

NEWS RELEASE

Wayfair Announces Second Quarter 2022 Results

8/4/2022

Q2 Net Revenue of \$3.3 billion

23.6 million Active Customers

BOSTON--(BUSINESS WIRE)-- Wayfair Inc. (NYSE: W), one of the world's largest online destinations for the home, today reported financial results for its second quarter ended June 30, 2022.

Second Quarter 2022 Financial Highlights

- Total net revenue of \$3.3 billion decreased \$573 million, down 14.9% year over year
- U.S. net revenue of \$2.8 billion decreased \$302 million, down 9.7% year over year
- International net revenue of \$0.5 billion decreased \$271 million, down 35.7% year over year. International Net Revenue Constant Currency Growth was (34.4)%
- Gross profit was \$896 million or 27.3% of total net revenue
- Net loss was \$378 million and Non-GAAP Adjusted EBITDA was \$(108) million
- Diluted loss per share was \$3.59
- Non-GAAP Adjusted Diluted Loss per Share was \$1.94
- Net cash flows used in operating activities was \$115 million and Non-GAAP Free Cash Flow was \$(244) million
- Cash, cash equivalents and short-term investments totaled \$1.7 billion

"During a difficult macroeconomic environment, we remain squarely focused on our customers and our suppliers, and on making sure Wayfair is their preferred platform for the Home. We are tightly controlling our many levers and steering Wayfair in a financially responsible manner through this period," said Niraj Shah, CEO, co-founder and co-chairman, Wayfair.

1

"Consumers remain engaged and responsive to the right combination of wide selection, great deals, and satisfying service, while suppliers are leaning in with Wayfair, extending us more product and better wholesale costs, while using more of our service offerings. Simultaneously, we are actively maneuvering Wayfair to generate cash consistently and to control our own destiny. Underpinning this plan is a broad prioritization exercise intended to balance continued investment in long-term growth while ensuring tight day-to-day execution across a range of macro scenarios."

Other Second Quarter Highlights

- Active customers reached 23.6 million as of June 30, 2022, a decrease of 24.1% year over year
- LTM net revenue per active customer was \$537 as of June 30, 2022, an increase of 12.3% year over year
- Orders per customer, measured as LTM orders divided by active customers, was 1.85 for the second quarter of 2022, compared to 1.96 for the second quarter of 2021
- Orders delivered in the second quarter of 2022 were 10.0 million, a decrease of 28.2% year over year
- Repeat customers placed 78.6% of total orders in the second quarter of 2022, compared to 75.6% in the second quarter of 2021
- Repeat customers placed 7.8 million orders in the second quarter of 2022, a decrease of 25.7% year over year
- Average order value was \$330 for the second quarter of 2022, compared to \$278 for the second quarter of 2021
- In the second quarter of 2022, 59.0% of total orders delivered were placed via a mobile device, compared to 59.4% in the second quarter of 2021

Key Financial and Operating Metrics

	Three months ended June 30,					Six months ended June 30,					
	2022			2021		2022		2021			
	(in millions, except LTM Net Revenue per Active Customer, Average Order Va and per share data)										
Key Financial Statement Metrics: Net revenue Gross profit (Loss) income from operations Net (loss) income	\$ \$ \$ \$	3,284 896 (372) (378)	\$ \$ \$	3,857 1,128 146 131	\$ \$ \$	6,277 1,699 (682) (697)	\$ \$ \$	7,335 2,131 172 149			
(Loss) earnings per share: Basic Diluted Not seek (used in) provided by operating	\$ \$	(3.59) (3.59)	\$ \$	1.26 1.14	\$ \$	(6.62) (6.62)	\$ \$	1.44 1.33			
Net cash (used in) provided by operating activities	\$	(115)	\$	275	\$	(341)	\$	452			

Key Operating Metrics:				
Active customers (1)	24	31	24	31
LTM net revenue per active customer (2)	\$ 537	\$ 478	\$ 537	\$ 478
Orders delivered (3)	10	14	20	29
Average order value (4)	\$ 330	\$ 278	\$ 308	\$ 257
Non-GAAP Financial Measures:				
Adjusted EBITDA	\$ (108)	\$ 311	\$ (221)	\$ 517
Frée Cash Flow	\$ (244)	\$ 206	\$ (575)	\$ 319
Adjusted Diluted (Loss) Earnings per				
Share	\$ (1.94)	\$ 1.89	\$ (3.90)	\$ 2.89

Webcast and Conference Call

Wayfair will host a conference call and webcast to discuss its second quarter 2022 financial results today at 8 a.m. (ET). Investors and participants should register for the call in advance by visiting https://bit.ly/3qOzwoJ. After registering, instructions will be shared on how to join the call. The call will also be available via live webcast at https://bit.ly/3AMkeXh and supporting slides will be available at investor.wayfair.com. An archive of the webcast conference call will be available shortly after the call ends at http://investor.wayfair.com.

<u>About Wayfair</u>

Wayfair is the destination for all things home: helping everyone, anywhere create their feeling of home. From expert customer service, to the development of tools that make the shopping process easier, to carrying one of the widest and deepest selections of items for every space, style, and budget, Wayfair gives everyone the power to create spaces that are just right for them.

The Wayfair family of brands includes:

- Wayfair Everything home for a space that's all you.
- Joss & Main The ultimate style edit for home.
- AllModern All of modern, made simple.
- Birch Lane A fresh take on the classics.

⁽¹⁾The number of active customers represents the total number of individual customers who have purchased at least once directly from our sites during the preceding twelve-month period. The change in active customers in a reported period captures both the inflow of new customers as well as the outflow of existing customers who have not made a purchase in the last twelve months. We view the number of active customers as a key indicator of our growth.

⁽²⁾LTM net revenue per active customer represents our total net revenue in the last twelve months divided by our total number of active customers for the same preceding twelve-month period. We view LTM net revenue per active customer as a key indicator of our customers' purchasing patterns, including their initial and repeat purchase behavior

patterns, including their initial and repeat purchase behavior

(3)Orders delivered represents the total orders delivered in that period, inclusive of orders that may eventually be returned. As we ship a large volume of packages through multiple carriers, actual delivery dates may not always be available, and as such we estimate delivery dates based on historical data. We recognize net revenue when an order is delivered, and therefore orders delivered, together with average order value, is an indicator of the net revenue we expect to recognize in a given period. We view orders delivered as a key indicator of our growth.

net revenue we expect to recognize in a given period. We view orders delivered as a key indicator of our growth.

(4)We define average order value as total net revenue in a given period divided by the orders delivered in that period. We view average order value as a key indicator of the mix of products on our sites, the mix of offers and promotions and the purchasing behavior of our customers.

- Perigold An undiscovered world of luxury design.
- Wayfair Professional Just right for Pros.

Wayfair generated \$12.6 billion in net revenue for the twelve months ended June 30, 2022. Headquartered in Boston, Massachusetts with operations throughout North America and Europe, Wayfair employs approximately 18,000 people.

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of federal and state securities laws. All statements other than statements of historical fact contained in this press release, including statements regarding our investment plans and anticipated returns on those investments, our future customer growth, our future results of operations and financial position, including our financial outlook and profitability goals, available liquidity and access to financing sources, our business strategy, plans and objectives of management for future operations, including our growth and expansion initiatives, consumer activity and behaviors, including seasonal trends, e-commerce adoption trends, developments in our technology and systems and anticipated results of those developments, the impact of macroeconomic factors, including the novel coronavirus (COVID-19) pandemic and the rise in inflation and interest rates, and our response to such events and , are forward-looking statements. In some cases, you can identify forward-looking statements by terms such as "may," "will," "should," "expects," "plans," "anticipates," "could," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential" or "continue" or the negative of these terms or other similar expressions.

Forward-looking statements are based on current expectations of future events. We cannot guarantee that any forward-looking statement will be accurate, although we believe that we have been reasonable in our expectations and assumptions. Investors should realize that if underlying assumptions prove inaccurate or that known or unknown risks or uncertainties materialize, actual results could vary materially from our expectations and projections. Investors are therefore cautioned not to place undue reliance on any forward-looking statements. These forward-looking statements speak only as of the date of this press release and, except as required by applicable law, we undertake no obligation to publicly update or revise any forward-looking statements contained herein, whether as a result of any new information, future events or otherwise.

A list and description of risks, uncertainties and other factors that could cause or contribute to differences in our results can be found in our filings with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and subsequent filings. We qualify all of our forward-looking statements by these cautionary statements.

WAYFAIR INC. CONSOLIDATED AND CONDENSED BALANCE SHEETS (Unaudited)

Assets:	sha		
Current assets Cash and cash equivalents Short-term investments Accounts receivable, net Inventories Prepaid expenses and other current assets Total current assets Operating lease right-of-use assets	\$ 1,094 644 308 98 316 2,460 878	4 3 3 5 0	1,706 693 226 69 318 3,012 849
Property and equipment, net Other non-current assets Total assets Liabilities and Stockholders' Deficit: Current liabilities Accounts payable Other current liabilities	730 32 \$ 4,098 \$ 1,234 984	2 3 \$ 4 \$	674 35 4,570 1,166 1,051
Total current liabilities Long-term debt Operating lease liabilities, net of current Other non-current liabilities Total liabilities Stockholders' deficit: Convertible preferred stock, \$0.001 par value per share: 10,000,000 shares authorized and none issued at June 30, 2022 and December 31, 2021	2,218 3,054 939 3,054 939 6,243	4 9 2	2,217 3,052 892 28 6,189
Class A common stock, par value \$0.001 per share: 500,000,000 shares authorized, 79,850,878 and 79,150,937 shares issued and outstanding at June 30, 2022 and December 31, 2021 Class B common stock, par value \$0.001 per share: 164,000,000 shares authorized, 25,691,397 and 25,691,761 shares issued and outstanding at June 30, 2022 and December 31, 2021 Additional paid-in capital Accumulated deficit Accumulated other comprehensive loss Total stockholders' deficit Total liabilities and stockholders' deficit	513 (2,644 (1,2,14! (2,14! \$ 4,098	5) 2) 5)	337 (1,949) (7) (1,619) 4,570

WAYFAIR INC. CONSOLIDATED AND CONDENSED STATEMENTS OF OPERATIONS (Unaudited)

	TI		nths ended e 30,	Six mont June	
		2022	2021	2022	2021
		(in mi	Ilions, except	per share	data)
Net revenue	\$	3,284	\$ 3,857	\$ 6,277	\$ 7,335
Cost of goods sold (1)		2,388	2,729	4,578	5,204
Gross profit		896	1,128	1,699	2,131
Operating expenses:		4.60	4.45	0.10	200
Customer service and merchant fees (1)		162	145	313	292
Advertising		378	352	714	718
Selling, operations, technology, general and administrative (1)		688	485	1,314	937
Impairment and other charges		40		40	12
Total operating expenses		1,268	982	2,381	1,959
(Loss) income from operations		(372)	146	(682)	172
Interest expense, net		(6)	(9)	(14)	(16)
Other income (expense), net		1_	(2)	1	(5)
(Loss) income before income taxes	·	(377)	135	(695)	151
Provision for income taxes, net		1	4	2	2

Net (loss) income	\$ (378)	\$ 131	\$ (697)	\$ 149
(Loss) earnings per share: Basic	\$ (3.59)	\$ 1.26	\$ (6.62)	\$ 1.44
Diluted	\$ (3.59)	\$ 1.14	\$ (6.62)	\$ 1.33
Weighted-average number of shares of common stock outstanding used in computing per share amounts: Basic Diluted	 105 105	104 122	105 105	103 119

(1) Includes equity-based compensation and related taxes as follows:

Cost of goods sold	\$ 3	\$ 3	\$ 6	\$ 6
Customer service and merchant fees	9	6	17	12
Selling, operations, technology, general and administrative	 121	78	222	156
	\$ 133	\$ 87	\$ 245	\$ 174

WAYFAIR INC. CONSOLIDATED AND CONDENSED STATEMENTS OF CASH FLOWS (Unaudited)

	Six	2022		June 30, 2021
Cash flows from operating activities:	\$	(in mi	llions)	149
Adjustments used to reconcile net (loss) income to net cash (used in) provided by operating activities: Depreciation and amortization Equity-based compensation Amortization of discount and issuance costs on convertible notes Impairment and other charges Other non-cash adjustments Changes in operating assets and liabilities:	Ψ	176 233 4 40 32	Ψ	158 154 4 12
Accounts receivable, net Inventories Prepaid expenses and other current assets Other assets Accounts payable and other current liabilities Other liabilities Net cash (used in) provided by operating activities		(86) (29) 4 — (18) — (341)		(20) (7) (52) (4) 57 1 452
Cash flows from investing activities: Purchase of short- and long-term investments Sale and maturities of short- and long-term investments Purchase of property and equipment Site and software development costs Net cash used in investing activities		(402) 447 (93) (141) (189)		(613) 550 (49) (84) (196)
Cash flows from financing activities: Repurchase of common stock Net cash used in financing activities Effect of exchange rate changes on cash and cash equivalents Net decrease in cash and cash equivalents		(75) (75) (7) (612)		(300) (300) (7) (51)
Cash and cash equivalents: Beginning of period End of period	\$	1,706 1,094	\$	2,129 2,078

Non-GAAP Financial Measures

To supplement our unaudited consolidated and condensed financial statements presented in accordance with

generally accepted accounting principles ("GAAP"), this earnings release and the accompanying tables and the related earnings conference call contain certain non-GAAP financial measures, including Adjusted EBITDA, Free Cash Flow, Adjusted Diluted (Loss) Earnings per Share and Net Revenue Constant Currency Growth. We use these non-GAAP financial measures internally in analyzing our financial results and believe they are useful to investors, as a supplement to GAAP measures, in evaluating our ongoing operational performance. We have provided a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measure in this earnings release.

Net Revenue Constant Currency Growth is a non-GAAP financial measure that is calculated by translating the current period local currency net revenue by the currency exchange rates used to translate the financial statements in the comparable prior-year period. We believe Net Revenue Constant Currency Growth is an important indicator of our business performance, as it provides useful information to investors and others in understanding and evaluating trends in our operating results in the same manner as our management.

Adjusted EBITDA is a non-GAAP financial measure that is calculated as net (loss) income before depreciation and amortization, equity-based compensation and related taxes, interest expense, net, other income (expense), net, provision for income taxes, net, non-recurring items and other items not indicative of our ongoing operating performance. We have included Adjusted EBITDA in this earnings release because it is a key measure used by our management and our board of directors to evaluate our operating performance, generate future operating plans and make strategic decisions regarding the allocation of capital. In particular, the exclusion of certain expenses in calculating Adjusted EBITDA facilitates operating performance comparisons on a period-to-period basis as these costs may vary independent of business performance. For instance, we exclude the impact of equity-based compensation and related taxes as we do not consider this item to be indicative of our core operating performance. Investors should, however, understand that equity-based compensation and related taxes will be a significant recurring expense in our business and an important part of the compensation provided to our employees. Accordingly, we believe that Adjusted EBITDA provides useful information to investors and others in understanding and evaluating our operating results in the same manner as our management and board of directors.

Adjusted Diluted (Loss) Earnings per Share is a non-GAAP financial measure that is calculated as net (loss) income plus equity-based compensation and related taxes, provision for income taxes, net, non-recurring items and other items not indicative of our ongoing operating performance, and, if dilutive, interest expense associated with convertible debt instruments under the if-converted method divided by the weighted-average number of shares of common stock used in the computation of diluted (loss) earnings per share. We believe that these adjustments to our adjusted diluted net income before calculating per share amounts for all periods presented provides a more meaningful comparison between our operating results from period to period.

Free Cash Flow is a non-GAAP financial measure that is calculated as net cash flows from or for operating activities less net cash flows used to purchase property and equipment and site and software development costs (collectively, "Capital Expenditures"). We believe Free Cash Flow is an important indicator of our business performance, as it measures the amount of cash we generate. Accordingly, we believe that Free Cash Flow provides useful information to investors and others in understanding and evaluating our operating results in the same manner as our management.

We calculate forward-looking non-GAAP Adjusted EBITDA based on internal forecasts that omit certain amounts that would be included in forward-looking GAAP net (loss) income. We do not attempt to provide a reconciliation of forward-looking non-GAAP Adjusted EBITDA guidance to forward looking GAAP net (loss) income because forecasting the timing or amount of items that have not yet occurred and are out of our control is inherently uncertain and unavailable without unreasonable efforts. Further, we believe that such reconciliations would imply a degree of precision and certainty that could be confusing to investors. Such items could have a substantial impact on GAAP measures of financial performance.

The non-GAAP measures have limitations as analytical tools. We do not, nor do we suggest that investors should, consider such non-GAAP financial measures in isolation from, or as a substitute for, financial information prepared in accordance with GAAP. Investors should also note that the non-GAAP financial measures we use may not be the same non-GAAP financial measures, and may not be calculated in the same manner, as that of other companies, including other companies in our industry.

The following tables present net revenues attributable to our reportable segments for the periods indicated:

	Three Months Ended June 30,				Six Months Ended June 30,					
		2022		2021		2022	2021			
U.S. net revenue International net revenue	\$	2,796 488	\$	(in millio 3,098 759	ns) \$	5,338 939	\$	5,919 1,416		
Total net revenue	\$	3,284	\$	3,857	\$	6,277	\$	7,335		

The following table reflects the reconciliation of net (loss) income to Adjusted EBITDA for each of the periods indicated:

Three months end	ded June 30,	Six months en	ded June 30,						
2022	2021	2022	2021						
(in millions)									

Reconciliation of Adjusted EBITDA				
Net (loss) income	\$ (378)	\$ 131	\$ (697)	\$ 149
Depreciation and amortization	91	77	176	158
Equity-based compensation and related taxes	133	88	245	175
Interest expense, net	6	9	14	16
Other (income) expense, net	(1)	2	(1)	5
Provision for income taxes, net	1	4	2	2
Other (1)	 40		40	 12
Adjusted EBITDA	\$ (108)	\$ 311	\$ (221)	\$ 517

The following table presents Adjusted EBITDA attributable to our segments, and the reconciliation of net (loss) income to Adjusted EBITDA is presented in the preceding table:

	Three months ended June 30,				Six months ended June 30,				
	2022 20.				2022	2021			
			(in millio	ons)					
Segment Adjusted EBITDA:			•	-					
U.S.	\$ (28)	\$	323	\$	(58)	\$	550		
International	 (80)		(12)		(163)		(33)		
Adjusted EBITDA	\$ (108)	\$	311	\$	(221)	\$	517		

A reconciliation of the numerator and denominator for diluted (loss) earnings per share, the most directly comparable GAAP financial measure, to the numerator and denominator for Adjusted Diluted (Loss) Earnings per Share, in order to calculate Adjusted Diluted (Loss) Earnings per Share is as follows:

Numerator:	е	hree mon nded June 2022 millions,	30, ∈ 2021	Six mont ended June 2022 er share o	e 30, 2021
Net (loss) income	\$	(378) \$	131 \$	(697) \$	149
Effect of dilutive securities: Interest expense associated with convertible debt instruments			9		9
Numerator for diluted EPS - net (loss) income available to common stockholders after the effect of dilutive securities		(378)	140	(697)	158
Adjustments to net (loss) income: Interest expense associated with convertible debt instruments Equity-based compensation and related taxes Provision for income taxes, net Other		133 1 40	_ 88 4 	245 2 40	6 175 2 12
Numerator for Adjusted Diluted EPS - Adjusted net income	\$	(204) \$	232 \$	(410) \$	353
Denominator: Denominator for basic EPS - weighted-average number of shares of common stock outstanding		105	104	105	103
Effect of dilutive securities: Restricted stock units Convertible debt instruments		_	3 15	_	4 12
Dilutive potential common shares Denominator for diluted EPS - adjusted weighted-average number of shares of common stock		_	18	_	16
outstanding after the effect of dilutive securities		105	122	105	119

⁽¹⁾In the second quarter of 2022, we recorded \$40 million of lease impairment and other charges related to changes in market conditions around future sublease income for one of our office locations in the U.S. In the six months ended June 30, 2021, we recorded \$12 million of customer service center impairment and other charges related to our plan to consolidate customer service centers.

Adjustments to effect of dilutive securities:
 Convertible debt instruments
Denominator for Adjusted Diluted EPS - adjusted weighted-average number of shares of common stock outstanding after the effect of dilutive securities
Diluted (Loss) Earnings per Share
Adjusted Diluted (Loss) Earnings per Share

105	122	105	122
\$ (3.59)	\$ 1.14	\$ (6.62)	\$ 1.33
\$ (1.94)	\$ 1.89	\$ (3.90)	\$ 2.89

The following table presents a reconciliation of net cash (used in) provided by operating activities to Free Cash Flow for each of the periods indicated:

Net cash (used in) provided by operating activities Purchase of property and equipment Site and software development costs
Free Cash Flow

Three months ended June 30,			Six months ended June 30,						
	2022		2021		2022		2021		
(in millions)									
\$	(115)	\$	275	\$	(341)	\$	452		
	(53)		(25)		(93)		(49)		
\$	(244)	\$	206	\$	(575)	\$	319		

View source version on businesswire.com: https://www.businesswire.com/news/home/20220804005147/en/

Media Relations:

Jane Carpenter

PR@wayfair.com

Investor Relations:

Jane Gelfand

IR@wayfair.com

Source: Wayfair Inc.