

*“We take the design, construction and management of our Tailings Storage Facilities (TSFs) very seriously, from the Board down to the operator level. We have long recognised potential TSF failure as one of the Company’s most significant risks and have conducted regular risk assessments of all our existing and planned TSFs. First Quantum’s Board and management teams remain focused on the importance of TSF design, operation and management.*

*“As CEO and Chairman, I am personally involved and take a close interest in the management and operation of our TSFs, demanding the highest level of expertise throughout the whole process from design to closure. I am updated regularly on the operation of our TSFs and intervene directly as and when necessary. This brief note is to inform stakeholders of our company-wide efforts to ensure that all our TSFs are operating conservatively and well within the accepted guidelines as developed by the world’s leading practitioners.”*

Philip Pascall  
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