

EQUITABLE HOLDINGS REPORTS FIRST QUARTER 2026 RESULTS

- **Net income of \$621 million, or \$2.14 per share**
- **Non-GAAP operating earnings¹ of \$472 million, or \$1.62 per share; Adjusting for notable items², Non-GAAP operating earnings of \$491 million, or \$1.68 per share**
- **Net inflows of \$1.3 billion in Retirement and \$2.0 billion in Wealth Management; net outflows of \$7.1 billion in Asset Management**
- **Returned \$223 million to shareholders in the first quarter and remain committed to the 60-70% payout ratio target for 2026**
- **On March 26th, announced an all-stock merger with Corebridge Financial to create a leading diversified financial institution with superior scale, distribution access and product breadth, which will accelerate our growth strategy and better position us to win with customers**

New York, NY, May 4, 2026 — Equitable Holdings, Inc. (“Equitable Holdings”, “Holdings”, or the “Company”) (NYSE: EQH) today announced financial results for the first quarter ended March 31, 2026.

“We reported solid first quarter results with Non-GAAP operating earnings per share of \$1.62, or \$1.68 excluding notable items, up 25% from the prior year quarter. Within our businesses, we continued to see healthy organic growth momentum, highlighted by \$1.3 billion of net inflows in Retirement and \$2.0 billion of advisory net inflows in Wealth Management. Looking forward, we remain confident in achieving our 2026 guidance of \$1.8 billion of cash generation and over 15% growth in earnings per share,” said Mark Pearson, President and Chief Executive Officer.

Mr. Pearson concluded, “I am incredibly excited about the announced merger with Corebridge, which will create a diversified financial services company with leading positions across retirement, life insurance, asset management, and wealth management and accelerate our growth strategy. The transaction will be immediately accretive to earnings per share and cash generation, and we project at least 10% accretion on a run-rate basis by year-end 2028. By leveraging the complementary strengths of Equitable and Corebridge, the combined company will have the scale, product breadth, and distribution platform to deliver superior value to both our customers and shareholders.”

¹ This press release includes certain Non-GAAP financial measures. More information on these measures and reconciliations to the most comparable U.S. GAAP measures can be found in the “Use of Non-GAAP Financial Measures” section of this release.

² Please refer to Exhibit 1 for a detailed reconciliation and definitions related to notable items.

Consolidated Results	First Quarter	
	2026	2025
	<i>(in millions, except per share amounts or unless otherwise noted)</i>	
Total Assets Under Management/Administration (“AUM/A”, in billions)	\$ 1,094	\$ 1,006
Net income (loss) attributable to Holdings	621	63
<i>Net income (loss) attributable to Holdings per common share</i>	2.14	0.16
Non-GAAP operating earnings	472	421
<i>Non-GAAP operating earnings per common share (“EPS”)</i>	1.62	1.30

As of March 31, 2026, total AUM/A was \$1.1 trillion, a year-over-year increase of 9%, driven by positive net flows and higher markets over the prior twelve months.

Net income (loss) attributable to Holdings for the first quarter of 2026 was \$621 million compared to \$63 million in the first quarter of 2025.

Non-GAAP operating earnings in the first quarter of 2026 were \$472 million compared to \$421 million in the first quarter of 2025. Adjusting for notable items³ of \$19 million, first quarter 2026 Non-GAAP operating earnings were \$491 million or \$1.68 per share.

As of March 31, 2026, book value per common share including accumulated other comprehensive income (“AOCI”) was \$(2.83). Book value per common share excluding AOCI was \$19.56. Both of these measures reflect the Company’s 68% ownership stake in AllianceBernstein (“AB”) at book value. Book value per common share excluding AOCI but with AB reflected at fair market value was \$34.70.

³ Please refer to Exhibit 1 for detailed reconciliation and definitions related to notable items.

Business Highlights

- **First quarter 2026 business segment highlights:**
 - Retirement reported net inflows of \$1.3 billion and first year premiums of \$6.0 billion were up 10% over the prior year.
 - Asset Management (AllianceBernstein or “AB”)⁴ reported net outflows of \$7.1 billion, primarily driven by active equities. The institutional pipeline increased to a record \$27.5 billion as of quarter end.
 - Wealth Management (“WM”) reported advisory net inflows of \$2.0 billion, with total assets under administration reaching \$131 billion.
- **Capital management program:**
 - The Company returned \$223 million to shareholders in the first quarter, including \$76 million quarterly cash dividends and \$147 million of share repurchases. The Company remains committed to its 60-70% payout ratio target for 2026.
 - The Company reported cash and liquid assets of \$1.2 billion at Holdings⁵ as of quarter end, which remains above the \$500 million minimum target. The combined NAIC RBC ratio was approximately 475% at year end, above the Company’s target of 400%.
- **Delivering shareholder value:**
 - The Company has completed the deployment of its \$20 billion capital committed to AB. This supports growth in AB’s Private Markets business, which had \$85 billion of assets under management as of quarter end.
 - During the first quarter, the Company closed on the acquisition of Stifel Independent Advisors, adding over \$9 billion of client assets.
 - On March 26th, the Company announced an agreement to combine with Corebridge Financial in an all-stock merger, creating an industry-leading Retirement, Wealth and Asset Management company. The merger is expected to close by year-end 2026, subject to a shareholder vote and regulatory approvals. The transaction is expected to be immediately accretive to earnings per share and cash generation with 10%+ accretion on a run rate basis by year-end 2028.

⁴ Refers to AllianceBernstein L.P. and AllianceBernstein Holding L.P., collectively.

⁵ Excludes c. \$195 million of cash at Holdings which is available to AllianceBernstein through its credit facility with Equitable Holdings.

Business Segment Results

Retirement

<i>(in millions, unless otherwise noted)</i>	<u>Q1 2026</u>	<u>Q1 2025</u>
Total Assets (in billions) ⁶	\$ 175.7	\$ 154.6
Segment net flows (in billions)	1.3	1.6
Operating earnings (loss)	396	380

- Assets increased by 14%, driven by market performance and net inflows over the prior twelve months.
- First year premiums of \$6.0 billion increased by 10% while net inflows of \$1.3 billion were lower than the prior year quarter.
- Operating earnings of \$396 million increased versus the prior year quarter, primarily due to higher fee-based revenue and a lower tax rate.
- Operating earnings adjusted for notable items⁷ increased from \$385 million in the prior year quarter to \$394 million. Notable items of \$(2) million in the current period reflect lower net investment income from alternatives, offset by a favorable tax credit.

Asset Management

<i>(in millions, unless otherwise noted)</i>	<u>Q1 2026</u>	<u>Q1 2025</u>
Total AUM (in billions)	\$ 838.6	\$ 784.5
Segment net flows (in billions)	(7.1)	2.4
Operating earnings (loss)	140	126

- AUM increased by 7% due to market performance over the prior twelve months.
- Net outflows were \$7.1 billion in the quarter, including net outflows of \$5.8 billion in Retail and \$1.9 billion in Institutional, partially offset by net inflows of \$0.6 billion in Private Wealth.
- Operating earnings increased from \$126 million in the prior year quarter to \$140 million, due to growth in base fees and a higher ownership percentage of AB.

⁶ Retirement assets includes account value (net of embedded derivatives), spread lending balances and reserves (excluding MRBs)

⁷ Please refer to Exhibit 1 for a detailed reconciliation and definitions related to notable items.

Wealth Management

<i>(in millions, unless otherwise noted)</i>	Q1 2026	Q1 2025
Total AUA (in billions)	\$ 131.0	\$ 102.1
Advisory net new assets (in billions)	2.0	2.0
Operating earnings (loss)	55	45

- AUA increased by 28% over the last twelve months due to market performance, net inflows and acquired assets from the Stifel transaction.
- Advisory net inflows were \$2.0 billion in the quarter, supported by an 11% year-over-year increase in advisor productivity.
- Operating earnings increased from \$45 million in the prior year quarter to \$55 million, primarily due to growth in client assets and advisory fees.

Corporate and Other (“C&O”)

The operating loss of \$119 million in the first quarter decreased from an operating loss of \$130 million in the prior year quarter. After adjusting for notable items⁸, the operating loss was \$98 million versus a loss of \$122 million in the prior year quarter.

⁸ Please refer to Exhibit 1 for a detailed reconciliation and definitions related to notable items.

Exhibit 1: Notable Items

Notable items represent the impact on results from our annual actuarial assumption review, approximate impacts attributable to significant variances from the Company's expectations, and other items that the Company believes may not be indicative of future performance. The Company chooses to highlight the impact of these items and give Non-GAAP measures less notable items to provide a better understanding of our results of operations in a given period. Certain figures may not sum due to rounding.

Impact of notable items by segment and Corporate & Other:

<i>(in millions)</i>	Three Months Ended March 31,	
	2026	2025
Non-GAAP Operating Earnings	\$ 472	\$ 421
Post-tax adjustments related to notable items:		
Retirement	(2)	5
Asset Management	—	—
Wealth Management	—	—
Corporate & Other	21	8
Non-GAAP Operating Earnings, less Notable Items	\$ 491	\$ 434

Impact of notable items by item category:

<i>(in millions)</i>	Three Months Ended March 31,	
	2026	2025
Non-GAAP Operating Earnings	\$ 472	\$ 421
Post-tax adjustments related to notable Items:		
Net investment income	32	13
Tax credit	(13)	—
Non-GAAP Operating Earnings, less Notable Items	\$ 491	\$ 434

Earnings Conference Call

Equitable Holdings will host a conference call at 9 a.m. ET on May 5, 2026 to discuss its first quarter 2026 results. The conference call webcast, along with additional earnings materials, will be accessible on the company's investor relations website at ir.equitableholdings.com. Please log on to the webcast at least 15 minutes prior to the call to download and install any necessary software.

To register for the conference call, please use the following link:

[**EQH First Quarter 2026 Earnings Call**](#)

After registering, you will receive an email confirmation including dial in details and a unique conference call code for entry. Registration is open through the live call. To ensure you are connected for the full call we suggest registering a day in advance or at minimum 10 minutes before the start of the call.

A webcast replay will be made available on the Equitable Holdings Investor Relations website at ir.equitableholdings.com.

About Equitable Holdings

Equitable Holdings, Inc. (NYSE: EQH) is a leading financial services holding company comprised of complementary and well-established businesses, Equitable, AllianceBernstein and Equitable Advisors. Equitable Holdings has \$1.1 trillion in assets under management and administration (as of 3/31/2026) and more than 5 million client relationships globally. Founded in 1859, Equitable provides retirement and protection strategies to individuals, families and small businesses. AllianceBernstein is a global investment management firm that offers diversified investment services to institutional investors, individuals and private wealth clients. Equitable Advisors, LLC (Equitable Financial Advisors in MI and TN) has approximately 4,600 duly registered and licensed financial professionals that provide financial planning, wealth management, retirement planning, protection and risk management services to clients across the country.

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Note Regarding Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as “expects,” “believes,” “anticipates,” “forecasts,” “intends,” “seeks,” “aims,” “plans,” “assumes,” “estimates,” “projects,” “should,” “would,” “could,” “may,” “will,” “shall” or variations of such words are generally part of forward-looking statements. Forward-looking statements are made based on management’s current expectations and beliefs concerning future developments and their potential effects upon Equitable Holdings, Inc. (“Holdings”) and its consolidated subsidiaries. These forward-looking statements include, but are not limited to, statements regarding projections, estimates, forecasts and other financial and performance metrics and projections of market expectations. “We,” “us” and “our” refer to Holdings and its consolidated subsidiaries, unless the context refers only to Holdings as a corporate entity. There can be no assurance that future developments affecting Holdings will be those anticipated by management. Forward-looking statements include, without limitation, all matters that are not historical facts.

These forward-looking statements are not a guarantee of future performance and involve risks and uncertainties, and there are certain important factors that could cause actual results to differ, possibly materially, from expectations or estimates reflected in such forward-looking statements, including, among others: (i) the ability to complete the Proposed Transaction on the timeframe or in the terms currently anticipated or at all, including due to a failure to obtain requisite stockholder, stock exchange, regulatory, governmental or other approvals; (ii) risks related to difficulties, inabilities or delays in integrating the parties’ businesses; (iii) the ability to realize the anticipated benefits of the Proposed Transaction, including estimated run-rate expense synergies and projected cost savings at the time, and to the extent anticipated, as well as expected, operating earnings and cash flow generation; (iv) the occurrence of any event, change or other circumstance that could give rise to the right of either or both parties to terminate the merger agreement; (v) the potential impact of the announcement or consummation of the Proposed Transaction on Equitable or Corebridge’s stock price and on their respective business, contractual and operational relationships (including with regulatory bodies, employees, suppliers, clients and competitors); (vi) risk related to business disruptions from the Proposed Transaction that may harm the business or current plans and operations of either or both parties, including diversion of management time from ongoing business operations; (vii) the risk that the Proposed Transaction and the announcement thereof could have an adverse effect on the operations; (viii) the risk that the Proposed Transaction and the announcement thereof could have an adverse effect on the ability of either or both parties to hire and retain key personnel; (ix) the parties’ ability to raise debt on favorable terms or at all; (x) the outcome of any legal proceedings that may be instituted against Equitable, Corebridge, their new parent company or their respective directors; (xi) restrictions on the conduct of Equitable and Corebridge’s respective businesses prior to the closing of the Proposed Transaction and on each of their ability to pursue alternatives to the Proposed Transaction; (xii) the possibility that the Proposed Transaction may be more expensive to complete than anticipated, including as a result of unexpected factors or events, or unforeseen or unknown liabilities; (xiii) the potential impact of a downgrade in Equitable or Corebridge’s Insurer Financial Strength ratings or credit ratings or of the new parent company of Equitable and Corebridge following completion of the Proposed Transaction; (xiv) conditions in the financial markets and economy, including the impact of geopolitical conflicts, changes in tariffs and trade barriers, the impact on the Company of a continued shutdown of the U.S. government, and related economic conditions, equity market declines and volatility, interest rate fluctuations, impacts on our goodwill and changes in liquidity and access to and cost of capital; (xv) operational factors, including reliance on the payment of dividends to Holdings by its subsidiaries, protection of confidential customer information or proprietary business information, operational failures by us or our service providers, potential strategic transactions, changes in accounting standards, and catastrophic events, such as the outbreak of pandemic diseases; (xvi) credit, counterparties and investments, including counterparty default on derivative contracts, failure of financial institutions, defaults by third parties and affiliates and economic downturns, defaults and other events adversely affecting our investments; (xvii) our reinsurance and hedging programs; (xviii) our products, structure and product distribution, including variable annuity guaranteed benefits features within certain of our products, variations in statutory capital requirements, financial strength and claims-paying

ratings, state insurance laws limiting the ability of our insurance subsidiaries to pay dividends and key product distribution relationships; (xix) estimates, assumptions and valuations, including risk management policies and procedures, potential inadequacy of reserves and experience differing from pricing expectations, amortization of deferred acquisition costs and financial models; (xx) our Asset Management segment, including fluctuations in assets under management and the industry-wide shift from actively-managed investment services to passive services; (xxi) recruitment and retention of key employees and experienced and productive financial professionals; (xxii) subjectivity of the determination of the amount of allowances and impairments taken on our investments; (xxiii) legal and regulatory risks, including federal and state legislation affecting financial institutions, insurance regulation and tax reform; (xxiv) risks related to our common stock and (xxv) general risks, including strong industry competition, information systems failing or being compromised and protecting our intellectual property.

Forward-looking statements, including any financial guidance, should be read in conjunction with the other cautionary statements, risks, uncertainties and other factors identified in Holdings' filings with the Securities and Exchange Commission. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update or revise any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events, except as otherwise may be required by law.

Forward-looking Non-GAAP Metrics

The Company has presented forward-looking statements regarding Non-GAAP operating earnings, and Non-GAAP operating earnings per share. These non-GAAP financial measures are derived by excluding certain amounts, expenses or income, from the corresponding financial measures determined in accordance with GAAP. The determination of the amounts that are excluded from these non-GAAP financial measures is a matter of management judgment and depends upon, among other factors, the nature of the underlying expense or income amounts recognized in a given period. We are unable to present a quantitative reconciliation of forward-looking adjusted operating earnings per share and payout ratio targeted to non-GAAP operating earnings to their most directly comparable forward-looking GAAP financial measures because such information is not available, and management cannot reliably predict all of the necessary components of such GAAP measures without unreasonable effort or expense. In addition, we believe such reconciliations would imply a degree of precision that would be confusing or misleading to investors. The unavailable information could have a significant impact on the Company's future financial results. These non-GAAP financial measures are preliminary estimates and are subject to risks and uncertainties, including, among others changes in connection with quarter-end and year-end adjustments. Any variations between the Company's actual results and preliminary financial data set forth above may be material.

Use of Non-GAAP Financial Measures

In addition to our results presented in accordance with U.S. GAAP, we report Non-GAAP Operating Earnings, and Non-GAAP operating common EPS, each of which is a measure that is not determined in accordance with U.S. GAAP. Management principally uses these Non-GAAP financial measures in evaluating performance because they present a clearer picture of our operating performance and they allow management to allocate resources. Similarly, management believes that the use of these Non-GAAP financial measures, together with relevant U.S. GAAP measures, provide investors with a better understanding of our results of operations and the underlying profitability drivers and trends of our business. These Non-GAAP financial measures are intended to remove from our results of operations the impact of market changes (where there is a mismatch in the valuation of assets and liabilities) as well as certain other expenses which are not part of our underlying profitability drivers or likely to re-occur in the foreseeable future, as such items fluctuate from period-to-period in a manner inconsistent with these drivers. These measures should be considered supplementary to our results that are presented in accordance with U.S. GAAP and should not be viewed as a substitute for the U.S. GAAP measures. Other companies may use similarly titled Non-GAAP financial measures that are calculated differently from the way we calculate such measures. Consequently, our Non-GAAP financial measures may not be comparable to similar measures used by other companies.

We also discuss certain operating measures, including AUM, AUA, AV, policy reserves and certain other operating measures, which management believes provide useful information about our businesses and the operational factors underlying our financial performance.

Non-GAAP Operating Earnings

Non-GAAP Operating Earnings is an after-tax Non-GAAP financial measure used to evaluate our financial performance on a consolidated basis that is determined by making certain adjustments to our consolidated after-tax net income attributable to Holdings. The most significant of such adjustments relates to our derivative positions, which protect economic value and statutory capital, and the variable annuity product MRBs. This is a large source of volatility in net income.

Non-GAAP Operating Earnings equals our consolidated after-tax net income attributable to Holdings adjusted to eliminate the impact of the following items:

- Items related to variable annuity product features, which include: (i) changes in the fair value of MRB and purchased MRB, including the related attributed fees and claims, offset by derivatives and other securities used to hedge the MRB which result in residual net income volatility as the change in fair value of certain securities is reflected in OCI and due to our statutory capital hedge program; and (ii) market adjustments to deposit asset or liability accounts arising from reinsurance agreements which do not expose the reinsurer to a reasonable possibility of a significant loss from insurance risk;
- Investment (gains) losses, which includes credit loss impairments of securities/investments, sales or disposals of securities/investments, realized capital gains/losses and valuation allowances;
- Net actuarial (gains) losses, which includes actuarial gains and losses as a result of differences between actual and expected experience on pension plan assets or projected benefit obligation during a given period related to pension, other postretirement benefit obligations, and the one-time impact of the settlement of the defined benefit obligation;
- Other adjustments, which primarily include restructuring costs related to severance and separation, lease write-offs related to non-recurring restructuring activities, net derivative gains (losses) on certain Non-GMxB derivatives, net investment income from certain items including consolidated VIE investments, seed capital mark-to-market adjustments, unrealized gain/losses and realized capital gains/losses from sales or disposals of select securities, certain legal accruals; a bespoke deal to repurchase UL policies from one entity that had invested in numerous policies purchased in the life settlement market, which disposed of the risk of additional COI litigation by that entity related to those UL policies, impact of the annual actuarial assumption updates attributable to LFPB when the majority of the impact relates to the non-core business; and
- Income tax expense (benefit) related to the above items and non-recurring tax items, which includes the effect of uncertain tax positions for a given audit period and changes to the deferred tax valuation allowance.

In the third quarter of 2025, the Company updated its net investment income (“NII”) segment reporting to better align with our GAAP segments, as well as the reporting of our spread lending programs’ income and expenses. Previously, direct and allocated segment NII were recorded based on assets tied to statutory asset tagging and net statutory liabilities for allocation. To better align with our GAAP segments, the Company changed the recording methodology for direct NII. It is now based on the book yields of assets tied to specific segments, considering general account values plus reserves, net of embedded derivatives. Indirect NII, which was previously allocated based on net statutory liabilities, is now allocated based on general account values and reserves, net of embedded derivatives. Additionally, revenues and expenses from our spread lending programs are now primarily recorded within the Retirement segment. Previously, spread lending revenues and expenses were recorded in Corporate and Other, with the excess of revenues over expenses allocated to the insurance segments based on net statutory liabilities. Prior periods have been revised to reflect these changes.

Because Non-GAAP Operating Earnings excludes the foregoing items that can be distortive or unpredictable, management believes that this measure enhances the understanding of the Company's underlying drivers of profitability and trends in our business, thereby allowing management to make decisions that will positively impact our business.

We use the prevailing corporate federal income tax rate of 21% while taking into account any non-recurring differences for events recognized differently in our financial statements and federal income tax returns as well as partnership income taxed at lower rates when reconciling Net income (loss) attributable to Holdings to Non-GAAP Operating Earnings.

The table below presents a reconciliation of Net income (loss) attributable to Holdings to Non-GAAP Operating Earnings for the three months ended March 31, 2026 and 2025:

<i>(in millions)</i>	Three Months Ended March 31,	
	2026	2025
Net income (loss) attributable to Holdings	\$ 621	\$ 63
Adjustments related to:		
Variable annuity product features (1)	(386)	211
Investment (gains) losses	29	14
Net actuarial (gains) losses related to pension and other postretirement benefit obligations	14	11
Other adjustments (2)	148	205
Income tax expense (benefit) related to above adjustments	41	(92)
Non-recurring tax items	5	9
Non-GAAP Operating Earnings	\$ 472	\$ 421

(1) As a result of the novation of certain Legacy VA policies completed during the first quarter of 2025, the Company recorded a loss of \$499 million for the three months ended March 31, 2025.

(2) Includes a loss of \$146 million and \$165 million on Non-VA derivatives for the three months ended March 31, 2026 and 2025, respectively.

Non-GAAP Operating EPS

Non-GAAP Operating Earnings per common share is calculated by dividing Non-GAAP Operating Earnings less preferred stock dividends by diluted common shares outstanding. The table below presents a reconciliation of GAAP EPS to Non-GAAP Operating EPS for the three months ended March 31, 2026 and 2025.

<i>(per share amounts)</i>	Three Months Ended March 31,	
	2026	2025
Net income (loss) attributable to Holdings	\$ 2.19	\$ 0.20
Less: Preferred stock dividend	0.05	0.04
Net Income (loss) available to common shareholders	2.14	0.16
Adjustments related to:		
Variable annuity product features (1)	(1.36)	0.68
Investment (gains) losses	0.10	0.04
Net actuarial (gains) losses related to pension and other postretirement benefit obligations	0.05	0.04
Other adjustments (2)	0.53	0.64
Income tax expense (benefit) related to above adjustments	0.14	(0.29)
Non-recurring tax items	0.02	0.03
Non-GAAP Operating Earnings	\$ 1.62	\$ 1.30

(1) As a result of the novation of certain Legacy VA policies completed during the first quarter, the Company recorded a loss of \$1.60 for the three months ended March 31, 2025.

(2) Includes a loss of \$0.51 and \$0.53 on Non-VA derivatives for the three months ended March 31, 2026 and 2025, respectively.

Book Value per common share, excluding AOCI

We use the term “book value” to refer to total equity attributable to Holdings’ common shareholders. Book Value per common share, excluding AOCI, is our total equity attributable to Holdings, excluding AOCI and preferred stock, divided by ending common shares outstanding.

	March 31, 2026	December 31, 2025
Book value per common share	\$ (2.83)	\$ (4.03)
Per share impact of AOCI	22.39	22.17
Book Value per common share, excluding AOCI	\$ 19.56	\$ 18.14

Other Operating Measures

We also use certain operating measures which management believes provide useful information about our businesses and the operational factors underlying our financial performance.

Account Value (“AV”)

Account value generally equals the aggregate policy account value of our retirement products.

Assets Under Management (“AUM”)

AUM means investment assets that are managed by one of our subsidiaries and includes: (i) assets managed by AB, (ii) the assets in our general account investment portfolio and (iii) the separate account assets of our Retirement and Life businesses. Total AUM reflects exclusions between segments to avoid double counting.

Assets Under Management (“AUA”)

AUA means advisory and brokerage investment assets included in the Company’s Wealth Management segment.

Segment net flows

Net change in segment customer account balances in a period including, but not limited to, gross premiums, surrenders, withdrawals and benefits. It excludes investment performance, interest credited to customer accounts and policy charges.

Consolidated Statements of Income (Loss) (Unaudited)

	Three Months Ended March 31,	
	2026	2025
	(in millions)	
REVENUES		
Policy charges and fee income	\$ 429	\$ 636
Premiums	240	304
Net derivative gains (losses)	580	799
Net investment income (loss)	1,284	1,248
Investment gains (losses), net:		
Credit and intent to sell losses on available-for-sale debt securities and loans	7	—
Other investment gains (losses), net	(36)	(14)
Total investment gains (losses), net	(29)	(14)
Investment management and service fees	1,327	1,285
Other income	399	318
Total revenues	4,230	4,576
BENEFITS AND OTHER DEDUCTIONS		
Policyholders' benefits	385	759
Remeasurement of liability for future policy benefits	9	(2)
Change in market risk benefits and purchased market risk benefits	325	672
Interest credited to policyholders' account balances	770	678
Compensation and benefits	625	601
Commissions and distribution-related payments	556	501
Interest expense	62	55
Amortization of deferred policy acquisition costs	209	188
Other operating costs and expenses	402	950
Total benefits and other deductions	3,343	4,402
Income (loss) from continuing operations, before income taxes	887	174
Income tax (expense) benefit	(156)	(24)
Net income (loss)	731	150
Less: Net income (loss) attributable to the noncontrolling interest	110	87
Net income (loss) attributable to Holdings	621	63
Less: Preferred stock dividends	14	14
Net income (loss) available to Holdings' common shareholders	\$ 607	\$ 49

Earnings Per Common Share

	Three Months Ended March 31,	
	2026	2025
	(in millions)	
Earnings per common share		
Basic	\$ 2.16	\$ 0.16
Diluted	\$ 2.14	\$ 0.16
Weighted average shares		
Weighted average common stock outstanding for basic earnings per common share	281.3	307.8
Weighted average common stock outstanding for diluted earnings per common share	283.8	311.9

Results of Operations by Segment

	Three Months Ended March 31,	
	2026	2025
	(in millions)	
Operating earnings (loss) by segment:		
Retirement	\$ 396	\$ 380
Asset Management	140	126
Wealth Management	55	45
Corporate and Other	(119)	(130)
Non-GAAP Operating Earnings	\$ 472	\$ 421

Select Balance Sheet Statistics

	March 31, 2026	December 31, 2025
	(in millions)	
ASSETS		
Total investments and cash and cash equivalents	\$ 131,583	\$ 133,466
Separate Accounts assets	130,470	136,544
Total assets	\$ 310,382	\$ 317,990
LIABILITIES		
Long-term debt	\$ 3,837	\$ 3,835
Future policy benefits and other policyholders' liabilities	17,441	17,660
Policyholders' account balances	132,662	133,433
Total liabilities	\$ 308,132	\$ 316,202
EQUITY		
Preferred stock	\$ 1,068	\$ 1,068
Accumulated other comprehensive income (loss)	(6,300)	(6,280)
Total equity attributable to Holdings	273	(74)
Total equity attributable to Holdings' common shareholders (ex. AOCI)	5,505	5,138

Assets Under Management (Unaudited)

	March 31, 2026	December 31, 2025
	(in billions)	
<u>Assets Under Management</u>		
AB AUM	\$ 838.6	\$ 866.9
Exclusion for General Account and other Affiliated Accounts	(88.8)	(87.3)
Exclusion for Separate Accounts	(48.8)	(51.0)
AB third party	\$ 701.0	\$ 728.6
Total Company AUM		
AB third party	\$ 701.0	\$ 728.6
General Account and other Affiliated Accounts (1) (3) (4) (5)	131.6	133.5
Separate Accounts (2) (3) (4) (5)	130.5	136.5
Total AUM	\$ 963.1	\$ 998.6

(1) "General Account and other Affiliated Accounts" refers to assets held in the general accounts of our insurance companies and other assets on which we bear the investment risk.

(2) "Separate Accounts" refers to the separate account investment assets of our insurance subsidiaries excluding any assets on which we bear the investment risk.

(3) As of March 31, 2026 and December 31, 2025, Separate Accounts AUM is inclusive of \$7.6 billion and \$8.2 billion & General Account AUM is inclusive of \$27 million and \$28 million, respectively, ceded to Venerable.

(4) As of March 31, 2026 and December 31, 2025, Separate Accounts AUM is inclusive of \$6.8 billion and \$7.2 billion & General Account AUM is inclusive of \$2.9 billion and \$3.0 billion, respectively, ceded to Global Atlantic.

(5) Includes Advisory, Brokerage and Direct assets included in our Wealth Management segment.

As of March 31, 2026 and December 31, 2025, Separate Accounts AUM is inclusive of \$14.5 billion and \$15.1 billion & General Account AUM is inclusive of \$9.3 billion and \$9.3 billion, respectively, ceded to RGA.