Shifting to Double Premium
Higher Returns + Lower Declines + More Free Cash Flow

4Q 2020
the timing, extent and duration of changes in prices for, supplies of, and demand for, crude oil and condensate, natural gas liquids, natural gas and related commodities; 

the extent to which EOG is successful in its efforts to acquire or discover additional reserves; 

the extent to which EOG is successful in its efforts to (i) economically develop its acreage in, (ii) produce reserves and achieve anticipated production levels and rates of return from, (iii) decrease or otherwise control its drilling, completion, operation and capital costs related to, and (iv) maximize reserves recoverable with respect to depressurization, recompletion, recompletion and production from existing crude oil and natural gas field development and existing drilling locations; 

the extent to which EOG is successful in its efforts to market its production of crude oil and condensate, natural gas liquids, and natural gas; 

security threats, including cybersecurity threats and disruptions to our business and operations from breaches of our information technology systems, physical breaches of our facilities and other infrastructure or breaches of the information technology systems, infrastructure and facilities of third parties with which we transact business; 

the availability, priority and capacity of, and costs associated with, appropriate gathering, processing, storage, transportation, refining, and export facilities; 

the availability, cost, terms and timing of issuance or acquisition of, and competition for, mineral licenses and leases and governmental and other permits and rights-of-way, and EOG’s ability to retain mineral licenses and leases; 

the impact of, and changes in, government policies, laws and regulations, including any changes or other actions which may result from the recent United States election or changes in United States or international and including tax laws and regulations; climate change and other environmental, health and safety laws and regulations relating to air emissions, disposal of produced water, drilling fluids and other wastes, hydraulic fracturing and access to use of water; laws and regulations affecting the leasing of acreage and permitting for oil and gas drilling and the calculation of royalty payments in respect of oil and gas production; laws and regulations imposing additional permitting and disclosure requirements, additional operating restrictions and conditions or restrictions on drilling and completion operations and on the transportation of crude oil and natural gas; and laws and regulations with respect to derivatives and hedging activities, and laws and regulations with respect to the import and export of crude oil, natural gas and related commodities; 

EOG’s ability to effectively integrate acquired crude oil and natural gas properties into its operations; fully identify existing and potential problems with respect to such properties and accurately estimate reserves, production, drilling and production, completing and operating costs with respect to such properties; 

the extent to which EOG’s third-party operated crude oil and natural gas properties are operated successfully and economically; 

competition in the oil and gas exploration and production industry for the acquisition of licenses, leases and properties, employees and other personnel, facilities, equipment, materials and services; 

the availability and cost of employees and other personnel, facilities, equipment, materials, such as (water and tubulars) and services; 

the accuracy of reserve estimates, which by their nature involve the exercise of professional judgment and may therefore be imprecise; 

weather, including its impact on crude oil and natural gas demand, and weather-related delays in drilling and in the installation and operation (by EOG or third parties) of production, gathering, processing, refining, compression, storage, transportation, and export facilities; 

the ability of EOG’s customers and other contractual counterparties to satisfy their obligations to EOG and, related thereto, to access the credit and capital markets to satisfy their obligations to EOG; 

EOG’s ability to access the commercial paper market and other credit and capital markets to obtain financing on terms it deems acceptable, if at all, and to otherwise satisfy its capital expenditure requirements; 

the extent to which EOG is successful in its completion of planned asset dispositions; 

the extent and effect of any hedging activities engaged in by EOG; 

the timing and extent of changes in foreign currency exchange rates, interest rates, inflation rates, global and domestic market conditions and financial conditions in the general economy; the political, economic and financial impact of epidemics, pandemics or other public health issues, including the COVID-19 pandemic; 

geopolitical factors and political conditions and developments around the world (such as the imposition of tariffs or trade or other economic sanctions, political instability and armed conflict), including in the areas in which EOG operates; 

the use of competing energy sources and the development of alternative energy sources; 

the extent to which EOG incurs uninsured losses and liabilities or losses and liabilities in excess of its insurance coverage; 

acts of war and terrorism and responses to these acts; and 

the other factors described under "Item 1A. Risk Factors, of EOG’s Annual Report on Form 10-K for the fiscal year ended December 31, 2020 and any updates to those factors set forth in EOG’s subsequent Quarterly Reports on Form 10-Q or Current Reports on Form 8-K."

In light of these risks, uncertainties and assumptions, the events anticipated by EOG’s forward-looking statements may not occur, and, if any of such events do, we may not have anticipated the timing of their occurrence or the duration or extent of their impact on our actual results. Accordingly, you should not place any undue reliance on any of EOG’s forward-looking statements. EOG’s forward-looking statements speak only as of the date made, and EOG undertakes no obligation, other than as required by applicable law, to update or revise its forward-looking statements, whether as a result of new information, subsequent events, or any change in EOG’s actual results, financial condition or business circumstances. EOG’s presentation of forward-looking information is based on the assumptions and qualifications described in the section titled “Cautionary Notice Regarding Forward-Looking Statements.”

In no event shall EOG or its representatives be liable for any specific, indirect or consequential damages resulting from the use of the information.

EOG’s management is under no obligation to update or alter forward-looking statements to reflect events or circumstances after the date of this presentation.

Cautionary Notice Regarding Forward-Looking Statements: This presentation may include forward-looking information within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, including, among others, statements and projections regarding EOG’s future financial position, operations, performance, business strategy, goals, returns and rates of return, budgets, reserves, levels of production, capital expenditures, costs and asset sales, statements regarding future commodity prices and statements regarding the plans and objectives of EOG’s management for future operations, are forward-looking statements. EOG typically uses words such as “expect,” “anticipate,” “estimate,” “project,” “strategy,” “intend,” “plan,” “target,” “aims,” “goal,” “may,” “will,” “should,” “believe” and “or” in connection therewith. Accordingly, you are advised not to place undue reliance on these forward-looking statements. The forward-looking statements included in this presentation and any accompanying written materials include information that is not a direct or indirect comparison of the most directly comparable forward-looking GAAP measures, such as future cash flows and future cash flow changes in working capital. Accordingly, we are unable to present a quantitative reconciliation of such forward-looking, non-GAAP financial measures to the respective most directly comparable forward-looking GAAP financial measures. Management believes these forward-looking, non-GAAP measures may be a useful tool for the investment community in comparing EOG’s forecasted financial performance to the forecasted financial performance of other companies in the industry. Any such forward-looking measures and estimates are intended to be illustrative only and are not intended to reflect the results that EOG will necessarily achieve for the period(s) presented. EOG’s actual results may differ materially from such estimates and measures.

Future results may differ materially from EOG’s expectations due to a number of factors. The following is a list of such factors that could cause EOG’s actual results to differ materially from our expectations:

• the discovery, development, production and sale of crude oil, condensate, natural gas liquids, natural gas and related commodities; 

• the economic and financial success of its existing and future crude oil and natural gas exploration and development projects; 

• the timing, extent and duration of changes in prices for, supplies of, and demand for, crude oil and condensate, natural gas liquids, natural gas and related commodities; 

• the ability of EOG to efficiently integrate acquired crude oil and natural gas properties and operations into its operations; 

• the availability and cost of employees and other personnel, facilities, equipment, materials, such as (water and tubulars) and services; 

• the accuracy of reserve estimates, which by their nature involve the exercise of professional judgment and may therefore be imprecise; 

• weather, including its impact on crude oil and natural gas demand, and weather-related delays in drilling and in the installation and operation of production, gathering, processing, refining, compression, storage, transportation, and export facilities; 

• the ability of EOG’s customers and other contractual counterparties to satisfy their obligations to EOG and, related thereto, to access the credit and capital markets to satisfy their obligations to EOG; 

• EOG’s ability to access the commercial paper market and other credit and capital markets to obtain financing on terms it deems acceptable, if at all, and to otherwise satisfy its capital expenditure requirements; 

• the extent to which EOG is successful in its completion of planned asset dispositions; 

• the extent and effect of any hedging activities engaged in by EOG; 

• the timing and extent of changes in foreign currency exchange rates, interest rates, inflation rates, global and domestic market conditions and financial conditions in the general economy; the political, economic and financial impact of epidemics, pandemics or other public health issues, including the COVID-19 pandemic; 

• geopolitical factors and political conditions and developments around the world (such as the imposition of tariffs or trade or other economic sanctions, political instability and armed conflict), including in the areas in which EOG operates; 

• the use of competing energy sources and the development of alternative energy sources; 

• the extent to which EOG incurs uninsured losses and liabilities or losses and liabilities in excess of its insurance coverage; 

• acts of war and terrorism and responses to these acts; and 

• the factors described under "Item 1A. Risk Factors, of EOG’s Annual Report on Form 10-K for the fiscal year ended December 31, 2020 and any updates to those factors set forth in EOG’s subsequent Quarterly Reports on Form 10-Q or Current Reports on Form 8-K."
Sustainable Value Creation Through Industry Cycles
Consistent Strategy to Maximize Long-Term Shareholder Value

**EOG is focused on being among the lowest cost, highest return and lowest emissions producers, playing a significant role in the long-term future of energy.**

William R. Thomas  
Chairman and Chief Executive Officer

- **Returns-Focused**
- **Disciplined Growth**
- **Significant Free Cash Flow**<sup>1,2</sup>
- **Sustainability Leader**

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(1) Discretionary Cash Flow less CAPEX.
(2) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
Exceptional 2020 Results
Value Creation in a Challenging Year

Improved Reinvestment Returns
- Achieved >50% Direct ATROR\(^1\),\(^2\) and 25% All-In ATROR\(^1\),\(^2\) on $3.5 Bn Capex\(^2\)
- Reduced Well Costs 15%\(^3\)
- Reduced Per-Unit Cash Operating Costs 4%\(^4\)

Maintain Discipline in Low Price Environment
- Deferred Production to Realize Higher Prices in 2H 2020
- Lowered Capex\(^2\) 44%
- Added 21 TCF\(^5\) Dorado Dry Gas Play

Generated Significant Free Cash Flow
- $1.6 Bn Free Cash Flow\(^6\),\(^2\) at $39 Average WTI
- Increased Sustainable Dividend by 30%
- Net Debt-to-Total Capitalization Ratio\(^2\) Declined to 11% at Year-End 2020

Strong ESG Performance
- > 30% Reduction in Methane Emissions Intensity Rate\(^7\)
- > 8% Reduction in GHG Emissions Intensity Rate\(^8\)
- > 40% Reduction in Fresh Water Use

---

\(^1\) Direct ATROR calculation includes the costs associated with drilling and completion operations and wellsite facilities. All-In ATROR calculation includes such costs as well as (i) the costs associated with other facilities, lease acquisitions, delay rentals and gathering and processing operations and (ii) geological and geophysical costs, exploration G&A costs, capitalized interest and other miscellaneous costs. Return measures calculated using flat commodity prices of $40 WTI oil, $2.50 Henry Hub natural gas and $16 NGLs.

\(^2\) See accompanying schedules for reconciliations and definitions of non-GAAP measures, other measures and related discussions.

\(^3\) Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

\(^4\) Includes LOE, Transportation, Gathering and Processing and G&A on a per-unit basis.

\(^5\) Estimated resources potential net to EOG, not proved reserves.

\(^6\) Discretionary Cash Flow less CAPEX.

\(^7\) Metric tons of gross operated GHG emissions (Scope 1) related to methane, on a CO2e basis, per Mboe of total gross operated U.S. production.

\(^8\) Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.
2021 Game Plan: Increase Total Shareholder Value
Focused on a Consistent Goal

Increase Returns with Shift to Double Premium
- Develop Wells that Earn 60% Direct ATROR\(^1,2\) at $40 WTI
- Target 5% Well Cost Reduction\(^3\)
- Lower Base Decline Rate

Maintain Production in Unbalanced Oil Market
- Maintain Oil Production at ~440 Mbopd\(^4\)
- Leasing and Testing Across Multiple High-Impact Plays

Generate Strong Free Cash Flow
- Generate ~$2.4 Bn Free Cash Flow\(^5,2\) at $50 WTI
- Increased Dividend 10%\(^6\)
- Strengthen Balance Sheet

Raise the Bar on ESG Performance
- Eliminate Routine Flaring by 2025
- Net Zero Ambition Scope 1 + 2 GHG Emissions\(^7\) by 2040
- Technology and Innovation Support ESG Objectives

---

\(^1\) Direct ATROR calculated using flat commodity prices of $40 WTI oil, $2.50 Henry Hub natural gas and $16 NGLs.

\(^2\) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

\(^3\) Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

\(^4\) 440 Mbopd is approximately flat with 4Q 2020 production.

\(^5\) Discretionary Cash Flow less CAPEX.

\(^6\) Based on indicated annual rate, as of February 25, 2021.

\(^7\) Total gross operated Scope 1 and 2 GHG emissions on a CO2e basis.
Double Premium: Higher Returns + Higher Cash Flow
60% Direct ATROR\(^1,2\) at $40 Oil & $2.50 Natural Gas

**Direct After-Tax Rate of Return(%)\(^3\)**

- **Shifting to Double Premium**
  - Raising the Return\(^1,2\) Hurdle from 30% to 60% @ $40 Oil & $2.50 Natural Gas
  - Higher Cash Flow Generation
    - Payback Declines from 11 to 9 Months at $50 WTI
  - Significant F&D Cost Reduction
  - Capital Investment Focused on Double Premium Locations
  - Exploration Focused on Double Premium Potential
  - Confident Double Premium Locations will be Replaced Faster than Drilled

---

(1) Direct ATROR calculated using flat commodity prices of $40 WTI oil, $2.50 Henry Hub natural gas and $16 NGLs.
(2) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
(3) Premium locations are shown on a net basis and are all undrilled. Premium return hurdle is a direct ATROR calculated using flat commodity prices of $40 WTI oil, $2.50 Henry Hub natural gas and $16 NGLs. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
Shift to Double Premium
Better Wells with Lower Decline Rates Improve Returns and Cash Flow

Average Premium Well EUR (Mboe)

<table>
<thead>
<tr>
<th>Month</th>
<th>EUR (Mboe)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Feb 2016</td>
<td>625</td>
</tr>
<tr>
<td>Feb 2017</td>
<td>850</td>
</tr>
<tr>
<td>Feb 2018</td>
<td>900</td>
</tr>
<tr>
<td>Feb 2019</td>
<td>970</td>
</tr>
<tr>
<td>Nov 2019</td>
<td>970</td>
</tr>
<tr>
<td>Nov 2020</td>
<td>1,225</td>
</tr>
</tbody>
</table>

Cumulative Oil Production (Mbo)

Premium Inventory Well Count

<table>
<thead>
<tr>
<th>Month</th>
<th>Well Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Feb 2016</td>
<td>3,200</td>
</tr>
<tr>
<td>Feb 2017</td>
<td>6,000</td>
</tr>
<tr>
<td>Feb 2018</td>
<td>8,000</td>
</tr>
<tr>
<td>Feb 2019</td>
<td>9,500</td>
</tr>
<tr>
<td>Nov 2019</td>
<td>10,500</td>
</tr>
<tr>
<td>Nov 2020</td>
<td>11,500</td>
</tr>
</tbody>
</table>

(1) Premium locations are shown on a net basis and are all undrilled as of date indicated. Premium return hurdle defined on slide 6.
2021: Low Breakeven & Significant Free Cash Flow\(^1,2,3\) Leverage

$32 WTI Total Capex Breakeven with $2.4 Bn Free Cash Flow at $50 WTI

Free Cash Flow Funds:
- 10% Dividend Increase
- Repayment of $750 MM 2021 Bond Maturity
- Reduction in Net Debt

Maintenance Capex\(^4,3\) Holds Production at ~440 Mbopd

Additional Capital Funds:
- Exploration
- International Plays
- Emissions Reduction Projects

(1) Discretionary Cash Flow less CAPEX. Based on full-year 2021 guidance, as of February 25, 2021.
(2) Excludes cash received or paid for settlements of commodity derivative contracts.
(3) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
(4) Maintenance capex = capital expenditures required to fund drilling and infrastructure requirements to keep oil production flat relative to 4Q 2020.
# Outlook to 2022 - 2023

Disciplined Growth Optimizes Returns and Free Cash Flow Potential

## Outlook Based on Current Premium Inventory

<table>
<thead>
<tr>
<th></th>
<th>Oil Price (WTI)</th>
<th>$50</th>
<th>$50+</th>
</tr>
</thead>
<tbody>
<tr>
<td>ROCE(^{1,2})</td>
<td></td>
<td></td>
<td>10%+</td>
</tr>
<tr>
<td>Reinvestment Rate(^{3,2})</td>
<td>70% - 80%</td>
<td></td>
<td>&lt;70% - 80%</td>
</tr>
<tr>
<td>Free Cash Flow(^{4,2}) per Year</td>
<td>~$2 BN</td>
<td></td>
<td>$2+ BN</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Oil Growth</th>
<th>8% - 10%</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOE Growth</td>
<td>10% - 12%</td>
<td></td>
</tr>
</tbody>
</table>

## Returns Focused

- Returns Increase Each Year With Cost Reductions and Productivity Improvements

## Disciplined Growth

- No Growth in Oversupplied Oil Market
- 8 - 10% Oil Growth Compounds Benefit of Margin Improvements: of Price Environment is as Independent as Absolute Price Level
- Optimizes Returns and Current + Future Free Cash Flow to Maximize Total Shareholder Value

## Significant Free Cash Flow

- Free Cash Flow Priorities:
  - Sustainable Dividend Growth
  - Strengthen Balance Sheet
  - Opportunistic Share Repurchases and Other Cash Return Options
  - Low-Cost Property Additions

---

\(^{(1)}\) Return on Capital Employed calculated using reported net income (GAAP).

\(^{(2)}\) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

\(^{(3)}\) Reinvestment Rate = Capex / Discretionary Cash Flow.

\(^{(4)}\) Discretionary Cash Flow less CAPEX.
2022 – 2023 Outlook Maximizes Business Value
8% - 10% Oil Growth Optimizes All Key Value Creation Metrics

<table>
<thead>
<tr>
<th></th>
<th>5% Growth</th>
<th>8% - 10% Growth</th>
<th>15% Growth</th>
</tr>
</thead>
<tbody>
<tr>
<td>Base Oil Decline Rate</td>
<td>&lt; 25% by 2023</td>
<td>&lt; 25% by 2023</td>
<td>&gt; 25% by 2023</td>
</tr>
<tr>
<td>Operating Efficiency</td>
<td>Strong</td>
<td>Very Strong</td>
<td>Strong</td>
</tr>
<tr>
<td>OPEX Reduction</td>
<td>Strong</td>
<td>Very Strong</td>
<td>Strong</td>
</tr>
<tr>
<td>EPS &amp; CFPS Growth</td>
<td>Strong</td>
<td>Very Strong</td>
<td>Very Strong</td>
</tr>
<tr>
<td>ROCE(^1,^2)</td>
<td>Strong</td>
<td>Very Strong</td>
<td>Strong</td>
</tr>
<tr>
<td>3 Year Cum. FCF(^3,^2)</td>
<td>~$6.5 Bn @ $50 WTI</td>
<td>~$6.5 Bn @ $50 WTI</td>
<td>~$6.5 Bn @ $50 WTI</td>
</tr>
<tr>
<td>Long Term FCF</td>
<td>Strong</td>
<td>Very Strong</td>
<td>Strong</td>
</tr>
</tbody>
</table>

Growth refers to oil production growth.

(1) Return on Capital Employed calculated using reported net income (GAAP).
(2) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
(3) Discretionary Cash Flow less CAPEX.
Delivering on Our Free Cash Flow Priorities
2017 – 2020 Performance @ $53 Avg. WTI

76% Reinvestment\(^1,3\) Ratio
$6.2 Bn Free Cash Flow\(^2,3\)

$2.9 Bn Net Debt\(^3\) Reduction
11% Net Debt to Cap\(^4,3\)

$2.2 Bn Dividends Paid
124% Dividend Growth\(^5\)

---

(1) Reinvestment Rate = Capex / Discretionary Cash Flow.
(2) Discretionary Cash Flow less CAPEX.
(3) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
(5) Based on indicated annual rate, as of December 31, 2020.
Committed to Strengthening the Balance Sheet
Low Net Debt\(^1\) Protects Business Through Price Cycles

Target $3.3 Bn Debt Reduction From 2017 – 2023

$Bn

<table>
<thead>
<tr>
<th>Year</th>
<th>Debt</th>
<th>Debt Reduction</th>
<th>Bond Maturity</th>
</tr>
</thead>
<tbody>
<tr>
<td>YE 2016</td>
<td>$7.0</td>
<td>$1.35</td>
<td>$0.75</td>
</tr>
<tr>
<td>2017 - 2020</td>
<td>$1.25</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2021</td>
<td>$3.7</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2022</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2023</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>YE 2023</td>
<td>$3.7</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Peer Group Net Debt to Total Capitalization\(^3\)

<table>
<thead>
<tr>
<th>Year</th>
<th>A</th>
<th>B</th>
<th>C</th>
<th>D</th>
<th>E</th>
<th>F</th>
<th>G</th>
<th>H</th>
<th>EOG</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>100%</td>
<td>65%</td>
<td>52%</td>
<td>41%</td>
<td>37%</td>
<td>31%</td>
<td>29%</td>
<td>13%</td>
<td>11%</td>
</tr>
</tbody>
</table>

(1) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
(2) Current and long-term debt.
(3) Source: Factset. Peers include APA, COP, DVN, FANG, HES, MRO, OXY, PXD. Last reported quarter as of February 25, 2021.
Sustainable Dividend Growth Through Price Cycles
Dividend Remains Primary Avenue to Return Capital to Shareholders

Sustainable, Growing Dividend
$ per Share

- 146% Dividend Growth\(^1\) Since Switch to Premium Drilling
- Strong Capital Efficiency Drives Higher Dividend Growth
- Sustainability of Dividend Determines Pace of Dividend Growth
- Dividend has Never Been Cut or Suspended

\(^1\) Based on indicated annual rate, as of February 25, 2021.
Note: Dividends adjusted for 2-for-1 stock splits effective March 1, 2005 and March 31, 2014.
EOG Sustainability Ambitions

- **2025**
  - **Eliminate Routine Flaring**
  - **Target 13.5 GHG Emissions Intensity Rate**
  - **Target Near Zero Methane Emissions Percentage**

- **2040**
  - **Net Zero Scope 1 and 2 GHG Emissions**

- **2030**
  - **World Bank Initiative: Eliminate Routine Flaring**

- **2050**
  - **Paris Agreement: Net Zero Ambition**

---

**Public Frameworks**

Dedicated to Being a Responsible Operator and Part of the Long-Term Energy Solution

(1) Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.

(2) Thousand cubic feet (Mcf) of gross operated methane emissions (Scope 1) per Mcf of total gross operated U.S. natural gas production.

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4Q 2020
EOG Culture Drives Sustainable Competitive Advantage

“Pleased but Not Satisfied”

- Rate-of-Return Driven
- Decentralized / Non-Bureaucratic
- Multi-Disciplinary Teamwork
- Innovative / Entrepreneurial
- Every Employee is a Business Person First
- Safety, Environment, & Community

EOG Emerging From Downturn Stronger
Appendix
## 2021 Game Plan – Details

### Increase Returns with Shift to Double Premium
- Develop Wells that Earn Minimum 60% Direct ATROR\(^1,2\) at $40 WTI
- Lower Base Decline Rate
- Target 5% Well Cost Reduction\(^3\)
- $50 WTI Oil Price Required for 10% ROCE\(^2,5\) in 2021

### Maintain Production in Unbalanced Oil Market
- Maintain Oil Production at ~440 Mbopd\(^4\)
- Leasing and Testing Across Numerous High-Impact Oil Plays
- Capital Budget of $3.9 Bn\(^4\)
  - Fully Funded within Cash Flow at $32 WTI Oil
  - Complete ~500 Net Wells Focused on the Delaware Basin, Eagle Ford and Powder River Basin
  - Focused Investments in Exploration, Infrastructure and Emissions Reduction Projects

### Generate Strong Free Cash Flow
- Generate ~$2.4 Bn Free Cash Flow\(^6,2\) at $50 WTI
- Increased Dividend 10%\(^7\)
- Repaid $750 MM Bond in February 2021

---

\(^1\) Direct ATROR calculated using flat commodity prices of $40 WTI oil, $2.50 Henry Hub natural gas and $16 NGLs.
\(^2\) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
\(^3\) Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.
\(^4\) Based on midpoint of full-year guidance as of February 25, 2021.
\(^5\) Return on Capital Employed calculated using reported net income (GAAP).
\(^6\) Discretionary Cash Flow less CAPEX.
\(^7\) Based on indicated annual rate, as of February 25, 2021.
Well Positioned to Navigate Evolving Regulatory Environment
Acreage with Existing Operations and Positive Alignment with Stakeholder Interests

Total U.S Acreage\(^1\)
3.8 MM Net Acres

- Federal: 26%
- State or Private: 74%

Delaware Basin Federal Acreage
~190 M Net Acres

- HBP/Existing Operations: 95%
- 5%

Anticipate Minimal Impact to Development Program
- No Expected Disruption to 2021-2023 Outlook
- ~1,700 Permits in Hand\(^2\)
- Continue to Submit Permits for Approval

Current Federal Acreage with Existing Operations
- Current Regulatory Framework Accommodates Existing Operations
- 80% of Federal Acreage Held by Production (HBP)
- 95% of Delaware Basin Federal Acreage HBP

Strong Alignment with Stakeholder Interests
- Revenue from Federal Land Represent Significant Portion of New Mexico and Wyoming State Budgets
- Job Creation and Economic Benefits to Local Communities

---

(1) As of December 31, 2020. ~47% of Delaware Basin and ~72% of Powder River Basin acreage is on Federal land.
(2) ~680 permits in Delaware Basin and ~920 permits in Powder River Basin. ~54% of Delaware Basin and ~95% of Powder River Basin Premium locations are on Federal land. ~50% of Double Premium and ~47% of Premium locations are on Federal land. Received 10 Federal permits since January 20, 2021.
Lower Costs Drive Higher Margins

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</thead>
<tbody>
<tr>
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<td></td>
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<td>FY</td>
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<tr>
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<td>1Q</td>
<td>2Q</td>
<td>3Q</td>
<td>4Q</td>
<td>FY</td>
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<tr>
<td>Composite Average Wellhead Revenue per Boe</td>
<td>$58.01</td>
<td>$30.66</td>
<td>$26.82</td>
<td>$35.58</td>
<td>$45.51</td>
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<td>Operating Costs per Boe</td>
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<tr>
<td>Lease &amp; Well</td>
<td>$6.53</td>
<td>$5.66</td>
<td>$4.53</td>
<td>$4.70</td>
<td>$4.89</td>
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<td>Transportation</td>
<td>4.48</td>
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<td>3.33</td>
<td>2.85</td>
<td>2.54</td>
<td>2.62</td>
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<tr>
<td>Gathering &amp; Processing</td>
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<td>0.70</td>
<td>0.60</td>
<td>0.67</td>
<td>1.66</td>
<td>1.60</td>
<td>1.62</td>
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<td>G&amp;A</td>
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<td>1.70</td>
<td>1.87</td>
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<td>2.94</td>
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<td>Interest Expense, Net</td>
<td>0.93</td>
<td>1.14</td>
<td>1.37</td>
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<td>0.93</td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Total Cash Cost per Boe</td>
<td>$17.95</td>
<td>$15.25</td>
<td>$13.64</td>
<td>$14.25</td>
<td>$14.90</td>
<td>$13.66</td>
<td>$12.36</td>
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<tr>
<td>(Excluding DD&amp;A and Total Exploration Costs)</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Composite Average Margin per Boe</td>
<td>$40.06</td>
<td>$15.41</td>
<td>$13.18</td>
<td>$21.33</td>
<td>$30.61</td>
<td>$25.13</td>
<td>$18.26</td>
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<tr>
<td>(Excluding DD&amp;A and Total Exploration Costs)</td>
<td></td>
<td></td>
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<tr>
<td>DD&amp;A per Boe</td>
<td>$18.43</td>
<td>$15.86</td>
<td>$17.34</td>
<td>$15.34</td>
<td>$13.09</td>
<td>$12.56</td>
<td>$12.46</td>
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<tr>
<td>Total Cost per Boe</td>
<td>$36.38</td>
<td>$31.11</td>
<td>$30.98</td>
<td>$29.59</td>
<td>$27.99</td>
<td>$26.22</td>
<td>$24.93</td>
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<tr>
<td>(Excluding Total Exploration Costs)</td>
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<tr>
<td>Composite Average Margin per Boe</td>
<td>$21.63</td>
<td>($0.45)</td>
<td>($4.16)</td>
<td>$5.99</td>
<td>$17.52</td>
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<td>$5.69</td>
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<tr>
<td>(Excluding Total Exploration Costs)</td>
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<td></td>
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</tr>
<tr>
<td>Total Exploration Costs(^3) per Boe</td>
<td>$0.70</td>
<td>$2.25</td>
<td>$2.12</td>
<td>$1.65</td>
<td>$1.33</td>
<td>$1.38</td>
<td>$1.22</td>
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<tr>
<td>Total Cost per Boe</td>
<td>$37.08</td>
<td>$33.36</td>
<td>$33.10</td>
<td>$31.24</td>
<td>$29.32</td>
<td>$27.60</td>
<td>$26.15</td>
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<tr>
<td>(Including DD&amp;A and Total Exploration Costs)</td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
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</tr>
<tr>
<td>Composite Average Margin per Boe</td>
<td>$20.93</td>
<td>($2.70)</td>
<td>($6.28)</td>
<td>$4.34</td>
<td>$16.19</td>
<td>$11.19</td>
<td>$4.47</td>
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<tr>
<td>(Including DD&amp;A and Total Exploration Costs)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(1) Increase in Gathering and Processing expenses from 2017 to 2018 is primarily due to the adoption of Accounting Standards Update 2014-09, which required EOG to present certain processing fees as Gathering and Processing costs instead of as a deduction to natural gas revenues. See Note 1 to financial statements in EOG’s 2020 Form 10-K.

(2) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

(3) Total Exploration Costs includes Exploration, Dry Hole and Impairment Costs. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
## 1Q & FY 2021 Guidance\(^1\)

### Estimated Ranges (Unaudited)

<table>
<thead>
<tr>
<th>Daily Sales Volumes</th>
<th>1Q 2021</th>
<th>Full Year 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crude Oil and Condensate Volumes (MMbld)</td>
<td>418.0 - 428.0</td>
<td>433.0 - 444.0</td>
</tr>
<tr>
<td>United States</td>
<td>418.0 - 428.0</td>
<td>433.0 - 444.0</td>
</tr>
<tr>
<td>Trinidad</td>
<td>1.6 - 2.4</td>
<td>1.0 - 1.8</td>
</tr>
<tr>
<td>Other International</td>
<td>0.0 - 0.2</td>
<td>0.0 - 0.2</td>
</tr>
<tr>
<td>Total</td>
<td>419.6 - 430.6</td>
<td>434.0 - 446.0</td>
</tr>
<tr>
<td>Natural Gas Liquids Volumes (MMbld)</td>
<td>125.0 - 135.0</td>
<td>130.0 - 170.0</td>
</tr>
<tr>
<td>Total</td>
<td>125.0 - 135.0</td>
<td>130.0 - 170.0</td>
</tr>
<tr>
<td>Natural Gas Volumes (MMcf/d)</td>
<td>1,095.0 - 1,155.0</td>
<td>1,100.0 - 1,200.0</td>
</tr>
<tr>
<td>United States</td>
<td>1,095.0 - 1,155.0</td>
<td>1,100.0 - 1,200.0</td>
</tr>
<tr>
<td>Trinidad</td>
<td>200.0 - 230.0</td>
<td>180.0 - 220.0</td>
</tr>
<tr>
<td>Other International</td>
<td>15.0 - 25.0</td>
<td>15.0 - 25.0</td>
</tr>
<tr>
<td>Total</td>
<td>1,110.0 - 1,410.0</td>
<td>1,295.0 - 1,445.0</td>
</tr>
<tr>
<td>Crude Oil Equivalent Volumes (MBoe/d)</td>
<td>725.5 - 755.5</td>
<td>746.3 - 814.0</td>
</tr>
<tr>
<td>United States</td>
<td>725.5 - 755.5</td>
<td>746.3 - 814.0</td>
</tr>
<tr>
<td>Trinidad</td>
<td>34.9 - 40.7</td>
<td>31.0 - 38.5</td>
</tr>
<tr>
<td>Other International</td>
<td>2.5 - 4.4</td>
<td>2.5 - 4.4</td>
</tr>
<tr>
<td>Total</td>
<td>762.9 - 800.6</td>
<td>779.8 - 856.9</td>
</tr>
<tr>
<td>Capital Expenditures(^2) (SMM)</td>
<td>$ 900 - $ 1,100</td>
<td>$ 3,700 - $ 4,100</td>
</tr>
<tr>
<td>Operating Costs (S/MM)</td>
<td>$ 3.60 - $ 4.30</td>
<td>$ 3.50 - $ 4.20</td>
</tr>
<tr>
<td>Lease and Well</td>
<td>$ 3.60 - $ 4.30</td>
<td>$ 3.50 - $ 4.20</td>
</tr>
<tr>
<td>Transportation Costs</td>
<td>$ 2.60 - $ 3.00</td>
<td>$ 2.65 - $ 3.05</td>
</tr>
<tr>
<td>Gathering and Processing</td>
<td>$ 1.75 - $ 1.85</td>
<td>$ 1.65 - $ 1.85</td>
</tr>
<tr>
<td>Depreciation, Depletion and Amortization</td>
<td>$ 12.60 - $ 13.10</td>
<td>$ 11.70 - $ 12.70</td>
</tr>
<tr>
<td>General and Administrative</td>
<td>$ 1.60 - $ 1.70</td>
<td>$ 1.50 - $ 1.60</td>
</tr>
</tbody>
</table>

### Estimated Ranges (Unaudited)

<table>
<thead>
<tr>
<th>Expenses ($MM)</th>
<th>1Q 2021</th>
<th>Full Year 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exploration and Dry Hole</td>
<td>$ 35 - $ 45</td>
<td>$ 140 - $ 180</td>
</tr>
<tr>
<td>Impairment</td>
<td>$ 45 - $ 95</td>
<td>$ 255 - $ 295</td>
</tr>
<tr>
<td>Capitalized Interest</td>
<td>$ 5 - $ 10</td>
<td>$ 25 - $ 30</td>
</tr>
<tr>
<td>Net Interest</td>
<td>$ 45 - $ 50</td>
<td>$ 180 - $ 185</td>
</tr>
<tr>
<td>Taxes Other Than Income (% of Wellhead Revenue)</td>
<td>6.0% - 8.0%</td>
<td>6.5% - 7.5%</td>
</tr>
<tr>
<td>Income Taxes</td>
<td>21% - 26%</td>
<td>21% - 26%</td>
</tr>
<tr>
<td>Effective Rate</td>
<td>5% - 5%</td>
<td>0% - 15%</td>
</tr>
<tr>
<td>Deferred Ratio</td>
<td>5% - 5%</td>
<td>0% - 15%</td>
</tr>
<tr>
<td>Pricing(^3)</td>
<td>$ (0.80) - $ (0.55)</td>
<td>$ (1.45) - $ (1.00)</td>
</tr>
<tr>
<td>Crude Oil and Condensate ($/Bbl)</td>
<td>$ (11.50) - $ (9.50)</td>
<td>$ (12.40) - $ (10.40)</td>
</tr>
<tr>
<td>United States</td>
<td>$ (11.50) - $ (9.50)</td>
<td>$ (12.40) - $ (10.40)</td>
</tr>
<tr>
<td>Trinidad</td>
<td>$ (21.00) - $ (15.00)</td>
<td>$ (19.20) - $ (17.20)</td>
</tr>
<tr>
<td>Natural Gas Liquids Realizations as % of WTI</td>
<td>43% - 55%</td>
<td>38% - 50%</td>
</tr>
<tr>
<td>Natural Gas ($/Mcf)</td>
<td>$ 1.75 - $ 4.25</td>
<td>$ (0.25) - $ 1.25</td>
</tr>
<tr>
<td>United States</td>
<td>$ 1.75 - $ 4.25</td>
<td>$ (0.25) - $ 1.25</td>
</tr>
<tr>
<td>Trinidad</td>
<td>$ 3.10 - $ 3.60</td>
<td>$ 3.10 - $ 3.60</td>
</tr>
<tr>
<td>Other International</td>
<td>$ 5.45 - $ 5.95</td>
<td>$ 5.20 - $ 6.20</td>
</tr>
</tbody>
</table>

---

\(^1\) See related discussion on page 56 of reconciliation schedules.

\(^2\) The capital expenditures forecast includes expenditures for Exploration and Development Drilling, Facilities, Leasehold Acquisitions, Capitalized Interest, Exploration Costs, Dry Hole Costs, and Other Property, Plant and Equipment. The forecast excludes Property Acquisitions, Asset Retirement Costs and any Non-Cash Transactions. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

\(^3\) EOG bases United States and Trinidad crude oil and condensate price differentials upon the West Texas Intermediate crude oil price at Cushing, Oklahoma, using the simple average of the NYMEX settlement prices for each trading day within the applicable calendar month. EOG bases United States natural gas price differentials upon the natural gas price at Henry Hub, Louisiana, using the simple average of the NYMEX settlement prices for the last three trading days of the applicable month.
EOG Culture Drives Sustainable Competitive Advantage

- Internal Prospect Generation
- Early Mover Advantage
- Best Rock / Best Plays
- Low-Cost Acreage
- Most Prolific U.S. Horizontal Wells
Return-Focused Organic Growth Driven by Exploration
Capturing First Mover Advantage of High-Quality Rock at Low Cost
EOG Continued Leading the “Thousand Club” in 2020
Number of Wells with 30-Day Peak Rate > 1,000 Boed

Source: Sanford C. Bernstein & Co. Thousand Club includes wells with peak 30-day production over 1,000 Boed. Represents 6,219 out of 20,215 wells with initial production in 2020. Companies: AR, CHK, CLR, COG, COP, CVX, CXO, DVN, FANG, HES, MRO, OXY, PE, PXD, RRC, TOU, WPX, and XOM.
EOG Culture Drives Sustainable Competitive Advantage

- Low-Cost Operator
- Industry Leading Drilling & Completion Technology
- Proven Track Record of Execution
- High Realized Product Prices
- Self-Sourcing Materials & Services
2021 Capital Budget Focused on Improving Returns

2021 Plan Does Not Change with Higher Oil Price
Capital Program Funds Current and Future Potential Growth

Strong Capital Efficiency\(^5\)\(^6\) on Total Capital Program
$M per Boepd Added

<table>
<thead>
<tr>
<th>2020</th>
<th>2021(^1)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Premium Areas(^2)</td>
<td>$3.5 Bn</td>
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<tr>
<td>Drilling Investment(^3)</td>
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<tr>
<td>Environmental Projects</td>
<td>77%</td>
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<tr>
<td>New Domestic Drilling Potential(^4)</td>
<td>2%</td>
</tr>
<tr>
<td>International</td>
<td>10%</td>
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<tr>
<td>Facilities</td>
<td>2%</td>
</tr>
<tr>
<td>Gathering, Processing &amp; Other</td>
<td>8%</td>
</tr>
</tbody>
</table>

\(^1\) Based on midpoint of full-year 2021 guidance, as of February 25, 2021.
\(^2\) Premium areas include net prospective acreage disclosed in the Eagle Ford, Delaware Basin, Powder River Basin, Dorado, Bakken/Three Forks, DJ Basin and Woodford Oil Window.
\(^3\) Drilling investment includes leasing, exploration and development expenditures.
\(^4\) Capital spend for new domestic drilling potential includes leasing, exploration and development expenditures outside of Premium Areas.

(5) Capital Efficiency = amount of capital necessary to replace base decline and add new production in a calendar year. Base decline calculated on a full-year average basis.
(6) Reflects 24% base decline rate for full-year 2020 total production. Base decline rate for full-year 2020 oil production is 28%. 2021 capital efficiency is calculated adding back 44 Mboed of shut-in volumes in 2020.
New Premium Plays Get Better Faster
EOG Culture Compounds the Impact of Innovation

Total Well Cost
($/ft)\(^1\)

Embrace Change and Challenge Everything
- Pleased But Not Satisfied

Decentralized Structure
- Leverage Innovation and Efficiencies Simultaneously Across Multiple Plays

Take Advantage of Learnings from Other Plays
- Open Communication of New Ideas
- New Plays Build on Existing Institutional Knowledge and Best Practices

Sustainable Cost Reductions Through Cycles
- ~75% of Reductions in 2020 Due to EOG Innovation and Efficiencies
- ~25% of Reductions Due to Cyclical Service Costs

\(^1\) Well Costs = Drilling, Completion, Well-Site Facilites and Flowback.
## Low Cost Structure
Relentless Focus on Sustainable Operating and Well Cost Reductions

### Cash Operating Costs¹

<table>
<thead>
<tr>
<th>Year</th>
<th>$ per Boe</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>$13.53</td>
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<tr>
<td>2015</td>
<td>$12.18</td>
</tr>
<tr>
<td>2016</td>
<td>$10.78</td>
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<tr>
<td>2017</td>
<td>$10.65</td>
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<tr>
<td>2018</td>
<td>$11.02²</td>
</tr>
<tr>
<td>2019</td>
<td>$10.36²</td>
</tr>
<tr>
<td>2020</td>
<td>$9.94²</td>
</tr>
</tbody>
</table>

1. Total LOE, Transportation, Gathering and Processing and G&A expense.
2. Reflects increase in Gathering and Processing expenses primarily due to the adoption of Accounting Standards Update 2014-09 beginning in 2018, which required EOG to present certain processing fees as Gathering and Processing costs instead of as a deduction to natural gas revenues. In 2018, the adoption of Accounting Standards Update 2014-09 added $0.78/Boe to Gathering and Processing expense. See Note 1 to financial statements in EOG’s 2020 Form 10-K.

### Wolfcamp U Oil Well Cost³

- YE 2018: $7.8 (SMM)
- YE 2019: $7.3 (SMM)
- YE 2020: $6.2 (SMM)
- YE 2021 Target: $5.9 (SMM)

-24% reduction in Well Costs.
LOE Reduction Driven by Sustainable Efficiency Improvements

Lease Operating Expense (LOE) ($/BOE)

<table>
<thead>
<tr>
<th>Category</th>
<th>2019</th>
<th>Workovers</th>
<th>Maintenance</th>
<th>Water Handling</th>
<th>Fuel and Power</th>
<th>Supplies</th>
<th>Automation</th>
<th>Other</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lease Operating</td>
<td>$4.58</td>
<td>$0.38</td>
<td>$0.07</td>
<td>$0.04</td>
<td>$0.03</td>
<td>$0.02</td>
<td>$0.03</td>
<td>$0.16</td>
<td>$3.85</td>
</tr>
<tr>
<td>Expense (LOE)</td>
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<td></td>
<td></td>
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<td></td>
<td></td>
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<td>Leasing</td>
<td></td>
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<tr>
<td>Operating</td>
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<td>Overall</td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

4Q 2020
EOG’s Diversified Marketing Options Provide Pricing Advantage & Flow Assurance

EOG Marketing Strategy

Control
EOG Firm Capacity Provides Flow Assurance

Flexibility
Multiple Transportation Options in Each Basin

Diversification
Access to Multiple Markets to Maximize Margins

Duration
Avoid Long-Term, High-Cost Commitments

2021 EOG Estimated Sales Markets

<table>
<thead>
<tr>
<th>U.S. Oil</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rockies</td>
</tr>
<tr>
<td>Permian</td>
</tr>
<tr>
<td>Cushing</td>
</tr>
<tr>
<td>Gulf Coast</td>
</tr>
<tr>
<td>Brent</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>U.S. Gas</th>
</tr>
</thead>
<tbody>
<tr>
<td>Permian</td>
</tr>
<tr>
<td>Rockies</td>
</tr>
<tr>
<td>West Coast</td>
</tr>
<tr>
<td>Midwest &amp; Other</td>
</tr>
<tr>
<td>LNG - JKM</td>
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<tr>
<td>Mid-Continent</td>
</tr>
<tr>
<td>Gulf Coast</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>NGLs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conway &amp; AFEI</td>
</tr>
<tr>
<td>Mt. Belvieu</td>
</tr>
</tbody>
</table>
Oil & Natural Gas Export Capacity Adds Access to New International Markets

EOG Uniquely Positioned in the U.S. Oil Market

- High Quality Crude Oil
  - 45° API Average
  - Reliable & Consistent Delivery
- Low-Cost Pipeline Transportation and Tank Storage Capacity in Key Marketing Segments
- Export Capacity Increases from 100 MBopd in 2020 to 250 MBopd in 2021
- Maintain Diversified Sales to Domestic Refiners

Gas Supply Agreements (GSA) for LNG Exports

- 15-Year GSA for 140,000 MMBtu per day Started in 2020 and Grows to 440,000 MMBtu per day
- Linked to LNG Price (Japan Korea Marker) and Henry Hub
EOG Realizes Higher Oil Prices than Peers

U.S. Crude Oil and Condensate Price Realization vs. Peers¹

($ per Bbl)

<table>
<thead>
<tr>
<th>Quarter</th>
<th>EOG</th>
<th>Peers¹</th>
</tr>
</thead>
<tbody>
<tr>
<td>4Q 2018</td>
<td>$59.37</td>
<td>$54.10</td>
</tr>
<tr>
<td>1Q 2019</td>
<td>$56.11</td>
<td>$52.18</td>
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<tr>
<td>2Q 2019</td>
<td>$61.01</td>
<td>$57.94</td>
</tr>
<tr>
<td>3Q 2019</td>
<td>$56.67</td>
<td>$54.57</td>
</tr>
<tr>
<td>4Q 2019</td>
<td>$57.14</td>
<td>$55.42</td>
</tr>
<tr>
<td>1Q 2020</td>
<td>$46.97</td>
<td>$44.60</td>
</tr>
<tr>
<td>2Q 2020</td>
<td>$20.40²</td>
<td>$21.85</td>
</tr>
<tr>
<td>3Q 2020</td>
<td>$40.19</td>
<td>$37.86</td>
</tr>
<tr>
<td>4Q 2020</td>
<td>$41.86</td>
<td>$39.58³</td>
</tr>
</tbody>
</table>

3. 4Q 2020 peer average includes APA, COP, DVN, FANG, HES, MRO, PXD, OXY.
Innovative Employees Power Productivity Advancements
EOG Production per Employee and Total Employees

Source: FactSet.
EOG Culture Drives Sustainable Competitive Advantage

- Real-Time Data-Driven Decision Making
- Large Proprietary Integrated Data Warehouses
- Predictive Analytics
- 140+ In-House Desktop & Mobile Apps
- Fast & Continuous Tech Advancement
Owing Data from Creation to Delivery™ via 140+ Apps
EOG’s Supply Chain of Data:

Enables EOG to Operate as a Real-Time, Mobile and Transparent Company
Leveraging EOG’s Supply Chain of Data for ESG

Weekly Utilization Rate

12 ESG Apps
15 Real-Time Apps
40+ Mobile Apps
85+ Desktop Apps

EOG’s Environmental, Safety, and Operational Technology (ESO) Apps Growth:
- 12 ESG Apps
- 15 Real-Time Apps
- 40+ Mobile Apps
- 85+ Desktop Apps
EOG Culture Drives Sustainable Competitive Advantage

- Commitment to Safety, Environment and our Communities
- Commitment to Ethical Conduct
- Collaborative and Inclusive Culture
- Compensation Tied to ESG Performance
Commitment to Sustainability: Measure and Deliver Results

**EMISSIONS**
- Methane intensity rate\(^1\) down 45%
- GHG intensity rate\(^2\) down 16%

**WATER**
- Decreased overall water intensity rate\(^3\)
- Increased reuse water percentage to 34%
- Fresh water use down ~30%

**SAFETY**
- Total recordable incident rate down ~30%
- Total lost time incident rate down 24%

---

Executive Compensation Tied to ESG Performance

---

(1) Metric tons of gross operated GHG emissions (Scope 1) related to methane, on a CO2e basis, per Mboe of total gross operated U.S. production.
(2) Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.
(3) Total barrels of water used per Boe produced in U.S. operations
Applying Technology & Innovation to Reduce Greenhouse Gas (GHG) Emissions

GHG Intensity Rate\(^1\)

<table>
<thead>
<tr>
<th>Year</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2025 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>17.1</td>
<td>17.7</td>
<td>14.8</td>
<td>13.5</td>
</tr>
</tbody>
</table>

\(-21\%\) \[
\]

GHG Reduction Initiatives by Source

- Other (includes Fugitives)
  - Company-wide Leak Detection and Repair (LDAR) Inspections
  - Drone-Enabled LDAR (Pilot Project)

- Pneumatics
  - Retrofit or Replace Methane-Emitting Controllers and Pumps

- Flaring
  - Pre-Plan and Build Natural Gas Infrastructure
  - Tank Vapor Capture
  - Closed-Loop Gas Capture (Pilot Project)

- Combustion
  - Electric-Powered Hydraulic Fracturing Fleets
  - Solar-Powered Compression (Online 3Q 2020)

Methane Emissions Percentage\(^2\)

<table>
<thead>
<tr>
<th>Year</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2025 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>0.40%</td>
<td>0.22%</td>
<td>0.12%</td>
<td>0.06%</td>
</tr>
</tbody>
</table>

\(-85\%\) \[
\]

---

(1) Metric tons of gross operated GHG emissions (Scope 1), on a CO\(_2\)e basis, per Mboe of total gross operated U.S. production.

(2) Thousand cubic feet (Mcf) of gross operated methane emissions (Scope 1) per Mcf of total gross operated U.S. natural gas production.

Note: The data utilized in calculating these metrics is subject to certain reporting rules, regulatory reviews, definitions, calculation methodologies, adjustments and other factors. As a result, these metrics are subject to change from time to time, if updated data or other information becomes available. Any updates to these metrics will be set forth in materials posted to the Sustainability section of the EOG website.
EOG’s Approach to Lower Fresh Water Intensity\(^1\) and Costs

### Sources of Water

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fresh</td>
<td>36%</td>
<td>37%</td>
<td>25%</td>
</tr>
<tr>
<td>Non-Fresh</td>
<td>51%</td>
<td>42%</td>
<td>41%</td>
</tr>
<tr>
<td>Reuse</td>
<td>13%</td>
<td>21%</td>
<td>34%</td>
</tr>
</tbody>
</table>

### Water Reuse Advantages:
- Minimizes Fresh Water Requirements
- Minimizes Produced Water Disposal
- Lowers Operating and Capital Costs

### EOG Approach:
- **EVALUATE:** Study Unique Characteristics of Region, Including Full Life Cycle of Water and Available Sources of Water
- **INFRASTRUCTURE:** Invest in Water Transportation Infrastructure and Reuse Facilities to Cost-Effectively Facilitate Water Management
- **CULTURE:** Multi-Disciplinary Teams Apply Water-Related Best Practices Across Operating Areas
- **TECHNOLOGY:** Integrate Technology to Manage Water-Related Infrastructure as well as Evaluate Water-Related Risks, Opportunities and Reuse Economics

---

(1) Total barrels of fresh water used per Boe produced in U.S. operations.
Tackling GHG Emissions with Innovation - Flaring
Closed-Loop Gas Capture (CLGC)

Project Scope:
- Automated Flow Control to “Close Loop” Between Compression Station and Producing Wells

Targeted Impact:
- Reduce Flaring and GHG Emissions Resulting from Downstream Interruptions by Temporarily Diverting and Reinjecting Gas into Existing Wells
- Revenue Uplift from Recovery of Natural Gas Volumes that Would Have Otherwise Been Flared
Tackling GHG Emissions with Innovation – Stationary Combustion
Solar-Powered Compression in the Delaware Basin

Online 3Q 2020
Project Scope:
- Power Electric Drive Compression with Solar/Natural Gas Hybrid Power Generation
- 8 MW Solar Field on 70 Acres in SE NM

Targeted Impact:
- Operating Expense and GHG Emissions Reductions

EOG’s Sustainable Power Group Focused on Positive-Return Emissions Reduction Projects
EOG Among Industry Leaders in Capturing Produced Gas
Texas Flaring Intensity\(^1\)

![Bar chart showing EOG and industry flaring intensities.]

(1) Wellhead flared gas volumes (Mcf/d) per Mbbl/d of gross Texas oil production, November 2018 – October 2019. Operators with gross Texas oil production of more than 50,000 barrels of oil per day.
Source: Texas Railroad Commission
Play Details
Deep Inventory of Premium Crude Oil and Natural Gas Assets

<table>
<thead>
<tr>
<th>Play</th>
<th>Net Undrilled Premium Locations¹</th>
<th>2021 Average Drilling Rigs</th>
<th>2021 Average Completion Spreads</th>
<th>4Q 2020 Net Wells Online</th>
<th>2021 Net Expected Well Completions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eagle Ford</td>
<td>1,900</td>
<td>3</td>
<td>2</td>
<td>111</td>
<td>145</td>
</tr>
<tr>
<td>Delaware Basin</td>
<td>6,300</td>
<td>14</td>
<td>4</td>
<td>85</td>
<td>275</td>
</tr>
<tr>
<td>Wolfcamp Plays²</td>
<td>2,405</td>
<td></td>
<td></td>
<td></td>
<td>175</td>
</tr>
<tr>
<td>First Bone Spring</td>
<td>570</td>
<td></td>
<td></td>
<td></td>
<td>10</td>
</tr>
<tr>
<td>Second Bone Spring</td>
<td>1,245</td>
<td></td>
<td></td>
<td></td>
<td>65</td>
</tr>
<tr>
<td>Third Bone Spring</td>
<td>690</td>
<td></td>
<td></td>
<td></td>
<td>5</td>
</tr>
<tr>
<td>Leonard</td>
<td>1,390</td>
<td></td>
<td></td>
<td></td>
<td>20</td>
</tr>
<tr>
<td>Powder River Basin</td>
<td>1,670</td>
<td>3</td>
<td>1</td>
<td>7</td>
<td>45</td>
</tr>
<tr>
<td>Mowry</td>
<td>900</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Niobrara</td>
<td>570</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Turner/Parkman</td>
<td>200</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bakken/Three Forks</td>
<td>255</td>
<td>0</td>
<td>0</td>
<td>3</td>
<td>&lt;5</td>
</tr>
<tr>
<td>Wyoming DJ Basin</td>
<td>90</td>
<td>0</td>
<td>0</td>
<td>9</td>
<td>&lt;5</td>
</tr>
<tr>
<td>Woodford Oil Window</td>
<td>35</td>
<td>0</td>
<td>0</td>
<td>4</td>
<td>&lt;5</td>
</tr>
<tr>
<td>Dorado³</td>
<td>1,250</td>
<td>1</td>
<td>&lt;1</td>
<td>1</td>
<td>15</td>
</tr>
<tr>
<td>Other Plays</td>
<td>—</td>
<td>1</td>
<td>&lt;1</td>
<td>2</td>
<td>15</td>
</tr>
<tr>
<td>Total</td>
<td>~11,500</td>
<td>22</td>
<td>8</td>
<td>222</td>
<td>~500</td>
</tr>
</tbody>
</table>

(1) Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 6. Totals are rounded.
(2) Includes Wolfcamp U Oil, Wolfcamp U Combo and Wolfcamp M plays.
(3) Includes Austin Chalk and Eagle Ford plays.
2020 Highlights
- Record All-In Rate of Return
  - 98% of Wells Completed Met Premium Rate of Return\(^1\) Hurdle
- Increased Oil Production with 11% Reduction in Well Completions Relative to 2019

2021 Plan
- 275 Net Planned Well Completions
- 14 Rig / 4 Frac Crew Program
- High-Grade Location Selection to Double Premium
- Target 5% Well Cost Reduction

(1) Premium return hurdle defined on slide 6.
South Texas Eagle Ford Oil

2020 Highlights
- Continued to Add Premium Locations Through Non-Premium Conversions and Acreage Trades
- Material Improvement in Capital Efficiency Across the Play

2021 Plan
- 145 Net Planned Well Completions
- 3 Rig / 2 Frac Crew Program
- High-Grade Location Selection to Double Premium
- Target 6% Well Cost Reduction
Relentless Focus on Sustainable Well Cost Reduction

Eagle Ford Well Costs¹
$MM

2013: $8.5  
2018: $6.4  
2019: $5.7  
2020: $4.9  
2021 Target: $4.6  
Best to Date: $4.1

-46%

Target 6% Well Cost Reduction in 2021

(1) Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to 8,400' lateral.
Powder River Basin

2020 Highlights
- Continued Delineation of PRB Plays
- Installed Infrastructure Along Development Corridor to Reduce Costs

2021 Plan
- 45 Net Planned Well Completions
- 2 Rig / 1 Frac Crew Program
- Increase Activity as Plays Enter Development Phase
- Line of Sight to Significant Well Cost Reductions

Core Area
388,000 Net Acres in Core Area

Parkman
Shannon
Niobrara
Turner
Mowry
Muddy
Dakota

Source Rock
Reservoir Rock

4Q 2020
Innovation and Lower Cost Improve PRB Well Returns
Powder River Basin Well Costs and Well Performance

PRB Niobrara Cumulative Oil Production (Mbo)¹

PRB Mowry Cumulative Oil Production (Mbo)¹

PRB Niobrara Well Cost²

(1) Normalized to 9,500’ lateral.
(2) Well Cost = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to 9,500’ lateral.
**Dorado**

Premium Dry Gas Play in the Western Gulf Coast Basin

---

**Play Highlights**
- Stacked Pay in Austin Chalk and Eagle Ford
- Highly Competitive with EOG Premium Inventory
- 21 TCF Net Resource Potential\(^1\)
- 1,250 Net Premium Locations
- 17 Wells Drilled to Date to Delineate Play
- Proximate to Attractive Natural Gas Markets

---

**2021 Plan**
- 15 Net Planned Well Completions
- 1 Rig / <1 Frac Crew Program
- Line of Sight to Realizing Well Cost Targets in First Year of Development
- Pursuing Value-Added Marketing Agreements

---

\(^{(1)}\) Estimated resource potential net to EOG, not proved reserves.

\(^{(2)}\) Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.
**Dorado**

Lowest-Cost Dry Gas Play in North America and Competitive with EOG Premium Oil Plays

---

**Breakeven Price**¹ at Henry Hub

$ per Mcfe

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Dorado AC</td>
<td>$1.22</td>
</tr>
<tr>
<td>Dorado EF</td>
<td>$1.24</td>
</tr>
<tr>
<td>Haynesville</td>
<td>$1.33</td>
</tr>
<tr>
<td>NE Marcellus</td>
<td>$1.55</td>
</tr>
</tbody>
</table>

---

**Direct ATROR**²

<table>
<thead>
<tr>
<th>Dorado Austin Chalk ($ HH)</th>
<th>Median Premium Oil Well ($ WTI)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1.50</td>
<td>$20</td>
</tr>
<tr>
<td>$2.00</td>
<td>$30</td>
</tr>
<tr>
<td>$2.50</td>
<td>$40</td>
</tr>
<tr>
<td>$3.00</td>
<td>$50</td>
</tr>
<tr>
<td>$3.50</td>
<td>$60</td>
</tr>
<tr>
<td>$4.00</td>
<td>$70</td>
</tr>
</tbody>
</table>

---

(1) Breakeven Price includes Finding Cost, Lease & Well, Gathering & Transportation, Production Tax and Local Price Differential. See slide 58 for additional data. Dorado Austin Chalk and Dorado Eagle Ford breakeven prices based on EOG data. Haynesville and NE Marcellus breakeven prices sourced from company filings, industry reports, and EOG analysis.

(2) See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.
Bakken/Three Forks

High-Return Drilling Activity Since 2006

Seasonal Development
- Complete Wells and Build Facilities During Warmer Months
- Developing Premium Areas with Existing Infrastructure in 2020

2021 Plan
- <5 Net Planned Well Completions

Wyoming DJ Basin

Codell and Niobrara Identified as Premium Plays

EOG Development Entirely in Wyoming

2021 Plan
- <5 Net Planned Well Completions
**Highlights**

- 1 Tcf Gross, 500 Bcf Net Natural Gas Resource Potential\(^1\)
  Delineated by 2020 Exploration Program
- ~182,000 Net Acres Under Lease
- Gas Sold Into Domestic Market

---

\(^1\) Estimated resource potential, not proved reserves.
# EOG Premium Play Details – Delaware Basin

<table>
<thead>
<tr>
<th>Premium</th>
<th>Wolfcamp U Oil</th>
<th>Wolfcamp U Combo</th>
<th>Wolfcamp M</th>
<th>First Bone Spring</th>
<th>Second Bone Spring</th>
<th>Third Bone Spring</th>
<th>Leonard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Prospective Acres</td>
<td>226,000</td>
<td>193,000</td>
<td>100,000</td>
<td>289,000</td>
<td>200,000</td>
<td>160,000</td>
<td></td>
</tr>
<tr>
<td>Estimated Remaining Resource Potential[1,2]</td>
<td>1.10 BnBoe</td>
<td>810 MMBoe</td>
<td>980 MMBoe</td>
<td>530 MMBoe</td>
<td>1.23 BnBoe</td>
<td>680 MMBoe</td>
<td>1.57 BnBoe</td>
</tr>
<tr>
<td>Net Undrilled Locations[3]</td>
<td>940</td>
<td>650</td>
<td>815</td>
<td>570</td>
<td>1,245</td>
<td>690</td>
<td>1,390</td>
</tr>
<tr>
<td>EUR, Gross / Net After Royalty (Mboe/Well)</td>
<td>1,405/1,170</td>
<td>1,530/1,250</td>
<td>1,485/1,200</td>
<td>1,130/930</td>
<td>1,195/990</td>
<td>1,205/990</td>
<td>1,380/1,130</td>
</tr>
<tr>
<td>Well Cost[4] Target ($MM)</td>
<td>$5.9</td>
<td>$6.2</td>
<td>$7.2</td>
<td>$5.6</td>
<td>$5.5</td>
<td>$6.7</td>
<td>$5.4</td>
</tr>
<tr>
<td>Lateral Length</td>
<td>7,500’</td>
<td>8,400’</td>
<td>7,700’</td>
<td>7,300’</td>
<td>7,500’</td>
<td>8,600’</td>
<td>7,500’</td>
</tr>
<tr>
<td>Spacing</td>
<td>660’</td>
<td>880’</td>
<td>1,050’</td>
<td>850’</td>
<td>880’</td>
<td>660’</td>
<td></td>
</tr>
<tr>
<td>Working Interest / NRI %</td>
<td>79% / 65%</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Royalty %</td>
<td>18%</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average API Gravity</td>
<td>46°</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Typical EOG Well EUR**

- **Oil**: 32% (Wolfcamp U Oil), 26% (Wolfcamp U Combo), 28% (Wolfcamp M), 28% (First Bone Spring), 26% (Second Bone Spring), 26% (Third Bone Spring), 31% (Leonard)
- **Gas**: 37% (Wolfcamp U Oil), 20% (Wolfcamp U Combo), 19% (Wolfcamp M), 55% (First Bone Spring), 22% (Second Bone Spring), 27% (Third Bone Spring), 41% (Leonard)
- **NGLs**: 53% (Wolfcamp U Oil), 27% (Wolfcamp U Combo), 19% (Wolfcamp M), 16% (First Bone Spring), 16% (Second Bone Spring), 16% (Third Bone Spring), 28% (Leonard)

---

1. Estimated resource potential net to EOG, not proved reserves. Includes (i) 1,093 MMBoe of proved reserves in the Wolfcamp, 49 MMBoe of proved reserves in the First Bone Spring, 168 MMBoe of proved reserves in the Second Bone Spring, 20 MMBoe of proved reserves in the Third Bone Spring, and 372 MMBoe of proved reserves in the Leonard, in each case booked at December 31, 2020, and (ii) prior production from existing wells. EOG has 1,702 MMBoe of total proved reserves in the Delaware Basin booked at December 31, 2020.

2. Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.

3. Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 6.

4. **Well Cost** = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.
## EOG Premium Play Details

<table>
<thead>
<tr>
<th>Premium</th>
<th>Powder River Basin</th>
<th>Bakken / Three Forks</th>
<th>Wyoming DJ Basin Codell/Niobrara</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Mowry Shale</td>
<td>Niobrara Shale</td>
<td>Turner Sand/Parkman</td>
</tr>
<tr>
<td>Net Prospective Acres</td>
<td>141,000</td>
<td>89,000</td>
<td>154,000</td>
</tr>
<tr>
<td>Estimated Remaining Resource Potential$^{1,2}$</td>
<td>1.41 BnBoe</td>
<td>830 MMBoe</td>
<td>215 MMBoe</td>
</tr>
<tr>
<td>Net Undrilled Locations$^{3}$</td>
<td>900</td>
<td>570</td>
<td>200</td>
</tr>
<tr>
<td>EUR, Gross / Net After Royalty (Mboe/Well)</td>
<td>1,885/1,565</td>
<td>1,750/1,455</td>
<td>1,315/1,080</td>
</tr>
<tr>
<td>Well Cost$^{4}$ Target ($M MM)</td>
<td>$7.0</td>
<td>$6.0</td>
<td>$5.0</td>
</tr>
<tr>
<td>Lateral Length</td>
<td>9,500'</td>
<td>9,500'</td>
<td>9,500'</td>
</tr>
<tr>
<td>Spacing</td>
<td>660'</td>
<td>660'</td>
<td>1,700'</td>
</tr>
<tr>
<td>Working Interest / NRI</td>
<td>70% / 58%</td>
<td>70% / 59%</td>
<td>63% / 51%</td>
</tr>
<tr>
<td>Royalty</td>
<td>17%</td>
<td>18%</td>
<td>19%</td>
</tr>
<tr>
<td>Average API Gravity</td>
<td>49°</td>
<td>40°</td>
<td>36°</td>
</tr>
<tr>
<td>Typical EOG Well EUR</td>
<td><img src="chart" alt="Typical EOG Well EUR" /></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Oil</td>
<td>25%</td>
<td>16%</td>
<td>15%</td>
</tr>
<tr>
<td>Gas</td>
<td>28%</td>
<td>48%</td>
<td>46%</td>
</tr>
<tr>
<td>NGLs</td>
<td>47%</td>
<td>36%</td>
<td>39%</td>
</tr>
</tbody>
</table>

(1) Estimated resource potential net to EOG, not proved reserves. Includes (i) 6 MMBoe of proved reserves in the Mowry, 47 MMBoe of proved reserves in the Niobrara, 94 MMBoe of proved reserves in the Turner/Parkman, 119 MMBoe of proved reserves in the Bakken / Three Forks, and 26 MMBoe of proved reserves in the DJ Basin, in each case booked at December 31, 2020, and (ii) prior production from existing wells. EOG has 147 MMBoe of total proved reserves in the Powder River Basin booked at December 31, 2020.

(2) Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.

(3) Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 6.

(4) Well Cost = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.
## EOG Premium Play Details

<table>
<thead>
<tr>
<th>Premium</th>
<th>Eagle Ford</th>
<th>Dorado</th>
<th>Woodford Oil Window</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Austin Chalk</td>
<td>Eagle Ford</td>
<td></td>
</tr>
<tr>
<td>Net Prospective Acres</td>
<td>516,000</td>
<td>163,000</td>
<td>163,000</td>
</tr>
<tr>
<td>Estimated Remaining Resource Potential(^{(1,2)})</td>
<td>950 MMBoe</td>
<td>9.5 Tcf</td>
<td>11.5 Tcf</td>
</tr>
<tr>
<td>Net Undrilled Locations(^{(3)})</td>
<td>1,900</td>
<td>530</td>
<td>720</td>
</tr>
<tr>
<td>EUR, Gross / Net After Royalty (per/Well)</td>
<td>645/500 Mboe</td>
<td>22/18 Bcf</td>
<td>19/16 Bcf</td>
</tr>
<tr>
<td>Well Cost(^{(4)}) Target ($MM)</td>
<td>$4.6</td>
<td>$7.0</td>
<td>$6.5</td>
</tr>
<tr>
<td>Lateral Length</td>
<td>8,400'</td>
<td>9,000'</td>
<td>9,000'</td>
</tr>
<tr>
<td>Spacing</td>
<td>330'</td>
<td>1,000'</td>
<td>1,000'</td>
</tr>
<tr>
<td>Working Interest / NRI</td>
<td>97%/75%</td>
<td>69%/56%</td>
<td>65%/56%</td>
</tr>
<tr>
<td>Royalty</td>
<td>22%</td>
<td>19%</td>
<td>14%</td>
</tr>
<tr>
<td>Average API Gravity</td>
<td>44°</td>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### Notes:
1. Estimated resource potential net to EOG, not proved reserves. Includes (i) 931 MMBoe of proved reserves in the Eagle Ford, and 40 MMBoe of proved reserves in the Woodford, in each case booked at December 31, 2020, and (ii) prior production from existing wells.
2. Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.
3. Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 6.
4. Well Cost = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.
## Breakeven Price Data (Certain Natural Gas Plays)

$ per Mcfe

<table>
<thead>
<tr>
<th></th>
<th>Dorado Austin Chalk</th>
<th>Dorado Eagle Ford</th>
<th>Haynesville</th>
<th>NE Marcellus</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Price Differential</td>
<td>$0.15</td>
<td>$0.15</td>
<td>$0.19</td>
<td>$0.45</td>
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<tr>
<td>Finding Cost</td>
<td>$0.39</td>
<td>$0.41</td>
<td>$0.55</td>
<td>$0.31</td>
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<tr>
<td>Lease &amp; Well</td>
<td>$0.10</td>
<td>$0.10</td>
<td>$0.25</td>
<td>$0.09</td>
</tr>
<tr>
<td>Gathering &amp; Transportation</td>
<td>$0.43</td>
<td>$0.43</td>
<td>$0.25</td>
<td>$0.67</td>
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<tr>
<td>Production Tax</td>
<td>$0.15</td>
<td>$0.15</td>
<td>$0.09</td>
<td>$0.03</td>
</tr>
<tr>
<td>Breakeven Price</td>
<td>$1.22</td>
<td>$1.24</td>
<td>$1.33</td>
<td>$1.55</td>
</tr>
</tbody>
</table>

Note: The data in respect of Dorado Austin Chalk and Dorado Eagle Ford breakeven prices is based on EOG data. The data in respect of Haynesville and NE Marcellus breakeven prices is sourced from company filings, industry reports, and EOG analysis.
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• the timing, extent and duration of changes in prices for, supplies of, and demand for, crude oil and natural gas, natural gas liquids and related commodities;
• the extent to which EOG is successful in its efforts to acquire or discover additional reserves;
• the extent to which EOG is successful in its efforts to (i) economically develop its acreage in, (ii) produce reserves and achieve anticipated production levels and rates of return from, (iii) decrease or otherwise control its drilling, completion, operation and capital costs related to, and (iv) maximize reserve recovery from, existing crude oil and natural gas liquid reserves and existing and developing reserve bases;
• the extent to which EOG is successful in its efforts to market its production of crude oil and condensate, natural gas liquids, and natural gas;
• security threats, including cybersecurity threats and disruptions to our business and operations from breaches of our information technology systems, physical breaches of our facilities and other infrastructure or breaches of the information technology systems, technology infrastructure and facilities of third parties with which we transact business;
• the availability, proximity and capacity of, and costs associated with, appropriate gathering, processing, storage, transportation, refining, and export facilities;
• the availability, cost, terms and timing of issuance or acquisition of, and competition for, mineral leases and leases and governmental and other permits and rights-of-way, and EOG’s ability to retain mineral leases and licenses;
• the impact of, and changes in, government policies, laws and regulations, including any changes or other actions which may result from the recent U.S. election and change in U.S. administration and including tax laws and regulations; climate change and other environmental, health and safety laws and regulations relating to air emissions, disposal of produced water, drilling fluids and other wastes, hydraulic fracturing and access to and use of water; laws and regulations affecting the leasing of acreage and permitting for oil and gas drilling and the calculation of royalty payments in respect of oil and gas production; laws and regulations imposing additional permitting and disclosure requirements, additional operating restrictions and conditions or restrictions on drilling and completion operations and on the transportation of crude oil and natural gas; laws and regulations with respect to derivatives and hedging activities; and laws and regulations with respect to the import and export of crude oil, natural gas and related commodities;
• EOG’s ability to effectively integrate acquired crude oil and natural gas properties into its operations, fully identify existing and potential problems with respect to such properties and accurately reserve properties, production drilling, and production, drilling and completing with operating costs with respect to such properties;
• the extent to which EOG’s third-party operated crude oil and natural gas properties are operated successfully and economically;
• competition in the oil and gas exploration and production industry for the acquisition of, licenses, leases and properties, employees and other personnel, facilities, equipment, materials and services;
• the availability and cost of employees and other personnel, facilities, equipment, materials, and services (such as water and tubulars) and services;
• the accuracy of reserve estimates, which by their nature involve the exercise of professional judgment and may therefore be imprecise;
• weather, including its impact on crude oil and natural gas demand, and weather-related delays in drilling and in the installation and operation (by EOG or third parties) of production, gathering, processing, refining, compression, storage, transportation, and export facilities;
• the ability of EOG’s customers and other contractual counterparties to satisfy their obligations to EOG and, related thereto, to access the credit and capital markets to satisfy the funding necessary to satisfy their obligations to EOG;
• EOG’s ability to access the commercial paper market and other credit and capital markets to obtain financing on terms it deems acceptable, if at all, and to otherwise satisfy its capital expenditure requirements;
• the extent to which EOG is successful in its completion of planned asset disposals;
• the extent and effect of any hedging activities engaged in by EOG;
• the timing and extent of changes in foreign currency exchange rates, interest rates, inflation rates, global and domestic consumer price inflation, global and domestic economic conditions, and the political, economic and economic impact of epidemics, pandemics or other public health issues, including the COVID-19 pandemic;
• geopolitical factors and political conditions and developments around the world (such as the imposition of tariffs or trade or other economic sanctions, political instability and armed conflict), including in the areas in which EOG operates;
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• the extent to which EOG incurs uninsured losses and liabilities or losses and liabilities in excess of its insurance coverage;
• acts of war and terrorism and related risks to these acts; and

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