

EQUITABLE HOLDINGS, INC.
BOARD OF DIRECTORS COMMUNICATION POLICY

Effective September 21, 2023

1. Policy Statement

Equitable Holdings, Inc. (the "Corporation") values the input and insights of its stockholders and other interested parties and believes that effective communication strengthens the role of the Corporation's Board of Directors (the "Board") as an active, informed and engaged body. To facilitate communication, this Policy outlines the procedures for communicating with the Board, the committees of the Board ("Committees") and the members of the Board or any Committee.

The Nominating and Corporate Governance Committee of the Board (the "Nominating Committee") will oversee this Policy and will periodically review it and recommend any changes to the Board. The Board can modify this Policy unilaterally at any time without notice.

2. Communications to the Board

Stockholders and other interested parties can communicate with the Board as a whole, the independent directors, or any individual member of the Board or any Committee. All such communications should be submitted by mail at the following address:

Equitable Holdings, Inc.
c/o Secretary
1345 Avenue of the Americas
New York, New York 10105
or
corporatesecretary@equitable.com

3. Procedures for Handling Communications to the Board

The Board has designated the Corporation's Secretary as its agent to receive and review written communications addressed to the Board, any of its Committees, or any Board member or group of members. The Secretary may communicate with the sender for any clarification. In addition, the Secretary will promptly forward to the chairperson of the Audit Committee of the Board (the "Audit Committee") and the Office of the Chief Legal Officer of the Corporation any communication alleging legal, ethical or compliance issues by management or any other matter deemed by the Secretary to be potentially material to the Corporation.

As an initial matter, the Secretary will determine whether the communication is a proper communication for the Board. The Secretary will not forward to the Board, any Committee or any director communications of a personal nature or not related to the duties and responsibilities of the Board, including, without limitation, junk mail and mass mailings, business solicitations, routine customer service complaints, new product or service suggestions, opinion survey polls or any other communications deemed by the Secretary to be immaterial to the Corporation ("Immaterial Communications").

Separately, the Board has established a policy regarding reporting misconduct, a copy of which is available upon request from the Secretary, for the receipt, retention and treatment of complaints received by the Corporation regarding accounting, internal accounting controls or

auditing matters and the confidential, anonymous submission by associates of the Corporation of concerns regarding questionable accounting or auditing matters.

In addition, the Board, through its Nominating Committee, will consider unsolicited director nominees provided by security holders. Information regarding an unsolicited director nominee will be forwarded to the Chair of the Nominating Committee and include information as to when the information was received and any other pertinent information.

The Secretary will maintain a log and copies of all communications in accordance with the Equitable Records Retention Plan and relevant Data Retention Schedules, other than Immaterial Communications, which any director may review upon request. The Secretary will review the log periodically, but not less than annually, with the chairperson of the Audit Committee and the Office of the Chief Legal Officer of the Corporation.

Revised September 2023