

2020 Annual Meeting of Stockholders

Date: Thursday, May 21, 2020

Time: 8:00 a.m. EDT

Virtual Meeting Location: www.virtualshareholdermeeting.com/BLK2020

Your vote is important. Please vote as soon as possible even if you plan to attend the virtual 2020 Annual Meeting. The Notice of Internet Availability of Proxy Materials and the 2020 Proxy Statement contain instructions on how you can vote your shares over the internet, by telephone or by mail.

Attending the 2020 Annual Meeting: To attend the 2020 Annual Meeting, visit www.virtualshareholdermeeting.com/BLK2020. You will need to provide the control number in the box marked by the arrow → found on your proxy card, voting instruction form or Notice of Internet Availability of Proxy Materials.

Technology Support for the 2020 Annual Meeting: If you have difficulty accessing the 2020 Annual Meeting, please call 1-800-586-1548 (U.S.) or 1-303-562-9288 (international) on the day of the meeting. Technicians will be available to assist you.

Submitting Questions

- **Before the Annual Meeting:** You may submit a question in advance of the meeting at www.proxyvote.com. You will need to provide the control number in the box marked by the arrow → found on your proxy card, voting instruction form or Notice of Internet Availability of Proxy Materials. When submitting a question or comment, please include your name, your status as a shareholder or proxy holder and your organization (if applicable), along with the text of your question.
- **During the Annual Meeting:** You may submit a question during the Annual Meeting through the virtual meeting website: www.virtualshareholdermeeting.com/BLK2020. When submitting a question or comment, please include your name, your status as a shareholder or proxy holder and your organization (if applicable), along with the text of your question.

Proxy Materials

BlackRock, Inc. [2020 Proxy Statement](#)

BlackRock, Inc. [2019 Annual Report](#)

For questions, please contact Investor Relations at (212) 810-5300 or via email at invrel@blackrock.com.