

An aerial photograph of Detroit, Michigan, showing the city skyline in the background with several prominent skyscrapers. In the foreground, a white lighthouse stands on a small island in the water. To the right, a marina is filled with numerous white boats. The sky is clear and blue, and the water reflects the surrounding buildings and trees.

DTE ENERGY
BUSINESS UPDATE

JULY 8, 2021

DTE

Safe harbor statement

The information contained herein is as of the date of this document. DTE Energy expressly disclaims any current intention to update any forward-looking statements contained in this document as a result of new information or future events or developments. Words such as “anticipate,” “believe,” “expect,” “may,” “could,” “would,” “projected,” “aspiration,” “plans” and “goals” signify forward-looking statements. Forward-looking statements are not guarantees of future results and conditions but rather are subject to various assumptions, risks and uncertainties. This document contains forward-looking statements about DTE Energy’s financial results and estimates of future prospects, and actual results may differ materially. Many factors impact forward-looking statements including, but not limited to, the following: risks related to the spin-off of DT Midstream, including that providing DT Midstream with the transition services previously negotiated could disrupt or adversely affect our business, results of operations and financial condition; the duration and impact of the COVID-19 pandemic on DTE Energy and customers, impact of regulation by the EPA, the EGLE, the FERC, the MPSC, the NRC, and for DTE Energy, the CFTC and CARB, as well as other applicable governmental proceedings and regulations, including any associated impact on rate structures; the amount and timing of cost recovery allowed as a result of regulatory proceedings, related appeals, or new legislation, including legislative amendments and retail access programs; economic conditions and population changes in our geographic area resulting in changes in demand, customer conservation, and thefts of electricity and, for DTE Energy, natural gas; the operational failure of electric or gas distribution systems or infrastructure; impact of volatility in prices in the international steel markets on DTE Energy’s power and industrial projects operations; the risk of a major safety incident; environmental issues, laws, regulations, and the increasing costs of remediation and compliance, including actual and potential new federal and state requirements; the cost of protecting assets against, or damage due to, cyber incidents and terrorism; health, safety, financial, environmental, and regulatory risks associated with ownership and operation of nuclear facilities; volatility in commodity markets, deviations in weather, and related risks impacting the results of DTE Energy’s energy trading operations; changes in the cost and availability of coal and other raw materials, purchased power, and natural gas; advances in technology that produce power, store power or reduce power consumption; changes in the financial condition of significant customers and strategic partners; the potential for losses on investments, including nuclear decommissioning and benefit plan assets and the related increases in future expense and contributions; access to capital markets and the results of other financing efforts which can be affected by credit agency ratings; instability in capital markets which could impact availability of short and long-term financing; the timing and extent of changes in interest rates; the level of borrowings; the potential for increased costs or delays in completion of significant capital projects; changes in, and application of, federal, state, and local tax laws and their interpretations, including the Internal Revenue Code, regulations, rulings, court proceedings, and audits; the effects of weather and other natural phenomena on operations and sales to customers, and purchases from suppliers; unplanned outages; employee relations and the impact of collective bargaining agreements; the availability, cost, coverage, and terms of insurance and stability of insurance providers; cost reduction efforts and the maximization of plant and distribution system performance; the effects of competition; changes in and application of accounting standards and financial reporting regulations; changes in federal or state laws and their interpretation with respect to regulation, energy policy, and other business issues; contract disputes, binding arbitration, litigation, and related appeals; and the risks discussed in DTE Energy’s public filings with the Securities and Exchange Commission. New factors emerge from time to time. We cannot predict what factors may arise or how such factors may cause results to differ materially from those contained in any forward-looking statement. Any forward-looking statements speak only as of the date on which such statements are made. We undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made or to reflect the occurrence of unanticipated events. This document should also be read in conjunction with the Forward-Looking Statements section of the joint DTE Energy and DTE Electric 2020 Form 10-K and 2021 Form 10-Q (which sections are incorporated by reference herein), and in conjunction with other SEC reports filed by DTE Energy and DTE Electric.

Focusing on our employees, customers and communities while delivering for investors



Employees

- Recognized as a Gallup Great Workplace for the ninth consecutive year
- Building on our diversity, equity and inclusion focus with acceleration of commitment to build a better workplace



Customers

- Received MPSC order approving strategy which will further postpone the filing of an electric rate case until October, maintaining steady base rates through 2021
- Ranked in top quartile at both utilities for residential satisfaction by J.D. Power



Community

- Contributed to Habitat for Humanity effort to weather-proof low-income homes
- Supported Detroit small businesses with grant to help navigate beyond the pandemic



Investors

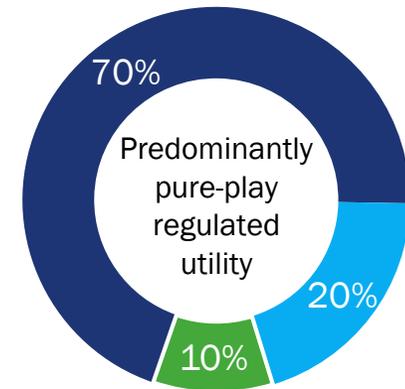
- Strong start to 2021; on track to deliver 7% operating EPS¹ growth from 2020 original guidance midpoint
- DTE Energy positioned as a predominantly pure-play, best-in-class utility with 5% - 7% long-term operating EPS growth from 2020 original guidance base



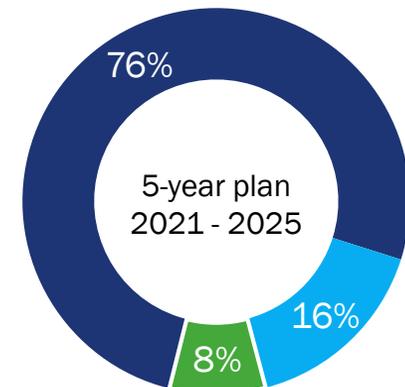
DTE Energy benefits from being a predominantly pure-play regulated utility

Enhanced strategic focus	<ul style="list-style-type: none"> ✓ Premier, predominantly pure-play regulated electric and natural gas utility
Investments in growth opportunities	<ul style="list-style-type: none"> ✓ Substantially growing rate base with \$17 billion of utility growth capital investment, a 13% increase over prior plan ✓ Aligned with aggressive ESG targets, net zero greenhouse gas emissions by 2050
Distinguished growth profiles	<ul style="list-style-type: none"> ✓ 5% - 7% operating EPS¹ growth target from 2020 original guidance midpoint <ul style="list-style-type: none"> – Targeting average annual operating earnings growth of 7% - 8% at DTE Electric and 9% at DTE Gas from 2020 original guidance midpoint
Improved investor alignment	<ul style="list-style-type: none"> ✓ Attracts shareholders desiring predictable, low-risk growth associated with regulated utilities
Seasoned management team	<ul style="list-style-type: none"> ✓ Track record of providing clean, safe, reliable and affordable energy to our customers and being a force for growth in the communities where we live and serve
Competitive dividends	<ul style="list-style-type: none"> ✓ Targeting dividend growth and payout ratio consistent with pure-play utility peers

Operating earnings



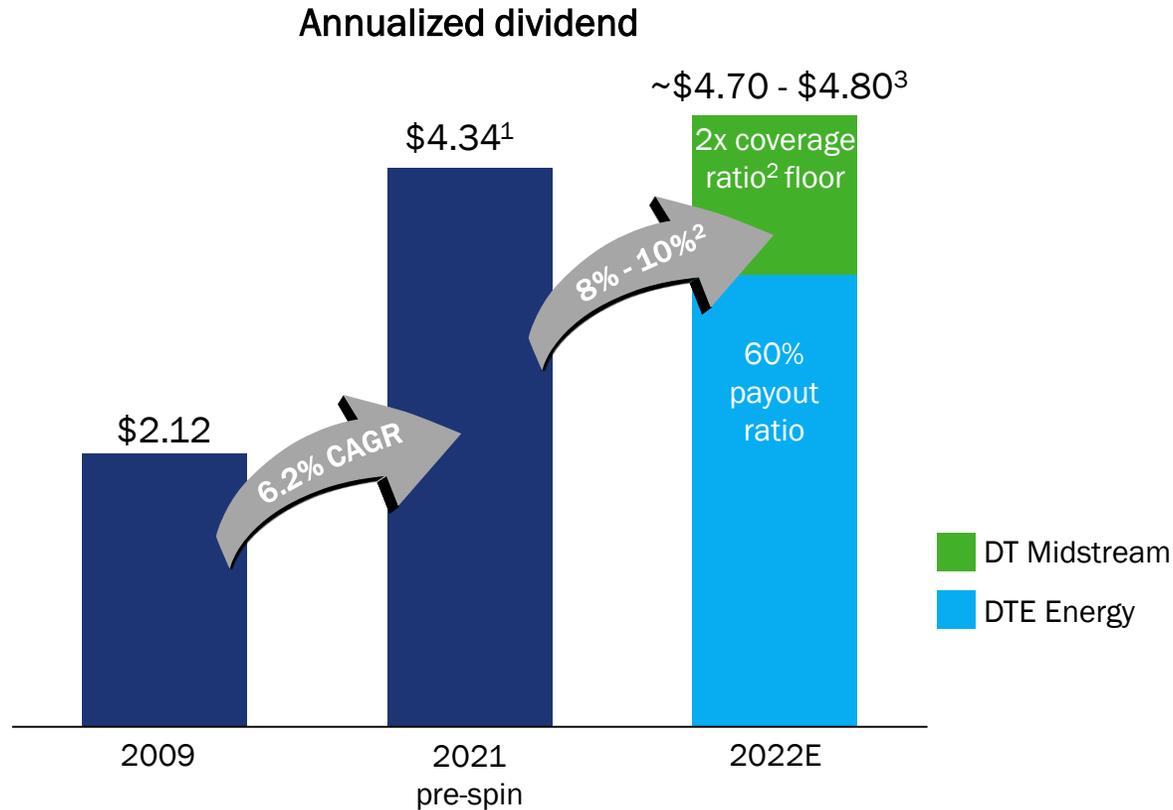
Capital investment



■ Electric utility
 ■ Gas utility
 ■ Non-utility

Spin generates a combined dividend that is expected to be higher than DTE's pre-transaction dividend

(\$ per share)

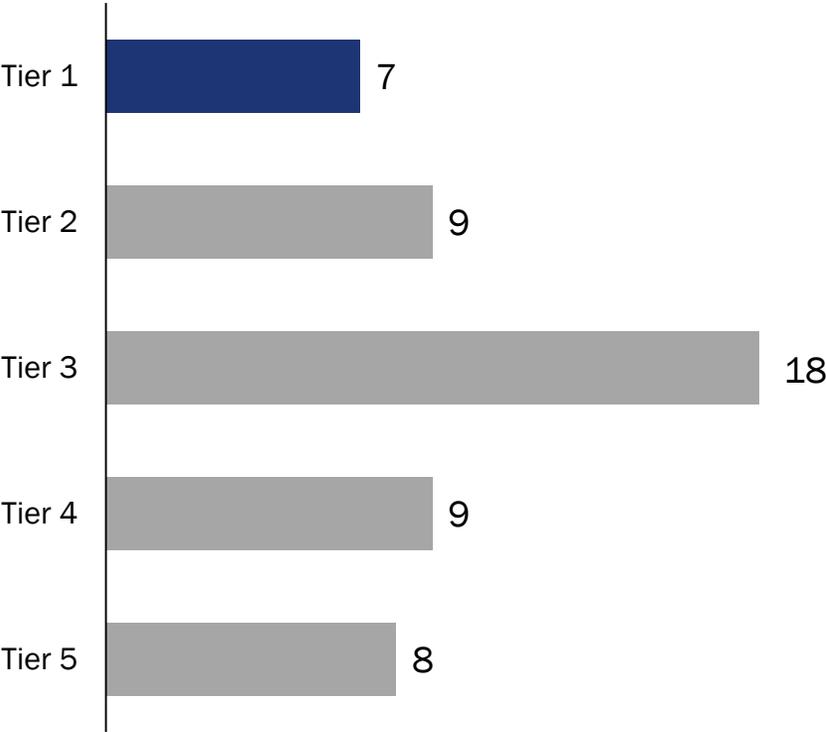


- Increased annualized dividend per share every year since 2010
- Spin generates a combined dividend that is expected to be higher than DTE's forecasted, pre-transaction dividend
 - Expect 8% - 10% post-spin dividend increase from 2021 to 2022 versus planned 6% pre-spin
 - DTE will target a payout ratio of 60%, consistent with best-performing pure-play utilities, equivalent to a 2021 annualized dividend of \$3.30²
 - DTM plans to establish a growing dividend, targeting a 2x dividend coverage ratio² floor that is competitive with midstream peers

More than 100 consecutive years of dividend payments

Two high-quality utilities operating in a constructive regulatory environment

Ranking of U.S. regulatory jurisdictions¹
(Michigan in tier 1)



Michigan Public Service Commission



Dan Scripps
Chair



Katherine Peretick
Commissioner



Tremaine Phillips
Commissioner

2021 - 2025 MPSC key objectives

- ✓ Empower customers to make informed utility choices
- ✓ Assure safe, secure and reliable utility services and infrastructure
- ✓ Assure accessible and affordable utility services through regulatory oversight
- ✓ Cultivate open and diverse communication and education

10-month rate cases supported by legislation; recovery mechanisms for renewables and gas infrastructure; 5-year distribution planning

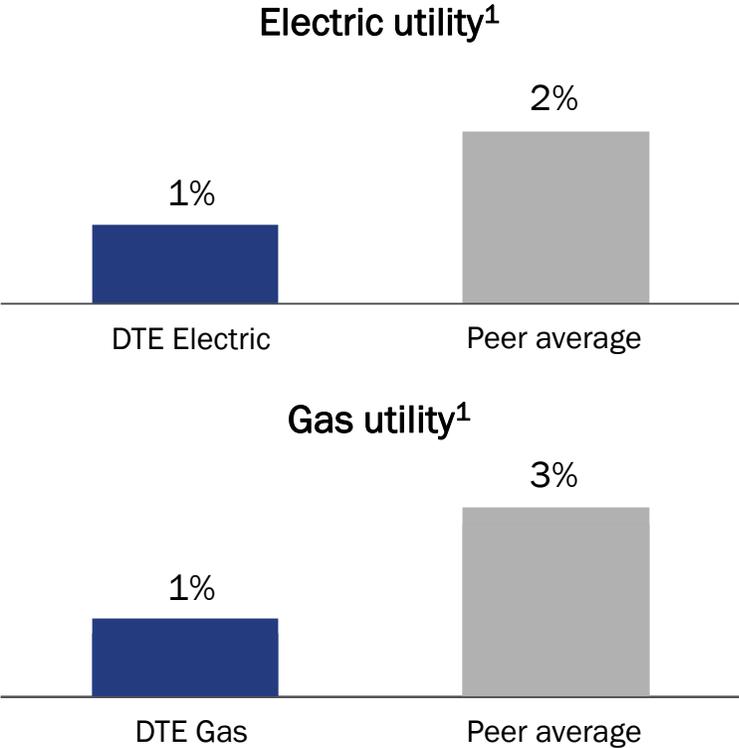
1. UBS, December 2020 (50 states and Washington, D.C.)

Distinctive continuous improvement culture drives strong track record of cost management vs. peer average

All 10,000+ employees engaged in CI to surface and solve problems

- Controlling costs while improving the customer experience and targeting rate increases below 3%
 - Productivity enhancements
 - Technology innovations
 - Automation
 - Infrastructure replacements
 - Transition to cleaner energy
- Lowered average electric industrial customer rate 11% since 2012

Average annual percentage change in O&M costs 2008 - 2019



1. Source: SNL Financial, FERC Form 1 and FERC Form 2; excluding electric fuel and purchase power and gas production expense

DTE Electric progressing on key initiatives; accelerating distribution and generation investments

Advancing our clean energy investments and plan to accelerate the modernization of our electric grid

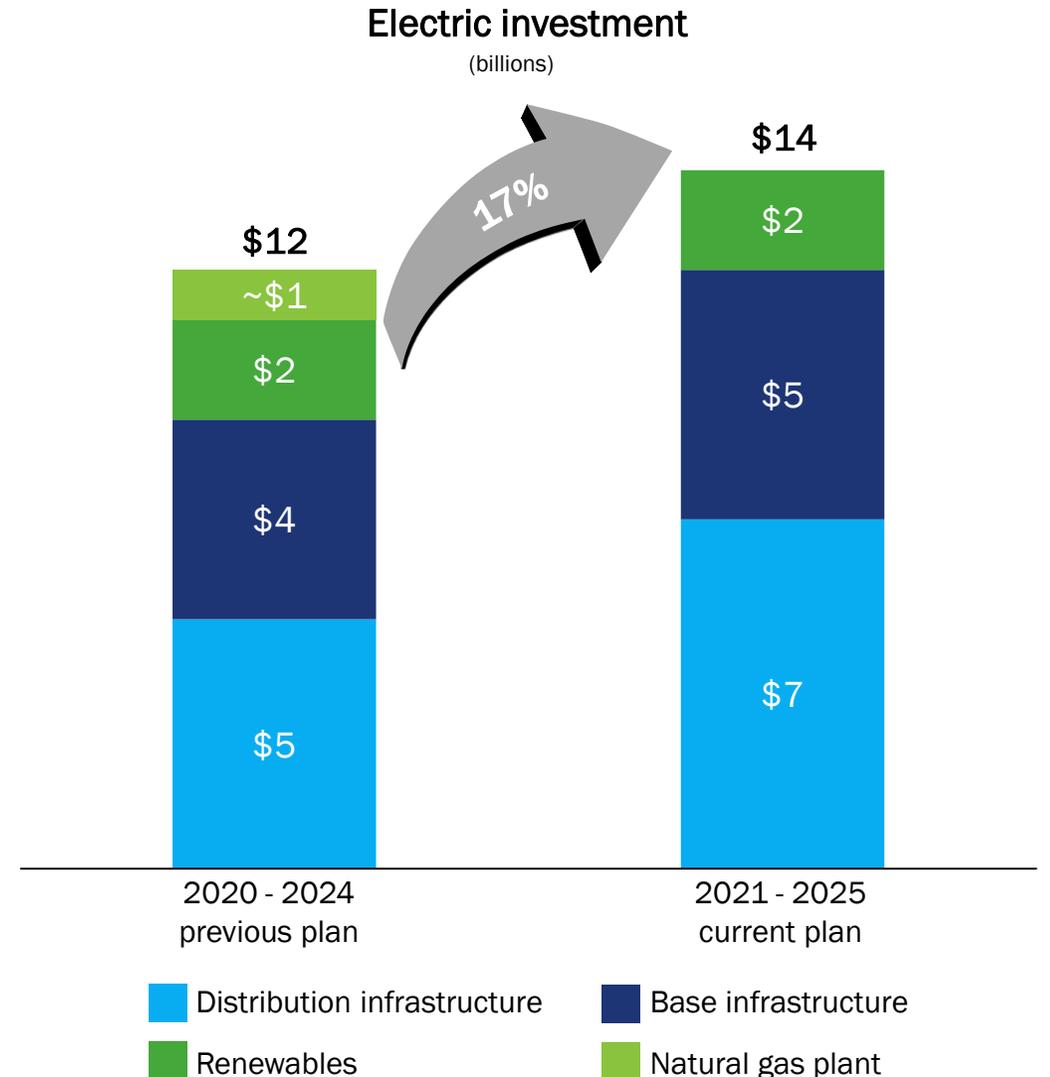
- Progressing toward net zero carbon emissions target by 2050
- Accelerating voluntary renewables program, one of the largest in the industry
- Announced commitment to build extensive electric vehicle charging network

Created regulatory certainty

- Delayed rate case filing with innovative plan to keep customer base rates unchanged through 2021
- Received approval to provide a one-time voluntary refund to further delay customer rate increases

Targeting 7% - 8% long-term operating earnings¹ growth from 2020 original guidance midpoint

- Investing in generation and distribution for clean and reliable energy
- Upgrading substations for load growth and to address aging infrastructure

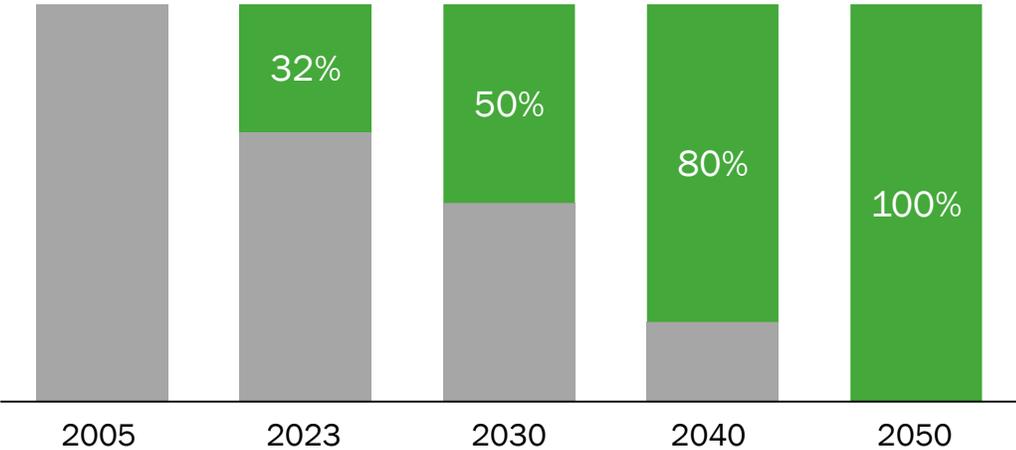


MIGreenPower offers DTE Electric customers simple and affordable renewable energy solutions supporting wind and solar projects

DTE Electric - MIGreenPower

- Program initiation: February 2017
- 33,000 customers
- Over 900 MW subscribed
- Average net cost to residential customer
 - Wind & solar program: 3.1 cents/kWh
 - Wind program: 2.2 cents/kWh
- An average business customer using 1,000 kWh/month can attribute 100% of their energy use to renewable wind resources for ~\$19/month

DTE Electric carbon emissions reductions



DTE Gas progressing on key initiatives; replacing aging infrastructure to reduce greenhouse gas emissions

Advancing our clean energy investments and upgrading and replacing aging infrastructure

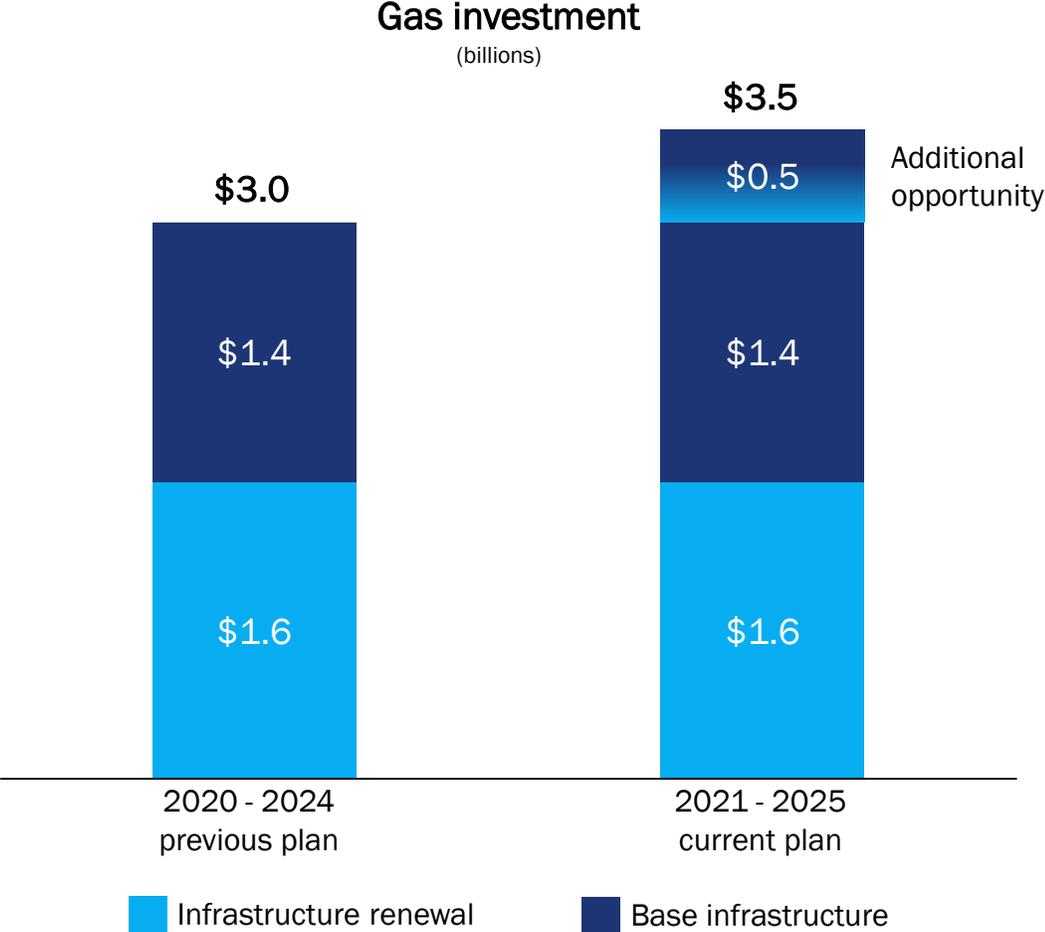
- Targeting net zero greenhouse gas emissions by 2050
- Announced CleanVision Natural Gas Balance, the nation’s first program to include both carbon offsets and renewable natural gas; executed agreement to secure forestry carbon offsets
- Progressing on major transmission renewal project
- Continuing main renewal upgrades and operational improvements; completed 206 main renewal miles in 2020

Created regulatory certainty

- Rate case settlement in August 2020 supports investment plans

Targeting 9% long-term operating earnings¹ growth from 2020 original guidance midpoint

- Investing in main renewal, pipeline and transmission integrity and technology innovation

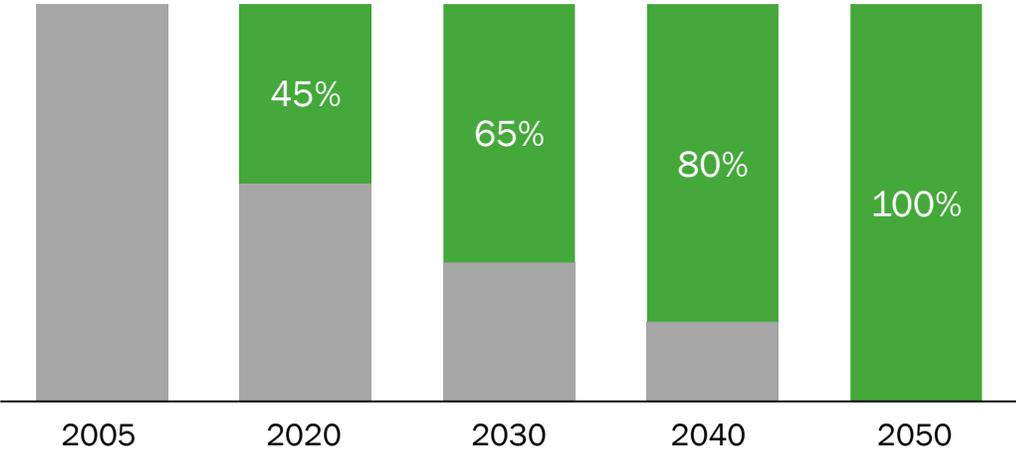


CleanVision Natural Gas Balance helps reduce the carbon emissions footprint of DTE Gas customers through carbon offsets and RNG

DTE Gas – Natural Gas Balance

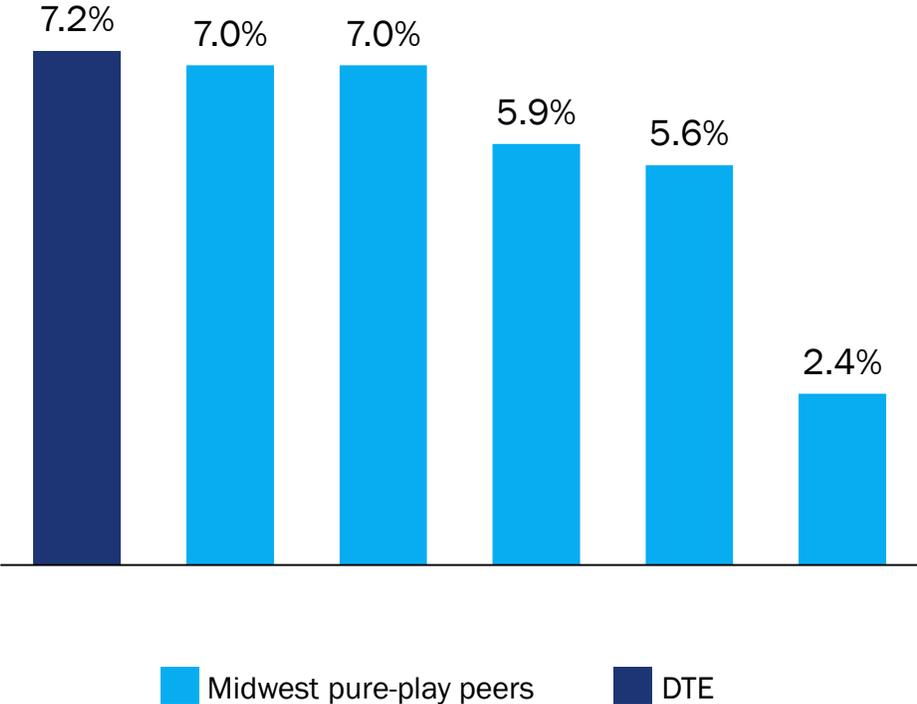
- Program initiation: January 2021
- Customers: 2,800+
- RNG will be sourced by transforming landfill emissions and wastewater treatment plant by-products into usable gas
- Carbon offset program is focused on protecting Michigan forests that naturally absorb greenhouse gases
- Offers customers a way to affordably offset 25% to 100% of greenhouse gas emissions from an average home’s natural gas use
- Partnered with Bluesource, the nation’s largest carbon offset developer, on the Greenleaf Improved Forest Management project in Michigan’s Upper Peninsula to protect and preserve forests

DTE Gas greenhouse gas emissions reductions

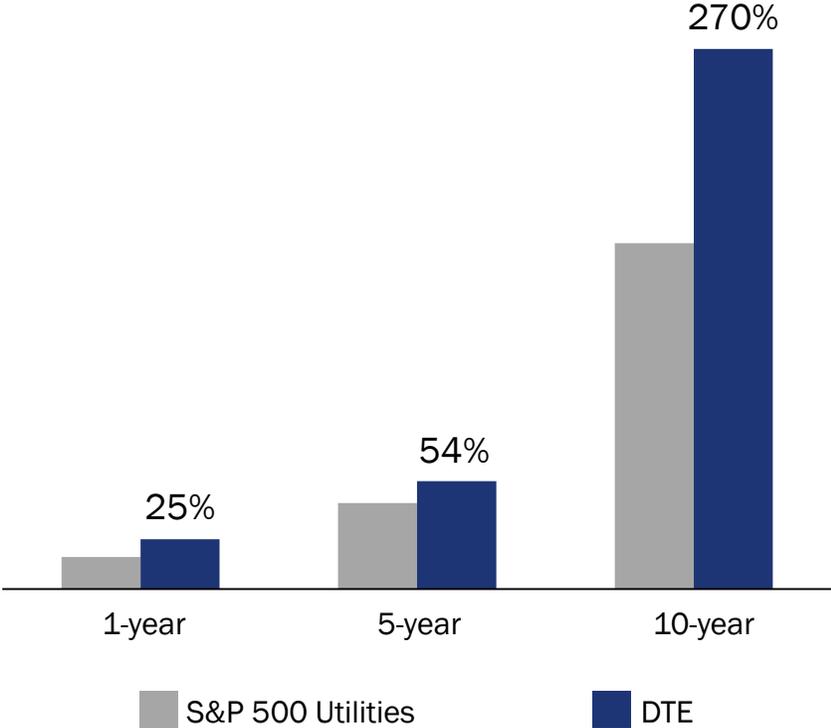


Delivering premium results through disciplined planning and management

2010 - 2020 operating EPS¹ CAGR highest among Midwest pure-play utility peers



Total shareholder return² well above industry average



1. Reconciliation of operating earnings (non-GAAP) to reported earnings included in the appendix
 2. Bloomberg as of 6/30/2021

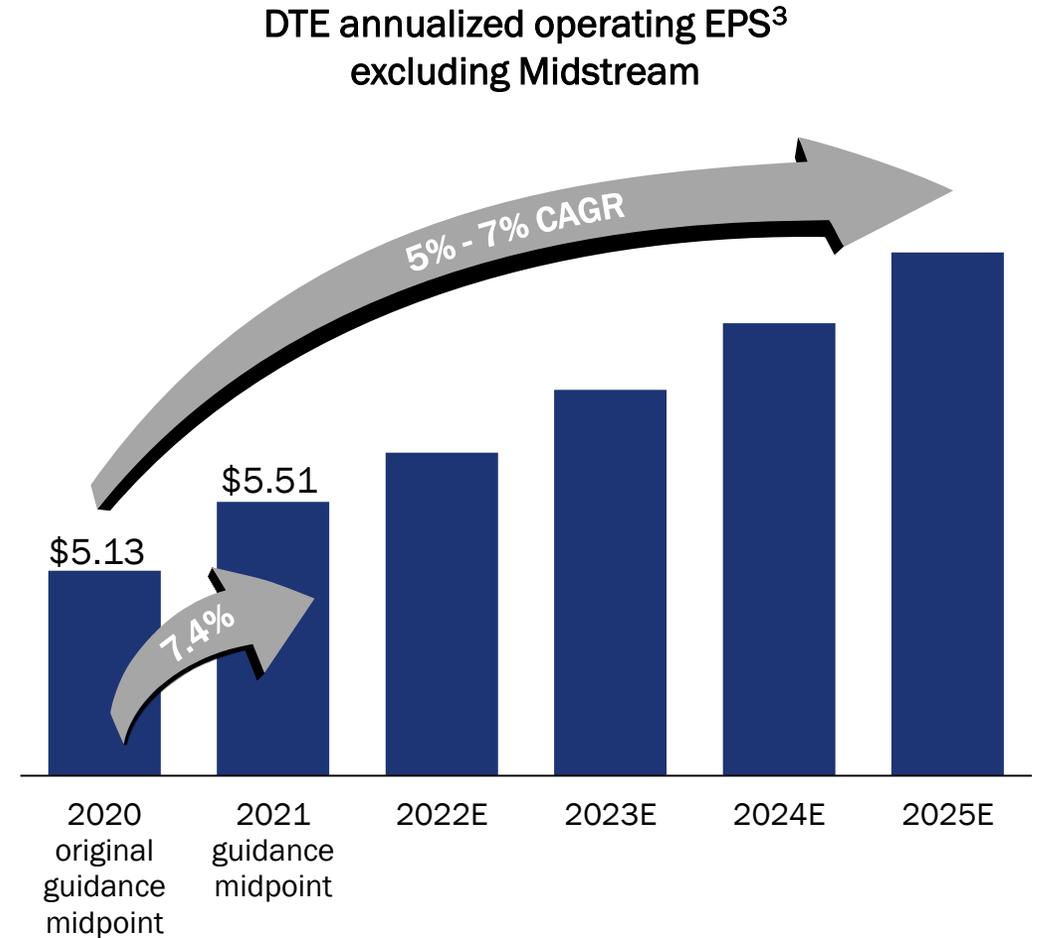
Maintaining long-term operating EPS¹ growth of 5% - 7%

(millions, except EPS)

- 7.4% operating EPS growth from 2020 original guidance midpoint to 2021 guidance midpoint
- Continuing 5% - 7% long-term operating EPS growth through significant milestones
 - Generating 90% of future operating earnings from regulated utilities
 - Delivering higher than targeted 5-year average utility operating earnings growth in early years of plan
 - Converting \$1.3 billion of mandatory equity in 2022
 - Sunsetting REF business after 2021

2021 DTE guidance – continuing operations²

DTE Electric	\$826 - \$840
DTE Gas	202 - 212
Power & Industrial Projects	147 - 163
Energy Trading	15 - 25
Corporate & Other	(148) - (138)
DTE Energy	\$1,042 - \$1,102
Operating EPS	\$5.36 - \$5.66



VISIT US:

[DTE INVESTOR RELATIONS](#)

[2020 ESG REPORT](#)

[2019 - 2020 CORPORATE
CITIZENSHIP HIGHLIGHTS](#)

DTE

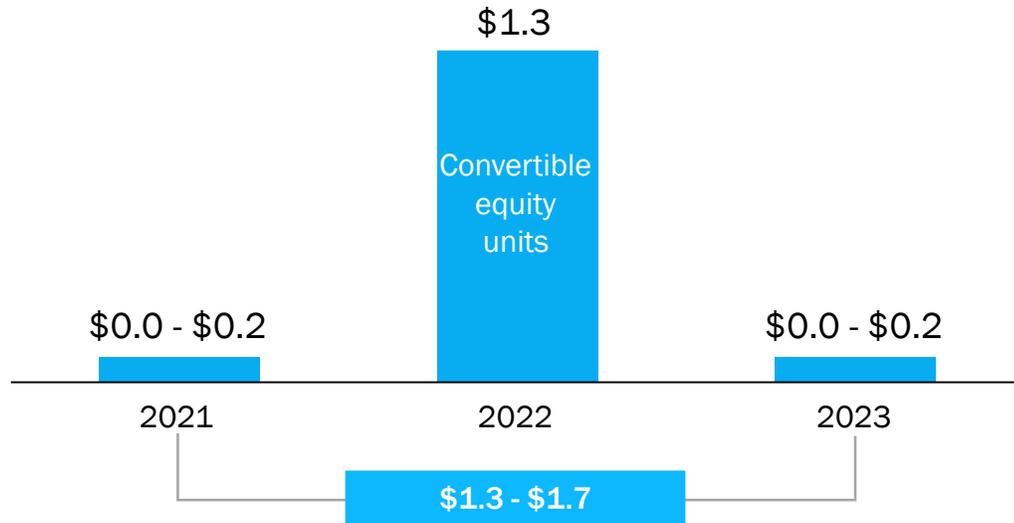


Appendix

Maintaining strong cash flow, balance sheet and credit profile

(billions)

Planned equity issuances 2021 - 2023



Strong cash flows have reduced equity needs in plan; targeting low end of planned equity issuances in 2021

- Issued \$1 billion in green bonds in 2021; \$2 billion issued in total in the past four years
- Strong investment-grade credit rating
 - Spin transaction is credit enhancing allowing FFO¹ / Debt² target to be lowered from 18% to ~16%
- Significant debt paydown with proceeds from DTM debt raise
 - Retiring ~\$2.6 billion of long-term parent debt

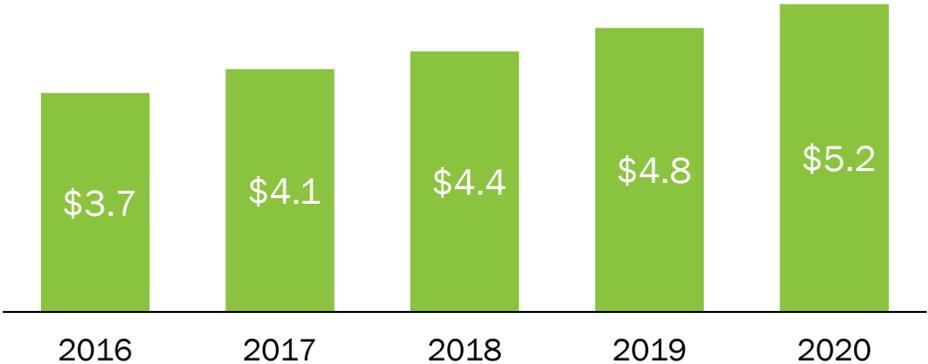
Credit ratings	S&P	Moody's	Fitch
DTE Energy (unsecured)	BBB	Baa2	BBB
DTE Electric (secured)	A	Aa3	A+
DTE Gas (secured)	A	A1	A

Utilities have provided solid rate base growth while achieving authorized returns

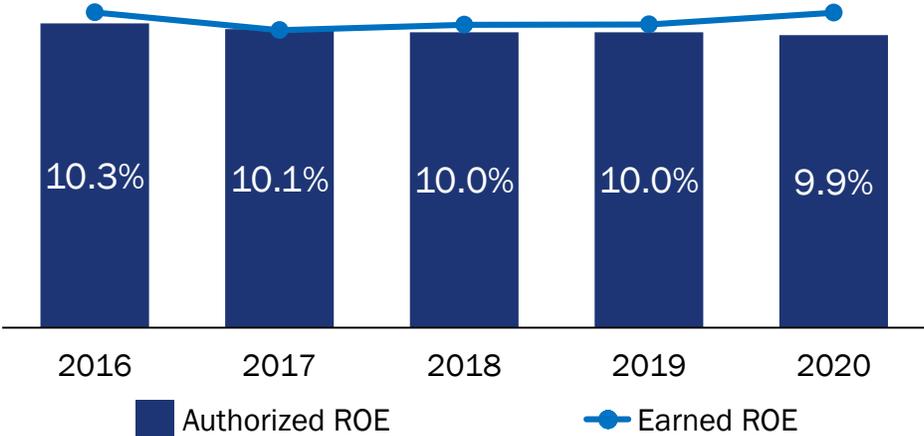
DTE Electric rate base
(billions)



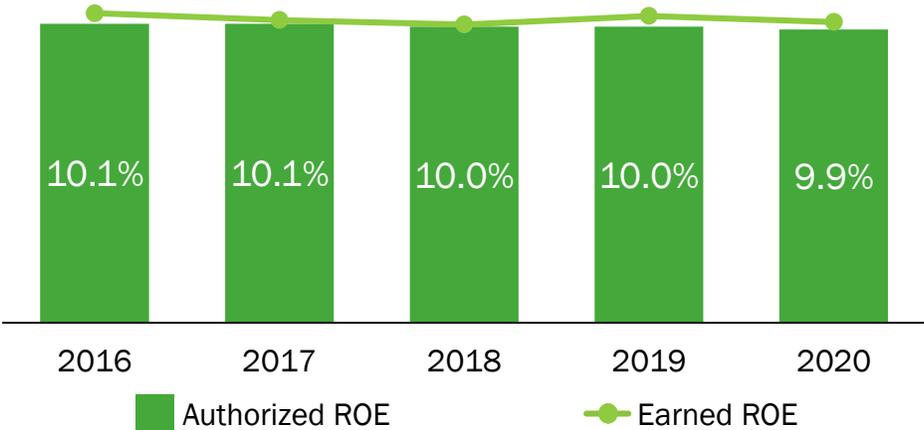
DTE Gas rate base
(billions)



DTE Electric ROE



DTE Gas ROE



DTE Electric and DTE Gas regulatory update

DTE Electric

- General rate case final order (U-20561)
 - Effective: May 15, 2020
 - Rate recovery: \$188 million
 - ROE: 9.9%
 - Capital structure: 50% equity, 50% debt
 - Rate base: \$17.9 billion
- Renewable energy plan (U-18232)
 - Received order: July 2020
 - 350 MW of additional renewable energy by 2022 (225 MW of wind and 125 MW of solar)
- Alternative rate case strategy (U-20835)
 - Received order: April 2021
 - Delays rate case filing to October 2021 or later
- Voluntary renewable plan (U-20713)
 - Received order: June 2021
 - Additional 420 MW in 2022; additional 380 MW from 2023 – 2025
 - Program offerings to provide low-income customers greater access to renewable energy
- Innovative, one-time customer refund regulatory liability (U-20921)
 - Received order: December 2020
 - \$30 million voluntary refund
- Securitization filing (U-21015)
 - Received order: June 2021
 - \$73.2 million for River Rouge retirement and \$156.9 million for vegetation management program

DTE Gas

- General rate case filed February 2021 (U-20940)
 - Effective: January 1, 2022
 - Rate recovery: \$195 million
 - ROE: 10.25%
 - Capital structure: 52% equity, 48% debt
 - Rate base: \$5.6 billion
- Voluntary emissions offset plan (U-20839)
 - Received order: October 2020
 - Comprised of a combination of both carbon offsets and Renewable Natural Gas (RNG)
 - 95% of planned emissions reduction is carbon emissions
 - 5% of planned emissions reduction is RNG

Environmental, social and governance efforts are key priorities; aspiring to be the best in the industry

Environmental

Transitioning towards net zero greenhouse gas emissions

Delivering clean and reliable energy to customers

Protecting our natural resources

Social

Focusing on the diversity, safety, well-being and success of our employees

Committing to a strong culture provides a solid framework for success

Revitalizing neighborhoods and investing in communities

World-class volunteerism

Governance

Focusing on the oversight of environmental sustainability, social and governance

Ensuring board diversity

Providing incentive plans tied to safety and customer satisfaction targets



Award-winning commitment to being a top ESG employer in the country



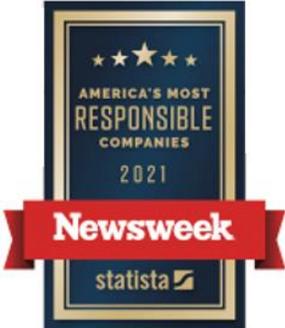
Superior corporate citizenship and community involvement



Ambassadors Championing Excellence Award for commitment to supporting minority businesses



Veteran friendly employer



America's Most Responsible Companies 2021



Gallup Great Workplace Award 9 consecutive years



Inclusion of women-owned businesses in their supply chains



Overall excellence in diversity

Environmental sustainability is critical to the creation of long-term shareholder value

Driving collaboration in the fight against climate change

- Leading by example with aggressive goal to achieve net zero carbon emissions by 2050
- Active participant in coalitions that advocate for strong environmental public policies
- Key participant in Governor Whitmer's initiative to develop and implement pathways to meet the state of Michigan's economy-wide climate goals
- Leading EEI's strategic plan for effective federal climate policy

Protecting our natural resources and promoting environmental sustainability through stewardship and conservation

- Targeting a 25% reduction of energy, water and waste at our facilities by 2022 compared to 2016 levels
- Providing habitats for hundreds of species of birds, mammals, fish and insects in our service territory
- Over 35 sites certified under the Wildlife Habitat Council
- Received Corporate Conservation Leadership award from the Wildlife Habitat Council for leadership in wildlife management
- Corporate-wide certification to the ISO14001 Standard for Environmental Management Systems



Continuing the journey to provide clean and reliable energy to customers

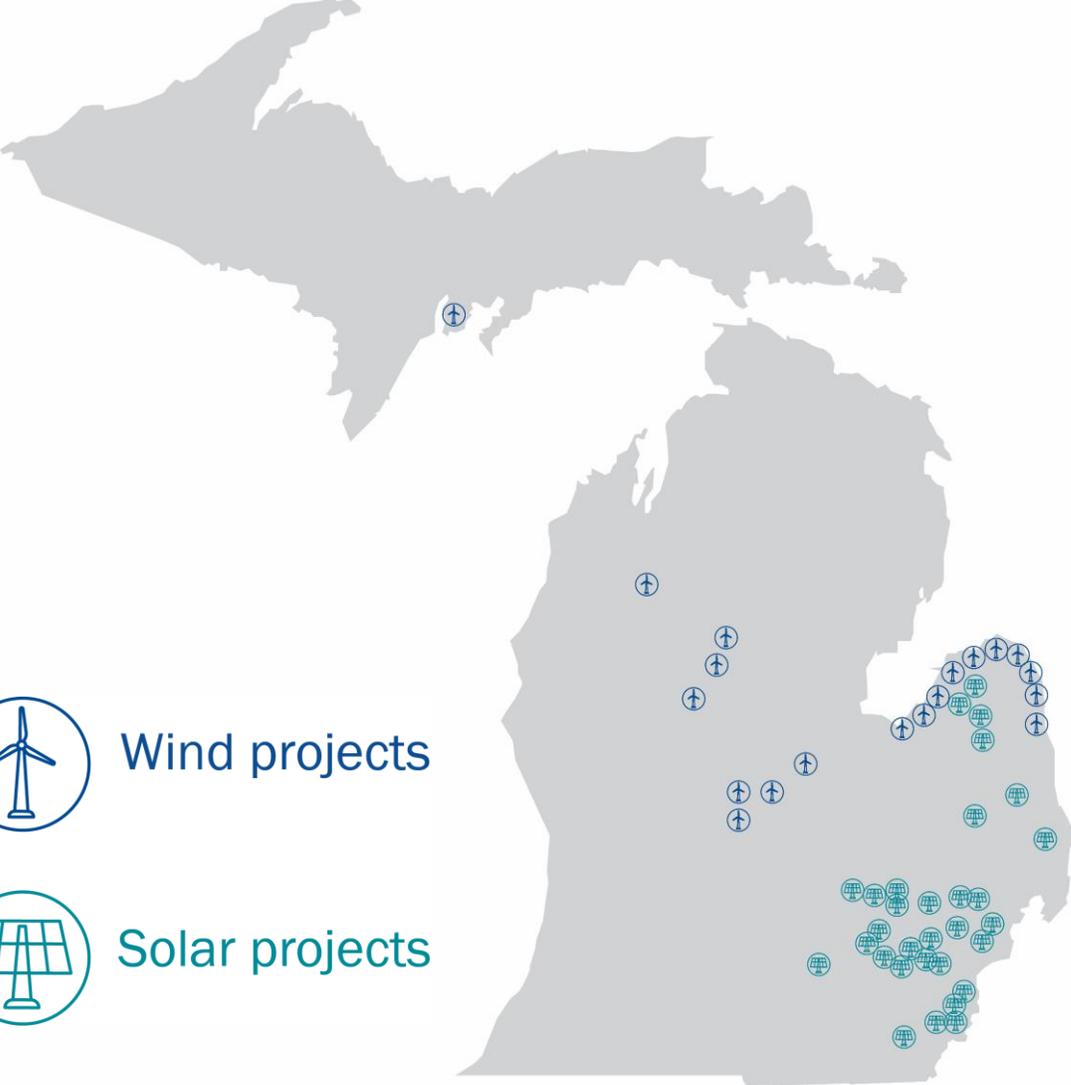
Current renewable energy portfolio
1,800 MW capacity

Planned capacity additions 2020 – 2025¹

- Wind: 850 MW
- Solar: 935 MW
- Blue Water Energy Center: 1,100 MW

Planned coal capacity retirements 2020 – 2025

- 2021 River Rouge: 272 MW²
- 2022 St. Clair: 1,065 MW
- 2022 Trenton Channel: 495 MW



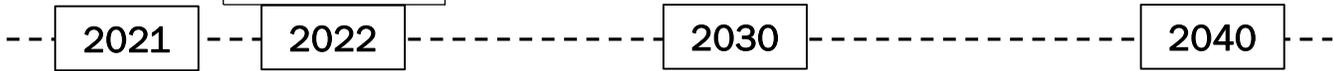
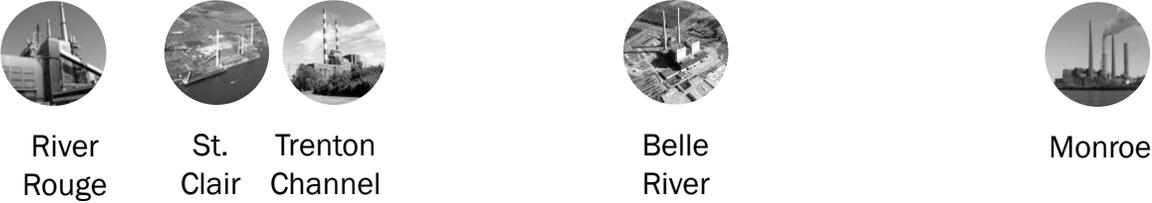
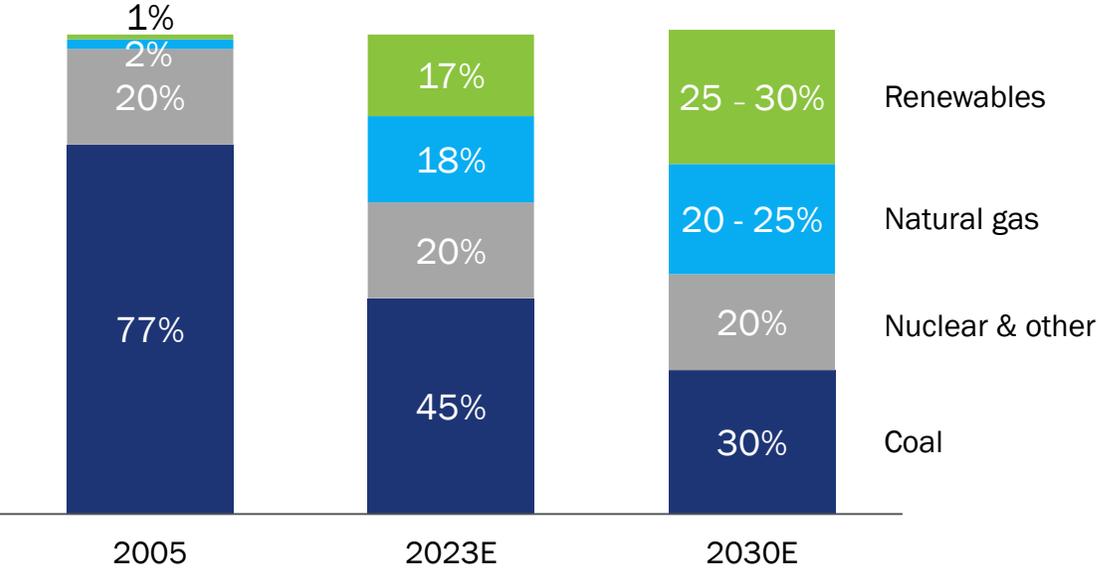
 Wind projects

 Solar projects

1. Timing and mix subject to change
2. Majority retired in 2020 with remaining capacity retired in 2021

More than doubling renewable energy by 2024

Cleaner generation mix



A force for growth and prosperity in the Michigan communities we serve



World class volunteerism improves our communities and contributes to employee engagement

Consistently recognized as a top employer



Our efforts include education and mentoring programs

Partnering with a correctional facility to train inmates to become tree trimmers upon their release

1,700

high school and college students hired or sponsored in 2019, providing experience in different office or skilled trade careers

1,000

individuals with multiple barriers to employment committed to be hired over the next five years



Revitalizing neighborhoods and investing in communities

\$11 billion

purchased from Michigan businesses since 2010

34,000

local jobs have been created as a result of our investments into our communities



DTE's commitment to community involvement has led to increasing customer satisfaction ratings and DTE being named #1 utility in the "Civic 50" by Points of Light

50

companies nationwide received this honor from Points of Light

Only

company in Michigan to be recognized

Health and safety of our people is a priority

- **Multiple safety committees** spanning all levels of the company providing input into seasonal safety plans, addressing unique challenges of each business unit
- **Regular employee safety training** with culture that everyone at DTE is 100% accountable for their own safety and 100% accountable for the safety of everyone around them
- **Received American Gas Association Safety Achievement Award** for excellence in employee safety
- **Recognized in the top 2%** of companies surveyed in company safety culture by the National Safety Council
- **Led the development of statewide COVID-19 prevention campaign** aimed at young adults



Committed to diversity, equity and inclusion, creating an environment where all are welcome

Office of Diversity, Equity and Inclusion

- Led by our CEO and key executive leaders, including a Director of Diversity, Equity and Inclusion
- Focused on sustaining a diverse workforce which is representative of the communities we serve

Commitment to create a diverse, equitable and inclusive workforce and supplier base influences our hiring strategies and business practices

- Annual review of compensation practices to ensure equitable pay
- Formal training programs including unconscious bias training for employees and leaders
- Hiring people with disabilities and returning citizens
- Over \$700 million invested with diverse suppliers in 2020 as part of our award-winning supplier diversity program
- Public advocacy and financial support
 - Michigan civil rights reform
 - Removing the digital divide
 - Equity funding for schools

9 active employee resource groups that promote a safe and welcoming environment, and offer professional development, networking, mentoring and support



Differently-abled group



Asian and Middle Eastern group



Family oriented group



LGBTQ group



Black professionals group



Latinx professionals group



Young professionals group

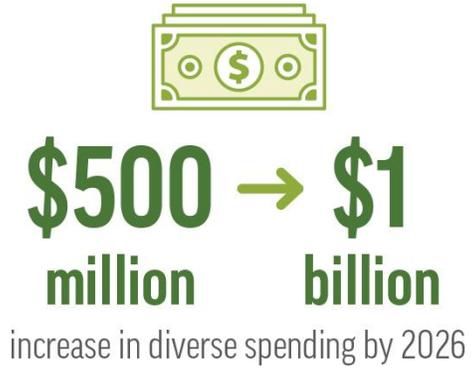
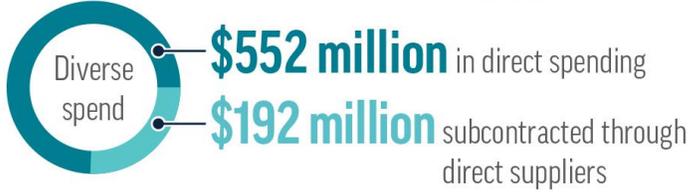
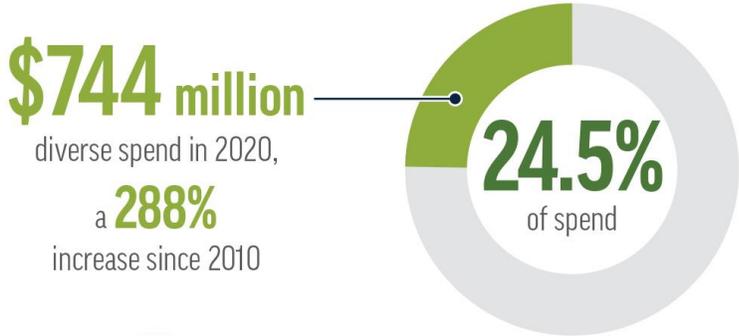


Veteran empowerment group



Women's group

Building on the momentum of the last decade, DTE is committed to Michigan investments and supplier diversity



Championing supplier diversity since **1982**



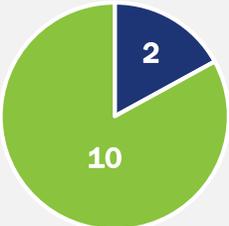
Governance framework provides shareholder rights and enables sustainable value creation

Best-in-class governance practices

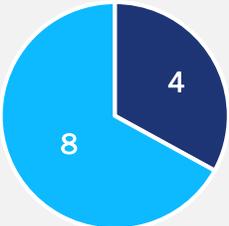
- ✓ Lead Independent Director
- ✓ Stock ownership guidelines for non-employee Directors
- ✓ Majority voting standard
- ✓ Annual Director elections
- ✓ Established corporate governance guidelines
- ✓ Publication of Environmental, Social, Governance and Sustainability report
- ✓ Shareholder ability to call a special meeting
- ✓ No supermajority voting provisions to approve mergers or amend charter
- ✓ Overboard policy

~9yr average tenure **3** Directors added since 2018

Board diversity



83%
independent



33%
gender or ethnically diverse

Executive management compensation plan is aligned with our core priorities

Priorities	Performance-based compensation elements	
	Annual incentive metrics	Long-term metrics
 Highly engaged employees	<ul style="list-style-type: none"> Employee engagement Employee safety 	
 Top decile customer satisfaction	<ul style="list-style-type: none"> Customer satisfaction Customer complaints 	
 Distinctive continuous improvement capability	<ul style="list-style-type: none"> Utility operating excellence Customer satisfaction improvement 	
 Strong political & regulatory context	<ul style="list-style-type: none"> Customer satisfaction improvement Utility operating excellence index 	
 Clear growth & value creation strategy		<ul style="list-style-type: none"> Relative TSR
 Superior & sustainable financial performance	<ul style="list-style-type: none"> EPS Cash flow 	<ul style="list-style-type: none"> Balance sheet health

Reconciliation of reported to operating earnings (non-GAAP)

Use of Operating Earnings Information – Operating earnings exclude non-recurring items, certain mark-to-market adjustments and discontinued operations. DTE Energy management believes that operating earnings provide a more meaningful representation of the company’s earnings from ongoing operations and uses operating earnings as the primary performance measurement for external communications with analysts and investors. Internally, DTE Energy uses operating earnings to measure performance against budget and to report to the Board of Directors.

In this presentation, DTE Energy provides guidance for future period operating earnings. It is likely that certain items that impact the company’s future period reported results will be excluded from operating results. A reconciliation to the comparable future period reported earnings is not provided because it is not possible to provide a reliable forecast of specific line items (i.e. future non-recurring items, certain mark-to-market adjustments and discontinued operations). These items may fluctuate significantly from period to period and may have a significant impact on reported earnings.