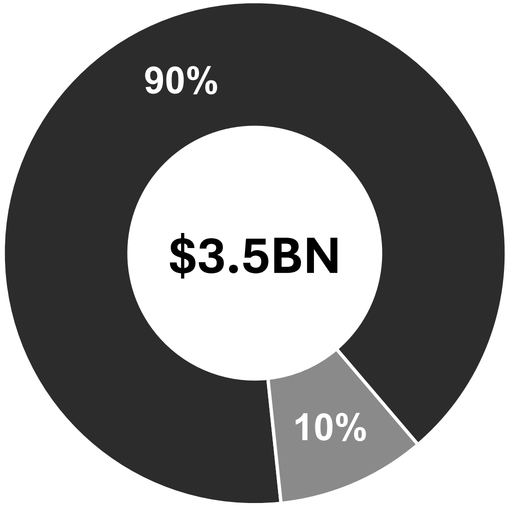


International

Canada

Service Revenue

Transaction Solutions
Revenue from buyer & seller



Marketplace Services
Revenue from attached services and services provided to non-transaction customers

+9% 3 Year Service Revenue CAGR[1]

+18% 3 Year Adjusted EPS CAGR

+90% 3 Year Total Shareholder Return[2]

GTV and Service Revenue (2025)
1) Service revenue growth- 2022 (pro forma combined) to 2025
2) Bloomberg total shareholder return (12/30/2022–12/31/2025), assuming dividends reinvested in security

RB Global is Positioned for Value Creation

WINNING MARKET SHARE

Strategically positioned in large and growing end markets

PROFITABLE SCALE

Driving operating leverage through cost discipline and strong execution

COMPOUNDING GROWTH

Leveraging strong free cash flow to fund organic growth and acquisitions

North America Automotive Salvage: Large and Growing Market

~1% CAGR	~1% CAGR	~70 BPS / YEAR	~3% CAGR	Mid-Single Digit Growth
Vehicle Miles Traveled[1]	**Accidents Per Mile[2]**	**Loss Ratio[3]**	**Average Selling Price[4]**	**GTV**
Volume Base	**Frequency**	**Severity**	**Value Multiplier**	**$20** Billion TAM
Influenced by: • Demographics • Economic • Travel Behavior Patterns	Influenced by: • Behavioral Factors • Demographic Risk • Environmental Conditions	Influenced by: • Cost of Repair • Used Vehicle Values	Influenced by: • Vehicle Mix • Inflation / Deflation	

Volume Base × Frequency × Severity × Value Multiplier = $20 Billion TAM

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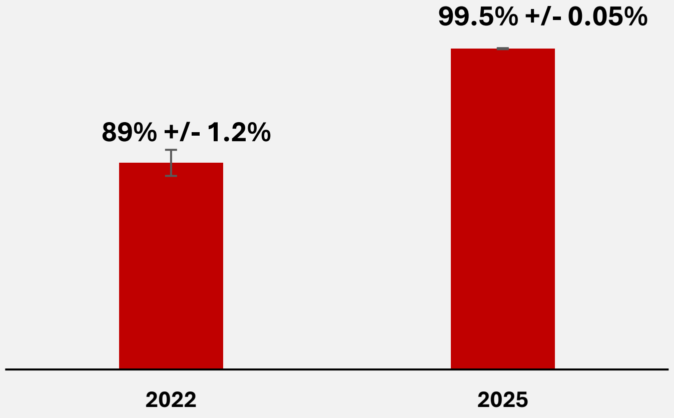
1) 10-year CAGR (ended 2025); Bureau of Transportation Statistics 2) 10-year CAGR (ended 2023); fatality rate per 100 million miles; IIHS
3) Average annual increase (2015 to 2025) of CCC national industry total loss share of claims count; all loss categories
4) 10-year CAGR (ended 2025)

Why we win in Automotive:
Industry-Leading Performance for our Partners

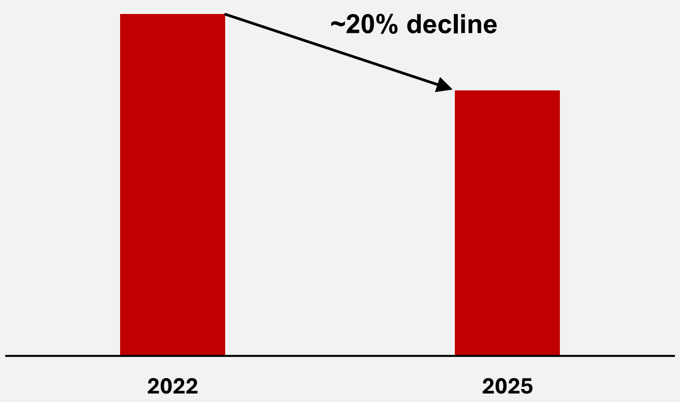
Vehicle Pickup Performance[1]



How we did it:

- Improved efficiency via process and call center optimization
- Maximized impact through strategic tow asset deployment
- Boosted performance with data-driven incentives for yard teammates

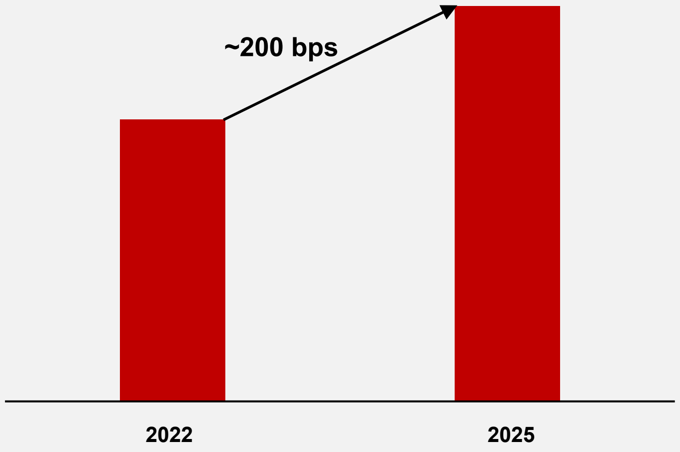
Assign-to-Settle Cycle Time[2]



How we did it:

- Boosted performance with data-driven incentives for yard teammates
- Increased adoption of IAA Loan Payoff ®
- Expanded use of Title Procurement™ Services with partners and customers
- Growth in Virtual IAA Inspections Services™ uptake with partners and customers

Price Realization[3]



How we did it:

- Improved asset classification to strengthen buyer confidence and selection
- Optimized gross returns via AI-powered Sales Decision Center™
- Increased buyer demand across all channels

Note: 2022, the last calendar year prior to Ritchie Bros ' Acquisition of IAA; All metrics are filtered for US insurance automobiles; excludes catastrophe, cancellations, fire loss types, burn damage types, and bulk sales

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1) Tow Performance: Total pickups on time as a % of total assigned
2) Average number of calendar days
3) Gross Returns: Total sales price as a % of total pre-accident value

Why we win in Automotive:

Unmatched Customer Solutions backed by a Trusted and Iconic Brand

Sellers
(P&C Insurance Companies, Remarketers)

Differentiated Services for Sellers
IAA Inspections Services™ • IAA Loan Payoff® • IAA Sales Decision Center™

Multi-Channel Transaction Platform Powered by Data & Insights

Timed Auction

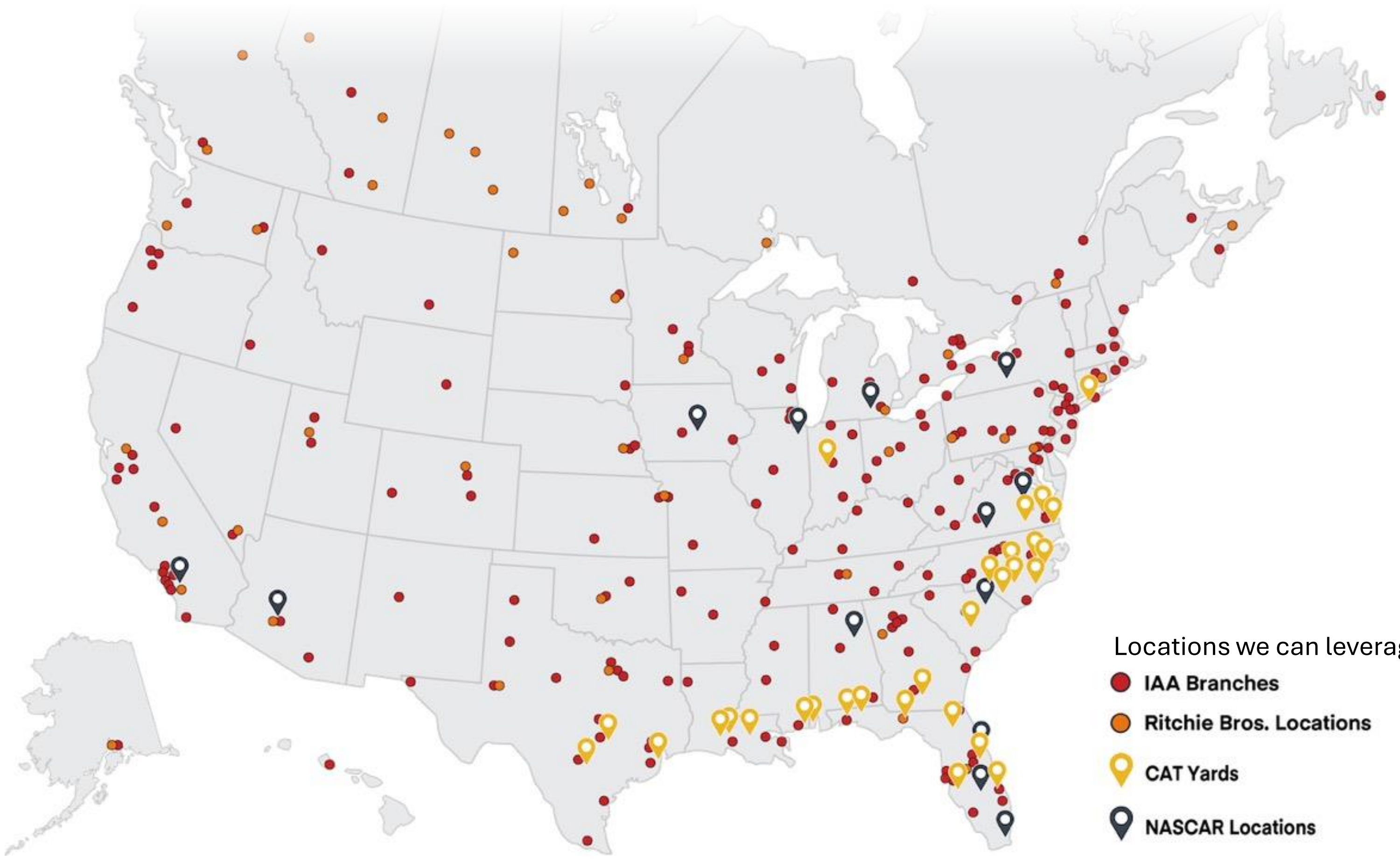
Reserved Auction

Buy Now

Services for Buyers:
IAA Transport • Buyer Inspections • Financing

Buyers
(Resellers, Dismantlers, Recyclers, & Rebuilders)

Why we win in Automotive:
Combined Footprint enables Catastrophe Response at Scale



Locations we can leverage for CAT response:

- **IAA Branches**
- **Ritchie Bros. Locations**
- **CAT Yards**
- **NASCAR Locations**

North America CC&T: Large and Growing Market

FLEET SIZE
(# of Units)

Volume Base

Influenced by:
- GDP
- Demographic Trends
- Government Spending

×

CHURN
(% of Units that Transact)

Asset Turn Over

Influenced by:
- End Market Volatility
- Upgrade / Replacement Cycle

×

AVERAGE SALES PRICE

Value Multiplier

Influenced by:
- Asset Mix
- Inflation / Deflation

=

GTV

~$100 Billion TAM

Cyclical and growing at ~GDP

Estimated TAM Composition

Auction	Non-Auction
20%	80%

Why we win in CC&T
World's Largest CC&T Marketplace

60+ full-service yards in 14 countries
supported by an integrated omnichannel marketplace

190+ countries
unmatched global buyer demand

Local sales force
700+ sales representatives cultivating relationships by providing high-touch personalized service

400+ events annually
and a 24/7 marketplace to move assets faster

Why we win in CC&T

Unmatched Customer Solutions backed by a Trusted and Iconic Brand

Sellers
(End Users, Fleet Owners, OEMS)

Differentiated Seller Services at Scale
Appraisal / Inspection • Documentation • Transportation / Storage • Merchandising • Repair

Multi-Channel Transaction Platform Powered by Industry Defining Data & Insights

Listings

Fixed Price Solutions

Auction Solutions

Asset Purchase

Integrated Buyer Services
Transportation • Financing • Settlement

Buyers
(End Users, Reseller)

Why we win in CC&T
Best Price Realization for Sellers

Channel Optimization

- Aligning each asset with the optimal sales channel to maximize price realization or meeting seller liquidity needs
- Cascading assets into other channels as consigner preferences evolve

Liquidity at Scale

- Smoothing supply flow for more predictable auction outcomes
- Expanding and activating a larger, higher-intent buyer base
- Consistency in price performance at scale

Improving Bidder Conversion

- Implementing a smarter, more intuitive search experience
- Enhancing mobile performance for on-the-go buyers and sellers
- Streamlining user experience that drives higher engagement and conversion

Strategic Actions that are Compounding our Growth

Operating Spend

Grow Transactions

- Expand sales capacity and enablement
- Increase service attach initiatives
- Drive branch and yard excellence

Efficiency

- Deploy AI to simplify workflows across dispatch, title processing, and merchandising
- Streamline back-office operations

Capital Expenditures

Property Purchase

- Support greenfield expansion and organic growth
- Lease portfolio optimization

Investment in Technology

- Improve customer experience
- Drive innovation and product and service differentiation
- Invest in digitization and automation

Acquisitions

New Customers & Regions

- Southeast U.S. (J.M. Wood)
- Western Australia (Smith Broughton)

Ecosystem Enhancement

- Listings platform (Boom & Bucket & Mascus)
- Heavy-haul marketplace (VeriTread)
- Parts procurement platform (SmartEquip)
- Data & analytics (Rouse)
- Multi-channel capability (IronPlanet)

Adjacent Verticals

- Salvage automotive (IAA)
- Remarketed passenger vehicles (IAA)

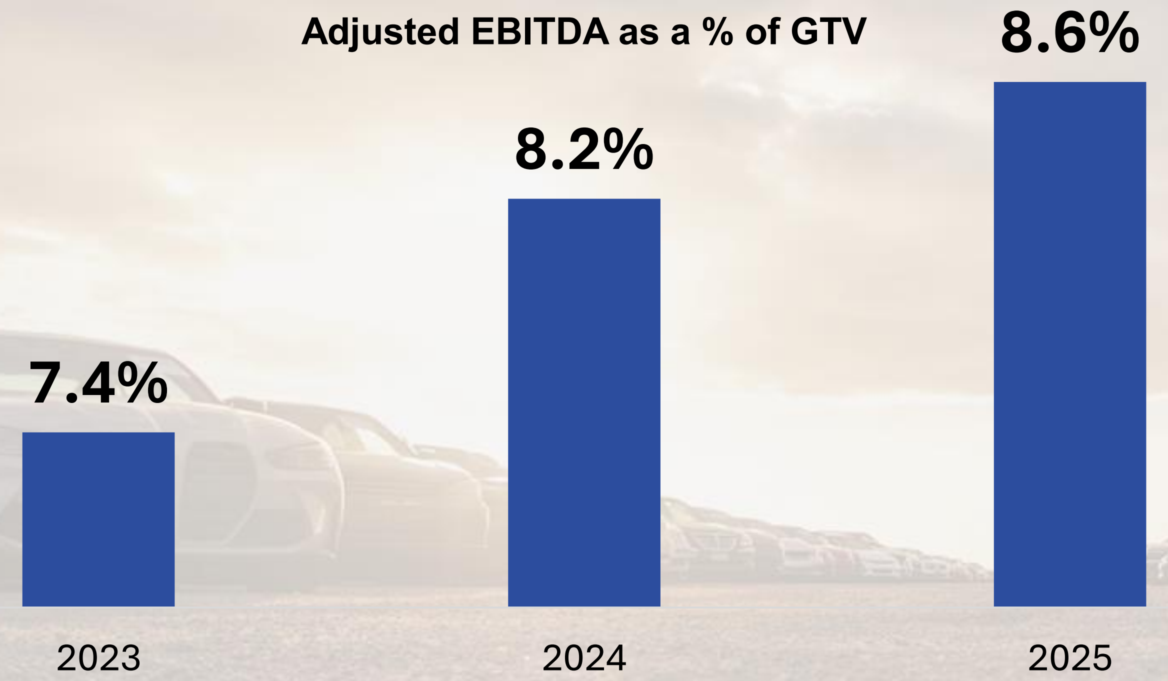
Compounding growth

Allocate Capital to Areas of Highest Returns

	Guiding Principle
Invest in Growth	• Develop differentiated offerings to elevate the customer experience, win new partners and drive efficient scalable growth
Acquisitions	• Monitor opportunities that give access to new customers, regions, ecosystem enhancements, or adjacent verticals that exceed financial hurdles
Debt Paydown	• Target net leverage ~2.0x
Return capital	• Maintain relevant dividend • Consider share repurchases when appropriate

Operational excellence

Sustained Improvement Through Disciplined Execution



IAA Acquisition Year

Delivered $110M in Cost Synergies
(One year ahead of schedule)

New Operating Model to Increase Speed and Efficiency

Net Income as a % of GTV - 2023: 1.5%; 2024: 0.7%; 2025: 0.7%

Delivering on Value Creation Commitments

Growing faster than the market

- Differentiate the marketplace with value-added services
- Deliver a trusted, frictionless customer experience
- Achieve premium price realization at scale

Compounding growth

- Operate in large, expanding end markets
- Leverage global footprint and ecosystem advantages
- Reinvest free cash flow to accelerate growth

Operational excellence

- Expand EBITDA efficiently with growth
- Drive operating leverage through scale and discipline
- Maintain a strong cost and control culture

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