

# Shifting to Double Premium Higher Returns + Lower Declines + More Free Cash Flow

3Q 2021

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- the timing, extent and duration of changes in prices for, supplies of, and demand for, crude oil and condensate, natural gas liquids, natural gas and related commodities;
- the extent to which EOG is successful in its efforts to acquire or discover additional reserves:
- the extent to which EOG is successful in its efforts to (i) economically develop its acreage in, (ii) produce reserves and achieve anticipated production levels and rates of return from, (iii) decrease or otherwise control its drilling, completion, operating and capital costs related to, and (iv) maximize reserve recovery from, its existing and future crude oil and natural gas exploration and development projects and associated potential and existing drilling locations;
- the extent to which EOG is successful in its efforts to market its production of crude oil and condensate, natural gas liquids, and natural gas;
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- the availability, proximity and capacity of, and costs associated with, appropriate gathering, processing, compression, storage, transportation, refining, and export facilities:
- the availability, cost, terms and timing of issuance or execution of, and competition for, mineral licenses and leases; and governmental and other permits and rights-of-way, and EOG's ability to retain mineral licenses and leases;
- the impact of, and changes in, government policies, laws and regulations, including any changes or other actions which may result from the recent U.S. elections and change in U.S. administration and including tax laws and regulations; climate change and other environmental, health and safety laws and regulations relating to air emissions, disposal of produced water, drilling fluids and other wastes, hydraulic fracturing and access to and use of water; laws and regulations affecting the leasing of acreage and permitting for oil and gas production; laws and regulations imposing additional permitting and disclosure requirements, additional operating restrictions on drilling and completion operations and on the transportation of crude oil and natural gas; laws and regulations with respect to the import and export of crude oil, natural gas and related commodities;
- EOG's ability to effectively integrate acquired crude oil and natural gas properties into its operations, fully identify existing and potential problems with respect to such properties;
- the extent to which EOG's third-party-operated crude oil and natural gas properties are operated successfully and economically;
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- the availability and cost of employees and other personnel, facilities, equipment, materials (such as water and tubulars) and services;
- the accuracy of reserve estimates, which by their nature involve the exercise of professional judgment and may therefore be imprecise:
- weather, including its impact on crude oil and natural gas demand, and weather-related delays in drilling and in the installation and operation (by EOG or third parties) of production, gathering, processing, refining, compression, storage, transportation, and export facilities;
- the ability of EOG's customers and other contractual counterparties to satisfy their obligations to EOG and, related thereto, to access the credit and capital markets to obtain financing needed to satisfy their obligations to EOG;
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The United States Securities and Exchange Commission (SEC) permits oil and gas companies, in their filings with the SEC, to disclose not only "proved" reserves (i.e., quantities of oil and gas that are estimated to be recovered) as well as "possible" reserves (i.e., additional quantities of oil and gas that might be recovered, but with a lower probability than probable reserves are only estimates and may not correspond to the ultimate quantities of oil and gas recovered. Any reserve or resource estimates provided in this presentation that are not specifically designated as being estimates of proved reserves, "resource potential" reserves, "resource potential" and/or other estimated resources not necessarily calculated in accordance with, or contemplated by, the SEC's latest reserve reporting guidelines. Investors are urged to consider closely the disclosure in EOG's Annual Report on Form 10-K for the fiscal year ended December 31, 2020, available from EOG at P.O. Box 4362, Houston, Texas 77210-4362 (Attn: Investor Relations). You can also obtain this report from the SEC by calling 1-800-SEC-0330 or from the SEC's website at www.sec.gov. In addition, reconciliation and calculation schedules for non-GAAP financial measures can be found on the EOG website at www.eogresources.com.

# Sustainable Value Creation Through Industry Cycles



Consistent Strategy to Maximize Long-Term Shareholder Value

EOG is focused on being among the lowest cost, highest return and lowest emissions producers, playing a significant role in the long-term future of energy.



**Returns-Focused** 



**Disciplined Growth** 



Significant Free Cash Flow<sup>1</sup>



**Sustainability Leader** 

# 3Q 2021: A Step Change in Cash Return



Returning \$2.7 Bn Cash to Shareholders in 2021

## 82% Regular Dividend Increase

Increased Regular Dividend From \$1.65<sup>1</sup> to \$3.00<sup>2</sup> per Share



## **Second Special Dividend**

Announced \$2.00 per Share Special Dividend

## **Updated Buyback Authorization**

Supports Future Opportunistic Share Repurchases

## **3Q 2021: Double Premium Delivers Record Results**



### **Reliable Execution**



- Strong Well Productivity Supports Better-than-Guidance<sup>1</sup> Volumes
- Better-than-Guidance<sup>1</sup> Capex Driven by Sustainable Cost Reductions
- Total Per-Unit Cash Operating Costs Below Guidance<sup>1</sup>
- On Track to Reduce Well Costs<sup>2</sup> 7% in 2021



### **Record Financial Performance**

- Earned Quarterly Record \$1.3 Bn Adjusted Net Income<sup>3</sup> and \$2.16 Adjusted EPS<sup>3</sup>
- Generated Quarterly Record \$1.4 Bn Free Cash Flow<sup>4,3</sup>

<sup>(1)</sup> Based on midpoint of 3Q 2021 guidance as of August 4, 2021.

<sup>(2)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

<sup>(3)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.



# **Delivering on Our Long-Term Free Cash Flow Priorities**

YTD 2021: Committed to Returning \$2.7 Bn Cash to Shareholders



### **Sustainable Dividend Growth**

- Primary Mode of Capital Return
- Protect Dividend Through Cycles

- ✓ 10% Regular Dividend Rate Increase to \$960 MM¹ in February
- ✓ Additional 82% Regular Dividend Rate Increase to \$1.7 Bn² in November



### **Strengthen Balance Sheet**

- Target \$2 Bn Debt Reduction Through 2023
- Maintain ~\$2 Bn Cash Through Cycles

- ✓ \$750 MM Bond Maturity Repayment in February
- ✓ \$4.3 Bn Cash Balance as of 3Q 2021



### **Other Cash Return Options**

- Special Dividends
- Opportunistic Share Repurchases

- ✓ \$580 MM Special Dividend Paid in July
- **✓ \$1.2** Bn Special Dividend to be Paid in December
- ✓ Updated Share Repurchase Authorization to \$5.0 Bn



### **Low Cost Property Bolt-Ons**

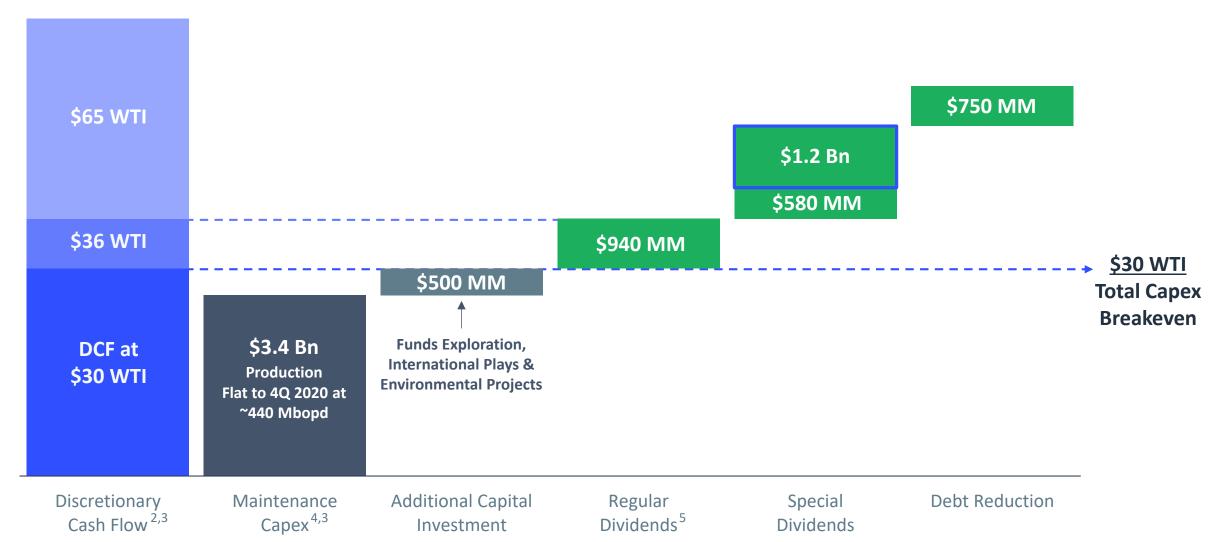
- Target Double Premium Potential
- No Expensive M&A

- ✓ Acquired 27k Net Acres at ~\$2,500/Acre Since 2Q 2020, Adding ~150 Double Premium Locations in Delaware Basin
- ✓ No Expensive M&A

<sup>(1)</sup> Based on indicated annual rate, as of February 25, 2021.

# 2021: Low Breakeven & Significant Free Cash Flow<sup>1,2,3</sup> Leverage

\$30 WTI Total Capex<sup>3</sup> Breakeven with ~\$4.7 Bn Free Cash Flow at \$65 WTI



<sup>(1)</sup> Discretionary Cash Flow less CAPEX. Based on full-year 2021 quidance, as of November 4, 2021.

<sup>(2)</sup> Assumes \$3.25 Henry Hub natural gas price for 2021. Includes ~\$500MM cash paid for settlements of derivative contracts.

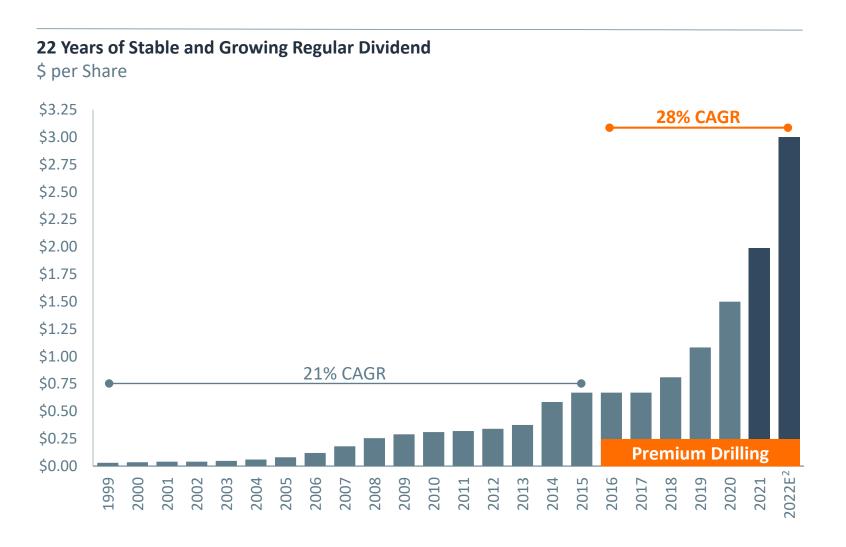
<sup>(3)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

<sup>(4)</sup> Maintenance capex = capital expenditures required to fund drilling and infrastructure requirements to keep oil production flat relative to 4Q 2020.

<sup>(5)</sup> Aggregate quarterly dividend payments forecasted for 2021, as of November 4, 2021.

# Committed to Sustainable, Growing Regular Dividend

Regular Dividend is a \$1.7 Bn<sup>1</sup> Annual Cash Return Commitment to Shareholders



# Regular Dividend and Maintenance Capex Fully Funded at \$40 WTI

# **Strong Track Record of Delivering Cash To Shareholders Through Price Cycles**

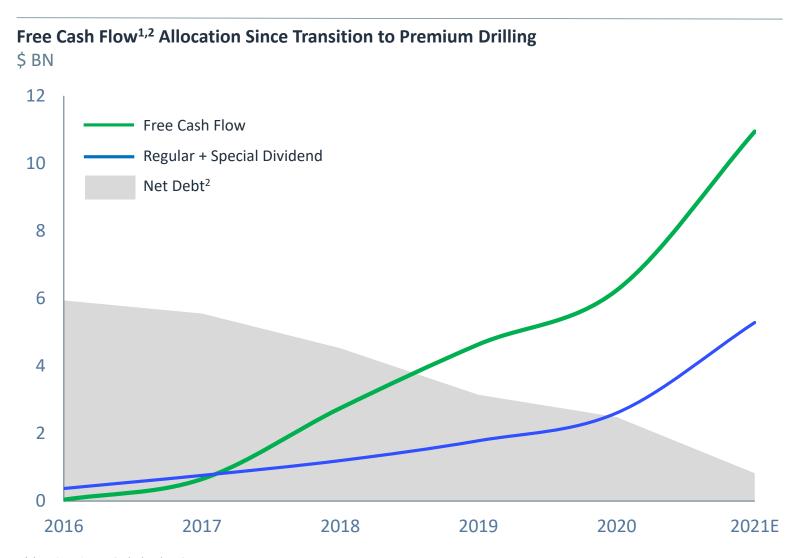
- Regular Dividend is Primary Mode for Returning Cash to Shareholders
- Track Record of Sustainable Dividend Growth
  - Dividend Has Never Been Suspended
  - Dividend Has Never Been Reduced
- Dividend Growth Reflects Improvements in Underlying Business Since Transitioning to Premium Drilling
- Dividend Sustainability Supported by Low Cost Structure, Quality of Well Inventory and Strong Balance Sheet

<sup>(1)</sup> Based on indicated annual rate, as of November 4, 2021.

<sup>(2)</sup> Indicated annual rate, as of November 4, 2021.

# Positioned to Deliver Significant Cash to Shareholders

Strength of Business Supports Growing Cash Returns to Shareholders



#### **Delivering on Capital Allocation Strategy**

- \$10.9 Bn Cumulative FCF Since Premium
  - ~70% Reinvestment Rate Since Transition to **Premium Drilling**
  - Reflects Strong Cash Generation Potential of Premium and Double Premium Inventory
- \$5.3 Bn Cumulative Cash to Shareholders
  - \$2.7 Bn in Regular and Special Dividends to be Paid in 2021
  - Significant Capacity to Return Additional Cash to Shareholders Going Forward
- \$0.8 Bn Net Debt<sup>2</sup> as of 3Q 2021
  - ~\$5.1 Bn in Net Debt<sup>2</sup> Reduction
  - Pristine Balance Sheet Provides Competitive Advantage in Cyclical Business

Discretionary Cash Flow less CAPEX.

See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

# "No Growth Until Market Clearly Needs the Barrels"



Growth Dependent on Market Fundamentals, Not Price

- Demand Recovery to Pre-Covid Levels

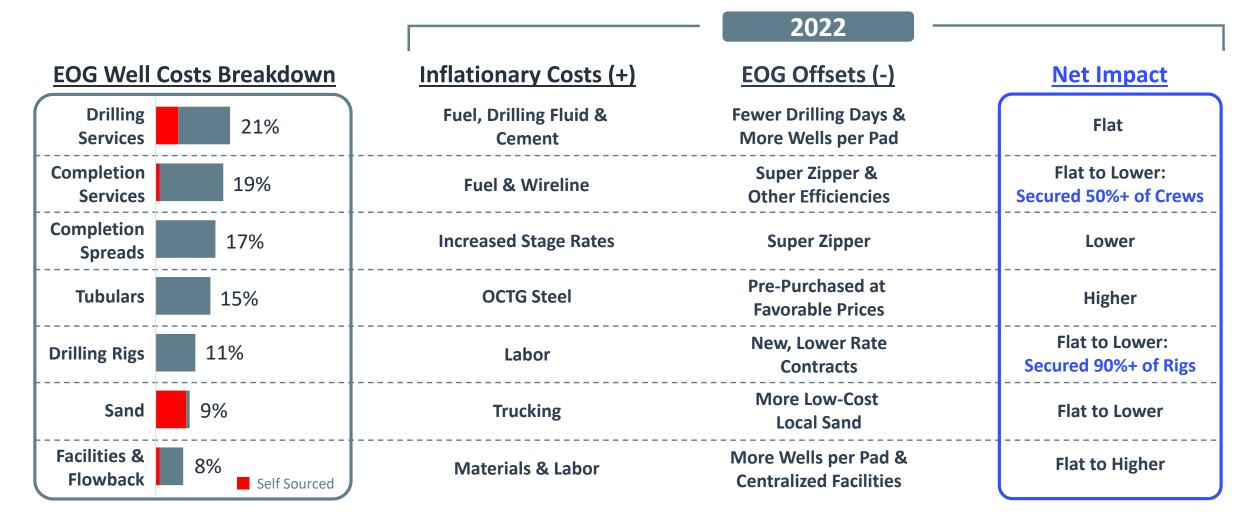
- Inventories at or Below 5 Year Average

- Low Spare Capacity

**Applies in 2021 and Beyond** 

## Target Flat Well Costs<sup>1</sup> in 2022

Well Positioned to Mitigate Inflation



On Track to Secure 50% of Well Costs for 2022

Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

## **Sustainability Ambitions & Strategy**

Dedicated to Being a Responsible Operator and Part of the Long-Term Energy Solution

**2025: NEAR-TERM EMISSIONS TARGETS** 

13.5

**GHG** 

INTENSITY RATE<sup>1,2</sup>

0.06

METHANE EMISSIONS PERCENTAGE<sup>2,3</sup> **ZERO** 

ROUTINE FLARING

**2040: LONG-TERM AMBITION** 

NET-ZERO

SCOPE 1 & SCOPE 2 GHG EMISSIONS

# EMISSION REDUCTION PATHWAYS

#### REDUCE

- Expand Closed Loop Gas Capture
- Targeted Electrification
- Eliminate Routine Flaring
- Pilot Real-Time Leak Detection and Repair
- Testing Fuel Blends to Reduce Combustion Related Emissions

#### CAPTURE

- Launching CCS Pilot Project
- Prioritize Concentrated CO2e
   Emissions Locations for Carbon
   Capture & Storage (CCS)
- Evaluating Additional CCS Locations

#### OFFSET

 Evaluating Projects and Other Options to Offset Remaining Emissions

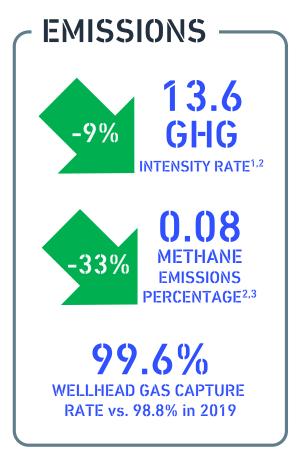
<sup>(1)</sup> Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.

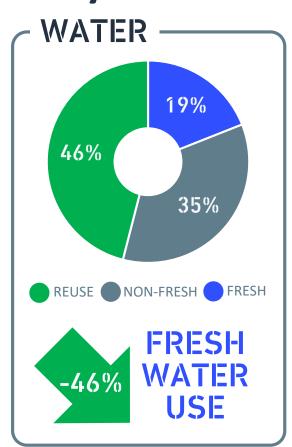
<sup>(2)</sup> Includes Scope 1 emissions reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) and emissions that are subject to the EPA GHGRP but are below the basin reporting threshold and would otherwise go unreported.

<sup>(3)</sup> Thousand cubic feet (Mcf) of gross operated methane emissions (Scope 1) per Mcf of total gross operated U.S. natural gas production.

# **Commitment to Sustainability: 2020 Performance**









### **Executive Compensation Tied to ESG Performance**

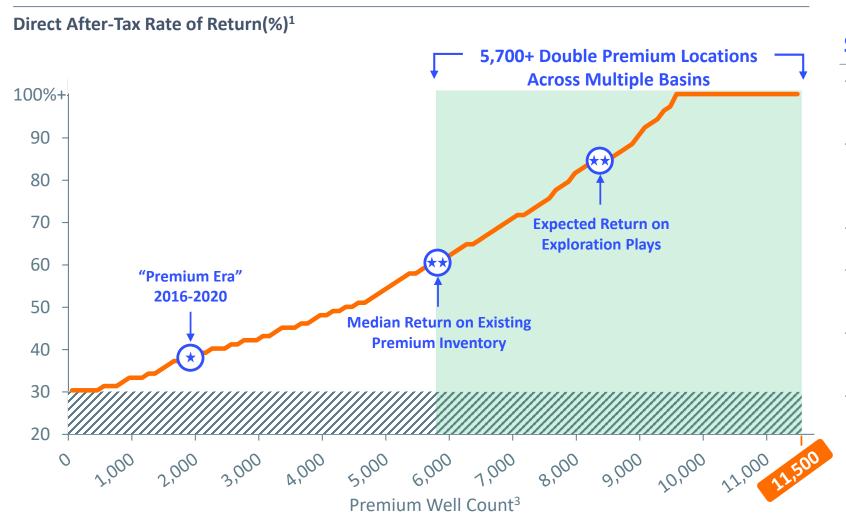
- (1) Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.
- (2) Includes Scope 1 emissions reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) and emissions that are subject to the EPA GHGRP but are below the basin reporting threshold and would otherwise go unreported.
- (3) Thousand cubic feet (Mcf) of gross operated methane emissions (Scope 1) per Mcf of total gross operated U.S. natural gas production.
- 4) Incidents per 200,000 hours worked.

Note: The data utilized in calculating these metrics is subject to certain reporting rules, regulatory reviews, definitions, calculation methodologies, adjustments and other factors. As a result, these metrics are subject to change from time to time, if updated data or other information becomes available. Any updates to these metrics will be set forth in materials posted to the Sustainability section of the EOG website, which includes an update to certain 2019 emissions data in November 2021. Comparisons relative to prior year and reflect rounding.

3Q 2021

# **Double Premium: Higher Returns + Higher Cash Flow**

60% Direct ATROR<sup>1,2</sup> at \$40 Oil & \$2.50 Natural Gas



#### **Shifting to Double Premium**

- Raising the Return<sup>1,2</sup> Hurdle from 30% to 60% @ \$40 Oil & \$2.50 Natural Gas
- Higher Cash Flow Generation
  - Payback Declines from 11 to 9 Months at \$50 WTI
- Significant F&D Cost Reduction
- Capital Investment Focused on Double Premium Locations
- Exploration Focused on Double Premium Potential
- Confident Double Premium Locations will be Replaced Faster than Drilled

<sup>(1)</sup> Direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 NGLs.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

<sup>(3)</sup> Premium locations are shown on a net basis and are all undrilled. Premium return hurdle is a direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 NGLs. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

# **Double Premium Significantly Improves Key Financial Metrics**



**Average Annual Performance** 

|  | Pre-Premium<br>2012 - 2014 | Premium<br>2017 - 2019  | Double Premium 2021E <sup>1</sup> |
|--|----------------------------|-------------------------|-----------------------------------|
| Double Premium Wells <sup>2</sup> : WTI Oil: | < 10%<br>\$95              | < 40%<br>\$58           | 80%<br>\$65                       |
| EPS <sup>3</sup>                             | \$3.46                     | \$5.02                  | > \$7.50                          |
| ROCE <sup>4</sup>                            | <b>10</b> % <sup>5</sup>   | <b>14%</b> <sup>5</sup> | > 19%                             |
| FCF <sup>4,6</sup>                           | (\$0.4 Bn)                 | \$1.5 Bn                | ~ \$4.7 Bn                        |
| Dividend <sup>7</sup>                        | \$0.59                     | \$1.08                  | \$3.00                            |

<sup>(1)</sup> Based on (i) year-to-date 2021 results and (ii) full-year 2021 guidance, as of November 4, 2021. Assumes \$3.25 Henry Hub natural gas price for 2021.

<sup>(2)</sup> Double premium wells completed as a percentage of total wells completed.

<sup>(3)</sup> Reported net income per share.

<sup>(4)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures. See also the discussion regarding forward-looking, non-GAAP financial measures included on slides 2 and 56.

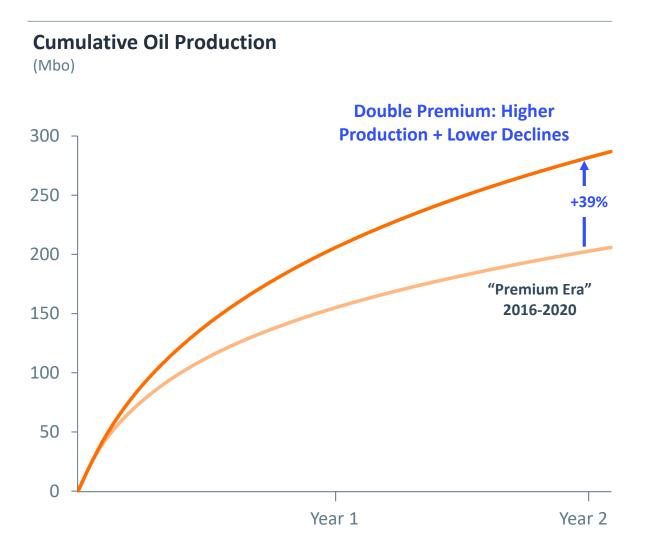
<sup>(5)</sup> Return on Capital Employed calculated using reported net income (GAAP).

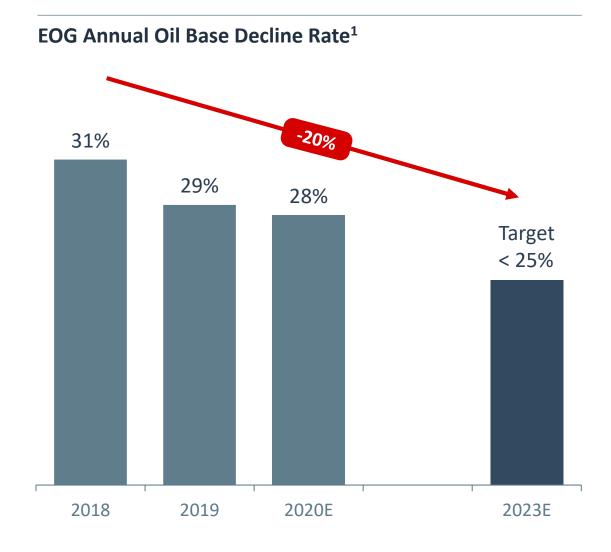
<sup>(6)</sup> Discretionary Cash Flow less CAPEX.

<sup>(7)</sup> Annual dividend for 2014 and 2019. 2021 dividend reflects annualized dividend rate as of November 4, 2021.

# **Double Premium: Higher Production and Lower Declines**

Improves Returns, Capital Efficiency and Free Cash Flow



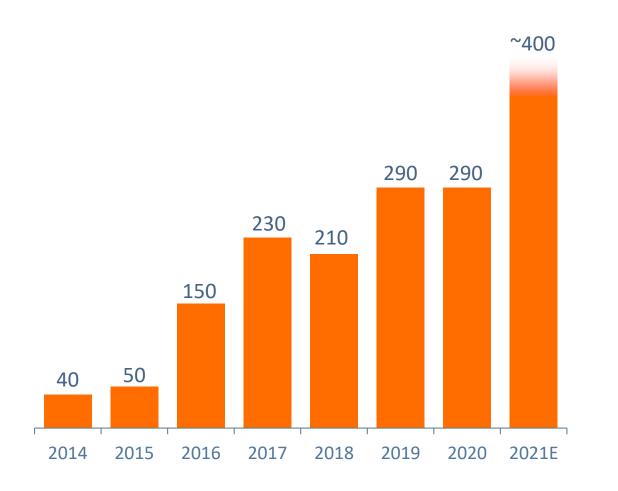


(1) Base decline rate for full year oil production.

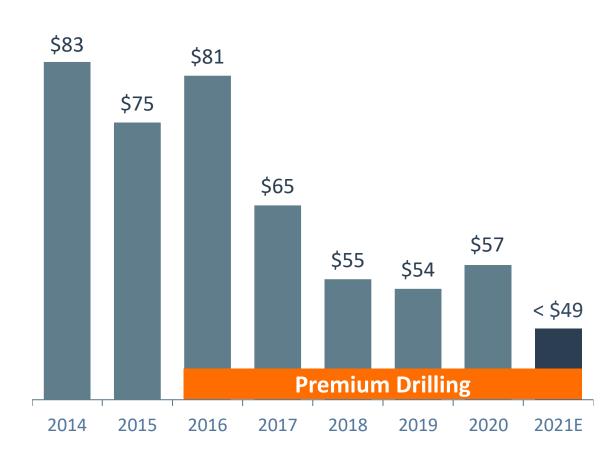
## **Double Premium: Lower Breakevens**

### Better Wells Lower WTI Breakeven for 10%+ ROCE

#### **Double Premium Net Wells Completed**



#### Oil Price Required for 10% ROCE<sup>1</sup>



# **EOG Culture Drives Sustainable Competitive Advantage**



"Pleased but Not Satisfied"

## **Culture**

- ✓ Rate-of-Return
  Driven
- ✓ Decentralized /
  Non-Bureaucratic

- ✓ Multi-Disciplinary Teamwork
- ✓ Innovative / Entrepreneurial

- ✓ Every Employee is a Business Person First
- ✓ Safety, Environment, & Community

**Exploration** Q

**Operations** 



Information Technology

Sustainability (3)

3Q 2021 **18** 



# Appendix



## 2021 Game Plan - Details

| Increase Returns with Shift to Double Premium | <ul> <li>Develop Wells that Earn Minimum 60% Direct ATROR<sup>1,2</sup> at \$40 WTI</li> <li>Target 7% Well Costs<sup>3</sup> Reduction</li> <li>Lower Base Decline Rate</li> <li>Less Than \$49 WTI Oil Price Required for 10% ROCE<sup>2</sup> in 2021</li> <li>Divested China Assets in 2Q 2021</li> </ul>  |
|---|--|
| Maintain Production in Unbalanced Oil Market  | <ul> <li>Maintain Oil Production at ~440 Mbopd<sup>4</sup></li> <li>Leasing and Testing Across Numerous High-Impact Oil Plays</li> <li>Capital Budget of \$3.9 Bn<sup>4,2</sup> <ul> <li>Fully Funded within Cash Flow at \$30 WTI Oil</li> <li>Complete ~500 Net Wells Focused on the Delaware Basin, Eagle Ford and Powder River Basin</li> <li>Focused Investments in Exploration, Infrastructure and Environmental Projects</li> </ul> </li> </ul> |
| Generate Strong Free Cash Flow                | <ul> <li>Generate ~\$4.7 Bn Free Cash Flow<sup>5,2</sup> at \$65 WTI</li> <li>Doubled Regular Dividend to \$3.00 per Share<sup>6</sup> (Update)</li> <li>Repaid \$750 MM Bond in February 2021</li> <li>Committed \$1.7 Bn in Special Dividends (Update)</li> </ul>  |

<sup>(1)</sup> Direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 (4) Based on midpoint of full-year guidance as of November 4, 2021.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures. See also the discussion regarding forward-looking, non-GAAP financial measures included on slides 2 and 56.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

<sup>(5)</sup> Discretionary Cash Flow less CAPEX. Based on (i) year-to date 2021 results and (ii) full-year 2021 guidance, as of November 4, 2021. Assumes \$3.25 Henry Hub natural gas price for 2021. Includes ~\$500MM cash paid for settlements of derivative contracts.

<sup>(6)</sup> Based on indicated annual rate, as of November 4, 2021.

# **Lower Costs Drive Higher Margins**

|   | 2014    | 2015     | 2016     | 2017    | 2010    | 2010    | 2020    | 2021    |         |         |  |  |
|---|---------|----------|----------|---------|---------|---------|---------|---------|---------|---------|--|--|
|   | 2014    | 2015     | 2016     | 2017    | 2018    | 2019    | 2020    | 1Q      | 2Q      | 3Q      |  |  |
| Composite Average Wellhead Revenue per Boe                                    | \$58.01 | \$30.66  | \$26.82  | \$35.58 | \$45.51 | \$38.79 | \$26.42 | \$45.49 | \$46.07 | \$52.07 |  |  |
| Operating Costs per Boe   |         |          |          |         |         |         |         |         |         |         |  |  |
| Lease & Well  | \$6.53  | \$5.66   | \$4.53   | \$4.70  | \$4.89  | \$4.58  | \$3.85  | \$3.85  | \$3.58  | \$3.48  |  |  |
| Transportation  | 4.48    | 4.07     | 3.73     | 3.33    | 2.85    | 2.54    | 2.66    | 2.88    | 2.84    | 2.82    |  |  |
| Gathering & Processing <sup>1</sup>   | 0.67    | 0.70     | 0.60     | 0.67    | 1.66    | 1.60    | 1.66    | 1.98    | 1.70    | 1.87    |  |  |
| G&A <sup>2</sup>  | 1.85    | 1.66     | 1.70     | 1.87    | 1.63    | 1.64    | 1.75    | 1.57    | 1.59    | 1.83    |  |  |
| Taxes Other than Income   | 3.49    | 2.02     | 1.71     | 2.45    | 2.94    | 2.68    | 1.73    | 3.07    | 3.17    | 3.57    |  |  |
| Interest Expense, Net   | 0.93    | 1.14     | 1.37     | 1.23    | 0.93    | 0.62    | 0.74    | 0.67    | 0.60    | 0.62    |  |  |
| Total Operating Cost per Boe (Excluding DD&A and Total Exploration Costs)     | \$17.95 | \$15.25  | \$13.64  | \$14.25 | \$14.90 | \$13.66 | \$12.39 | \$14.02 | \$13.48 | \$14.19 |  |  |
| Composite Average Margin per Boe (Excluding DD&A and Total Exploration Costs) | \$40.06 | \$15.41  | \$13.18  | \$21.33 | \$30.61 | \$25.13 | \$14.03 | \$31.47 | \$32.59 | \$37.88 |  |  |
| DD&A per Boe  | \$18.43 | \$15.86  | \$17.34  | \$15.34 | \$13.09 | \$12.56 | \$12.32 | \$12.84 | \$12.13 | \$11.93 |  |  |
| Total Operating Cost per Boe (Excluding Total Exploration Costs)              | \$36.38 | \$31.11  | \$30.98  | \$29.59 | \$27.99 | \$26.22 | \$24.71 | \$26.86 | \$25.61 | \$26.12 |  |  |
| Composite Average Margin per Boe (Excluding Total Exploration Costs)          | \$21.63 | (\$0.45) | (\$4.16) | \$5.99  | \$17.52 | \$12.57 | \$1.71  | \$18.63 | \$20.46 | \$25.95 |  |  |
| Total Exploration Costs <sup>3</sup> per Boe                                  | \$0.70  | \$2.25   | \$2.12   | \$1.65  | \$1.33  | \$1.38  | \$1.42  | \$1.25  | \$1.21  | \$1.50  |  |  |
| Total Operating Cost per Boe (Including DD&A and Total Exploration Costs)     | \$37.08 | \$33.36  | \$33.10  | \$31.24 | \$29.32 | \$27.60 | \$26.13 | \$28.11 | \$26.82 | \$27.62 |  |  |
| Composite Average Margin per Boe (Including DD&A and Total Exploration Costs) | \$20.93 | (\$2.70) | (\$6.28) | \$4.34  | \$16.19 | \$11.19 | \$0.29  | \$17.38 | \$19.25 | \$24.45 |  |  |

<sup>(1)</sup> Increase in Gathering and Processing expenses from 2017 to 2018 is primarily due to the adoption of Accounting Standards Update 2014-09, which required EOG to present certain processing fees as Gathering and Processing costs instead of as a deduction to natural gas revenues. See Note 1 to financial statements in EOG's 2020 Form 10-K.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

<sup>(3)</sup> Total Exploration Costs includes Exploration, Dry Hole and Impairment Costs. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

# 4Q & FY 2021 Guidance<sup>1</sup>



|  |                  |       | ted Rana<br>audited) |              |       |   |                    |         | ted Rang<br>audited) |          |       |       |
|--|------------------|-------|----------------------|--------------|-------|---|--------------------|---------|----------------------|----------|-------|-------|
|  | 4Q 2021          |       |                      | Full Year 20 | 21    |   | 4Q 2021            |         | ·                    | Full Yea | ar 20 | 21    |
| Daily Sales Volumes                      |                  |       |                      |              |       | Expenses (\$MM)                                 |                    |         |                      |          |       |       |
| Crude Oil and Condensate Volumes (MBbld) |                  |       |                      |              |       | Exploration and Dry Hole                        | \$<br>40 - \$      | 45      | \$                   | 180      | - \$  | 18    |
| United States                            | 442.0 -          | 450.0 |                      | 441.5 -      | 443.5 | Impairment                                      | \$<br>100 - \$     | 140     | \$                   | 257      | - \$  | 29    |
| Trinidad                                 | 0.5 -            | 1.5   |                      | 1.4 -        | 1.6   | Capitalized Interest                            | \$<br>5 - \$       | 10      | \$                   | 29       | - \$  | :     |
| Other International                      | 0.0 -            | 0.0   |                      | 0.0 -        | 0.0   | Net Interest                                    | \$<br>42 - \$      | 48      | \$                   | 182      | - \$  | 18    |
| Total                                    | 442.5 -          | 451.5 |                      | 442.9 -      | 445.1 |   |                    |         |                      |          |       |       |
|  |                  |       |                      |              |       | Taxes Other Than Income (% of Wellhead Revenue) | 6.0% -             | 8.0%    |                      | 6.5%     | -     | 7.5   |
| Natural Gas Liquids Volumes (MBbld)      |                  |       |                      |              |       |   |                    |         |                      |          |       |       |
| Total                                    | 148.0 -          | 158.0 |                      | 142.3 -      | 144.8 | Income Taxes                                    |                    |         |                      |          |       |       |
|  |                  |       |                      |              |       | Effective Rate                                  | 21% -              | 26%     |                      | 20%      | -     | 25    |
| Natural Gas Volumes (MMcfd)              |                  |       |                      |              |       | Deferred Ratio                                  | 5% -               | 20%     |                      | -20%     | -     | -5    |
| United States                            | 1,285 -          | 1,385 |                      | 1,199 -      | 1,225 |   |                    |         |                      |          |       |       |
| Trinidad                                 | 185 -            | 215   |                      | 212 -        | 219   | Pricing <sup>3</sup>                            |                    |         |                      |          |       |       |
| Other International                      | 0 -              | 0     |                      | 9 -          | 10    | Crude Oil and Condensate (\$/BbI)               |                    |         |                      |          |       |       |
| Total                                    | 1,470 -          | 1,600 |                      | 1,420 -      | 1,454 | Differentials                                   |                    |         |                      |          |       |       |
|  |                  |       |                      |              |       | United States - above (below) WTI               | \$<br>0.20 - \$    | 1.20    | \$                   | 0.30     | - \$  | 0.0   |
| Crude Oil Equivalent Volumes (MBoed)     |                  |       |                      |              |       | Trinidad - above (below) WTI                    | \$<br>(12.00) - \$ | (10.00) | \$                   | (12.79)  | - \$  | (10.6 |
| United States                            | 804.2 -          | 838.8 |                      | 783.6 -      | 792.5 |   |                    |         |                      |          |       |       |
| Trinidad                                 | 31.3 -           | 37.3  |                      | 36.7 -       | 38.1  | Natural Gas Liquids                             |                    |         |                      |          |       |       |
| Other International                      | 0.0 -            | 0.0   |                      | 1.5 -        | 1.7   | Realizations as % of WTI                        | 50% -              | 60%     |                      | 50%      | -     | 53    |
| Total                                    | 835.5 -          | 876.1 |                      | 821.8 -      | 832.3 |   |                    |         |                      |          |       |       |
|  |                  |       |                      |              |       | Natural Gas (\$/Mcf)                            |                    |         |                      |          |       |       |
| Capital Expenditures <sup>2</sup> (SMM)  | \$<br>950 - \$   | 1,150 | \$                   | 3,800 - \$   | 4,000 | Differentials                                   |                    |         |                      |          |       |       |
|  |                  |       |                      |              |       | United States - above (below) NYMEX Henry Hub   | \$<br>0.60 - \$    | 1.60    | \$                   | 0.95     | - \$  | 1.3   |
| Operating Costs                          |                  |       |                      |              |       |   |                    |         |                      |          |       |       |
| Unit Costs (\$/Boe)                      |                  |       |                      |              |       | Realizations                                    |                    |         |                      |          |       |       |
| Lease and Well                           | \$<br>3.40 - \$  | 4.10  | \$                   | 3.57 - \$    | 3.76  | Trinidad  | \$<br>\$3.20 - \$  | \$3.70  | \$                   | \$3.34   | - \$  | \$3.4 |
| Transportation Costs                     | \$<br>2.75 - \$  | 3.15  | \$                   | 2.82 - \$    | 2.93  |   |                    |         |                      |          |       |       |
| Gathering and Processing                 | \$<br>1.80 - \$  | 2.00  | \$                   | 1.83 - \$    | 1.89  |   |                    |         |                      |          |       |       |
| General and Administrative               | \$<br>1.50 - \$  | 1.60  | \$                   | 1.62 - \$    | 1.65  |   |                    |         |                      |          |       |       |
| Depreciation, Depletion and Amortization | \$<br>11.40 - \$ | 12.00 | \$                   | 12.06 - \$   | 12.21 |   |                    |         |                      |          |       |       |

<sup>(1)</sup> See "Endnotes" of press release issued on November 4, 2021 for related discussion and definitions.

<sup>(2)</sup> The capital expenditures forecast includes expenditures for Exploration and Development Drilling, Facilities, Leasehold Acquisitions, Capitalized Interest, Exploration Costs, Dry Hole Costs.

and Other Property, Plant and Equipment. The forecast excludes Property Acquisitions, Asset Retirement Costs and any Non-Cash Transactions. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

<sup>(3)</sup> EOG bases United States and Trinidad crude oil and condensate price differentials upon the West Texas Intermediate crude oil price at Cushing, Oklahoma, using the simple average of the NYMEX settlement prices for each trading day within the applicable calendar month. EOG bases United States natural gas price differentials upon the natural gas price at Henry Hub, Louisiana, using the simple average of the NYMEX settlement prices for the last three trading days of the applicable month.

## **Hedge Impact & Commodity Price Sensitivity<sup>1</sup>**

### Net Cash from Settlement of Derivative Contracts by Quarter (\$MM)<sup>2</sup>

|                      | 4.00    | 4-0     | 400     | 4.0.0     |
|----------------------|---------|---------|---------|-----------|
| Crude Oil            | \$60    | \$70    | \$80    | \$90      |
| 4Q 2021 <sup>3</sup> | (\$85)  | (\$85)  | (\$85)  | (\$85)    |
| FY 2021              | (\$563) | (\$563) | (\$563) | (\$563)   |
|                      |         |         |         |           |
| 1Q 2022              | \$46    | (\$36)  | (\$119) | (\$202)   |
| 2Q 2022              | \$72    | (\$57)  | (\$185) | (\$314)   |
| 3Q 2022              | \$72    | (\$57)  | (\$186) | (\$314)   |
| 4Q 2022              | \$72    | (\$55)  | (\$183) | (\$310)   |
| FY 2022              | \$262   | (\$205) | (\$673) | (\$1,140) |
|                      |         |         |         |           |
| FY 2023              | \$223   | (\$73)  | (\$369) | (\$664)   |

| Natural Gas          | \$3.00 | \$4.00  | \$5.00  | \$6.00  |
|----------------------|--------|---------|---------|---------|
| 4Q 2021 <sup>3</sup> | \$7    | \$7     | \$7     | \$7     |
| FY 2021              | \$57   | \$57    | \$57    | \$57    |
|                      |        |         |         |         |
| 1Q 2022              | \$38   | (\$28)  | (\$93)  | (\$158) |
| 2Q 2022              | \$38   | (\$28)  | (\$94)  | (\$160) |
| 3Q 2022              | \$38   | (\$28)  | (\$95)  | (\$162) |
| 4Q 2022              | \$38   | (\$28)  | (\$95)  | (\$162) |
| FY 2022              | \$152  | (\$112) | (\$377) | (\$642) |
|                      |        |         |         |         |
| FY 2023              | \$48   | (\$217) | (\$482) | (\$746) |
| FY 2024              | \$19   | (\$246) | (\$511) | (\$777) |
| FY 2025              | \$19   | (\$246) | (\$510) | (\$775) |

### **FY 2021 Commodity Price Sensitivity (\$MM)**

| Wellhead Oil Price <sup>4</sup>            | +/- \$1.00/Bbl |
|--|----------------|
| Net Income                                 | \$101          |
| Pretax Cash Flow from Operating Activities | \$130          |

| Wellhead Natural Gas Price <sup>5</sup>    | +/- \$0.10/Mcf |
|--|----------------|
| Net Income                                 | \$32           |
| Pretax Cash Flow from Operating Activities | \$41           |

<sup>(1)</sup> Based on derivative contracts in place as of October 29, 2021.

<sup>(2)</sup> Includes impact of crude oil and natural gas derivative contracts (exclusive of basis swaps). See related discussion on page 38-39 of reconciliation schedules.

<sup>(3)</sup> Includes the impact of contracts that have settled in the fourth quarter as of November 4, 2021.

<sup>(4)</sup> Includes estimated change in NGL price, impact of crude oil and NGL derivative contracts (exclusive of basis swaps) and tax position.

<sup>(5)</sup> Includes impact of natural gas derivative contracts, tax position and portion of anticipated natural gas volumes for which price has not been determined under long-term marketing agreements.

# **EOG Culture Drives Sustainable Competitive Advantage**



## Culture

**Exploration** 



Information Technology

Sustainability (3)

- Internal Prospect Generation
- Early Mover Advantage
- Best Rock / Best Plays
- Low-Cost Acreage
- Most Prolific U.S. Horizontal Wells
- High Impact International Projects

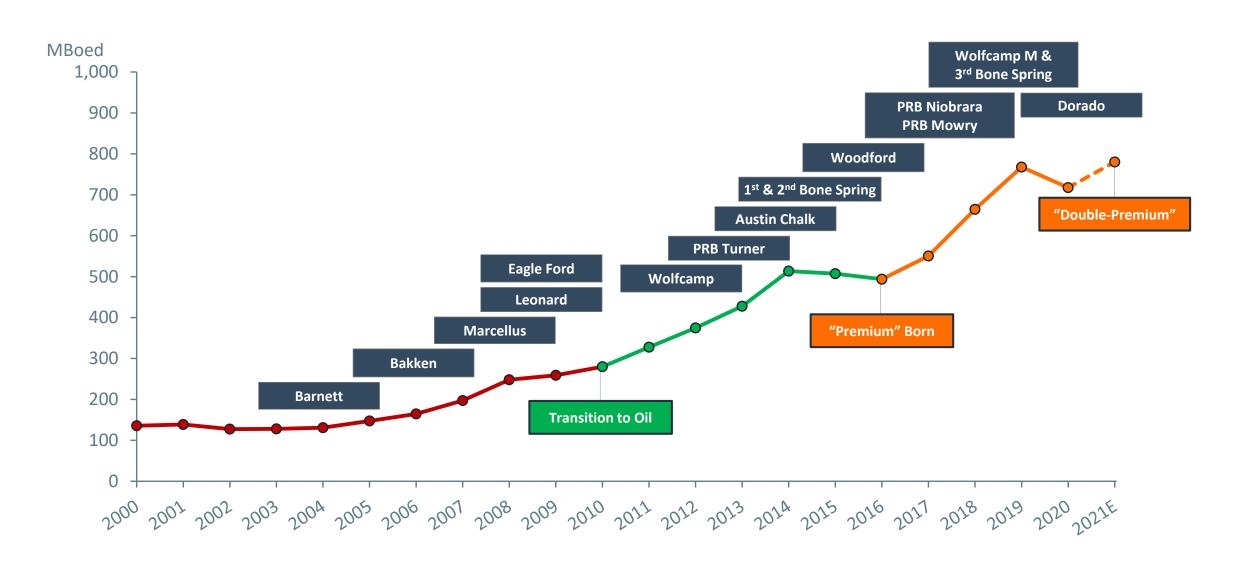
3Q 2021

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# Return-Focused Organic Growth Driven by Exploration



Capturing First Mover Advantage of High-Quality Rock at Low Cost



# **EOG Culture Drives Sustainable Competitive Advantage**





Exploration Q

**Operations** 



Information Technology



- Low-Cost Operator
- Sustainable Cost Reductions
- Industry Leading Drilling &Completion Technology
- Proven Track Record of Execution
- High Realized Product Prices
- Self-Sourcing Materials & Services

3Q 2021

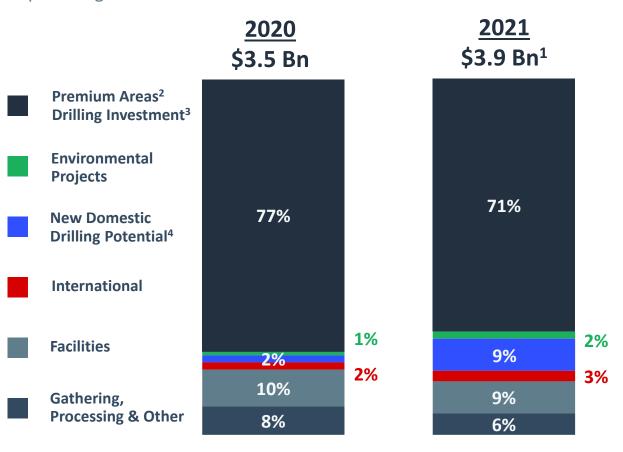
26

# **2021 Capital Budget Focused on Improving Returns**

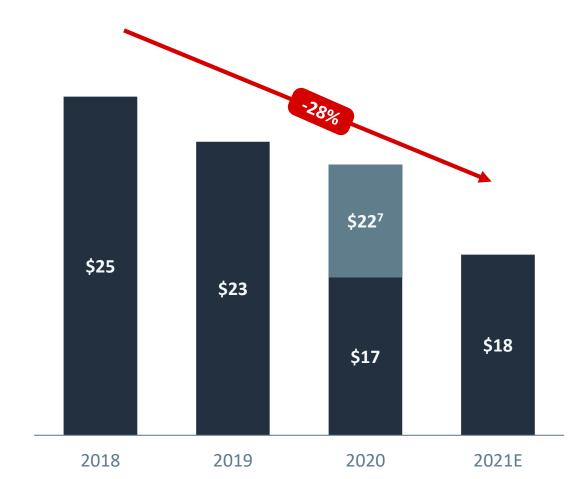


#### 2021 Plan Does Not Change with Higher Oil Price

Capital Program Funds Current and Future Potential Growth



#### Strong Capital Efficiency<sup>5,6</sup> on Total Capital Program \$M per Boepd Added

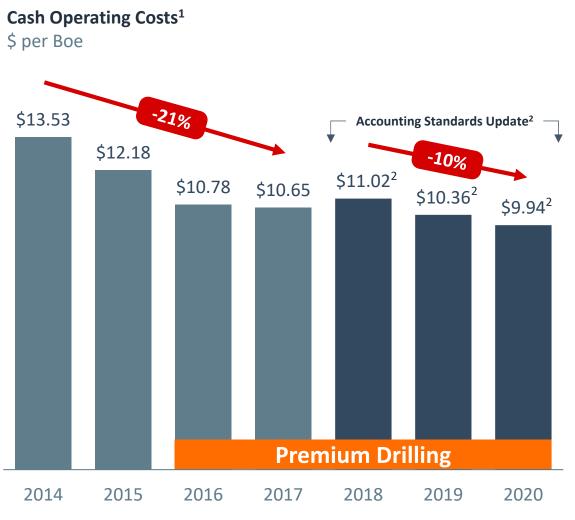


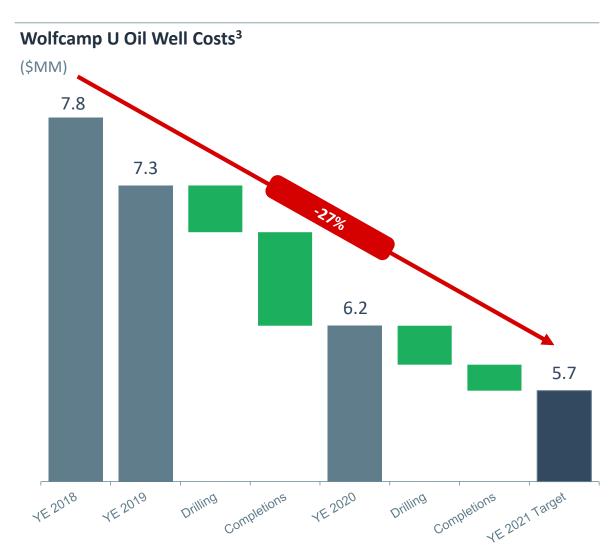
- (1) Based on midpoint of full-year 2021 guidance, as of November 4, 2021.
- (2) Premium areas include net prospective acreage disclosed in the Eagle Ford, Delaware Basin, Powder River Basin, Dorado, Bakken/Three Forks, DJ Basin and Woodford Oil Window.
- (3) Drilling investment includes leasing, exploration and development expenditures.
- (4) Capital spend for new domestic drilling potential includes leasing, exploration and development expenditures outside of Premium Areas.
- (5) Capital Efficiency = amount of capital necessary to replace base decline and add new production in a calendar year. Base decline calculated on a full-year average basis.
- (6) Reflects 24% base decline rate for full-year 2020 total production. Base decline rate for full-year 2020 oil production is 28%. 2021 capital efficiency is calculated adding back 44 MBoed of shut-in volumes in 2020.
- (7) Capital efficiency unadjusted for 44 Mboed of shut-in volumes in 2020.

### **Low Cost Structure**

# eog

### Relentless Focus on Sustainable Operating and Well Cost Reductions





<sup>(1)</sup> Total LOE, Transportation, Gathering and Processing and G&A expense.

<sup>(2)</sup> Reflects Increase in Gathering and Processing expenses primarily due to the adoption of Accounting Standards Update 2014-09 beginning in 2018, which required EOG to present certain processing fees as Gathering and Processing costs instead of as a deduction to natural gas revenues. In 2018, the adoption of Accounting Standards Update 2014-09 added \$0.78/Boe to Gathering and Processing expense. See Note 1 to financial statements in EOG's 2020 Form 10-K.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to 7,500' lateral.

# Sustainable Cost Reduction From Innovation and Efficiency



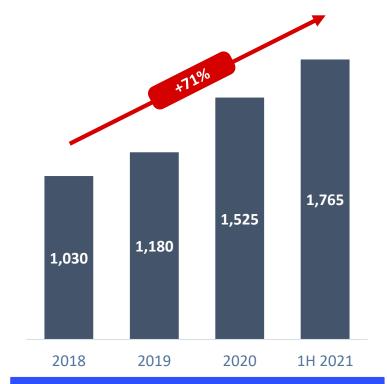
Target 7% Well Costs<sup>1</sup> Reduction in 2021



#### **Drilling Efficiencies**

- Longer Laterals + More Wells per Pad
- In-House Engineered Motors
- Simultaneous Operations

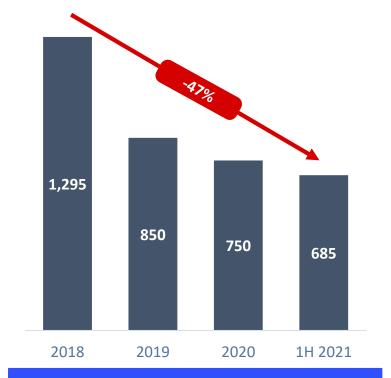
#### **Completed Lateral Feet per Day<sup>2</sup>**



#### **Completion Efficiencies**

- Super-Zipper Completions
- Completion Design Innovations
- Proppant & Stage Length Optimization
- Real-time Completion Monitoring

#### Sand Cost & Water Costs per Well<sup>2</sup> (\$M)



### Services/Procurement

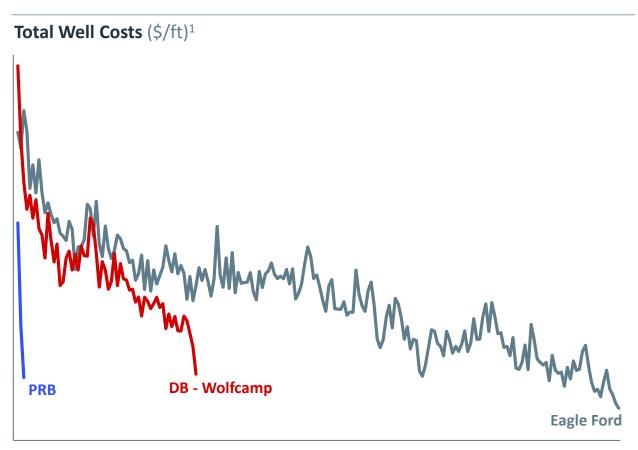
- Local Sand
- Water Reuse
- Pre-Purchased Pipe
- Unbundled / Self-Sourced Services

<sup>(1)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

# **New Premium Plays Get Better Faster**



EOG Culture Compounds the Impact of Innovation



Well Count

#### **Embrace Change and Challenge Everything**

- Pleased But Not Satisfied

#### **Decentralized Structure**

Leverage Innovation and Efficiencies
 Simultaneously Across Multiple Plays

#### **Take Advantage of Learnings from Other Plays**

- Open Communication of New Ideas
- New Plays Build on Existing Institutional Knowledge and Best Practices

#### **Sustainable Cost Reductions Through Cycles**

- ~75% of Reductions in 2020 Due to EOG Innovation and Efficiencies
- ~25% of Reductions Due to Cyclical Service Costs

(1) Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

# **EOG's Diversified Marketing Options Provide Pricing Advantage & Flow Assurance**



#### **EOG Marketing Strategy**

#### **Control**

**EOG Firm Capacity Provides Flow Assurance** 

### **Flexibility**

Multiple Transportation Options in Each Basin

### Diversification

Access to Multiple Markets to Maximize Margins

### **Duration**

Avoid Long-Term, High-Cost Commitments

#### **2021 EOG Estimated Sales Markets**

U.S. Oil

U.S. Gas

**NGLs** 

**Conway & AFEI** 

Rockies Permian

**Cushing** 

Gulf Coast

Brent

Permian Rockies West Coast

Midwest & Other LNG - JKM

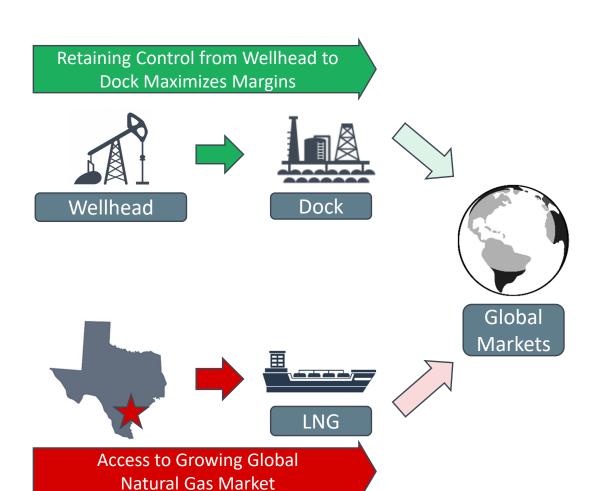
**Mid-Continent** 

**Gulf Coast** 

Mt. Belvieu

# Oil & Natural Gas Export Capacity Adds Access to New International Markets





### **EOG Uniquely Positioned in the U.S. Oil Market**

- High Quality Crude Oil
  - 45° API Average
  - Reliable & Consistent Delivery
- Low-Cost Pipeline Transportation and Tank Storage Capacity in Key Marketing Segments
- 250 Mbopd Export Capacity
- Maintain Diversified Sales to Domestic Refiners

### **Gas Supply Agreements (GSA) for LNG Exports**

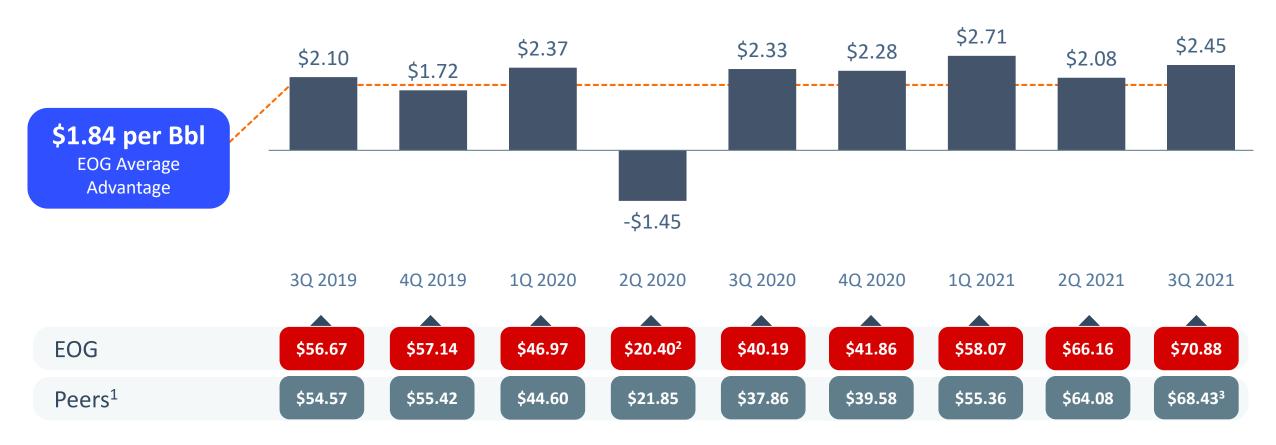
- 15-Year GSA for 140,000 MMBtu per day Started in 2020 and Grows to 440,000 MMBtu per day
- Linked to LNG Price (Japan Korea Marker) or Henry Hub Based on EOG's Monthly Election

3Q 2021

# **EOG** Realizes Higher Oil Prices than Peers



U.S. Crude Oil and Condensate Price Realization vs. Peers<sup>1</sup> (\$ per Bbl)



<sup>(1)</sup> Difference in U.S. crude oil and condensate price realization between EOG and peer average. Peers include APA, COP, CXO, DVN, FANG, HES, MRO, NBL, OXY, PXD. CXO replaced APC beginning 3Q 2019 and was removed after 3Q 2020. FANG replaced NBL beginning 4Q 2020. Source: Company filings.

<sup>(2)</sup> Fixed-Price Contracts to Mitigate 2Q 2020 Volatility Lowered Realized Price by ~\$4.70.

<sup>(3) 3</sup>Q 2021 peer average excludes peers that have not reported 3Q 2021 results prior to November 4, 2021.

# **EOG Culture Drives Sustainable Competitive Advantage**



## **Culture**

**Exploration** Q

**Operations** 

Information Technology



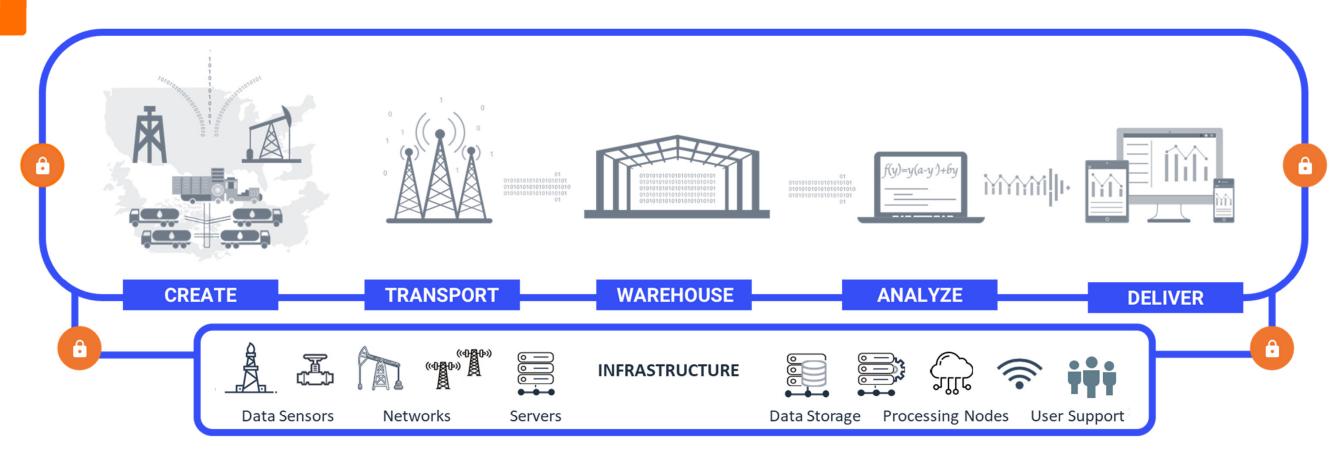
- Real-Time Data-Driven Decision Making
- Large Proprietary Integrated

  Data Warehouses
- Predictive Analytics
- 140+ In-House Desktop & Mobile Apps
- Fast & Continuous Tech Advancement

3Q 2021

# Owning Data from Creation to Delivery<sup>™</sup> via 140+ Apps EOG's Supply Chain of Data:



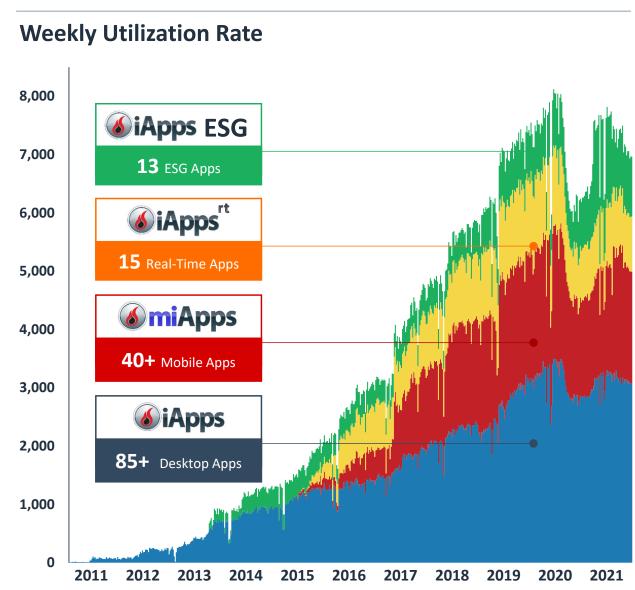


**Enables EOG to Operate as a Real-Time, Mobile and Transparent Company** 

# Leveraging EOG's Supply Chain of Data for ESG







## **EOG Culture Drives Sustainable Competitive Advantage**



### **Culture**

Exploration Q

**Operations** 

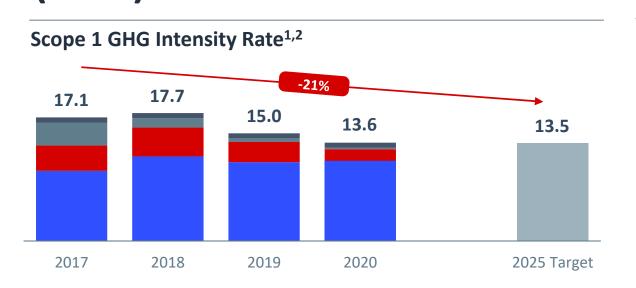
Information Technology

Sustainability (3)

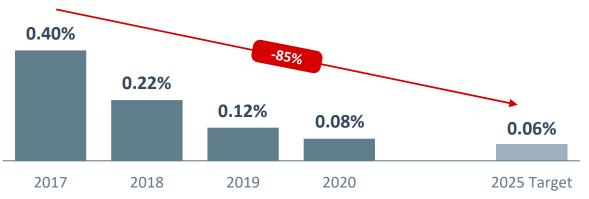
- Commitment to Safety, Environment and our Communities
- Commitment to Ethical Conduct
- Collaborative and Inclusive Culture
- Compensation Tied to ESG Performance

# **Applying Technology & Innovation to Reduce Greenhouse Gas** (GHG) Emissions





### Scope 1 Methane Emissions Percentage<sup>2,3</sup>



### **GHG Reduction Projects by Source**

- Other (includes Fugitives)
- Company-wide Leak Detection and Repair (LDAR) Inspections
- Pneumatics
- Retrofit or Replace Methane-Emitting Controllers and Pumps
- Flaring
- Pre-Plan and Build Natural Gas Infrastructure
- Tank Vapor Capture
- Closed-Loop Gas Capture
- Combustion
  - Centralized Gas Lift Compression
- Automating and Optimizing Artificial Lift

<sup>(1)</sup> Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.

<sup>(2)</sup> Includes Scope 1 emissions reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) and emissions that are subject to the EPA GHGRP but are below the basin reporting threshold and would otherwise go unreported.

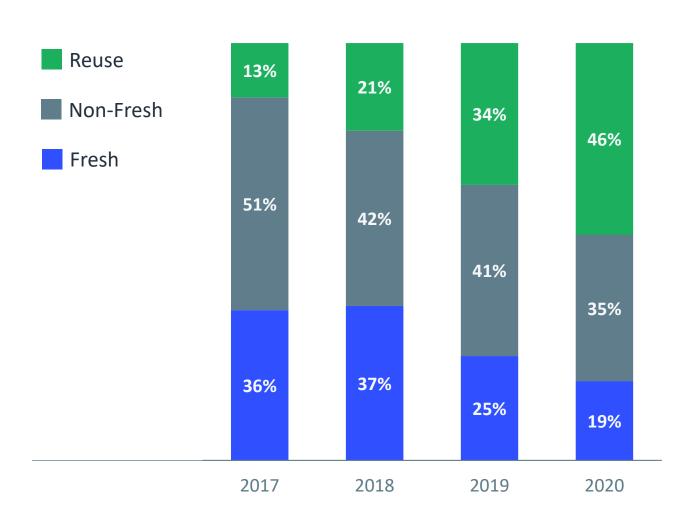
<sup>(3)</sup> Thousand cubic feet (Mcf) of gross operated methane emissions (Scope 1) per Mcf of total gross operated U.S. natural gas production.

Note: The data utilized in calculating these metrics is subject to certain reporting rules, regulatory reviews, definitions, calculation methodologies, adjustments and other factors. As a result, these metrics are subject to change from time to time, if updated data or other information becomes available. Any updates to these metrics will be set forth in materials posted to the Sustainability section of the EOG website, which includes an update to certain 2019 emissions data in November 2021.

## EOG's Approach to Lower Fresh Water Intensity<sup>1</sup> and Costs







### **Water Reuse Advantages:**

- Minimizes Fresh Water Requirements
- Minimizes Produced Water Disposal
- Lowers Operating and Capital Costs

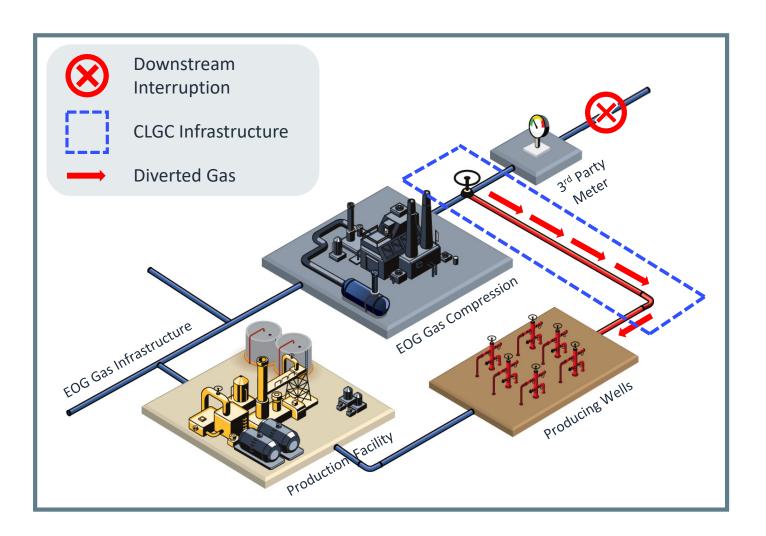
#### **EOG Approach:**

- EVALUATE: Study Unique Characteristics of Region, Including Full Life Cycle of Water and Available Sources of Water
- INFRASTRUCTURE: Invest in Water Transportation Infrastructure and Reuse Facilities to Cost-Effectively Facilitate Water Management
- CULTURE: Multi-Disciplinary Teams Apply Water-Related Best Practices Across Operating Areas
- TECHNOLOGY: Integrate Technology to Manage Water-Related Infrastructure as well as Evaluate Water-Related Risks, Opportunities and Reuse Economics

## **Tackling GHG Emissions with Innovation - Flaring**



Closed-Loop Gas Capture (CLGC)



### **Project Scope:**

Automated Flow Control to "Close Loop"
 Between Compression Station and Producing Wells

### **Targeted Impact:**

- Reduce Flaring and GHG Emissions Resulting from Downstream Interruptions by Temporarily Diverting and Reinjecting Gas into Existing Wells
- Revenue Uplift from Recovery of Natural Gas Volumes that Would Have Otherwise Been Flared



# **Play Details**

## **Deep Inventory of Premium Crude Oil and Natural Gas Assets**

| Play                        | Net Undrilled Premium Locations <sup>1</sup> | 2021 Average<br>Drilling Rigs | 2021 Average<br>Completion Spreads | 3Q 2021 Net Well<br>Completions | 2021 Net Expected Well Completions |
|-----------------------------|--|-------------------------------|------------------------------------|---------------------------------|------------------------------------|
| Eagle Ford                  | 1,900  | 3                             | 2                                  | 19                              | 145                                |
| Delaware Basin              | 6,300  | 14                            | 4                                  | 79                              | 275                                |
| Wolfcamp Plays <sup>2</sup> | 2,405  |                               |                                    |                                 | 175                                |
| First Bone Spring           | 570  |                               |                                    |                                 | 10                                 |
| Second Bone Spring          | 1,245  |                               |                                    |                                 | 65                                 |
| Third Bone Spring           | 690  |                               |                                    |                                 | 5                                  |
| Leonard                     | 1,390  |                               |                                    |                                 | 20                                 |
| Powder River Basin          | 1,670  | 3                             | 1                                  | 11                              | 45                                 |
| Mowry                       | 900  |                               |                                    |                                 |                                    |
| Niobrara                    | 570  |                               |                                    |                                 |                                    |
| Turner/Parkman              | 200  |                               |                                    |                                 |                                    |
| Bakken/Three Forks          | 255  | 0                             | 0                                  | 0                               | <5                                 |
| Wyoming DJ Basin            | 90   | 0                             | 0                                  | 0                               | <5                                 |
| Woodford Oil Window         | 35   | 0                             | 0                                  | 0                               | <5                                 |
| Dorado <sup>3</sup>         | 1,250  | 1                             | <1                                 | 9                               | 15                                 |
| Other Plays                 | _  | 1                             | <1                                 | 5                               | 15                                 |
| Total                       | ~11,500                                      | 22                            | 8                                  | 123                             | ~500                               |

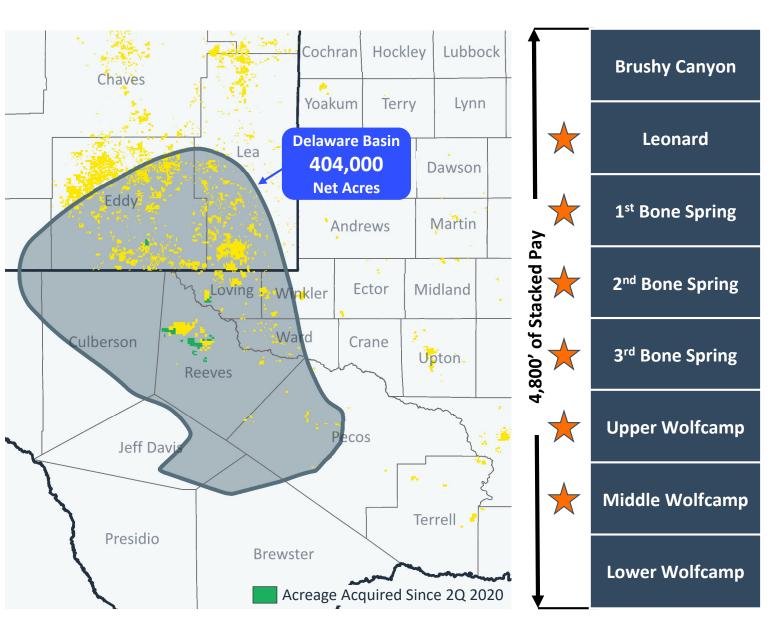
Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 14. Totals are rounded.

Includes Wolfcamp U Oil, Wolfcamp U Combo and Wolfcamp M plays.

Includes Austin Chalk and Eagle Ford plays.

### **Delaware Basin**





### 2020 Highlights

- Record All-In Rate of Return
  - 98% of Wells Completed Met Premium Rate of Return¹ Hurdle
- Increased Oil Production with 11%
   Reduction in Well Completions Relative to 2019

#### **2021 Plan**

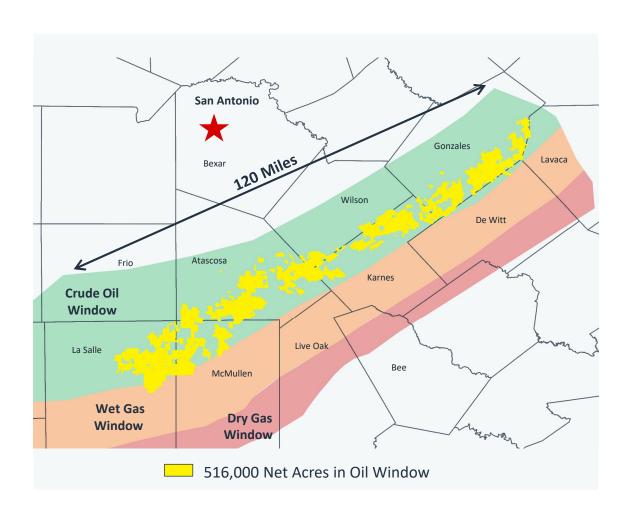
- 275 Net Planned Well Completions
- 14 Rig / 4 Frac Crew Program
- High-Grade Location Selection to Double
   Premium
- Target 8% Well Costs<sup>2</sup> Reduction
- Acquired 27k Net Acres at ~\$2,500/Acre Since
   2Q 2020, Adding ~150 Double Premium
   Locations in Delaware Basin

<sup>(1)</sup> Premium return hurdle defined on slide 14.

<sup>(2)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

## **South Texas Eagle Ford Oil**





### 2020 Highlights

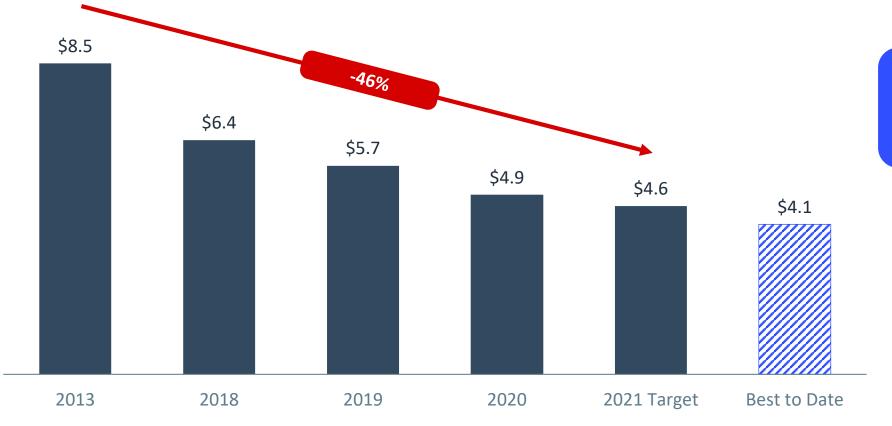
- Continued to Add Premium Locations Through Non-Premium Conversions and Acreage Trades
- Material Improvement in Capital Efficiency Across the Play

#### **2021 Plan**

- 145 Net Planned Well Completions
- 3 Rig / 2 Frac Crew Program
- High-Grade Location Selection to Double Premium
- Target 6% Well Costs<sup>1</sup> Reduction

### Relentless Focus on Sustainable Well Costs Reduction

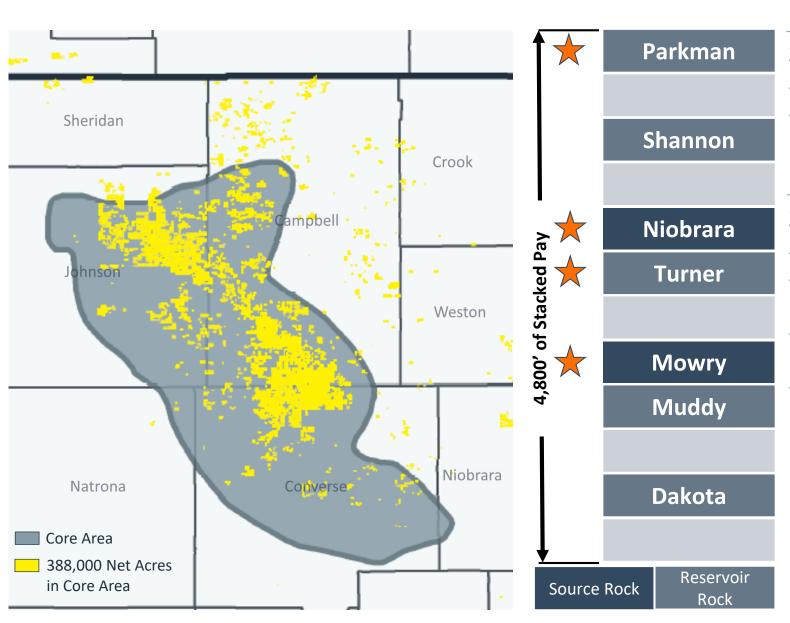




**Target 6% Well Costs Reduction in 2021** 

### **Powder River Basin**





### 2020 Highlights

- Continued Delineation of PRB Plays
- Installed Infrastructure Along Development
   Corridor to Reduce Costs

#### **2021 Plan**

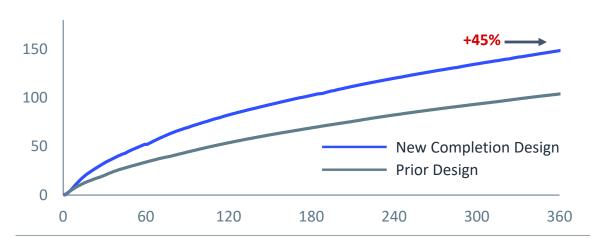
- 45 Net Planned Well Completions
- 3 Rig / 1 Frac Crew Program
- Increase Activity as Plays Enter Development
   Phase
- Line of Sight to Significant Well Costs
   Reductions

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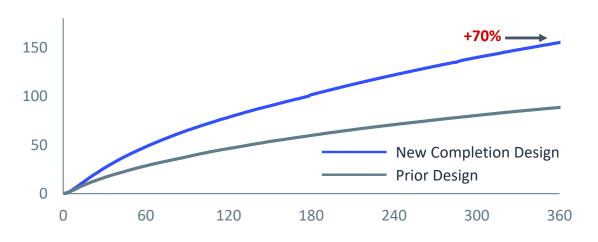
## Innovation and Lower Costs Improve PRB Well Returns

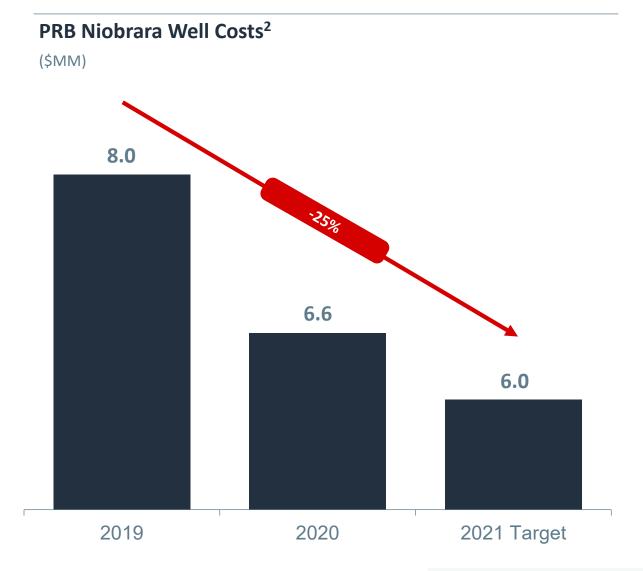
### Powder River Basin Well Costs and Well Performance

### PRB Niobrara Cumulative Oil Production (Mbo)<sup>1</sup>



#### PRB Mowry Cumulative Oil Production (Mbo)<sup>1</sup>



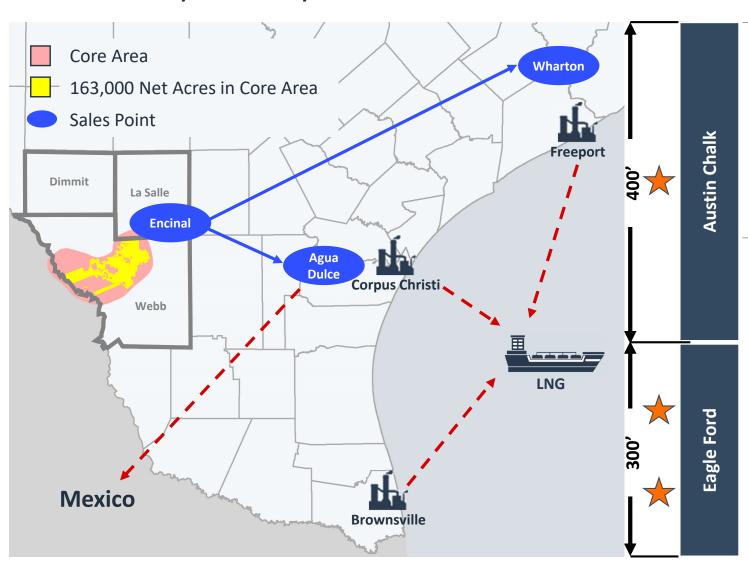


Normalized to 9.500' lateral.

<sup>(2)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to 9,500' lateral.

## **Dorado**

### Premium Dry Gas Play in the Western Gulf Coast Basin



### **Play Highlights**

- Stacked Pay in Austin Chalk and Eagle Ford
- Highly Competitive with EOG Premium Inventory
- 21 TCF Net Resource Potential<sup>1</sup>
- 1,250 Net Premium Locations
- 17 Wells Drilled to Date to Delineate Play
- Proximate to Attractive Natural Gas Markets

#### **2021 Plan**

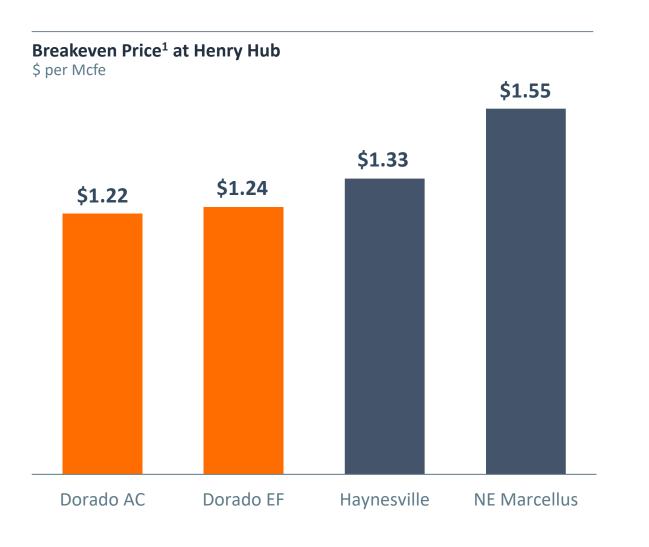
- 15 Net Planned Well Completions
- 1 Rig / <1 Frac Crew Program
- Line of Sight to Realizing Well Costs Targets in First Year of Development
- Pursuing Value-Added Marketing Agreements

Estimated resource potential net to EOG, not proved reserves.

### **Dorado**



### Lowest-Cost Dry Gas Play in North America and Competitive with EOG Premium Oil Plays

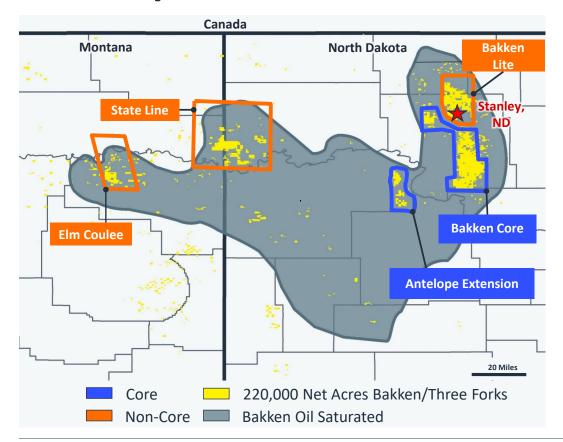




<sup>(1)</sup> Breakeven Price includes Finding Cost, Lease & Well, Gathering & Transportation, Production Tax and Local Price Differential. See slide 55 for additional data. Dorado Austin Chalk and Dorado Eagle Ford breakeven prices based on EOG data. Haynesville and NE Marcellus breakeven prices sourced from company filings, industry reports, and EOG analysis.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

## **Bakken/Three Forks**



### **High-Return Drilling Activity Since 2006**

#### **Seasonal Development**

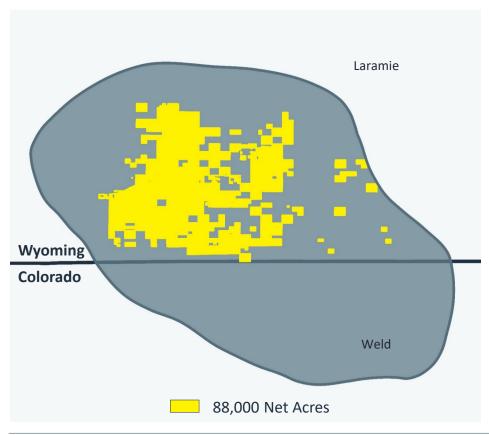
- Complete Wells and Build Facilities During Warmer Months
- Developing Premium Areas with Existing Infrastructure in 2020

#### **2021 Plan**

- <5 Net Planned Well Completions

## **Wyoming DJ Basin**





### **Codell and Niobrara Identified as Premium Plays**

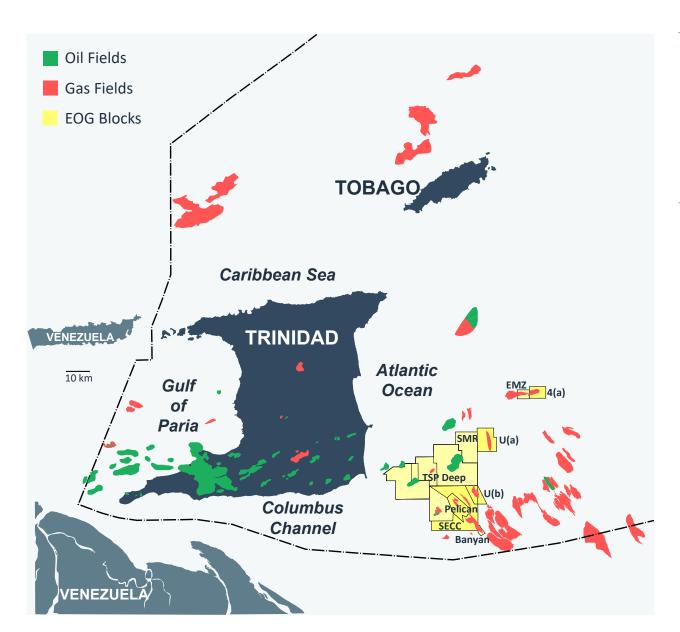
#### **EOG Development Entirely in Wyoming**

#### **2021 Plan**

- <5 Net Planned Well Completions

## Trinidad





### **Highlights**

- 1 Tcf Gross, 500 Bcf Net Natural Gas Resource Potential<sup>1</sup>
   Delineated by 2020 Exploration Program
- ~182,000 Net Acres Under Lease
- Gas Sold Into Domestic Market Under Fixed Price Contract

(1) Estimated resource potential, not proved reserves. 51

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## **EOG Premium Play Details – Delaware Basin**

|         |  | Wolfcamp U Oil                                | Wolfcamp U<br>Combo | Wolfcamp M  | First Bone<br>Spring | Second Bone<br>Spring | Third Bone<br>Spring | Leonard     |
|---------|--|---|---------------------|-------------|----------------------|-----------------------|----------------------|-------------|
|         | Net Prospective Acres                                  | 226,000                                       |                     | 193,000     | 100,000              | 289,000               | 200,000              | 160,000     |
|         | Estimated Remaining Resource<br>Potential <sup>1</sup> | 1.10 BnBoe                                    | 810 MMBoe           | 980 MMBoe   | 530 MMBoe            | 1.23 BnBoe            | 680 MMBoe            | 1.57 BnBoe  |
|         | Net Undrilled Locations <sup>2</sup>                   | 940   | 650                 | 815         | 570                  | 1,245                 | 690                  | 1,390       |
|         | EUR, Gross / Net After Royalty<br>(Mboe/Well)          | 1,405/1,170                                   | 1,530/1,250         | 1,485/1,200 | 1,130/930            | 1,195/990             | 1,205/990            | 1,380/1,130 |
|         | Well Costs <sup>3</sup> Target (\$MM)                  | \$5.7   | \$5.8               | \$6.8       | \$5.6                | \$5.2                 | \$6.5                | \$5.1       |
| l n     | Lateral Length   | 7,500′  | 8,400′              | 7,700′      | 7,300′               | 7,500′                | 8,600'               | 7,500′      |
| E.      | Spacing  | 660′  | 880′                | 1,050′      | 1000′                | 850′                  | 880′                 | 660′        |
| Premium | Working Interest / NRI %                               | 79% / 65%                                     |                     |             |                      |                       |                      |             |
|         | Royalty %  | 18%   |                     |             |                      |                       |                      |             |
|         | Average API Gravity                                    | 46°   |                     |             |                      |                       |                      |             |
|         | Typical EOG Well EUR Oil Gas NGLs                      | 20%<br>27%<br>53%<br>26%<br>35%<br>28%<br>37% |                     |             | 26%<br>19%           | 16%<br>22%<br>62%     | 26%<br>47%           | 28% 31%     |

<sup>(1)</sup> Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.

<sup>(2)</sup> Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 14.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.

## **EOG Premium Play Details**



|         |  |                | Powder River Basin |                        |                         | Wyoming                     |
|---------|--|----------------|--------------------|------------------------|-------------------------|-----------------------------|
|         |  | Mowry Shale    | Niobrara Shale     | Turner<br>Sand/Parkman | Bakken /<br>Three Forks | DJ Basin<br>Codell/Niobrara |
|         | Net Prospective Acres                                  | 141,000        | 89,000             | 154,000                | 220,000                 | 88,000                      |
|         | Estimated Remaining Resource<br>Potential <sup>1</sup> | 1.41 BnBoe     | 830 MMBoe          | 215 MMBoe              | 230 MMBoe               | 35 MMBoe                    |
|         | Net Undrilled Locations <sup>2</sup>                   | 900            | 570                | 200                    | 255                     | 90                          |
| Premium | EUR, Gross / Net After Royalty<br>(Mboe/Well)          | 1,885/1,565    | 1,750/1,455        | 1,315/1,080            | 1,090/910               | 460/375                     |
|         | Well Costs <sup>3</sup> Target (\$MM)                  | \$6.4          | \$6.0              | \$4.8                  | \$6.5                   | \$3.7                       |
|         | Lateral Length   | 9,500′         | 9,500′             | 9,500′                 | 10,800′                 | 9,900′                      |
|         | Spacing  | 660′           | 660′               | 1,700′                 | 800′                    | 1,300′                      |
|         | Working Interest / NRI                                 | 70% / 58%      |                    |                        | 70% / 59%               | 63% / 51%                   |
|         | Royalty  | 17%            |                    |                        | 18%                     | 19%                         |
|         | Average API Gravity                                    | 49°            |                    |                        | 40°                     | 36°                         |
|         | Typical EOG Well EUR Oil Gas NGLs                      | 25% 28%<br>47% | 16%<br>48%<br>36%  | 15%<br>46%<br>39%      | 15%<br>15%<br>70%       | 15%<br>7%<br>78%            |

<sup>(1)</sup> Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.

<sup>(2)</sup> Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 14.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.

## **EOG Premium Play Details**



|         |  |                   | Dor          | Woodford Oil |                   |
|---------|--|-------------------|--------------|--------------|-------------------|
|         |  | Eagle Ford        | Austin Chalk | Eagle Ford   | Window            |
|         | Net Prospective Acres                                  | 516,000           | 163,000      | 163,000      | 35,000            |
|         | Estimated Remaining Resource<br>Potential <sup>1</sup> | 950 MMBoe         | 9.5 Tcf      | 11.5 Tcf     | 20 MMBoe          |
|         | Net Undrilled Locations <sup>2</sup>                   | 1,900             | 530          | 720          | 35                |
| Premium | EUR, Gross / Net After Royalty<br>(per/Well)           | 645/500 Mboe      | 22/18 Bcf    | 19/16 Bcf    | 755/605 Mboe      |
|         | Well Costs <sup>3</sup> Target (\$MM)                  | \$4.6             | \$7.0        | \$6.5        | \$5.6             |
|         | Lateral Length   | 8,400′            | 9,000′       | 9,000′       | 9,500′            |
|         | Spacing  | 330′              | 1,000′       | 1,000′       | 880′              |
|         | Working Interest / NRI                                 | 97% / 75%         | 69% / 56%    | 65% / 56%    | 73%/57%           |
|         | Royalty  | 22%               | 19%          | 14%          | 22%               |
|         | Average API Gravity                                    | 44°               | N/A          | N/A          | 40°               |
|         | Typical EOG Well EUR Oil Gas NGLs                      | 14%<br>15%<br>71% | 100%         | 100%         | 18%<br>17%<br>65% |

<sup>(1)</sup> Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.

<sup>(2)</sup> Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 14.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.



## **Breakeven Price Data (Certain Natural Gas Plays)**

\$ per Mcfe

|                            | Dorado Austin Chalk | Dorado Eagle Ford | Haynesville | NE Marcellus |
|----------------------------|---------------------|-------------------|-------------|--------------|
| Local Price Differential   | \$0.15              | \$0.15            | \$0.19      | \$0.45       |
| Finding Cost               | \$0.39              | \$0.41            | \$0.55      | \$0.31       |
| Lease & Well               | \$0.10              | \$0.10            | \$0.25      | \$0.09       |
| Gathering & Transportation | \$0.43              | \$0.43            | \$0.25      | \$0.67       |
| Production Tax             | \$0.15              | \$0.15            | \$0.09      | \$0.03       |
| Breakeven Price            | \$1.22              | \$1.24            | \$1.33      | \$1.55       |

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- the timing, extent and duration of changes in prices for, supplies of, and demand for, crude oil and condensate, natural gas liquids, natural gas and related commodities;
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- the extent to which EOG is successful in its efforts to (i) economically develop its acreage in, (ii) produce reserves and achieve anticipated production levels and rates of return from, (iii) decrease or otherwise control its drilling, completion, operating and capital costs related to, and (iv) maximize reserve recovery from, its existing and future crude oil and natural gas exploration and development projects and associated potential and existing drilling locations;
- the extent to which EOG is successful in its efforts to market its production of crude oil and condensate, natural gas liquids, and natural gas;
- security threats, including cybersecurity threats and disruptions to our business and operations from breaches of our information technology systems, physical breaches of our facilities and other infrastructure or breaches of the information technology systems, facilities and infrastructure of third parties with which we transact business:
- the availability, proximity and capacity of, and costs associated with, appropriate gathering, processing, compression, storage, transportation, refining, and export facilities;
- the availability, cost, terms and timing of issuance or execution of, and competition for, mineral licenses and leases; and governmental and other permits and rights-of-way, and EOG's ability to retain mineral licenses and leases;
- the impact of, and changes in, government policies, laws and regulations, including any changes or other actions which may result from the recent U.S. elections and change in U.S. administration and including tax laws and regulations; climate change and other environmental, health and safety laws and regulations relating to air emissions, disposal of produced water, drilling fluids and other wastes, hydraulic fracturing and access to and use of water; laws and regulations affecting the leasing of acreage and permitting for oil and gas production; laws and regulations imposing additional permitting and disclosure requirements, additional operating restrictions on drilling and completion operations and on the transportation of crude oil and natural gas; laws and regulations with respect to the import and export of crude oil, natural gas and related commodities;
- EOG's ability to effectively integrate acquired crude oil and natural gas properties into its operations, fully identify existing and potential problems with respect to such properties;
- the extent to which EOG's third-party-operated crude oil and natural gas properties are operated successfully and economically;
- competition in the oil and gas exploration and production industry for the acquisition of licenses, leases and properties, employees and other personnel, facilities, equipment, materials and services;
- the availability and cost of employees and other personnel, facilities, equipment, materials (such as water and tubulars) and services;
- the accuracy of reserve estimates, which by their nature involve the exercise of professional judgment and may therefore be imprecise;
- weather, including its impact on crude oil and natural gas demand, and weather-related delays in drilling and in the installation and operation (by EOG or third parties) of production, gathering, processing, refining, compression, storage, transportation, and export facilities;
- the ability of EOG's customers and other contractual counterparties to satisfy their obligations to EOG and, related thereto, to access the credit and capital markets to obtain financing needed to satisfy their obligations to EOG;
- EOG's ability to access the commercial paper market and other credit and capital markets to obtain financing on terms it deems acceptable, if at all, and to otherwise satisfy its capital expenditure requirements;
- the extent to which EOG is successful in its completion of planned asset dispositions;
- the extent and effect of any hedging activities engaged in by EOG;
- the timing and extent of changes in foreign currency exchange rates, interest rates, inflation rates, global and domestic financial market conditions and global and domestic general economic conditions;
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